# Fiscal Year 2017-18 and Fiscal Year 2018-19 Recommended Budget

<table>
<thead>
<tr>
<th>Time</th>
<th>Department</th>
<th>Department Head</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:00 A.M.</td>
<td><strong>SOCIAL SERVICES</strong></td>
<td></td>
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<tr>
<td></td>
<td>Department</td>
<td>Department Head</td>
</tr>
<tr>
<td></td>
<td>Human Services Agency</td>
<td>Iliana Rodriguez</td>
</tr>
<tr>
<td></td>
<td>Department of Child Support Services</td>
<td>Kim Cagno</td>
</tr>
<tr>
<td></td>
<td><strong>COMMUNITY SERVICES</strong></td>
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<tr>
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<td>Department of Public Works</td>
<td>Jim Porter</td>
</tr>
<tr>
<td></td>
<td>Capital Projects</td>
<td>Jim Porter</td>
</tr>
<tr>
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<td>Project Development Unit</td>
<td>Doug Koenig</td>
</tr>
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<td><strong>ADMINISTRATION AND FISCAL</strong></td>
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<td>John Maltbie</td>
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<td><strong>Public Comment</strong></td>
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<td><strong>Closing Remarks</strong></td>
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<td></td>
<td>John L. Maltbie, County Manager/Clerk of the Board</td>
<td>Resolution Approving the Recommended Budget</td>
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</table>
Human Services Agency
FY 2017-19 Recommended Budget

Iliana Rodriguez
June 21, 2017
Mission

Enhance the well-being of children, adults, and families by providing professional, responsive, caring, and supportive service.
Headline Measure #1
Percent of Public Assistance Applications Processed within State Standards for Timeliness

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Medi-Cal</th>
<th>CalFresh</th>
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<tbody>
<tr>
<td>FY 13-14</td>
<td>69</td>
<td>89</td>
</tr>
<tr>
<td>FY 14-15</td>
<td>71</td>
<td>92</td>
</tr>
<tr>
<td>FY 15-16</td>
<td>71</td>
<td>88</td>
</tr>
<tr>
<td>FY 16-17</td>
<td>86</td>
<td>90</td>
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Headline Measure #1
Percent of Public Assistance Applications Processed within State Standards for Timeliness

<table>
<thead>
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<th>Fiscal Year</th>
<th>CalWORKS</th>
<th>GA</th>
<th>CAPI</th>
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<tr>
<td>FY 13-14</td>
<td>92</td>
<td>93</td>
<td>71</td>
</tr>
<tr>
<td>FY 14-15</td>
<td>98</td>
<td>96</td>
<td>90</td>
</tr>
<tr>
<td>FY 15-16</td>
<td>94</td>
<td>93</td>
<td>91</td>
</tr>
<tr>
<td>FY 16-17</td>
<td>94</td>
<td>94</td>
<td>92</td>
</tr>
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</table>
Headline Measure #2
Percent of Children Who Exited to a Permanent Home within 12 Months of Entering Foster Care

- FY 13-14: 42
- FY 14-15: 50
- FY 15-16: 53
- FY 16-17: 57
FY 2015-17 Accomplishments

Path to Ending Homelessness

- Increased focus on permanent housing solutions and housing first approaches
- Collaborated with Dept. of Housing to provide additional supportive services to homeless families on voucher programs
- Increased outreach and engagement services, and provided health services to unsheltered individuals

Biennial Homeless Count

- 2011: 1,861
- 2013: 2,002
- 2015: 1,483
- 2017: 1,253
FY 2015-17 Accomplishments

Implementation of LEAN

LEAN
Eliminate waste to improve our client experience

SIX SIGMA
Reduces steps to resolving clients issues

LEAN SIX SIGMA
Engages staff to identify problems, test and measure solutions, to improve processes and deliver more efficient customer service
First Contact Resolution Pilot
FY 2015-17 Accomplishments

Foster Youth Graduation Rates
FY 2015-17 Accomplishments

Citizenship Assistance

Hosted a total of six workshops in the five Supervisorial Districts

Collaborated with CBOs and non-profit attorneys to provide free legal review and application assistance

Participation by Districts

<table>
<thead>
<tr>
<th>District</th>
<th>Participation</th>
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<tr>
<td>D-1</td>
<td>237</td>
</tr>
<tr>
<td>D-2</td>
<td>313</td>
</tr>
<tr>
<td>D-3</td>
<td>82</td>
</tr>
<tr>
<td>D-4</td>
<td>361</td>
</tr>
<tr>
<td>D-5</td>
<td>400</td>
</tr>
</tbody>
</table>
Hosted the first ever Stand Down event for Veterans in San Mateo County
FY 2017-19 Challenges

**Federal**
- Repeal & Replace of ACA
- Block Grant Social Services Programs
- Immigration Policies

**State**
- Medi-Cal Funding & Allocation
- Successful Implementation of CCR
- Decreasing Allocations
FY 2017-19 Challenges

Local

- Lack of Affordable Housing
- Changing Demographics
- Recruitment of Foster Families
FY 2017-19 Priorities

- Improve outcomes for Foster Youth
- Implement CCR reforms
- Refine Education & Employment resources
- Secure housing for Emancipated Youth
- Recruitment of additional Foster Parents
FY 2017-19 Priorities

- Reaching Functional Zero to end homelessness
- Linking Business Intelligent Technology to Decision Making
- CalWORKs Housing Support Program Families
- Expand the First Contact Resolution Model
FY 2017-19 Measure K (Ongoing)

Investing in our Communities

- CASA
- Foster Youth Services
- Public Health Nurse
- Education/Tutoring
- Family Resource Centers
- Youth Employment

COUNTY OF SAN MATEO
FY 2017-19 Measure K (Ongoing)

Investing in our Communities

Emergency Housing Assistance

Landlord Recruitment

Housing & Homelessness

Street Medicine

Regional HOT Outreach
FY 2017-19 Measure K (New)

Connecting Employment Services
For Homeless Families
## FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2016-17 Adopted</th>
<th>FY 2017-18 Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tbody>
<tr>
<td>Total Sources</td>
<td>205,352,903</td>
<td>197,233,370</td>
<td>(8,119,533)</td>
<td>-3.95%</td>
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<tr>
<td>Total Requirements</td>
<td>250,592,094</td>
<td>245,472,367</td>
<td>(5,119,727)</td>
<td>-2.04%</td>
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<tr>
<td>Net County Cost</td>
<td>45,239,191</td>
<td>48,238,997</td>
<td>2,999,806</td>
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<tr>
<td>Total Positions</td>
<td>769</td>
<td>768</td>
<td>(1)</td>
<td>-0.13%</td>
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## FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tr>
<td>Total Sources</td>
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<tr>
<td>Total Positions</td>
<td>768</td>
<td>768</td>
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</table>
FY 2017-19 Budget Overview

Significant Budget Changes

Financial Impacts of Lowered Caseloads

› Cut in the CalWORKs allocation
› CalFresh and Medi-Cal allocation
Questions?
Department of Child Support Services

FY 2017-19 Recommended Budget

Kim Cagno, Director
June 21, 2017
Department Mission Statement

To enhance the lives of children and families by helping parents meet the financial, medical and emotional needs of their children by establishing and enforcing child support orders.
Headline Measure #1
Collections on Current Support

2015: 70%
2016: 70.9%
2017: 72.2%

San Mateo Statewide
Headline Measure #2
Collections on Past Due Support

- 2015: 70.8%
- 2016: 71%
- 2017: 72%

San Mateo
Statewide
FY 2015-17 Accomplishments
Child Support Collections

<table>
<thead>
<tr>
<th>Year</th>
<th>Millions</th>
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<tr>
<td>2012</td>
<td>$28</td>
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<tr>
<td>2013</td>
<td>$29</td>
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<tr>
<td>2014</td>
<td>$30</td>
</tr>
<tr>
<td>2015</td>
<td>$31</td>
</tr>
<tr>
<td>2016</td>
<td>$32</td>
</tr>
<tr>
<td>2017</td>
<td>$32</td>
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</table>
FY 2015-17 Accomplishments
Improved Customer Satisfaction

FY2015 FY2016 FY2017

73% 72% 84%

84%
GOOD OR BETTER!

73% 72% 84%
70% 74% 78% 82% 86%
FY 2015-17 Accomplishments
Legal Paperless System
FY 2017-19 Challenges
Flat Funding

Revenue Sources - $11.4 Million

• 66% Federal Funding
• 34% State Funding

NET COUNTY COST: $0
FY 2017-19 Challenges
Flat Funding

- Cost Effective
- No Stable Funding Allocation Methodology
- No Carry Over of Unspent Child Support Funding
FY 2017-19 Challenges
Shrinking Caseload Population
FY 2017-19 Priorities
Program Education

“Your Support Shapes Their Future”
FY 2017-19 Priorities
Enhance Locate Services
FY 2017-19 Priorities
Collaborative Partnerships
## FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2016-17 Revised</th>
<th>FY 2017-18 Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tbody>
<tr>
<td>Total Sources</td>
<td>11,696,955</td>
<td>12,016,431</td>
<td>319,476</td>
<td>&lt;3%</td>
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<tr>
<td>Total Requirements</td>
<td>11,696,955</td>
<td>12,016,431</td>
<td>319,476</td>
<td>&lt;3%</td>
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<td>Net County Cost</td>
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<tr>
<td>Total Positions</td>
<td>80</td>
<td>78</td>
<td>-2</td>
<td>(&lt;3%)</td>
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## FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tr>
<td><strong>Total Sources</strong></td>
<td>12,016,431</td>
<td>12,176,531</td>
<td>160,100</td>
<td>1%</td>
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<tr>
<td><strong>Total Requirements</strong></td>
<td>12,016,431</td>
<td>12,176,531</td>
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<td>1%</td>
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<tr>
<td><strong>Net County Cost</strong></td>
<td>0</td>
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<td>0%</td>
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<td><strong>Total Positions</strong></td>
<td>78</td>
<td>78</td>
<td>0</td>
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## FY 2017-19 Budget Overview

### Significant Budget Changes

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 2017-18</th>
<th>FY 2018-19</th>
<th>Total</th>
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<tr>
<td>Salary &amp; Benefit Increases</td>
<td>$408,053</td>
<td>$224,109</td>
<td>$632,162</td>
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Mission
Headline Measure #1
Pavement Condition Index

<table>
<thead>
<tr>
<th>Year</th>
<th>Primary Roads</th>
<th>Secondary Roads</th>
</tr>
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<tbody>
<tr>
<td>14-15 Actual</td>
<td>92%</td>
<td>86%</td>
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<tr>
<td>15-16 Actual</td>
<td>94%</td>
<td>88%</td>
</tr>
<tr>
<td>16-17 Estimate</td>
<td>96%</td>
<td>90%</td>
</tr>
<tr>
<td>17-18 Target</td>
<td>94%</td>
<td>88%</td>
</tr>
<tr>
<td>18-19 Target</td>
<td>92%</td>
<td>86%</td>
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</table>

Primary Roads
Secondary Roads
Headline Measure #2
Energy Use per Square Foot

- Detention
- Health and Hospital
- Office Space
- Other
FY 2015-17 Accomplishments
FY 2016-17 Winter Storm Response
FY 2015-17 Accomplishments
Pavement Projects
FY 2015-17 Accomplishments

• Energy Reduction
• LED Streetlight Conversion Project
• Burlingame Hills Sewer Main Replacement
• Alpine Road Traffic Study
FY 2017-19 Challenges
Municipal Regional Stormwater NPDES Permit
FY 2017-19 Challenges

• Regulatory Challenges
• Project Delivery Phasing/Scheduling
• San Carlos Airport Noise Issues
FY 2017-19 Priorities

• Storm Damage Repairs
• Road Preventative Maintenance Projects
• Middlefield Road Improvement Project
• Alpine Road Corridor Improvements
• Programmatic Maintenance Permit
• Programming New Transportation Funding
• Sewer District Rate Adjustments
• CSA-11 Water Storage Tank and Deep Well
• CSA- 7 Water Treatment Facility Improvement
FY 2017-19 Priorities

• Enhanced Flood Control Program Projects
  – Belmont Creek
  – Bayfront Canal
  – Navigable Slough
  – Countywide Stream Gauge Flow Meters
FY 2017-19 Measure K (Ongoing)

- Pescadero Portable Restrooms
FY 2017-19 Measure K (New)

- Airport Communications Specialist
- Airport Vector Control System
# FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2016-17 Revised</th>
<th>FY 2017-18 Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tr>
<td><strong>Total Sources</strong></td>
<td>$220,109,774</td>
<td>$208,908,853</td>
<td>($11,200,921)</td>
<td>(5.1%)</td>
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<tr>
<td><strong>Total Requirements</strong></td>
<td>$220,109,774</td>
<td>$208,908,853</td>
<td>($11,200,921)</td>
<td>(5.1%)</td>
</tr>
<tr>
<td><strong>Net County Cost</strong></td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>0%</td>
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<tr>
<td><strong>Total Positions</strong></td>
<td>299</td>
<td>299</td>
<td>0</td>
<td>0%</td>
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## FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tbody>
<tr>
<td><strong>Total Sources</strong></td>
<td>$208,908,853</td>
<td>$163,363,962</td>
<td>($45,544,891)</td>
<td>(21.8%)</td>
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<td><strong>Total Requirements</strong></td>
<td>$208,908,853</td>
<td>$163,363,962</td>
<td>($45,544,891)</td>
<td>(21.8%)</td>
</tr>
<tr>
<td><strong>Net County Cost</strong></td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>0%</td>
</tr>
<tr>
<td><strong>Total Positions</strong></td>
<td>299</td>
<td>299</td>
<td>0</td>
<td>0%</td>
</tr>
</tbody>
</table>
FY 2017-19 Budget Overview

Significant Budget Changes

• From FY 2017-18 to FY 2018-19
  – Projected Decline in Fund Balance and Expenditures
    Due to Anticipated Completion of One-Time Projects

• Additional Agile Construction Project Manager
Questions?
Capital Projects

FY 2017-19 Recommended Budget

James C. Porter
June 21, 2017
Mission
Headline Measure #1
Percent of Projects on Track to be Completed within Budget/Schedule
Headline Measure #2
Capital Projects Expenditures

- 14-15 Actual: $25,500,000
- 15-16 Actual: $24,500,000
- 16-17 Estimate: $27,500,000
- 17-18 Target: $26,000,000
- 18-19 Target: $27,000,000
FY 2015-17 Accomplishments
455 County Center - 3rd Floor Renovation
FY 2015-17 Accomplishments
Camp Glenwood Improvements
FY 2015-17 Accomplishments
Relocation of Redwood City Motor Pool
FY 2015-17 Accomplishments

• Youth Services Center Security and Surveillance Project
• Replacement of Underground Storage Tank in La Honda Corporation Yard
• 8 Electrical Vehicle Charge Stations Installed
• San Mateo Medical Center Solar Array
• Reset the Pavers at Redwood City Government Center
FY 2017-19 Challenges

• Expediting Project Delivery
• Bay Area Construction Market
• Regulatory Requirements - Time & Costs
  – San Mateo Medical Center
• Recruiting and Retaining Staff
FY 2017-19 Priorities

- Countywide Interior Lighting Upgrade
- Hall of Justice Replace Air Handling Units
- San Mateo Medical Center Retrofit of Potable Water Tank
- San Mateo Medical Center Replacement Fire Alarm System
- Serenity House
FY 2017-19 Priorities
Memorial Park Replace Wastewater Treatment Plant
FY 2017-19 Priorities
Alpine Trail Bike and Pedestrian Trail Improvements
FY 2017-19 Measure K (Ongoing)

- Serenity House
- Fair Oaks Library & HSA Remodel
- CSA 7 Infrastructure Replacement
- Flooding Solutions in North Fair Oaks
- Pescadero Alternate Water Source Evaluation (CSA11)
- Pescadero Aquifer Study (CSA 11)
- Vehicle Charging Stations
## FY 2017-19 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>FY 2016-17 Revised</th>
<th>FY 2017-18 Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
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<tr>
<td>Total Sources</td>
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<td>$143,156,183</td>
<td>$55,402,338</td>
<td>($87,753,845)</td>
<td>(61.3%)</td>
</tr>
<tr>
<td>Net County Cost</td>
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<td>$0</td>
<td>$0</td>
<td>0%</td>
</tr>
<tr>
<td>Total Positions</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
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<th>FY 2018-19 Preliminary Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sources</td>
<td>$55,402,338</td>
<td>$30,260,184</td>
<td>($25,142,154)</td>
<td>(45.4%)</td>
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<td>Total Requirements</td>
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<td>$30,260,184</td>
<td>($25,142,154)</td>
<td>(45.4%)</td>
</tr>
<tr>
<td>Net County Cost</td>
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<td>$0</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Total Positions</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
</tbody>
</table>
FY 2017-19 Budget Overview

Significant Budget Changes

• Transfer of Projects to Project Development Unit
• Re-prioritized Project List
Questions?
COUNTY OF SAN MATEO
Mission

The Project Development Unit (PDU) pursues excellence by delivering buildings that are functional, aesthetically appropriate, cost-effective, sustainable, inspiring, and compatible with the County of San Mateo’ mission and policies.
Measure #1
Percent of Projects With Zero Net Energy and Energy Star Design

- Incorporate ZNE / Energy Star design principles into the 2017-2018 & 2018-2019 project design
- Meet all new commercial construction ZNE requirements by 2030

Benchmark
- Achieve 10% better performance than current energy code requirements
FY 2016-17 Accomplishments

Project Development Unit

• Created PDU and established budget
• Hired an accountant, continue to hire staff as needed
• Underwent a procedural and financial audit by the Controller’s Office
• Attended two trainings on ZNE
• Hosted bi-weekly master planning work sessions
• Created PDU logo
• Designed and launched PDU website (www.smcpdu.org)
• Selected 2 contract Project Managers and 3 on-call Project Managers
• Selected 3 on-call Construction Management Service Providers
• Prepared RFP for CM@R for individual capital projects
FY 2016-17 Accomplishments

Animal Shelter

- Secured contract with F&H
- Conducted 13 design meetings
- Completed 35% of the design phase
- Project completion date: Spring 2019
FY 2016-17 Accomplishments

Regional Operations Center

- Removed 4 underground utility tanks
- Completed environmental site remediation
- Completed soil improvement design
- Selected exterior finishes
- Selected interior furniture
FY 2016-17 Accomplishments

San Mateo Medical Center

- Conducted 2 community outreach meetings
- Conducted OSHPD meeting
- Secured contract with Taylor Design
- Conducted more than 20 space planning meetings to date
- Completed programming phase
- Initiated CEQA study
FY 2016-17 Accomplishments

Parking Structure

• Secured contract with TRA for CEQA
• Consulted the Office of Sustainability for future parking considerations & trends
• Conducted outreach for partnership with RWC
• Completed RFQs for Architectural Engineering services with response from 5 firms
• Discussed ability to adapt to future uses
FY 2016-17 Accomplishments

- Secured TRA contract for CEQA report & recommendation
- Formed COB3 Core Advisory Committee
- Prepared RFP for Architectural Engineering Services
- Consulted Office of Sustainability
FY 2016-17 Accomplishments

Lathrop House

- Formed Planning Committee including Mitch Postal, Angie Hyde, Sophie Minter, Dee Eva, and Marci Dragun
- Secured contract with historical expert, Garavaglia Architecture, Inc.
FY 2016-17 Accomplishments

Cordilleras Mental Health Center

- Changed delivery method from Design Build to Construction Manager at Risk
- Prepared RFQ & RFP for Architectural Engineering Services
- Prepared RFQ & RFP for Construction Manager at Risk
FY 2016-17 Accomplishments

South San Francisco Health Campus

- Worked closely with Coroner’s Office to review the possibilities of relocating the morgue and administration offices to SSF
- Continued communication and coordination with the courts
FY 2017-19 Challenges

- Staffing
- RWC sewer challenges
- Environmental discoveries on project sites
- Phasing coordination
- FFE budgets
- Cost escalation
- Purple pipe requirements

COUNTY OF SAN MATEO
FY 2017-19 Priorities

- Continue to staff PDU as needed
- Complete CEQA for Lathrop House, COB3, Parking Structure
- Advance the Cordilleras project
- Advance the SSF Campus master planning effort
- Meet the San Mateo Medical Center master plan targets
- Relocate the Radio Shop to eliminate lease
- Reconvene COB3 core advisory committee
- Relocate Lathrop House
- Advance Animal Shelter Project, maintaining budget
- Continue working with the community and County partners to advance the Pescadero Fire Station
- Complete the Skylonda Fire Station project
FY 2017-19 Measure K

Public Safety Regional Operations Center

Skylonda Fire Station No. 58

Pescadero Fire Station No. 59
## FY 2017-19 Budget Overview

### Project Budgets

<table>
<thead>
<tr>
<th>Project</th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Total Project Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regional Operations Center</td>
<td>29,000,000</td>
<td>0</td>
<td>55,000,000</td>
</tr>
<tr>
<td>Cordilleras</td>
<td>5,400,000</td>
<td>32,000,000</td>
<td>102,500,000</td>
</tr>
<tr>
<td>Animal Care Shelter</td>
<td>14,000,000</td>
<td>6,000,000</td>
<td>22,000,000</td>
</tr>
<tr>
<td>South San Francisco Campus</td>
<td>1,000,000</td>
<td>3,500,000</td>
<td>39,825,000</td>
</tr>
</tbody>
</table>
## FY 2017-19 Budget Overview

### Project Budgets

<table>
<thead>
<tr>
<th>Project</th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Total Project Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>County Office Building 3</td>
<td>10,000,000</td>
<td>45,400,000</td>
<td>86,800,000</td>
</tr>
<tr>
<td>Lathrop House</td>
<td>900,000</td>
<td>0</td>
<td>900,000</td>
</tr>
<tr>
<td>Parking Structure</td>
<td>5,500,000</td>
<td>25,000,000</td>
<td>39,500,000</td>
</tr>
<tr>
<td>San Mateo Medical Center</td>
<td>6,650,000</td>
<td>30,000,000</td>
<td>120,770,000</td>
</tr>
</tbody>
</table>
## FY 2017-19 Budget Overview

### Project Budgets

<table>
<thead>
<tr>
<th>Project</th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Total Project Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Radio Shop</td>
<td>4,300,000</td>
<td>0</td>
<td>4,300,000</td>
</tr>
<tr>
<td>Homeless Shelter</td>
<td>1,000,000</td>
<td>5,000,000</td>
<td>21,400,000</td>
</tr>
<tr>
<td>Skylonda Fire Station</td>
<td>5,000,000</td>
<td>0</td>
<td>8,500,000</td>
</tr>
<tr>
<td>Pescadero Fire Station</td>
<td>500,000</td>
<td>500,000</td>
<td>13,500,000</td>
</tr>
</tbody>
</table>
## FY 2017-19 Budget Overview

### Other Capital Construction Fund

<table>
<thead>
<tr>
<th></th>
<th>FY 2016-17 Revised</th>
<th>FY 2017-18 Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sources</td>
<td>98,928,514</td>
<td>89,731,135</td>
<td>(9,197,379)</td>
<td>(9.3%)</td>
</tr>
<tr>
<td>Total Requirements</td>
<td>98,928,524</td>
<td>89,731,135</td>
<td>(9,197,379)</td>
<td>(9.3%)</td>
</tr>
<tr>
<td>Net County Cost</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Total Positions</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
</tbody>
</table>
## FY 2017-19 Budget Overview

### Other Capital Construction Fund

<table>
<thead>
<tr>
<th></th>
<th>FY 2017-18 Recommended</th>
<th>FY 2018-19 Preliminary Recommended</th>
<th>Amount Change</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sources</td>
<td>89,731,135</td>
<td>145,381,135</td>
<td>55,650,000</td>
<td>62%</td>
</tr>
<tr>
<td>Total Requirements</td>
<td>89,731,135</td>
<td>145,381,135</td>
<td>55,650,000</td>
<td>62%</td>
</tr>
<tr>
<td>Net County Cost</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Total Positions</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
</tbody>
</table>
FY 2017-19 Budget Overview

Significant Budget Changes

• Create formula for capitalizing staff cost
• Adopt new ZNE requirements and Energy Star Certification
Questions?
Non-Departmental Services & Debt Service

Recommended
FY 2017-18 & FY 2018-19 Budgets
## Net County Cost Allocations

$47.3 million or 9.6% Increase

<table>
<thead>
<tr>
<th>Community Outcome</th>
<th>FY 2017-18 Net County Cost</th>
<th>% NCC</th>
<th>FY 2018-19 Net County Cost</th>
<th>% NCC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criminal Justice</td>
<td>$243,545,002</td>
<td>46.0%</td>
<td>$247,372,758</td>
<td>45.7%</td>
</tr>
<tr>
<td>Health Services</td>
<td>150,334,340</td>
<td>28.4%</td>
<td>154,424,371</td>
<td>28.5%</td>
</tr>
<tr>
<td>Administration and Fiscal</td>
<td>55,724,990</td>
<td>10.5%</td>
<td>57,441,556</td>
<td>10.6%</td>
</tr>
<tr>
<td>Social Services</td>
<td>47,958,085</td>
<td>9.0%</td>
<td>49,529,254</td>
<td>9.1%</td>
</tr>
<tr>
<td>Community Services</td>
<td>32,388,332</td>
<td>6.1%</td>
<td>33,007,192</td>
<td>6.1%</td>
</tr>
<tr>
<td><strong>Net County Cost - Totals</strong></td>
<td><strong>$529,950,749</strong></td>
<td>100.0%</td>
<td><strong>$541,775,131</strong></td>
<td>100.0%</td>
</tr>
</tbody>
</table>
Non-Departmental Revenue is used to fund “Net County Cost” in operating departments

- Property Tax
- Sales and Use Tax
- Interest Earnings
- Transient Occupancy Tax (TOT)
- Vehicle Rental Tax
## Non-Departmental Services
### Revenue Projections

<table>
<thead>
<tr>
<th>Revenue Object</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Secured Property Taxes</td>
<td>7.6%</td>
<td>6.5%</td>
<td>5.0%</td>
<td>4.0%</td>
<td>4.0%</td>
<td>4.0%</td>
</tr>
<tr>
<td>Property Tax In-Lieu of VLF</td>
<td>7.6%</td>
<td>6.5%</td>
<td>5.0%</td>
<td>4.0%</td>
<td>4.0%</td>
<td>4.0%</td>
</tr>
<tr>
<td>Unsecured Property Taxes</td>
<td>-0.2%</td>
<td>1.0%</td>
<td>1.0%</td>
<td>1.0%</td>
<td>1.0%</td>
<td>1.0%</td>
</tr>
<tr>
<td>Sales and Use Taxes</td>
<td>2.6%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
</tr>
<tr>
<td>Property Transfer Tax</td>
<td>3.0%</td>
<td>3.0%</td>
<td>3.0%</td>
<td>3.0%</td>
<td>3.0%</td>
<td>3.0%</td>
</tr>
<tr>
<td>Transient Occupancy Tax</td>
<td>-2.2%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>88.5%</td>
<td>11.7%</td>
<td>10.7%</td>
</tr>
<tr>
<td>Vehicle Rental Tax (Measure T)</td>
<td>1.9%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
</tr>
<tr>
<td>Interest Earnings</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>2.0%</td>
</tr>
<tr>
<td>Overall Growth</td>
<td>5.0%</td>
<td>4.6%</td>
<td>3.6%</td>
<td>3.3%</td>
<td>3.1%</td>
<td>3.1%</td>
</tr>
</tbody>
</table>
Non-Departmental Services
Excess ERAF = $1.1 Billion
Countywide Initiatives

Technology Projects ($33.8 million)
- Property Tax System Replacement
- Budget System Replacement
- GIS Mapping & System Enhancements
- Document Sharing / SharePoint
- Automated Fingerprint ID System (AFIS)
- Maintenance of Existing IT Systems
Countywide Initiatives

Capital Projects ($96.7 million)
- Health System Campus
- Government Center Parking Structure #2
- Cordilleras Mental Health Facility
- Homeless Shelter
- Animal Care Shelter
- Old Maguire Remodel
- Memorial Park Water Systems
- Alpine Trail Bike/Pedestrian Trail
- Mirada Road Erosion Protection

Debt Service Fund ($8.5 million)
Countywide Initiatives

- Additional Pension Contributions ($55.3 million)
- Half Moon Bay Library ($12 million)
- Statewide Elections ($5.2 million)
- SMC Saves ($5 million)
- PCE Collateral Loan ($4.5 million)
- Enhanced Flood Control Zone ($4 million)
- Coastside Flooding ($3 million)
- SMC Event Center Parking Lot Repaving ($2.4 million)
- Brisbane Library Loan ($1.7 million)
- Sea Level Rise ($520,000)
Measure K Initiatives = $39.4 million

- Seton / Verity ($10 million)
- Big Lift ($16 million – includes rollovers)
- SamTrans ($6.25 million)
- Board District-Specific ($2 million)
- Board Grants and Loans ($5 million)
- Beach Shuttle Program ($140,000)*

*The Measure K funded portion is $35,000.
Reserves & Contingencies

The chart shows the breakdown of reserves and contingencies from FY 2012 to FY 2019. Each year's reserves and contingencies are represented in millions of dollars, with the chart colors indicating the distribution between ERAF Reserves, Contingencies, and Department Reserves.

- **FY 2012**: $183 million
- **FY 2013**: $180 million
- **FY 2014**: $211 million
- **FY 2015**: $216 million
- **FY 2016**: $216 million
- **FY 2017**: $170 million
- **FY 2018**: $177 million
- **FY 2019**: $172 million

The graph illustrates a consistent trend of reserves and contingencies over the years, with slight variations in the amounts.
Debt Service

- FY 2017-18 = $54.0 million
- Under Limit $45.7 million or 46.6%

- FY 2018-10 - $52.1 million
- Under Limit by $49.6 million or 49.5%
Thank You