March 19, 2018

Addendum #03
CMR Services for the San Mateo Health System
Campus Upgrade Project

To All Respondents,

Please carefully review the information below and incorporate as directed into your proposal that is due to the San Mateo County Project Development Unit on March 30, 2018 at 2:30pm. Respondents submitting proposals that do not reflect the information provided below may be deemed non-responsive and not accepted by the County.

Attached are Amended Project Manual documents that must substitute and replace existing Project Manual documents of the same Document Numbers. All changes made were tracked, making it easier for Respondents to identify them.

List of Amended Project Manual documents:

00 1001 Notice Inviting Proposals
00 2001 Instructions for Proposals
00 4001 Proposal Price Form
00 4820 Proposer Certifications
00 5201 Agreement
00 5251 Pre-Construction and CMR Services
00 7200 General Conditions
00 7301 Supplementary General Conditions - CMR Items
00 7311 Insurance and Indemnification
01 0111 Table of Contents – General Requirements
01 1000 Summary
01 2600 Contract Modification Procedures
01 2900 Payment Procedures
01 3150 Project Meetings
01 3200 Construction Progress Documentation
01 3250 Record Documents (As-Builts)
01 3300 Submittal Procedures
01 4200 References and Definitions
01 5000 Temporary Facilities and Controls
01 5150 Solid Waste Management and Recycling Plan
01 7800 Closeout Submittals
Listed below is the newly added Document 01 9113 General Commissioning Requirements. Document 01 9113 shall be added to the Project Manual.

**Newly Added Project Manual documents:**
01 9113 General Commissioning Requirements

**List of Removed/Deleted Project Manual Exhibits:**
Exhibit 15 Schedule of Rates for Personnel Costs

Please refer to Document 00 4001 Appendix A for amended Schedule of Rates for Personnel Costs table. Exhibit 15 shall be removed from the Project Manual.

**Extension of Proposals Due Date:**
Proposal due date have been extended. Respondents must submit proposals no later than **2:30pm on March 30, 2018**. Please refer to Document 00 2001 Article IX for the updated RFP Process including revised interview dates.
ARTICLE I – INVITATION TO SUBMIT PROPOSAL

1.01. Notice Inviting Proposals

A. Proposer must submit one (1) original, signed Proposal, together with ten (10) additional bound copies, and one (1) electronic copy on a flash drive to be delivered in a sealed package labeled on the cover “Proposal for Construction Manager at Risk Services for the San Mateo Health System Campus Upgrade Project” no later than 2:30pm on March 26, 2018 to Sam Lin, Manager, San Mateo County Project Development Unit, 1402 Maple Street, Redwood City, CA 94063, Email: slin@smcgov.org.

B. Proposals received late will not be opened or given any consideration and will be returned to Proposer(s) unopened. It is the responsibility of the Proposers to ensure submittals are received at the specified address by the specified deadline noted in this proposal request. All proposals will be date and time stamped upon receipt. The County will not be responsible for late or incomplete responses due to weather or mistakes or delays of the Proposer or its carrier.

C. Proposers should read the entire RFP and all enclosures before preparing proposals. Proposers should seek clarification of requirements they do not fully understand. Respondents should submit in writing any issue or question no later than March 2, 2018 at 5pm via email to Sam Lin, Manager at slin@smcgov.org.

1.02 Project Description

A. The Project comprises construction and renovation at the San Mateo Health System Campus in San Mateo California. The Project includes, but is not limited to, completion of components 1-9 shown in the table below (Project Components), within a $70 Million budget (hard costDirect Cost of Construction). This target scope and cost is preliminary and subject to adjustment during design.

<table>
<thead>
<tr>
<th>Project Component</th>
<th>Project Component Groups</th>
<th>Component/Location**</th>
<th>Scope**</th>
<th>Lead AHJ**</th>
<th>Approx. Area (GSF)**</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Group A</td>
<td>Nursing Wing Ground Floor</td>
<td>Renovation</td>
<td>OSHPD 1</td>
<td>27,000</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td>Facilities Engineering Office and Shop Relocation</td>
<td>Renovation</td>
<td>County of San Mateo Planning and Building Dept.</td>
<td>3,000</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>Central Plant</td>
<td>Renovation</td>
<td>OSHPD 1</td>
<td>6,000</td>
</tr>
<tr>
<td>4</td>
<td></td>
<td>Fire Alarm Annunciator Panel</td>
<td>New Installation</td>
<td>OSHPD 1</td>
<td>-</td>
</tr>
<tr>
<td>5</td>
<td>Group B</td>
<td>MRI Trailer and Dental Van</td>
<td>Relocation</td>
<td>County of San Mateo Planning and Building Dept. (OSHPD 3)</td>
<td>-</td>
</tr>
<tr>
<td>6</td>
<td></td>
<td>Administration Office Building</td>
<td>New Construction</td>
<td>County of San Mateo Planning and Building Dept.</td>
<td>50,000</td>
</tr>
<tr>
<td>7</td>
<td></td>
<td>North Addition Rehab Department</td>
<td>Renovation</td>
<td>OSHPD 1</td>
<td>5,000</td>
</tr>
<tr>
<td>8</td>
<td></td>
<td>1954 Building</td>
<td>Demolition</td>
<td>OSHPD 1</td>
<td>109,000</td>
</tr>
<tr>
<td>9</td>
<td>Group C</td>
<td>Link Building</td>
<td>New Construction</td>
<td>County of San Mateo Planning and Building Dept.</td>
<td>20,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Health Services Building</td>
<td>Demolition</td>
<td>County of San Mateo Planning and Building Dept.</td>
<td>70,000</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Site Work</td>
<td>New Construction</td>
<td>County of San Mateo Planning and Building Dept.</td>
<td>200,000 (4.5 acres)</td>
</tr>
</tbody>
</table>

** See Section 1.03 for the Project Components Summary of Work.
B. The Health System campus, which encompasses a full city block, is comprised of multiple buildings including the “1954 Building” (aka Administration Building), Nursing Wing, Diagnostic and Treatment Center, Clinics, Central Plant, North Addition, and Health Services Building. (See Exhibit 01 for the Existing Campus Site Plan.) The Project site is primarily surrounded by single-family residences with some multi-family dwelling units to the north of the site (See Exhibit 02 Project Vicinity). The campus is situated at the base of an uphill slope with the south end along 39th Avenue higher in elevation. There is an approximately 90-foot elevational difference between the lower portions of the site, at 37th Avenue and Edison Street, and the higher portions along 39th Avenue near Hacienda Street (Exhibit 03 for 1994 Existing Site Topo Survey).

C. The Project Components have been grouped for the purposes of this Request for Proposals.
   1. Group A consists of Project Components 1-4 1-5
   2. Group B consists of Project Components 5-6 6-7
   3. Group C consists of Project Components 7-8 8-9

D. The targeted completion date for the overall Project is end of 2021. Refer to Exhibit 04 for the tentative Project timeline, including timeline for each Project Component. Timeline provided is for reference only and it shall be responsibility of CMR to develop the final detailed project schedule which is in-line with the owner’s completion dates.

E. The Work for each Project Component Group will have two phases: Phase 1 (Preconstruction Services) and Phase 2 (Construction Services).
   1. CMR shall achieve Substantial Completion of Phase I within two hundred-eighty (280) calendar days from the date when pre-construction phase Contract Time commences to run, all as provided in the Contract Documents. Additional one hundred-fifty (150) calendar days shall be required for subs buyout for Project Component Group C. Phase 1 services will be performed in following sequence:
      Part 1:
      Anticipated Start Date – April 24, 2018
      Anticipated Completion Date – January 25, 2019
      Part 2 (Project Component Group C for subs buyout only):
      Anticipated Start Date – January 7, 2020
      Anticipated Completion Date – June 9, 2020
      Please refer to Exhibit 04 Tentative Project timeline for start and completion dates for individual Project Components.

   2. Construction duration for Group A, Group B and Group C is described below:
      (a) Group A construction phase portion of the Work (Phase II) shall be substantially completed within three hundred-twenty (320) calendar days from the date when construction phase Contract Time commences to run, all as provided in the Contract Documents. Please refer to Exhibit 04 Tentative Project timeline for start and completion dates for individual Project Components.
      (b) Group B construction phase portion of the Work (Phase II) shall be substantially completed within four hundred-twenty (420) calendar days from the date when construction phase Contract Time commences to run, all as provided in the Contract Documents. Please refer to Exhibit 04 Tentative Project timeline for start and completion dates for individual Project Components.
(c) Group C construction phase portion of the Work (Phase II) shall be substantially completed within five hundred twenty-five (525) calendar days from the date when construction phase Contract Time commences to run, all as provided in the Contract Documents. Please refer to Exhibit 04 Tentative Project timeline for start and completion dates for individual Project Components.

1.03. Project Components Summary of Work

Each Project Component is described in detail below. CMR shall collaborate with the design team and the owner to finalize the phasing and implementation plan for all Project Components. Refer to the Exhibit 05 for a Proposed Project phasing plan to be used as reference only. The phasing and implementation plan will be finalized and approved during the design process with input from Owner, Architect, and CMR.

The Authorities Having Jurisdiction ("AHJ") for all Project components includes, but are not limited to, Office of Statewide Health Planning and Development (OSHPD), State and City of San Mateo Fire Marshal, City of San Mateo, County of San Mateo Environmental Health Department, County of San Mateo Planning and Building Department (CoSM) and all other relevant agencies.

1. **Nursing Wing Ground Floor - Renovation (OSHPD 1) – approx. 27,000 SF:**
   Nursing Wing Ground Floor shall be renovated to receive the OSHPD essential services to be relocated from the 1954 Building. These services include but are not limited to, dietary kitchen, café & servery, staff lockers, emergency storage, PBx operators, and outpatient rehabilitation clinic as well as construction of food service loading dock, loading dock canopy and associated site work. Please refer to Exhibit 06 for the Existing and Proposed Nursing Wing Ground Floor plans, and site work.
   
   Nursing Wing Ground Floor spaces will be vacated prior to the start of construction. Any leftover items (such as furniture, shelving, broken equipment, etc.) will be discarded during demolition as part of the CMR scope of work. The operation of all patient services provided within the Nursing Wing floors 1 thru 3 shall remain uninterrupted throughout the renovation duration. Selected CM/GC shall work with the PDU and the San Mateo Medical Center for shutdown coordination, working hours and infection control requirements.

2. **Facilities Engineering Relocation (CoSM) – approx. 3,000 SF**
   CMR scope of work includes space remodeling in Health Services Building to house the Facilities Engineering Office and Shop functions.

3. **Central Plant – Renovation (OSHPD 1) – approx. 6,000 SF:**
   After vacating Central Plant Facilities Engineering Office and Shop, the space shall be renovated to receive the Materials Management Warehouse/Storage, Central Supply, Linen Department, Materials Management loading dock, loading dock canopy and associated site work. Central Plant Boiler Watch area will be renovated to include additional engineering work stations. CMR shall refer to Exhibit 07 for the existing and proposed Central Plant floor plans, and site work.
   
   During construction, CMR shall coordinate with County to designate and maintain all required unobstructed truck access routes to the existing food service loading dock in 1954 Building and critical hospital equipment including but not limited to, oxygen supply tank, boilers, chillers, generators and other electrical equipment throughout the construction duration. Additionally, City of San Mateo Emergency Vehicle Access (EVA) route shall be designated and remain unobstructed throughout the construction duration.

4. **Fire Alarm Annunciator Panel – New Installation (OSHPD 1)**
5. **MRI Trailer and Dental Van – Relocation (OSHPD 3)**
The MRI Trailer and Dental Van shall be relocated as their current location will be occupied by the future construction. Scope of work shall include but not limited to permitting, site preparation, construction of foundation pads, coordination of all associated utilities to receive the above components at the new locations, commissioning & testing, inspections and start-up.

Please refer to Exhibit 09 for the existing and new proposed locations of the MRI Trailer and Dental Van.

6. **Administration Office Building – New Construction (CoSM) – approx. 50,000 SF:**
The newly proposed building is approximately 50,000 SF with three levels and will utilize the entire Parking Lot area to the south of building 1954. Please refer to the Exhibit 10 for the newly proposed Administration Building location. CMR shall designate and maintain all required unobstructed egress pathways and City of San Mateo Emergency Vehicle Access (EVA) throughout the construction duration.

Mobile Health Van that is currently located to the North of Materials Management loading dock will be relocated from its existing location to a new location which will be closer to the new Administration Office Building. Please refer to Exhibit 10 for the existing and proposed location of the Mobile Health Van.

7. **North Addition Rehab Department – Renovation (OSHPD 1) – approx. 5,000 SF**
CMR shall renovate the vacant Rehab Department to house the offices during the construction interim period. Scope to be provided during the design process.

8. **1954 Building – Demolition (OSHPD 1) – approx. 109,000 SF:**
The demolition shall begin once the 1954 Building is vacated. The 1954 Building may contain hazardous materials. Selected CMR shall work with the County’s selected environmental consultant and all applicable environmental agencies to perform necessary abatement work. All abatement work shall be performed in accordance with all applicable regulations, laws, codes, etc.

9. **Link Building – New Construction or Renovation (CoSM) – approx. 20,000 SF:**
The Link Building shall be constructed immediately to the North of the newly constructed Administration Office Building. The Link Building will connect the new Administration Office Building to the hospital. Please refer to Exhibit 11 for the Link Building location.

**Health Services Building – Demolition (CoSM) – approx. 69,000 SF**
Health Services Building staff will be vacated, then Health Services Building shall be demolished. Selected CM/GC shall work with the County’s selected environmental consultant and all applicable environmental agencies to perform necessary abatement work. All abatement work shall be performed in accordance with all applicable regulations, laws, codes, etc.

**Site Work – New Construction (CoSM) – approx. 200,000 SF**
Refer to Exhibit 12 for the proposed site plan.
1.04 Potential Modular Trailers for Temporary Office Facility – Lease and Fitting out (CoSM) – approx. 20,000 SF
CMR may be required to establish temporary modular buildings on-site to house the offices during the construction interim period. Owner shall carry a $300,000 allowance for 20,000 SF of on-site modular building(s).

1.05 Request for Proposal Documents
A. Request for Proposal Documents contain the full description of the Work and the Contract Documents for the Work. Updates to this RFP will be posted on the PDU project website at www.smcpdu.org. Proposers should check this regularly to make sure all notifications including addendum/addenda are read promptly.

ARTICLE II – INSTRUCTIONS FOR PROPOSALS

2.01. Instructions
A. Proposers shall refer to Document 00 2001 (Instructions for Proposals) for required documents and items to be submitted in sealed envelopes to the San Mateo County Project Development Unit Office, located at 1402 Maple Street, Redwood City, CA, SanJose, CA 94063, no later than the time and date set forth in paragraph 1.01 above.

B. Document 00 2001 (Instructions for Proposals) sets forth terms and conditions for development, preparation, receipt, review, and evaluation of proposals for the Project.

C. Each Proposer must submit Proposals in accordance with this Document 00 1001.

2.02. Selection Process and Notice of Mandatory Pass/Fail Prequalification Criteria
A. Proposers shall refer to Document 00 2001 (Instructions for Proposals) for further information relating to Owner’s selection process and criteria.

B. Owner’s selection process is pursuant to SB 238 (Public Contract Code Section 20146).

C. As described in Document 00 2001 (Instructions for Proposals), Owner’s selection process includes mandatory pass/fail requirements for Proposer Responsibility in addition to scored criteria.

2.03. Pre-Proposal Conference
A. Pre-Proposal Conference will be held at the San Mateo Medical Center on February 26, 2018 at 222 W 39th Ave, San Mateo CA 94403 to review the information about the Project and this RFP. The conference will begin at 10:00 AM and should conclude by 12:00 PM. Conference location will be confirmed later. Please notify the Project Manager and PDU Manager via email at ahundal@smcgov.org and slin@smcgov.org respectively by 5:00pm on February 23, 2018 if you plan on attending.

2.04. Proposal Preparation Cost
A. Proposers are solely responsible for the cost of preparing their Proposals.

2.05. Reservation of Rights
A. Owner specifically reserves the right, in its sole discretion, to reject any or all Proposals, to re-issue a Request for Proposals, or to waive minor or inconsequential defects in proposals.

ARTICLE III – LEGAL REQUIREMENTS

3.01. Required Contractor’s License(s)
A. An active California “B” contractor’s license is required to submit a proposal for this contract. Joint ventures must secure a joint venture license prior to award of this Contract.

3.02. Substitution of Securities

A. Owner will permit the successful proposer to substitute securities for any retention monies withheld to ensure performance of the contract, as set forth in Document 00 6801 Escrow Agreement For Security Deposit In Lieu Of Retention and incorporated herein in full by this reference, in accordance with Section 22300 of the California Public Contract Code.

3.03. Restrictions on “Or-Equal” Substitutions

A. As a limitation on Proposer’s privilege to substitute “or equal” items, Owner has found that certain items are designated as Owner standards or designated to match existing items in use on a particular public improvement either completed or in the course of completion, or are available from one source. As to such items, Owner will not permit substitution. Such items will be developed in pre-construction services.

3.04. Prevailing Wage Laws

A. The successful Proposer must comply with all applicable prevailing wage laws, and related requirements in the Contract Documents. Copies of the general prevailing rates of per diem wages for each craft, classification, or type of worker needed to execute the Contract, as determined by Director of the California Department of Industrial Relations, are on file at Owner’s Office and are deemed part of the Request for Proposal Documents. Upon request, Owner will make copies available. The successful Proposer shall post applicable prevailing wage rates at the Site.

3.05. Skilled Labor Force Availability

A. The successful Proposer must satisfy the requirements for “skilled labor force availability” as defined in California Public Contract Code Section 20193(d)(4)(B)(v) and agree to comply with the terms and conditions of Owner’s Project Labor Agreement and California Public Contract Code Section 20146.

END OF DOCUMENT 00 1001
DOCUMENT 00 2001

INSTRUCTIONS FOR PROPOSALS

Proposals are requested by the San Mateo County Project Development Unit (hereinafter “Owner”, “County” or “PDU”) for a general construction contract, or work described in general, as set forth in Document 00 1001 (Notice Inviting Proposals), and the following additional terms.

ARTICLE I – NOTICE OF PROCEEDING UNDER PUBLIC CONTRACT CODE SECTION 20146 AND REQUIREMENTS THEREUNDER

A. Proposers are notified the County is conducting this procurement under Public Contract Code Section 20146, providing counties with authority to utilize construction manager at risk construction contracts.

B. County will receive proposals from either an individual, partnership, joint venture, corporation, association, or other recognized legal entity, that is appropriately licensed in this state.

C. County will base the selection and award of this contract based on its determination of “best value” determined by objective criteria related to the experience of the entity and project personnel, project plan, financial strength of the entity, safety record of the entity, and price.

D. Subcontractors that are not listed by the successful construction manager at-risk entity as partners, general partners, or association members in a partnership, limited partnership, or association in the entity’s construction manager at-risk bid submission shall be awarded by the construction manager at-risk entity in accordance with the process set forth in the Contract Documents. All subcontractors bidding on contracts pursuant to this section shall be afforded the protections contained in Chapter 4 (commencing with Section 4100) of Part 1.

ARTICLE II – REQUIREMENTS FOR SUBMISSION OF PROPOSALS

2.01. Mandatory Pre-Proposal Conference and Site Visit

A. Owner will conduct a Pre-Proposal Conference at the date, time and location indicated in Document 00 1001 (Notice Inviting Proposals), to consider such matters as Proposers may request and perform a Site Visit immediately following, at the Site. It is mandatory that Proposers attend the Pre-Proposal Conference and Site Visit.

B. The Site Visit is mandatory and Proposers should use it as an opportunity to become familiar with conditions at the Site. Other Pre-Proposal Site Visits may be scheduled at Owner’s sole discretion.

C. Owner will issue a Pre-Proposal Conference Agenda and roster of attendees, which are not Contract Documents. Any changes to the Contract Documents or Proposal documents shall be made by written Addenda posted on the PDU project website at www.smcpdu.org.

2.02. Required Pre-Proposal Review

A. Prior to submission of Proposal, Proposer must conduct a careful examination of the Request for Proposal Documents (that include without limitation, the Contract Documents) and understand the nature, extent, and location of Work to be performed. Refer to Document 00 7200 (General Conditions) on required pre-Proposal investigations, and Document 00 3020 (Geotechnical Data and Existing Conditions) for certain conditions.

B. Submission of a Proposal shall constitute a Proposer’s representation and warranty that it has complied with all Required Pre-Proposal Review Requirements.

2.03. Questions and Answers

A. As set forth in Document 00 1001 (Notice Inviting Proposals), Proposers must direct to Owner in writing and all questions about the meaning or intent of Request for Proposal Documents (to include without limitation, the Contract Documents). Interpretations or clarifications considered necessary by Owner in response to such questions will be issued by written Addenda and posted on the PDU project website at www.smcpdu.org by March 12, 2018. Owner may not answer questions received after the date set forth in paragraph 1.01 of Document 00 1001.
B. Only questions answered by formal written Addenda will be binding. Oral and other interpretations or clarifications will be without legal effect, and Proposers shall not rely on oral statements. Owner reserves the right not to respond to questions received after the date set forth in paragraph 1.01 of Document 00 1001.

C. Prior to submission of a Proposal, Proposer must communicate in writing to Owner any objections, questions or asserted ambiguities regarding the terms, conditions and procedures set forth in the Proposal Documents (including without limitation this Document 00 2001); submission of a Proposal shall constitute Proposer’s consent to such terms, conditions and procedures and waive any right to subsequently assert such matters in protest of the final award.

2.04. Addenda

A. Addenda may also be issued to modify the Request for Proposal Documents as deemed advisable by Owner. Addenda shall be acknowledged by number in Document 00 4001 (Proposal Price Form) and shall be part of the Contract Documents. A complete listing of Addenda may be secured from Owner.

ARTICLE III – RECEIPT OF PROPOSALS

3.01. Date and Time

A. Sealed Proposals will be received by Owner until date and time indicated in Document 00 1001 (Notice Inviting Proposals). All Proposal envelopes will be time-stamped to reflect their submittal time. Owner shall reject all Proposals received after the specified time and will return such Proposals to Proposers unopened.

3.02. Required Contents of Proposals

A. Proposers must submit Proposals in accordance with this Document 00 2001. Proposals must contain the Required Contents specified below.

B. Document 00 4001 (Proposal Price Form). Proposers must submit Proposals on Document 00 4001 (Proposal Price Form) in accordance with the provisions of Document 00 4001. Proposers must complete all Proposal items and supply all information required by Request for Proposal documents and specifications. Proposals should be made with the presumption that CMR will not be authorized to self-perform subtrade work. Total Proposal Price shall be the sum of the following Cost Items for the Group A, Group B and Group C Project Components:

1. Pre-Construction Fee;
2. CMR Fee;
3. CMR’s General Conditions; and
4. CMR’s General Requirements.

1. Pre-Construction Services;
2. CMR Fee;
3. CMR’s General Conditions;
4. CMR’s General Requirements 1 (GR 1);
5. Direct Cost of Construction (TBD – not required in this Proposal);
6. Contingency (TBD based on 3% of Final GMP – not required in this Proposal); and
7. Bonds, Insurance and Taxes

C. Document 00 4516.1 (Supplement to Response to Request for Statement of Qualifications).

1. Prequalified Proposers have each submitted responses to Document 00 4516 (Request for Statement of Qualifications) in accordance with the provisions therein.
2. Proposers may augment or update information submitted in response to Document 00 4516 by submitting Document 00 4516.1 (Supplement to Response to Request for Statement of Qualifications) in accordance with the provisions therein.

a. If Proposer is unable to certify in Document 00 4820 that all information it submitted to Owner in connection with the Pre-Qualification Process remains true and correct in all material respects as of the date of submitting its Proposal, Proposer should submit a list of all such changes (“Material Changes List”) accompanied by the same types
of information that Proposer was required to submit as part of the Pre-Qualification process.

3. Proposers with any questions or doubts regarding their qualifications are encouraged to ask Owner questions about qualifications only, and receive answers, which Owner will keep confidential to the extent reasonably possible. Owner reserves the right not to respond to questions provided after the date set forth in paragraph 1.01 of Document 00 1001.

D. Proposer’s Project Plan. Proposer must submit Document 00 4514 (Statement of Proposer’s Proposed Project Plan, Staffing Plan, and Safety Plan) in accordance with the provisions therein and with reference to the requirements of Document 00 5251 (Pre-Construction and CMR Services), to demonstrate on a scored basis Proposer’s Project Plan. The Project Plan shall include, to the extent possible, a narrative on Proposer’s proposed plan to complete the Work, and why that Plan is advantageous to Owner. The Project Plan may also address:

1. Proposer’s Management Philosophy and Strategy. Proposer may generally describe its strategy to deliver this Project on time and on budget using the CMR delivery method.

   a. Proposer may describe how pre-construction services will be planned and performed on this Project, including the proposed methodology for reviewing design documents and site conditions, and the proposed phasing and bid package strategies.
   b. Proposer may describe how subcontracting services will be planned and executed on this Project, including its subcontracting plan, any proposed outreach and utilization plans, and advertising and awarding plans. Proposer may describe its methodology for coordination of work including site preparation, demolition, and construction phasing to avoid impact on the normal operations and services of the buildings in the vicinity and claim avoidance measures.
   c. Proposer may describe its bid marketing strategies for this Project and how it will engage and ensure ample potential subcontractors during the bidding process for the best bid price. Proposer may describe strategies to mitigate potential labor/supply shortage for any of the major sub-trades. Proposers may describe its relationship with the local subcontracting community and how those relationships will benefit the Project.
   d. Proposer may describe how it plans to establish, maintain, and update the Project schedule during design and how to assure timely Project completion.
   e. Owner may, in its sole discretion, authorize Proposer to self-perform a portion of the sub-trade work if certain enumerated conditions set forth Article 3 of Document 00 7301 (Supplementary General Conditions) are met. Proposers interested in self-performing work should list the targeted subtrade work and the estimated percentage of hard construction budget such work would constitute, not to exceed 15% of the Direct Cost of Construction in total.

3. Interface and Coordination with the County and its User Groups. Proposer may describe the methodology it plans to use to coordinate and manage communications with the County and its user groups throughout design and construction. Proposer may describe how it will document/track decisions and associated cost impacts efficiently to keep County and Architect well informed.

4. Quality Control and Problem Solving. Proposer may describe the quality control program for this Project, including specific techniques and procedures to be used. Proposer may describe how it will handle and resolve issues that require effective communication and skilled facilitation with Owner and the project team.

5. Technology and Innovative Techniques. Proposer may describe how it will use innovative techniques and technology to support the Project and may include experience and
capabilities with BIM analysis. (See Document 01 3120 Building Information Modeling (BIM) and Coordination Drawings.)

E. **Statement of Proposer’s Proposed Staffing Plan.** Proposer must submit Document 00 4514 (Statement of Proposer’s Proposed Project Plan, Staffing Plan, and Safety Plan) for the Project, including resumes, for at least the following proposed key personnel: Principal in-charge, Project Manager; **Project Executive,** Construction Superintendent; Project Engineer; Scheduler; Cost Estimator; Quality Control Manager and Preconstruction Services Staff (“Key Personnel”) with expertise to perform the required services.

F. **Statement of Proposer’s Proposed Safety Plan.** Proposer must submit Document 00 4514 (Statement of Proposer’s Proposed Project Plan, Staffing Plan, and Safety Plan) for the Project, including Contractor’s approach to safety programs and infection prevention, including Subcontractor involvement, and for complying with all interim life safety risk measures (ILSM). Please refer to Exhibit 13 for the San Mateo Medical Center Interim Life Safety Measure policies.

G. **Balance of Required Contents: Insurance and Certifications.**

1. **Letter from Surety.** If not previously provided in the Response to the Request for Qualifications (00 4516), Proposer should provide a letter from a surety duly licensed to do business in the State of California, having a financial rating from A. M. Best Company of A-:VIIIX or better, confirming that surety has agreed to provide Contractor with performance and payment bonds in accordance with the requirements set forth in the Contract Documents 00 6113.12 (Construction Performance Bond) and 00 6113.18 (Construction Labor and Material Payment Bond), with minimum penal sums in the amount of 100% of the final Proposal Price and as adjusted upon final subcontractor bidding and award to reflect the Guaranteed Maximum Price.

2. **Document 00 4810 (Non-Collusion Affidavit).** Proposers must submit Document 00 4810 (Non-Collusion Affidavit) completed in accordance with its provisions.

3. **Document 00 4820 (Proposer Certifications).** Proposers must submit Document 00 4820 (Proposer Certifications) completed in accordance with its provisions.

3.03. **Proposal Submission**

A. The responses to this RFP should be bound and printed vertically (“portrait” orientation) on standard 8 ½” by 11” paper. The responses should not exceed **30 pages; single sided** (excluding covers or tabs that do not contain submittal content, **certification/forms required by this RFP**, resumes, financial and bonding information), but will preferably be much shorter. Type size should be no smaller than 10 point, but preferably larger. The top of page one of the response should state Respondent’s name, address, phone, fax, e-mail, and contact name. Cover letter is optional.

B. Proposers should address every item requested, where requested, in each section of this RFP, even if the items were addressed in other sections in the proposals. Brevity and clarity are of utmost importance. Responses comprised of standard marketing materials that do not specifically address the items below will not be evaluated; however, Respondents may include ten (10) bound copies of their marketing materials, as long as they are not permanently attached to the Proposal. Responses that do not comply with all applicable requirements will not be considered.

C. Proposers shall submit their Proposals and all deliverables in a manner that is structured to permit easy and definitive evaluation of each Factor identified herein as Evaluation Factors.

D. Proposals shall be deemed to include any written responses of a Proposer to any questions or requests for information of Owner made as part of the Proposal evaluation process after submission of the Proposal.

E. Proposals must be full, complete, clearly written and using the required forms. Proposers shall make any change in the Proposal by crossing out the original entry, entering and initialing the new entry. Proposer’s failure to submit all required documents strictly as required entitles Owner to reject the Proposal as non-responsive. All Proposers must submit Proposals containing each of the **fully executed, required** documents supplied in this Project Manual.
ARTICLE IV – PROPOSAL OPENING AND EVALUATION

4.01. Initial Evaluation for Patent Defects and/or Proposals Not Meeting Pass/Fail Responsibility Criteria

A. Owner will open the Proposals and perform a preliminary review to identify any patently defective Proposals (including without limitation Proposals where the Proposer does not meet any applicable Pass/Fail Criteria.) Owner action on defective Proposals may include refusal to evaluate such Proposals and elimination of Contractor submitting such Proposals from the evaluation process. Owner reserves all rights to take any action consistent with its authority and/or the requirements of this Document 00 2001 (Instructions for Proposals), including, without limitation, requesting additional information after receipt and opening of Proposals and waiving inconsequential defects.

B. All Proposals from Contractor which remain after the preliminary review shall be evaluated by an Owner Review Panel comprised of individuals selected by the Owner. The Review Panel will review the Proposals and award points as described in this Document 00 2001.

4.02. Owner Investigations

A. Owner may conduct reasonable investigations and reference checks of Proposer and other persons and organizations as Owner deems necessary to assist in the evaluation of any Proposal and to establish Proposer’s responsibility, qualifications, financial ability and ability to perform the Work in accordance with the Contract Documents to Owner’s satisfaction within the prescribed time. Submission of a Proposal constitutes Proposer’s consent to the foregoing.

B. Owner shall have the right to consider information provided by sources other than Proposer. Owner shall have the right to communicate directly with Proposer’s surety regarding Proposer’s bonds.

4.03. Evaluation Factors and Interviews

A. The Owner will evaluate each Proposal based upon the following factors, with the maximum number of points allocated to each factor as indicated in the Points Matrix below.

<table>
<thead>
<tr>
<th>FACTORS</th>
<th>MAXIMUM POINTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Experience and Qualifications (Other)</td>
<td>40</td>
</tr>
<tr>
<td>2. Price</td>
<td>25</td>
</tr>
<tr>
<td>3. Project Plan</td>
<td>25</td>
</tr>
<tr>
<td>4. Safety Record and Safety Plan</td>
<td>5</td>
</tr>
<tr>
<td>5. Financial Strength</td>
<td>5</td>
</tr>
<tr>
<td>TOTAL (Maximum Points)</td>
<td>100</td>
</tr>
</tbody>
</table>

B. Evaluation Factor Description

1. Experience and Qualifications (Other) – The Contractor whose Proposal describes a team which Owner determines is the most qualified, when compared with the teams proposed by other Contractors, shall receive forty (40) points under this factor. Contractors determined to have a less qualified team shall receive less than forty (40) points, as determined by the Owner. Proposals shall be evaluated based upon the Contractor’s structure of organizational chart, knowledge/skill/ability/experience of Key Personnel, California OSHPD experience with OSHPD-1 facility construction and applicable laws, building codes and regulations, Owner/Designer/Contractor interaction strategies, experience with renovation of a building while maintaining services and operations to occupied facilities and other aspects of project management, as well as Contractor’s experience and qualifications as set forth in response to Document 00 4516 (Request for Statement of Qualifications) and Document 00 4516.1
(Supplement to Response to Request for Statement of Qualifications). Experience and Qualifications shall be assessed as follows: 70% based upon Contractor’s written submittals and references, and 30% based upon Contractor’s interview, as described further in this Document 00 2001.

2. **Price** - Total Proposal Price shall be the sum of Cost Items 1 (Pre-Construction), 2 (CMR Fee), 3 (CMR General Conditions), and 4 (CMR General Requirements) and 7 (CMR Bonds, Insurance and Taxes) for Project Components in Group A, Group B and Group C, determined as provided herein and in Document 00 4001 (Proposal Price Form). The Contractor whose Proposal Price is the lowest among the submitted Proposals shall receive twenty-five (25) points under this factor. The other Contractors whose Proposal Prices higher than the lowest shall receive pro-rated points calculated as a percentage of the lowest Proposal Price.

3. **Project Plan** - The Contractor whose Proposal describes a superior Project Plan, determined as provided herein and in Document 00 4514 and when compared with the Project Plans proposed by other Contractors, shall receive twenty-five (25) points under this factor. Contractors determined to have less superior Project Plans shall receive less than twenty (25) points, as determined by the Owner.

4. **Acceptable Safety Record and Safety Plan** - The Contractor’s Safety Record and Safety Plan shall be assessed based upon the Contractor’s Experience Modification Rate (EMR) and Safety Plan, determined as provided herein and in Document 00 4514. The Contractor with a superior EMR and Safety Plan, when compared with the EMR and Safety Plan of other Contractors, shall receive five (5) points under this factor. Contractors determined to have a less superior EMR and Safety Plan may receive less than five (5) points, as determined by the Owner. Contractors with an EMR of 1.25 or more shall be deemed to fail.

5. **Financial Strength** - The Contractor whose Proposal describes superior Financial Strength, determined as provided herein and in Document 00 4516 and 00 4516.1, and when compared with the Financial Strength of other Contractors who submit Proposals, shall receive ten (5) points under this factor. Contractors determined to have less superior Financial Strength may receive less than ten (5) points, as determined by the Owner.

C. **Interviews**, Selection Committee selected by the Project Development Unit will conduct an in-depth evaluation of the Proposals submitted and select a minimum of three (3) Contractors for interviews. Interview format and details will be provided at a later date. The Selection Committee will notify Contractors of the results of the evaluation by telephone, mail or email to the designated contact.

D. Owner will resolve discrepancies between (1) the multiplication of units of Work and unit prices in favor of the unit prices; (2) the indicated sum of any column of figures and the correct sum thereof in favor of the correct sum; and (3) written words and figures, or words and numerals, in favor of the words.

E. **Tie Breaker**, In an event there is then a tie in the total number of points awarded to more than one Proposal, the Proposal that, in the Owner’s sole discretion is determined to provide a superior Project as compared to the other Proposal receiving a tied score, shall be considered to provide the Best Value to the Owner.

**ARTICLE V – AWARD**

5.01. **Notice of Intent to Award**

A. If the Contract is to be awarded, Owner will award the Contract to the responsive Contractor whose Proposal is determined in writing to provide the Best Value to the Owner. Owner shall provide its
written decision and award within **ninety (90)** calendar days of Proposal submission. Owner’s written decision shall support the award of the Contract by stating in detail the basis of the award. Owner will deliver **Document 00 5105 (Notice of Award)** as provided herein. Best Value will be assigned to the Proposal that scores the greatest number of points in accordance with the methodology described herein. If awarded, the qualifying Contractor with the most points will be awarded the Contract as provided in this Document 00 2001 (Request for Proposals).

### 5.02. Determination of Best Value

A. Upon completion of Owner’s evaluation of all Proposals, Owner shall rank the responsive Contractors based on the evaluation factors set forth in paragraphs 3.02 and 4.03 above and in Document 00 4001 (plus tie breaks scoring if appropriate), from most advantageous to least advantageous to the Owner. Owner shall publicly announce its intent to award the Contract for the Project by issuing **Document 00 5051 (Notice of Intent to Award)**, and by posting **Document 00 5105 (Notice of Award)** on Owner’s website and by electronically mailing it to the Contractors who submitted Proposals for this Project. **Document 00 5105** will be deemed properly delivered at the time it is posted on the Owner’s website.

### ARTICLE VI – MANDATORY PROPOSAL PROTEST PROCEDURES

#### 6.01. Submission of Written Proposal Protest

A. Any proposal protest in connection with the construction contract or work described in general in Document 00 1001 (Notice Inviting Proposals) must be submitted in writing to Deborah Bazan, Director, Project Development Unit, 1402 Maple Street, Redwood City, California (Owner’s Office), before 3:00 P.M. of the fifth Business Day following issuance of Document 00 5051 (Notice of Intent to Award). Owner will use reasonable efforts to deliver by e-mail a copy of Document 00 5051 to all Proposers who submitted Proposals no later than the Business Day after issuance, although any delay or failure to do so will not extend the Proposal protest deadline described above.

B. The initial protest document must contain a complete statement of the basis for the protest.

C. The protest must refer to the specific portion of the document that forms the basis for the protest.

D. The protest must include the name, address, and telephone number of the person representing the protesting party.

E. Only Proposers whom the Owner otherwise determines are responsive and responsible are eligible to protest a Proposal; protests from any other Proposer will not be considered. In order to determine whether a protesting Proposer is responsive and responsible, Owner may evaluate all information contained in any protesting Proposer’s Proposal and conduct the same investigation and evaluation as Owner is entitled to take regarding a Best Value Proposer.

F. Notwithstanding any other provision of this Article VI, the party filing the protest must concurrently transmit a copy of the initial protest document and any attached documentation to all other parties with a direct financial interest that may be adversely affected by the outcome of the protest. Such parties shall include all other Proposers who appear to have a reasonable prospect of receiving an award depending upon the outcome of the protest.

#### 6.02. Exclusive Remedy

A. The procedure and time limits set forth in this paragraph are mandatory and are Proposer’s sole and exclusive remedy in the event of Proposal protest. Proposer’s failure to comply with these procedures shall constitute a waiver of any right to further pursue the Proposal protest, including presenting a Government Code Claim or initiating legal proceedings. A Proposer may not rely on a protest submitted by another Proposer, but must timely pursue its own protest.
ARTICLE VII – AWARD AND EXECUTION OF CONTRACT

7.01. Notice of Award and Submittal of Executed Contract Documents
   A. If Contract is to be awarded, it will be awarded to the Best Value Proposer. Owner will issue Document 00 5105 (Notice of Award) to the successful Proposer. Such Award, if made, will be made within ninety (90) Days after the opening of Proposals.
   B. Successful Proposer must execute and submit to Owner the “Required Contract Documents and Proof of Insurance” set forth below, by 5:00 p.m. of the 10th Day following issuance of the Notice of Award to it.

7.02. Required Contract Documents and Proof of Insurance
   A. Document 00 5201 (Agreement), fully executed by successful Proposer. Submit four (4) originals, each bearing an original signature and initials on each page.
   B. Document 00 6301 (Guaranty), fully executed by successful Proposer. Submit four (4) originals, each bearing an original signature and initials on each page.
   C. Insurance certificates and endorsements required by Document 00 7311 (Insurance and Indemnification); Submit one (1) original set.
   D. Any other item required by Document 00 5105 (Notice of Award). As indicated therein.

7.03. Failure to Execute and Deliver Documents
   A. If Proposer to whom Contract is awarded, within the period described in this Document 00 2001, fails or neglects to execute and deliver all required Contract Documents and file all required bonds, insurance certificates, and other documents, Owner may, in its sole discretion, rescind the award.
   B. Upon such failure to timely deliver all required Contract Documents as set forth herein, Owner may determine the next Best Value Proposer and proceed accordingly. Such Award, if made, will be made within sixty (60) days after such failure.

7.04. Conditions to Construction and Following Completion of Pre-Construction Services
   A. A Notice to Proceed will be issued separately for construction for each Project Component Group.
   B. CMR’s guaranteed maximum price (GMP) will be the sum of the contract initially awarded, subcontracts competitively bid following completion of pre-construction services, CMR self-performed subtrade work package costs (if authorized), and contingency. In addition to other Contract Documents requirements, following the completion of competitive bidding of all subcontracts and before commencement of construction, CMR must submit the following:
      1. Document 00 6113.12 (Construction Performance Bond), fully executed by successful Proposer and surety, in the amount set forth in Document 00 6113.12. Submit one original.
      2. Document 00 6113.18 (Construction Labor and Material Payment Bond), fully executed by successful Proposer and surety, in the amount set forth in Document 00 6113.18. Submit one original.

ARTICLE VIII – GENERAL CONDITIONS AND REQUIREMENTS

8.01. Modification of Commencement of Work
   A. Owner expressly reserves the right to modify the date(s) for the Commencement of Work or any portion thereof under the Contract and to independently perform and complete work or services related to Project. Owner accepts no responsibility to Proposer for any delays attributed to Owner’s need to complete independent work at the Site.
   B. Owner shall have the right to communicate directly with Best Value Proposer’s performance bond surety, to confirm the performance bond. Owner may elect to extend the time to receive faithful performance and labor and material payment bonds.
8.02. Conformed Project Manual
A. Following Award of Contract, Owner may prepare a conformed Project Manual reflecting Addenda issued during the Proposal period, which will, failing objection, constitute the approved Project Manual.

8.03. Not Used

8.04. Wage Rates and Skilled and Trained Workforce
A. Copies of the general prevailing wage rates for each craft, classification, or type of worker needed to execute the Contract, as determined by Director of the State of California Department of Industrial Relations, may be obtained from the Department of Industrial Relations. Also, Proposer shall post the applicable prevailing wage rates at the Site. By submission of this Proposal, Proposer agrees to comply with the terms and conditions of Owner’s Project Labor Agreement and makes an enforceable commitment to use and ensure the use of a skilled and trained workforce as required by California Public Contract Code Section 20146(c)(1).

8.05. Withdrawal of Proposals
A. Proposers may withdraw their Proposals at any time prior to the Proposal opening time fixed in this Document 00 2001, only by written request for the withdrawal of Proposal filed with Owner at Owner’s Office. Proposer or its duly authorized representative shall execute the request to withdraw Proposal.

8.06. Ineligible Contractors and Subcontractors
A. Owner shall not accept a Proposal from a Proposer who is ineligible to propose or work on, or be awarded, a public works project pursuant to California Labor Code section 1777.1 or 1777.7. Proposers and the Contractor who is awarded the project contract shall not utilize, or allow work by, any subcontractor who is ineligible to propose or work on, or be awarded, a public works project pursuant to California Labor Code section 1777.1 or 1777.7. (See California Public Contract Code section 6109.) The California Division of Labor Standards Enforcement publishes a list of debarred contractors and subcontractors on the Internet at www.dir.ca.gov/DLSE/debar.html.

8.07. Equal Employment Opportunity. CMR shall comply with all applicable federal, state, and local laws, rules, and regulations in regard to nondiscrimination in employment because of race, color, ancestry, national origin, religion, sex, marital status, age, medical conditions, disability, or other reasons.

8.08. Public Records Act Requests
A. Pursuant to the Public Records Act, Owner will make available to the public all correspondence and written questions submitted during the Proposal period, all Proposal submissions opened in accordance with the procedures of this Document 00 2001, and all subsequent Proposal evaluation information. All submissions not opened will remain sealed and eventually be returned to the submitter. Except as otherwise required by law, Owner will not disclose trade secrets or proprietary financial information submitted that has been designated confidential by a Proposer. Any such trade secrets or proprietary financial information that a Proposer believes should be exempted from disclosure shall be specifically identified and marked as such. Blanket-type identification by designating whole pages or sections shall not be permitted and shall be invalid. The specific information must be clearly identified as such.
B. Upon a request for records regarding this Proposal, Owner will notify Proposer involved within ten Days from receipt of the request of a specific time when the records will be made available for inspection. If Proposer timely identifies any “proprietary, trade secret, or confidential commercial or financial” information that Proposer determines is not subject to public disclosure, and requests Owner to refuse to comply with the records request, Proposer shall take all appropriate legal action and defend Owner’s refusal to produce the information in all forums; otherwise, Owner will make such information available to the extent required by applicable law, without restriction.
C. Information disclosed to Owner and all items in opened submissions are the property of Owner unless Proposer makes specific reference to data that is considered proprietary. Subject to the requirements in the Public Records Act, reasonable efforts will be made to prevent the disclosure of information except on a need-to-know basis during the evaluation process.

8.09. Substitutions

A. Proposers must base their Proposals on products and systems where specified in the Contract Documents where applicable.

B. Submittals of substitutions shall contain all required information set forth in Document 00 6325 (Substitution Request Form) (if used) and Document 01 6000 (Product Requirements). Insufficient information shall be grounds for rejection of substitution.

C. Owner may consider specifications final upon Contract award, however, and will consider substitutions following award in its sole discretion.

8.10. Reservation of Rights

A. Owner reserves the right to reject any or all nonconforming, non-responsive, unbalanced, or conditional Proposals, and to reject the Proposal of any Proposer as non-responsive as a result of any error or omission in the Proposal, or if Owner believes that it would not be in the best interest of the Project to make an award to that Proposer, whether because the Proposal is non-responsive or the Proposer is unqualified or of doubtful financial ability or fails to meet any other pertinent standard or criteria established by Owner. For purposes of this paragraph, an “unbalanced Proposal” is one having nominal prices for some Cost items and enhanced prices for other Cost items.

B. Owner may retain Proposal securities and Proposal bonds of other than the Best Value Proposer for a reasonable time, not exceeding ninety (90) Days after award of Contract. Owner may reject any or all Proposals and waive any informalities or minor irregularities in the Proposals. Owner also reserves the right, in its discretion, to reject any or all Proposals and to re-Proposal the Project.

8.11. Modification/ Addition to Instructions for Proposals. Owner reserves the right to modify existing procedures and instructions and will notify all Proposers if Owners exercises this right.

8.12. Definitions

A. All abbreviations and definitions of terms used in this Document 00 2001 are set forth in Document 00 7200 (General Conditions) and Document 01 4200 (References and Definitions).

ARTICLE IX– ANTICIPATED SCHEDULE OF EVENTS FOR THE RFP PROCESS

<table>
<thead>
<tr>
<th>Event Description</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Development Unit Issues RFP</td>
<td>02/14/18</td>
</tr>
<tr>
<td>Pre-Proposal Conference (Mandatory)</td>
<td>02/26/18</td>
</tr>
<tr>
<td>Questions via email due: 5:00 pm</td>
<td>03/02/18</td>
</tr>
<tr>
<td>Responses to Questions Posted to Webpage</td>
<td>03/12/18</td>
</tr>
<tr>
<td>Proposal due: 2:30 pm</td>
<td>03/26/18, 03/30/2018</td>
</tr>
<tr>
<td>Interviews</td>
<td>04/02/18, 04/03/18</td>
</tr>
<tr>
<td>Notice of Intent to Award Posted</td>
<td>04/05/18</td>
</tr>
<tr>
<td>Board Approval</td>
<td>04/24/18</td>
</tr>
</tbody>
</table>

END OF DOCUMENT 00 2001
DOCUMENT 00 4001

PROPOSAL PRICE FORM
TO THE COUNTY OF SAN MATEO PROJECT DEVELOPMENT UNIT

THIS PROPOSAL IS SUBMITTED BY:

(Firm/Company Name)

Re: NEW COUNTY OFFICE BUILDING AND PARKING STRUCTURE PROJECT

1. The undersigned Proposer proposes and agrees, if this Proposal is accepted, to enter into an agreement with SAN MATEO COUNTY (Owner) in the form included in the Contract Documents, including Document 00 5201 (Agreement), to perform and furnish all Work as specified or indicated in the Contract Documents for the Contract Sum and within the Contract Time indicated in this Proposal and in accordance with all other terms and conditions of the Contract Documents.

2. Proposer accepts all of the terms and conditions of the Contract Documents, Document 00 1001 (Notice Inviting Proposals), and Document 00 2001 (Instructions for Proposals). This Proposal will remain subject to acceptance for Ninety (90) Days after Proposal opening.

3. In submitting this Proposal, Proposer represents that Proposer has examined all of the Contract Documents, performed all required Pre-Proposal Review, received the Pre-Proposal conference minutes (if any), and received the following Addenda:

<table>
<thead>
<tr>
<th>Addendum Number</th>
<th>Addendum Date</th>
<th>Signature of Proposer</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

4. Based on the foregoing, Proposer proposes and agrees to fully perform the Work within the time stated and in strict accordance with the Contract Documents for the following sums of money listed in the following Schedule of Proposal Prices:
## SCHEDULE OF PROPOSAL PRICES*

All Cost items, including lump sums and unit prices, must be filled in completely. Cost items are described or referenced in Document 01 1000 (Summary) or Document 00 2001 (Instructions for Proposals). Quote in figures only, unless words are specifically requested.

<table>
<thead>
<tr>
<th>NO.</th>
<th>COST ITEM&lt;sup&gt;D&lt;/sup&gt;</th>
<th>TYPE</th>
<th>PERCENT &lt;sup&gt;C&lt;/sup&gt;</th>
<th>DOLLAR AMOUNT&lt;sup&gt;A&lt;/sup&gt;</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Pre-Construction Services</td>
<td>Lump Sum</td>
<td>_______%</td>
<td>$_________________________</td>
</tr>
<tr>
<td>2.</td>
<td>CMR Fee</td>
<td>Percent</td>
<td>_______%</td>
<td>$_________________________</td>
</tr>
<tr>
<td>3.</td>
<td>CMR General Conditions (GC)</td>
<td>Lump Sum</td>
<td>_______%</td>
<td>Total $ ________________</td>
</tr>
<tr>
<td>4.</td>
<td>CMR General Requirements&lt;sup&gt;B&lt;/sup&gt; - GR 1 only</td>
<td>Not-to-Exceed</td>
<td>_______%</td>
<td>Total $ ________________</td>
</tr>
<tr>
<td></td>
<td>(GR 2 is part of Direct Cost of Construction to be determined during Phase 1)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5.</td>
<td>Direct Cost of Construction</td>
<td>Lump Sum</td>
<td>TBD (not req’d in this Proposal)</td>
<td>Aggregate Total Cost of the Work of Sub-Trades including self-performing work to be determined at Buy-out during Phase 1</td>
</tr>
<tr>
<td>6.</td>
<td>Contingency</td>
<td>Percent</td>
<td>3%</td>
<td>To be determined based on the Final GMP at completion of Phase 1</td>
</tr>
<tr>
<td>7.</td>
<td>Bond, Insurance and Taxes</td>
<td>Percent</td>
<td>_______%</td>
<td>$_________________________</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total Proposal Price (Sum of Cost Items 1, 2, 3, 4 and 7) $_________________________

Total Project Proposal Price: ___________________________

* You can use the Excel worksheet provided to this Addendum

**Notes:**

A. Hourly rates for all services necessary to complete Cost Items 1 (Pre-Construction Services), 3 (CMR General Conditions), and 4 (CMR General Requirements) shall be submitted with the Proposal in Appendix A to this Document 00 4001. The reasonableness of these hourly rates will be considered in assessing the Price. These rates will be the basis for compensation of additional/extended hours requested by the Owner for these specific services during the course of this Contract.
B. Proposers to submit Not-to-Exceed cost for General Requirement 1 (GR 1) as identified in the Appendix B to this Document 00 4001. General Requirement 2 (GR 2) shall be determined and solicited for bidding during subcontractors buy-out in Phase 1.

C. For proposing purposes for Cost Items 1 3 and 4, percentage shall be calculated based on the entered Lump Sum/NTE price against the estimated Direct Cost of Construction of approximately $70 million. The reasonableness of the percentages will be considered in assessing the Price. The percentage for Cost Item 2 shall be used for determining the actual total CMR Fee after bids for all trades are received.

D. Proposals should be made with the presumption that CMR will not be authorized to self-perform subtrade work. See Document 00 7301 Supplementary General Conditions.

5. The undersigned Proposer acknowledges that the cost-estimated Direct Cost of Construction estimate provided herein is for proposing purposes only, that owner does not warrant the final accuracy of the estimate, and that the undersigned Proposer must make its own independent verification of estimated costs.

6. The undersigned acknowledges that the Best Value Proposer will be determined as provided in Document 00 2001 (Instruction for Proposals).

7. The undersigned Proposer understands that Owner reserves the right to reject this Proposal, or all Proposals, in its sole discretion without compensation to Proposer.

8. If written notice of the acceptance of this Proposal, hereinafter referred to as Notice of Award, is mailed or delivered to the undersigned Proposer within the time described in Paragraph 2 of this Document 00 4001 or at any other time thereafter before it is withdrawn, the undersigned Proposer will execute and deliver the documents required by Document 00 2001 (Instructions for Proposals) within the time specified therein.

9. Notice of Award or request for additional information may be addressed to the undersigned Proposer at the address set forth below.

10. The undersigned Proposer agrees to commence Work under the Contract Documents on the date(s) established in Document 00 7200 (General Conditions) and to complete all Work within the time(s) specified in Document 00 5201 (Agreement).

11. The undersigned Proposer agrees that, in accordance with Document 00 7200 (General Conditions), liquidated damages for failure to complete Work in the Contract (or portions thereof) within the time(s) specified in Document 00 5201 (Agreement) shall be as set forth in Document 00 5201.

12. The names of all persons interested in the foregoing Proposal as principals are:

IMPORTANT NOTICE: If Proposer or other interested person is a corporation, give the legal name of corporation, state where incorporated, and names of president and secretary thereof; if a partnership, give name of the firm and names of all individual co-partners composing the firm; if Proposer or other interested person is an individual, give first and last names in full.

NAME OF PROPOSER: _______ ____________________________

licensed in accordance with an act for the registration of Contractors, and with California license number:  ______________________ Expiration: ____________________

(Place of Incorporation, if Applicable) (Principal)

________________________________________

(Principal)
(Principal)

I certify (or declare) under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

(Signature of Proposer)

NOTE: If Proposer is a corporation, set forth the legal name of the corporation together with the signature of the officer or officers authorized to sign contracts on behalf of the corporation. If Proposer is a partnership, set forth the name of the firm together with the signature of the partner or partners authorized to sign contracts on behalf of the partnership.

Business Address: __________________________________________

________________________________________

Contractor’s Representative(s): _____________________________

(Name/Title)

________________________________________

(Name/Title)

________________________________________

(Name/Title)

Officers Authorized to Sign Contracts

________________________________________

(Name/Title)

________________________________________

(Name/Title)

________________________________________

(Name/Title)

Telephone Number(s): (Area Code) (Number)

________________________________________

Fax Number(s):
## APPENDIX A**

**SCHEDULE OF RATES FOR PERSONNEL COSTS**

<table>
<thead>
<tr>
<th>Position</th>
<th>Staff Name</th>
<th>Cost per Hour*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principal in Charge</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Executive/Director</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operations Manager</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pre-construction Project Manager</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pre-construction Project Engineer</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sr. Estimator</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Estimator</td>
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</tr>
<tr>
<td>BIM Manager</td>
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<tr>
<td>BIM Engineer</td>
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<td>Scheduler</td>
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<tr>
<td>Sr. Project Manager</td>
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<tr>
<td>General Superintendent</td>
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<tr>
<td>Assistant Project Manager</td>
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<td>QA/QC</td>
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<td>Safety Specialist</td>
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<td>Superintendent</td>
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<td>Sr. Project Engineer</td>
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<td>Field Engineer</td>
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<tr>
<td>Administrative Assistant</td>
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<td>[Please add other position where applicable]</td>
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<tr>
<td>[Please add other position where applicable]</td>
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</tr>
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</table>

*Rates include CMR’s direct costs, without overhead or profit included under Cost Item 2, for salaries and related forms of compensation and employer’s costs (including worker’s compensation insurance and any other insurance required by law) for labor and personnel costs, of CMR’s employees, while performing Work at the Project Site.

**You can use the Excel worksheet provided to this Addendum.

END OF APPENDIX A
### APPENDIX B*
### GENERAL REQUIREMENTS 1

<table>
<thead>
<tr>
<th>General Requirements 1</th>
<th>GR1</th>
<th>Unit</th>
<th>Quantity</th>
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**GENERAL REQUIREMENTS 1 - NOT TO EXCEED SUBTOTAL**
### APPENDIX B* (Continued)
### GENERAL REQUIREMENTS 2
(Shall be determined and solicited for bidding during subcontractors buy-out in Phase 1)

<table>
<thead>
<tr>
<th>General Requirements 2</th>
<th>GR2</th>
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<td>1 Flagman and Traffic Control</td>
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<tr>
<td>2 Temporary Road Construction</td>
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<td>3 Scaffolding</td>
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<td>4 Temporary Fencing and Enclosures</td>
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<td>5 Covered Walkways</td>
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<td>6 Barricades</td>
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<td>7 Temporary Stairs</td>
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<td>8 Opening Protection</td>
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<td>9 Safety Railing &amp; Nets</td>
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<td>10 Temporary Road Maintenance</td>
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<tr>
<td>11 Trash Chute &amp; Hopper</td>
<td>TBD</td>
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</tbody>
</table>

| Hoisting                                    |     |      |          |           |       |
| 1 Hoist & Tower Rental                      | TBD |      |          |           |       |
| 2 Hoist Landing & Fronts                    | TBD |      |          |           |       |
| 3 Hoist Operator                            | TBD |      |          |           |       |
| 4 Hoist Material Skips/ Hoppers             | TBD |      |          |           |       |
| 5 Erect & Dismantle Cranes and Hoists       | TBD |      |          |           |       |
| 6 Crane Rental                              | TBD |      |          |           |       |
| 7 Crane Operators                           | TBD |      |          |           |       |
| 8 Crane Raising/ Jumping Costs              | TBD |      |          |           |       |
| 9 Temporary Elevator Rental                 | TBD |      |          |           |       |
| 10 Elevator Operation Costs                 | TBD |      |          |           |       |
| 11 Cage Rider at Elevator                   | TBD |      |          |           |       |
| 12 Forklift Rental                          | TBD |      |          |           |       |
| 13 Forklift Operator                        | TBD |      |          |           |       |
| 14 Safety Inspections                       | TBD |      |          |           |       |
| 15 Fuel, Repairs, Maintenance, Service      | TBD |      |          |           |       |

*You can use the Excel worksheet provided to this Addendum.

END OF APPENDIX B

END OF DOCUMENT 00 4001
San Mateo Health System Campus Upgrade Project

DOCUMENT 00 4820

PROPOSER CERTIFICATIONS

SAN MATEO HEALTH SYSTEM CAMPUS PROECT,
SAN MATEO, SAN MATEO COUNTY, CALIFORNIA

TO BE EXECUTED BY ALL PROPOSERS AND SUBMITTED WITH PROPOSAL

The undersigned Proposer certifies to SAN MATEO COUNTY as set forth in sections 1 through 6 below.

1. STATEMENT OF CONVICTIONS

By my signature hereunder, I hereby swear, under penalty of perjury, that no more than one final, unappealable finding of contempt of court by a Federal Court has been issued against Proposer within the past two years because of failure to comply with an order of a Federal Court or to comply with an order of the National Labor Relations Board.

2. CERTIFICATION OF WORKER'S COMPENSATION INSURANCE

By my signature hereunder, as the Contractor, I certify that I am aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for worker's compensation or to undertake self-insurance in accordance with the provisions of that Code, and I will comply with such provisions before commencing the performance of the work of this Contract.

3. CERTIFICATION OF PREVAILING WAGE RATES AND RECORDS

By my signature hereunder, as the Contractor, I certify that I am aware of the provisions of Section 1773 of the California Labor Code, which requires the payment of prevailing wage on public projects. Also, that the Contractor and any subcontractors under the Contractor shall comply with California Labor Code section 1776, regarding wage records, and with California Labor Code section 1777.5, regarding the employment and training of apprentices. It is the Contractor's responsibility to ensure compliance by any and all subcontractors performing work under this Contract. I further certify that I am aware of and agree to comply with the terms and conditions of Owner's Project Labor Agreement and California Public Contracts Code Section 20146.

4. CERTIFICATION OF COMPLIANCE WITH PUBLIC WORKS CHAPTER OF LABOR CODE

By my signature hereunder, as the Contractor, I certify that I am aware of Sections 1777.1 and 1777.7 of the California Labor Code and Contractor and Subcontractors and am eligible to bid, propose and work on public works projects.

5. CERTIFICATION OF ADEQUACY OF CONTRACT AMOUNT

By my signature hereunder, as the Contractor, pursuant to Labor Code section 2810(a), I certify that, if awarded the Contract based on the undersigned's Proposal, the Contract will include funds sufficient to allow the Contractor to comply with all applicable local, state, and federal laws or regulations governing the labor or services to be provided.
6. CERTIFICATIONS REGARDING CONSTRUCTION TRADES

By my signature hereunder, as the Contractor, I certify that I have considered which construction trades will be performing each aspect of the Work of the Project, and the different wages payable to the various trades, in determining the amount to propose for the Contract.

7. CERTIFICATION OF ACCEPTABILITY OF CONTRACT DOCUMENTS

By my signature hereunder, as the CMR, I certify that Proposer acknowledges that Owner has already transmitted the Contract Documents in draft form to state officials and has obtained prior state approval of the acceptability of the Contract Documents. Accordingly, Proposer has carefully reviewed the Contract Documents and certifies as follows:

[Please check and/or complete one of the following]

| ______ If the undersigned is selected to be the CMR, following issuance of Notice of Conditional Award to the undersigned, the undersigned will sign the Agreement form and provide the other required forms that have been included within the Contract Documents in the same form as drafted as of the date hereof, including all Addenda identified in the undersigned’s Proposal and with applicable information from the undersigned’s Proposal inserted, without seeking revisions to the Agreement form or any other Contract Document. |

| ______ If the undersigned is selected to be the CMR, following issuance of Notice of Conditional Award to the undersigned, the undersigned will sign the Agreement form and provide the other required forms that have been included within the Contract Documents in the same form as drafted as of the date hereof, including all Addenda identified in the undersigned’s Proposal and with applicable information from the undersigned’s Proposal inserted, with only the revisions to the Agreement form or other Contract Documents shown in underline and strikeout, format, attached to these Certifications as Appendix __, consisting of _______ pages. Proposer must attach an Appendix if this item is checked. |

8. CERTIFICATION REGARDING SELECTION PROCESS

[Please check and/or complete one of the following]

| ______ The undersigned confirms it has no objections or protests to any CMR selection procedure, process or requirement, or any other any aspect of the CMR selection process, and does not object to any aspect of the CMR selection process. |

| ______ Attached as Appendix __, consisting of _______ pages, is a detailed description of all objections and protests the undersigned has regarding any aspect of the CMR selection process. Proposer must attach an Appendix if this item is checked. |

9. CERTIFICATION REGARDING MATERIAL CHANGES

[Please check and/or complete one of the following]

| _____ The undersigned certifies that all information it submitted to Owner in connection with the PreQualification Process, including without limitation any modifications, amendments or supplements thereto (“Pre-Qualification Information”) remains true and correct in all material respects as of the date of submitting its Proposal. |

| _____ Except as provided on the Supplement to Response to Request for Statement of Qualifications, Document 00 4516.1 submitted as provided in Document 00 2001 (Instructions to Proposers), the undersigned certifies that all information it submitted to Owner in connection with the Pre-Qualification Process, including without limitation any modifications, amendments or supplements thereto (“Pre-Qualification Information”) remains true and correct in all material respects as of the date of submitting its Proposal. |
Qualification Information”) remains true and correct in all material respects as of the date of submitting its Proposal. Proposer must include a Material Changes List with its Proposal if this item is checked.

Proposer understands that Owner will be relying on these certifications if it awards the Contract to the undersigned.

PROPOSER: ____________________________________________
(Name of Proposer)

Date: ____________________, [201_] By:___________________________________________
(Signature)

Name:______________________________________________
(Print Name)

Its:______________________________________________
(Title)

END OF DOCUMENT 00 4820
DOCUMENT 00 5201

AGREEMENT

THIS AGREEMENT, dated this _____day of ________, 2018, is by and between [Name of CMR], whose place of business is located at _______________________________(CMR), and the County of San Mateo (Owner), a county established under the laws of the State of California.

WHEREAS, Owner, by its Resolution No._______ adopted on the ____ day of ____________________, 2018 (a copy of which is attached and part of this Agreement), awarded to CMR the following contract:

SAN MATEO HEALTH SYSTEM CAMPUS UPGRADE PROJECT

NOW, THEREFORE, in consideration of the mutual covenants hereinafter set forth, CMR and Owner agree as follows:

ARTICLE I - WORK OF THE CONTRACT AND CONTRACT SUM

1.01. Work of the Contract

A. CMR shall complete all Work specified in the Contract Documents, including without limitation, the Specifications, Drawings, Document 01 1000 (Summary) and all other terms and conditions of the Contract Documents (Work).

1.02. Contract Sum

A. Owner shall pay CMR the amounts indicated in paragraphs 1.03 and 1.04 below (together, Contract Sum) for completion of Work in accordance with Contract Documents and (as applicable) as set forth in CMR’s Proposal (Document 00 4001 [Proposal Price Form]), attached hereto.

B. The Contract Sum includes all allowances (if any).

1.03. Pre-Construction (Phase I) Portion of Contract Sum

A. Cost Item 1. Owner shall pay CMR $ ________________, the amount indicated for Proposal Item 1 (Pre-Construction Services) for completion of all pre-construction (Phase I) services for the Project. The Cost Item 1 amount reflects full compensation for all CMR Phase I costs, expenses, fee, profit, general conditions, general requirements, bonds and insurance and overhead, and any other Phase I services and work.

1.04. Construction (Phase II) Portion of Contract Sum

A. After all trade subcontracts have been procured, a Final Guaranteed Maximum Price (GMP) shall be established as provided in this Document and that shall be the sum of Cost Items 1 through 67 herein. The Final GMP shall be treated as the Contract Sum and shall be inclusive of all Work of the Contract Documents.

B. The Construction (Phase II) portion of Contract Sum will be payable progressively based upon progressive work, as set forth in the Contract Documents, commencing only following issuance of Document 00 5501-B (Notice to Proceed for Construction).
C. Owner shall pay CMR for completion of all construction (Phase II) work, as total compensation, amounts in Cost Items 2 through 6 described in the Contract Documents (including Section 01 1000 Summary and its appendices and exhibits) as follows.

1. **Cost Item 2.** An amount equal to the percentage for CMR Fee identified in CMR’s Proposal Form (Proposal Cost Item 2) (CMR Fee) multiplied by the sum of Cost Items 3, 4 and 5 below, in full compensation for CMR’s construction phase fee and profit.

2. **Cost Item 3.** The specified dollar amount in CMR’s Proposal Form for CMR General Conditions (CMR GC’s) $__________________, in full compensation for CMR’s construction phase general conditions and related overhead.

3. **Cost Item 4.** An amount equal to the percentage for General Requirements (CMR GR’s) (Proposal Item 4), in full compensation for CMR’s construction phase general requirements, bonds and insurance, and all overhead not otherwise included in Cost Item 3 General Requirements identified in the CMR’s Proposal Form Proposal Cost Item 4 (CMR GR), in full compensation for CMR’s construction phase general requirements provided in 2 groups:
   
a. GR 1 – Not-to-Exceed price provided in the Proposal for the General Requirements items listed in Appendix B of Document 00 4001; and
   
b. GR 2 – Price to be determined and solicited for bidding during subcontractors buy-out in Phase 1 for the General Requirement Items listed Appendix B of Document 00 4001.

3.4 **Cost Item 5.** The aggregate total cost of the work of trades to be bid open book by CMR and authorized self-perform subtrade work at the amount agreed to; actual bid amounts awarded shall be used to determine Final GMP. Determination of this Cost Item based upon trade bids is provided in Article VII below.

5. **Cost Item 6.** An amount equal to three (3) % of Cost Item 5 (Contingency). Contingency is subject to adjustment as provided herein.

6. **Cost Item 7.** An amount equal to the percentage for Bonds, Insurance and Taxes identified in CMR’s Proposal Form Proposal Cost Item 7 (Bonds, Insurance and Taxes), in full compensation for bonds, insurance and taxes as required per Document 00 6113.12, Document 00 6113.18 and Document 00 7311.

1.05. **Administration of Cost Item 6, Contingency; Shared Savings.**

A. Contingency (Cost Item 6) amount will be administered by Owner and expended only for “preventable” changes and/or extra costs as defined in this paragraph 1.05, up to but not over the amount of the contingency (and any such costs over the amount of the contingency shall not be reimbursed). CMR accepts the risk of preventable changes and/or extra costs exceeding the contingency.

B. Preventable changes and extra costs are those that CMR could have prevented by proper performance of its Phase I services under Document 00 5251 (Pre-Construction and CMR Services), such as, for example, and not by way of limitation, constructability and coordination issues or reasonably foreseeable equipment/material replacements and substitutions. CMR may be entitled to charge preventable direct costs of construction (plus overhead and profit markup) to contingency in the same manner as Change Orders under Document 01 2600 (Contract Modification Procedures), by moving such amounts from Contingency (Cost Item 6) to Cost Items 3, 4 and 5, as applicable, including direct costs that were incurred as a consequence of CMR’s ordinarily negligent errors and omissions;
however, CMR may not charge any costs against Contingency which were incurred due to CMR’s gross negligence or intentional misconduct, or any for rework of defective work.

C. Non-preventable changes and extra costs are those CMR could not have prevented by proper performance of its Phase I services under Document 00 5251, such as, for example, and not by way of limitation, Owner elective changes adding additional scope or changes in legal requirements. Non-preventable Change Orders will not be recognized as a cost under the contingency, but rather, may be recognized as Change Orders that increase the Contract Sum and/or a Cost Item therein.

D. Costs may not be charged to contingency, however, if such costs are either (i) within the scope of work of the plans and specifications on which the proposal was submitted or subcontract packages awarded, or (ii) included within the scope of Cost Items 1 (Pre-Construction Services), 3 (CMR GC’s) or 4 (CMR GR’s). On completion of Contract, 40% of unspent contingency shall be paid to CMR; the remaining 60% of contingency shall be retained by Owner; and Contract Sum will be adjusted accordingly.

1.06. **No Duplication.** There shall be no duplication of costs or expenses among Cost Items. Duplication is subject to correction whenever discovered. Contractor shall compare carefully its scope of work with the scope of work of trade subcontractors and monitor the work to assure that duplication does not occur, for example, and not by way of limitation, in costs of cleanup, document management, modeling, bonds, mock-ups, and supervision.

1.07. **Updates and Final Confirmation of Contract Sum**

A. Following bid/award of all trade subcontracts and agreements to self-perform subtrade work for Project Component Group A into the Contract, Owner and CMR shall complete and execute a change order in form of Appendix A (Calculation of CMR’s Contract Sum – Project Group A) to memorialize the Contract Sum up to that point.

B. Following bid/award of all trade subcontracts and agreements to self-perform subtrade work for Project Component Group B into the Contract, Owner and CMR shall complete and execute a change order in form of Appendix B (Calculation of CMR’s Contract Sum – Project Group A-B) up to that point.

C. Following bid/award of all remaining trade subcontracts and agreements to self-perform subtrade work for Project Component Group C into the Contract, Owner and CMR shall complete and execute a change order in form of Appendix C (Calculation of CMR’s Total Contract Sum – Project Group A-C) to this Document 00 5201 to memorialize the final Contract Sum as described above.

**ARTICLE II - CONTRACT TIME; COMMENCEMENT AND COMPLETION OF WORK**

2.01. **Phase I – Pre-Construction Phase**

A. CMR shall commence pre-construction (Phase I) services pursuant to Document 00 5251 on the date indicated in Document 00 5501-A (Notice to Proceed for Pre-Construction Services) (Phase I Commencement Date).

B. CMR shall achieve Substantial Completion of Phase I within two hundred-eighty (280) calendar days from the Phase I Commencement Date, subject to extension only as provided in Document 00 5251. Additional one hundred-fifty (150) calendar days shall be required for subs buyout for Project Component Group C. Phase 1 services will be performed in following sequence:

Part 1:
Anticipated Start Date – April 24, 2018
Anticipated Completion Date – January 25, 2019

Part 2 (Project Component Group C for subs buyout only):
Anticipated Start Date – January 7, 2020
Anticipated Completion Date – June 9, 2020

C. Owner reserves the right to modify or alter the Phase I Commencement Date.

2.02. Phase II – Construction Phase– Project Component Group A

A. CMR shall commence the construction (Phase II) work for Project Component Group A on the date indicated in Document 00 5501-B (Notice to Proceed for Construction – Project Component Group A). (Phase II Group A Commencement Date).

B. CMR shall achieve Substantial Completion of the Project Components Group A Work three hundred-twenty (320) calendar days from the Group A Phase II Commencement Date.

C. CMR shall achieve Final Completion of the Project Components Group A Work three hundred-fifty (350) calendar days from the Group A Phase II Commencement Date.

2.03. Phase II – Construction– Project Component Group B

A. CMR shall commence the construction (Phase II) work for Project Component Group B on the date indicated in Document 00 5501-B (Notice to Proceed for Construction – Project Component Group B). (Phase II Group B Commencement Date).

B. CMR shall achieve Substantial Completion of the Project Components Group B Work four hundred-twenty (420) calendar days from the Group B Phase II Commencement Date.

C. CMR shall achieve Final Completion of the Project Components Group B Work four hundred-sixty (460) calendar days from the Group B Phase II Commencement Date.

2.04. Phase II – Construction– Project Component Group C

A. CMR shall commence the construction (Phase II) work for Project Component Group C on the date indicated in Document 00 5501-B (Notice to Proceed for Construction – Project Component Group C). (Phase II Group C Commencement Date).

B. CMR shall achieve Substantial Completion of the Project Components Group C Work five hundred twenty-five (525) calendar days from the Group C Phase II Commencement Date.

C. CMR shall achieve Final Completion of the Project Components Group C Work five hundred twenty-fifty (550) calendar days from the Group C Phase II Commencement Date.

2.05. General Matters

A. Conditions to Owner’s issuance of Document 00 5501-A (Notice to Proceed for Pre-Construction Services) include all matters described in Document 00 5105 (Notice of Award), and such other matters as Owner may reasonably request.

B. Conditions to Owner’s issuance of Document 00 5501-B (Notice to Proceed for Construction), to be issued for each Project Component Group, include the following, which Owner may waive or modify in its sole discretion:

1. CMR has satisfactorily completed all pre-construction phase services required by Document 00 5251 (Pre-Construction and CMR Services), or a portion of those services as required by Owner for the particular Project Component Group.
2. CMR has awarded all trade subcontracts and self-perform subtrade work contracts required to execute the Phase II work of the Contract Documents for the particular Project Component Group.

3. CMR has provided evidence of all insurance, bonds and bond amounts required by Contract Documents for construction.

C. Owner reserves the right to modify or alter the Phase I Commencement Date or any Phase II Commencement Date in its sole discretion.

ARTICLE III - PROJECT REPRESENTATIVES

3.01. Owner’s Project Manager

A. Owner, acting through the San Mateo County Project Development Unit, has designated __________ as its Project Manager to act as Owner’s Representative in all matters relating to the Contract Documents.

B. To the extent Board of Supervisors approval is not required, Project Manager shall have authority over various matters pertaining to the Contract Documents and shall have sole authority to modify the Contract Documents on behalf of Owner, to accept work, and to make decisions or actions binding on Owner, and shall have sole signature authority on behalf of Owner, subject however to the limits in the Public Contract Code sections 20137 and 20142, as stated in Document 00 7200, and limits supplied by law and County policies.

C. Owner may assign all or part of the Project Manager’s rights, responsibilities and duties to a Construction Manager, or other Owner Representative, or change the Project Manager, Construction Manager or other Owner Representative at any time.

3.02. CMR’s Project Manager

A. CMR has designated __________________________ __ as its Project Manager to act as CMR’s Representative in all matters relating to the Contract Documents. CMR’s Project Manager must be approved in writing by the Owner prior to execution of this Agreement.

B. CMR may not change the identity of its Project Manager or any other Key Personnel without prior Owner written approval, which approval shall not be unreasonably withheld, provided such replacement has similar or greater experience and qualifications.

3.03. Architect/Engineer

A. Taylor Design will furnish the Plans and Specifications and shall have the rights assigned to Architect/Engineer in the Contract Documents.

ARTICLE IV - TERMS, CONDITIONS AND SCOPE OF LIMITATIONS ON DELAY DAMAGES

4.01. Identification and Limitation on Delay Damages.

A. Owner and CMR recognize that time is of the essence of this Contract and that both Owner and CMR (including Subcontractors) will suffer financial loss in the form of contract administration expenses (including without limitations extended General Conditions, General Requirements, Fee, lost profit, lost opportunities, consequences to bonding costs for CMR; and disruption, extended project management and consultant expenses, interest expense, and loss of revenues, damages to third parties and costs of substitute facilities for Owner) (collectively, delay damages), if all or any part of the Work is not completed within the times specified above, plus any extensions thereof allowed in accordance with the Contract Documents.
B. Except as otherwise expressly provided in this Document 00 5201 (Agreement), Owner and CMR (including Subcontractors) agree that, because of the nature of the Project, including the pricing and incentive provisions in Contract Documents, neither shall have the right to recover such defined delay damages against the other, other than Owner’s liquidated damages for delay, and neither party shall have the right to recover such defined delay damages against the other during the first six months (180 days) of any delay, other than Owner’s liquidated damages for delay.

C. Consistent with Public Contract Code 7203, delay damages are liquidated as follows:

1. Project Components Group A Liquidated Damages
   a. Owner’s liquidated damages during the first Ninety (90) days of the delay period attributable to CMR, shall be the amount of $2,500 per day.
   b. Following the first Ninety (90) days of delay due to any party, then the mutual waiver is extinguished starting on day 91. Thereafter, Owner’s liquidated damages shall be $5,000 per day.

2. Project Components Group B and Group C Liquidated Damages
   a. Owner’s liquidated damages during the first Ninety (90) days of the delay period attributable to CMR, shall be the amount of $1,000 per day.
   b. Following the first Ninety (90) days of delay due to any party, then the mutual waiver is extinguished starting on day 91. Thereafter, Owner’s liquidated damages shall be $5,000 per day.

D. Measures of liquidated damages shall apply cumulatively.

4.02. Delays Covered. This mutual waiver and limit to liquidated damages includes delay damages resulting from delays which in turn result from ordinary, alleged breaches of contract; or errors, omissions, or alleged defects in the design; and force majeure events. Such delays include:

A. CMR failure to achieve Substantial Completion or Final Completion of any portion of the Work within the times required in the Contract Documents, plus any permitted extensions;

B. Owner’s failure to respond to any CMR inquiry, submittal or other request in a timely manner;

C. Delays caused by any expected construction interruptions, specifically activities of OSHPD, inspections, rejection of work and rework;

D. Delays caused by any differing site conditions (including hazardous waste or undisclosed Underground Facility), such as those contemplated in Document 00 7200 (General Conditions);

E. Errors or omissions amounting to ordinary negligence, including without limitation CMR negligence in performing its Pre-Construction Services, or errors or omissions in any Drawings or Specifications; and

F. Delays resulting from forces and/or causes beyond the reasonable control of Owner, CMR or any Subcontractor, including without limitation force majeure events, Acts of God, disruptions in supply and other unexpected difficulties in the progress of the Work.
4.03. **Subcontractor Consent.** Subcontractors must expressly agree to be bound to this Article IV, to the extent of their scope of Work. Under no circumstances may any Subcontractor make a claim against Owner for delay damages suffered by a Subcontractor. To the extent that this Document 00 5201 (Agreement) otherwise expressly entitles Subcontractors to receive delay damages, all Subcontractor claims for delay damages (i) must be prosecuted through CMR as provided in Document 00 7200 (General Conditions) and (ii) are subject to all limitations and waivers otherwise contained in this Document 00 5201 and the other Contract Documents.

4.04. **Exclusions.** The foregoing mutual waiver of delay damages excludes the following:

A. Any damages arising from or relating to personal injury, death, defective work, property damage, or to the extent covered by insurance maintained by Owner, CMR or any Subcontractor.

B. Any damages resulting from CMR’s or any Subcontractor’s failure to maintain the minimum staffing levels required to prosecute the Work with reasonable diligence, defective work or failure to remedy defective work.

C. Any damages resulting from any party’s gross negligence or intentional misconduct.

D. Any delay damages otherwise payable under paragraph 4.01 above; provided that under no circumstance shall Owner, CMR or any Subcontractor be paid twice for the same delay damages.

E. Indemnity or defense obligations under Contract Documents.

F. Under no circumstances may this mutual waiver be construed to limit liability for any damages covered by insurance maintained by Owner, CMR or any Subcontractor, to the extent of such coverage available and recovered after exercise of reasonable efforts.

**ARTICLE V - NOT USED**

**ARTICLE VI - CONTRACT DOCUMENTS**

6.01. The Contract Documents which comprise the entire agreement between Owner and CMR concerning the Work consist of the following documents, including all changes, Addenda, and Modifications thereto as listed on Document 00 0111 Table of Contents:

- Document 00 4001 Proposal Price Form
- Document 00 4820 Proposer Certifications
- Document 00 5201 Agreement
- Document 00 5251 Pre-Construction and CMR Services
- Document 00 5501-A Notice to Proceed for Pre-Construction Services
- Document 00 5501-B Notice to Proceed for Construction
- Document 00 6113.12 Construction Performance Bond
- Document 00 6113.18 Construction Labor and Material Payment Bond
- Document 00 6301 Guaranty
- Document 00 6530 Agreement and Release of Any and All Claims
- Document 00 6600 Substitution Request Form
- Document 00 6801 Escrow Agreement for Security Deposit in Lieu of Retention
- Document 00 7200 General Conditions
- Document 00 7301 Supplementary General Conditions – CMR Items
- Document 00 7311 Insurance and Indemnification
- Document 00 7315 Naturally Occurring Asbestos [If Applicable]
- Document 00 7321 Requirements for OSHPD Reviewed Projects
- Document 00 7380 Apprenticeship Program
- Document 00 9111 Addenda
San Mateo County – Project Development Unit
San Mateo Health System Campus Upgrade Project

Specifications
Division 01 Sections identified in Document 01 0111 Table of Contents.

Specifications
Division 02 through 33 to be developed in conjunction with scope definition work as described in Document 00 5251.

Drawings
Drawings, Tables and Schedules to be completed for bidding, to be developed in conjunction with scope definition work as described in Document 00 5251

6.02. Part of the scope of CMR’s Pre-Construction Services work is to identify, clarify, and define the scope of the multiple Permit Packages that constitute the Project, as described further in Document 00 5251 (Pre-Construction and CMR Services).

6.03. There are no Contract Documents other than those listed above in this Article VI. Document 00 3020 Geotechnical Data and Existing Conditions and Document 00 3124 Hazardous Materials Surveys (if included) and the information supplied through those documents, are not Contract Documents and describe conditions of construction only. The Contract Documents may only be amended, modified or supplemented as provided in Document 00 7200 General Conditions.

ARTICLE VII - TRADE SUBCONTRACTOR BIDDING AND BONDS; FINAL GMP

7.01. After award of this Contract, CMR shall commence performing Services as outlined in Document 00 5251. No later than at the end of performance of the Services outlined in Document 00 5251, and earlier if requested by Owner, CMR shall prepare the packages for bidding or otherwise procuring separate trade subcontracts.

7.02. The subcontracts shall be bid open book, with Owner having reasonable review and clarification rights regarding scope, terms and conditions, to complete the work of the Contract Documents and guard against prejudice of Owner’s rights under the Contract Documents. Subcontracts and subcontractor bidding shall comply with all public contracting requirements applicable to the County of San Mateo, including without limitation, the following requirements:

A. CMR shall provide public notice of the availability of work to be subcontracted in accordance with the publication requirements applicable to the competitive bidding process of Owner and the Subcontractor and Subletting Fair Practices Act.

B. CMR shall provide a fixed date and time on which the subcontracted work will be awarded.

C. In any contract between CMR and any trade subcontractor, or any contract between a trade subcontractor and a subcontractor thereunder, the percentage of the retention proceeds withheld may not exceed the percentage specified in the contract between Owner and CMR. If the CMR provides written notice to any trade subcontractor or subcontractor thereunder that is not a member of the CMR entity, prior to or at the time the bid is requested, that a bond may be required and the subcontractor subsequently is unable or refuses to furnish a bond to the CMR, then the CMR may withhold retention proceeds in excess of the percentage specified in the contract between Owner and CMR from any payment made by the CMR to the trade subcontractor or subcontractor thereunder.

D. CMR shall award subcontracts to the low, responsive and responsible trade bidder for each trade package.

7.03. CMR’s contract value will increase by the amount of each trade subcontract and authorized self-perform subtrade work, and at the completion of trade subcontract bidding, the amount of all trade subcontracts (Aggregate Trade Subcontract and Self-Perform Cost) will be
utilized to establish a Final GMP. The Aggregate Trade Subcontract and Self-Perform Cost shall be administered as Cost Item 5.

7.04. Subcontracts bid shall encompass a complete buy out of construction Work and the Final GMP calculated at the completion of subcontractor bidding for Project Component Group C shall be a final GMP for the entire Work of the Contract Documents. CMR shall not include duplicate scope in any Cost Item or trade subcontract and if such is discovered subsequently then CMR shall so notify Owner for calculation and implementation of the appropriate deductive change order for the value of any such duplication.

7.05. As a condition to the NTP for Phase 2 and as a material term of this Contract, CMR shall provide a performance bond and a payment bond in the forms provided in the Contract Documents as Document 00 6113.12 (Construction Performance Bond) and Document 00 6113.18 (Construction Labor and Material Payment Bond). Such Bonds shall be in the penal sum of the Final GMP.

7.06. Except as otherwise provided in this Article VII or upon written consent of Owner, CMR shall not assign any portion of the Contract Documents, and may subcontract portions of the Contract Documents only in compliance with the Subcontractor Listing Law, California Public Contract Code § 4100 et seq.

7.07. Owner shall retain the right in its reasonable discretion, and without additional compensation to CMR, to bid subcontracts in its name and to assign and novate such subcontracts to CMR, subject to the same terms and conditions herein as CMR-bid subcontractors.

ARTICLE VIII - MISCELLANEOUS

8.01. Terms and abbreviations used in this Agreement are defined in Document 00 7200 (General Conditions) and Document 01 4200 (References and Definitions) and will have the meaning indicated therein.

8.02. It is understood and agreed that in no instance are the persons signing this Agreement for or on behalf of Owner or acting as an employee, agent, or representative of Owner, liable on this Agreement or any of the Contract Documents, or upon any warranty of authority, or otherwise, and it is further understood and agreed that liability of Owner is limited and confined to such liability as authorized or imposed by the Contract Documents or applicable law.

8.03. In entering into a public works contract or a subcontract to supply goods, services or materials pursuant to a public works contract, CMR or Subcontractor offers and agrees to assign to the awarding body all rights, title and interest in and to all causes of action it may have under Section 4 of the Clayton Act (15 U.S.C. § 15) or under the Cartwright Act (Chapter 2 (commencing with § 16700) of Part 2 of Division 7 of the Business and Professions Code), arising from purchases of goods, services or materials pursuant to the public works contract or the subcontract. This assignment shall be made and become effective at the time Owner tenders final payment to CMR, without further acknowledgment by the parties.

8.04. Copies of the general prevailing rates of per diem wages for each craft, classification, or type of worker needed to execute the Contract, as determined by Director of the State of California Department of Industrial Relations, are deemed included in the Contract Documents and on file at Owner's Office, and shall be made available to any interested party on request. Pursuant to California Labor Code §§ 1860 and 1861, in accordance with the provisions of Section 3700 of the Labor Code, every contractor will be required to secure the payment of compensation to his employees. CMR represents that it is aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workers’ compensation or to undertake self-insurance in accordance with
the provisions of that Code, and CMR shall comply with such provisions before commencing
the performance of the Work of the Contract Documents.

8.05. In order to induce Owner to enter into this Agreement, CMR represents that it is duly
organized, existing and in good standing under applicable state law; is licensed to perform
all aspects of the Work; will employ only persons and subcontractors and designers with all
required licenses and certifications; that CMR is duly qualified to conduct business in the
State of California; that CMR has duly authorized the execution, delivery and performance
of this Agreement, the other Contract Documents, and Work to be performed herein; and
that the Contract Documents do not violate or create a default under any instrument,
agreement, order, or decree binding on CMR.

8.06. CMR shall not assign any portion of the Contract Documents.

8.07. This Agreement and the Contract Documents shall be deemed to have been entered into in
the City of Redwood City, County of San Mateo, State of California, and governed in all
respects by California law (excluding choice of law rules). The exclusive venue for all
disputes or litigation hereunder shall be in the Superior Court for the County of San Mateo.

IN WITNESS WHEREOF the parties have executed this Agreement in quadruplicate the day and year first
above written.

CONSTRUCTION MANAGER AT RISK:

[CMR’S NAME]

By: _______________________________  By: _______________________________
(Signature)     (Signature)

Its: _______________________________  Its: ________________________________
Title (If Corporation: Chairman, President or Vice President)     Title (If Corporation: Secretary, Assistant Secretary, Chief Financial Officer or
                                                             Assistant Treasurer

OWNER:

COUNTY OF SAN MATEO

President, Board of Supervisors

Attest:

Clerk of the Board of Supervisors

RESOLUTION NO. ____________________
San Mateo Health System Campus Upgrade Project
Project Manual for CM at-Risk Services

March January 2018 00 5201 - 10
Agreement
Revision # 01
## Appendix A

### CALCULATION OF CONTRACT SUM – PROJECT GROUP A

[See Paragraph 1.06 above]

<table>
<thead>
<tr>
<th>Cost Item No.</th>
<th>Item</th>
<th>Amount ($)</th>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>Pre-Construction Services</td>
<td>$__________</td>
</tr>
<tr>
<td>2.</td>
<td>CMR Fee</td>
<td>$__________</td>
</tr>
<tr>
<td>3.</td>
<td>CMR General Conditions</td>
<td>$__________</td>
</tr>
<tr>
<td>4.</td>
<td>CMR General Requirements*</td>
<td></td>
</tr>
<tr>
<td></td>
<td>GR 1 (Not-to-Exceed)</td>
<td>GR 1 $__________</td>
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<tr>
<td></td>
<td>GR 2 (To be solicited for bids during subcontractors buy-out in Phase 1)</td>
<td>GR 2 $__________</td>
</tr>
<tr>
<td>5.</td>
<td>Full bid/award value of all trade subcontracts to be bid open book by CMR and agreed value of all authorized self-perform subtrade work**</td>
<td>$__________</td>
</tr>
<tr>
<td>6.</td>
<td>Contingency (3% of the Direct Cost of Construction)</td>
<td>$__________</td>
</tr>
<tr>
<td>7.</td>
<td>Bonds, Insurance and Taxes</td>
<td>$__________</td>
</tr>
</tbody>
</table>

**CONTRACT SUM PROJECT GROUP A**

$__________

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* See Document 00 4001 Appendix B for the CMR General Requirements 1 and 2.
** Subject to any Trade Subcontractor adjustments as provided in Article VII above.

END OF APPENDIX A
Appendix B

CALCULATION OF CONTRACT SUM – PROJECT GROUP A+B
[See Paragraph 1.06 above]

<table>
<thead>
<tr>
<th>Cost Item No.</th>
<th>Item</th>
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<tr>
<td>1.</td>
<td>Pre-Construction Services</td>
<td>$_________________</td>
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<td>(Remain same as base contract)</td>
<td></td>
</tr>
<tr>
<td>2.</td>
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<td>$_________________</td>
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<td>3.</td>
<td>CMR General Conditions</td>
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<tr>
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<td>GR 1 $_________________</td>
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<td>5.</td>
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<td>$_________________</td>
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</tbody>
</table>

**CONTRACT SUM PROJECT GROUP A+B**

$_________________

* See Document 00 4001 Appendix B for the CMR General Requirements 1 and 2.
** Subject to any Trade Subcontractor adjustments as provided in Article VII above.

END OF APPENDIX B
**Appendix C**

**CALCULATION OF FINAL CONTRACT SUM (GMP) – PROJECT GROUP A+B+C**

[See Paragraph 1.06 above]

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<th>Cost Item No.</th>
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<td>Pre-Construction Services</td>
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<td>CMR Fee</td>
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<td>CMR General Requirements</td>
<td>GR 1 $______________</td>
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<tr>
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<td></td>
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<td></td>
<td>GR 2 (To be solicited for bids during subcontractors buy-out in Phase 1)</td>
<td>GR 2 $______________</td>
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<tr>
<td>5.</td>
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</tr>
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<td>7.</td>
<td>Bonds, Insurance and Taxes</td>
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</tr>
</tbody>
</table>

**CONTRACT SUM PROJECT GROUP A+B+C (GMP)**

$_________________

* See Document 00 4001 Appendix B for the CMR General Requirements 1 and 2.

** Subject to any Trade Subcontractor adjustments as provided in Article VII above.

END OF APPENDIX C
Appendix D

TRADE SUBCONTRACTORS LIST

Prepared by Owner on ______________, 20__.

END OF APPENDIX D
ARTICLE I – INTRODUCTION AND SUMMARY

1.01. Construction Manager at Risk (CMR) shall provide Owner with professional pre-construction, trade-contractor bidding, construction management and general contractor services on the Project (Services). This Project shall proceed in two phases, a Preconstruction Phase (Phase I) and a Construction Phase (Phase II). This Document 00 5251 defines the Services for the Preconstruction Phase (Phase 1) and describes without limitation some of the Services for the Construction Phase (Phase 2).

1.02. During the Preconstruction Phase CMR performs a range of Construction Manager (CM) services described in this Document 00 5251, working collaboratively with the Owner and its representatives, Architect/Engineer and other Project team members.

Upon completion of the Preconstruction Phase, including procurement of trade Subcontracts, CMR becomes the Project General Contractor (GC) during the Construction Phase.

1.03. In performing Construction Manager services during the Preconstruction Phase, including without limitation preparing the Project for the Construction Phase, CMR shall assume a professional role as an experienced California hospital construction contractor (OSHPD 1 construction) holding a California Class B contractor’s license; in recommending improvements in Contract Documents to better achieve Project objectives of controlling time and cost, enhancing quality and minimizing risk. In performing such services affecting Project cost, CMR shall act in the highest good faith in making recommendations affecting cost and implementing them as Owner approves.

1.04. In general, during Preconstruction Phase, CMR shall:

A. Work diligently, proactively and cooperatively with Owner and the design team, to provide constructability review, value engineering, bidding services, scheduling, estimating, phasing plan, logistic plan, infection control plan, interim life safety measures (ILSM), signage plan, shutdown plan, method of procedure plan, and other services, to permit establishment of a final guaranteed maximum price (Final GMP).

B. Work diligently, proactively to competitively bid or otherwise procure the contracts for the trades on the Project.

C. Perform estimating services for each of the trade-work bid packages and for the entire Project.

D. Additionally, if requested by Owner, work with Owner to identify any major trade subcontracts warranting use of a process that prequalifies potential bidders, and that also may involve, if requested by Owner, contract awards based on a competitive best-value analysis.

1.05. Preconstruction Phase will conclude upon fixing the Final GMP for Project Component Group C, execution of a change order (Appendix C to Agreement) documenting same and issuance of Notice to Proceed for Construction for Project Component Group C. Because of Contractor’s Preconstruction Services, there will be a limited change-order right for “preventable” costs that could have been avoided by proper performance of the CMR’s Preconstruction Phase services as set forth in more detail in Document 00 5201 (Agreement). CMR shall be at risk for preventable costs above the contingencies.

ARTICLE II – PHASE 1 SERVICES: SCOPE DEFINITION

2.01. Refer to Document 01 1001, paragraph 1.03 for the summary of work.

The Project will require careful coordination and systematic phasing in order to maintain continuous and uninterrupted operations of the San Mateo Medical Center, and each Project Component may have its own set of drawings, specifications, OSHPD permit and Deferred Approvals.
2.02. CMR will conduct Scope Definition and Clarification Workshops with Project Manager, Estimator, MEP Coordinator, Subcontractors, Architect and design team, and Owner representatives, in order to verify the scope identified by Owner, and to identify, isolate, and segregate the required scope for each individual subcontractor bid package required to execute the intended scope of the phases that make up the Project.

ARTICLE III – PHASE 1 SERVICES: PROJECT MANAGEMENT PLAN

3.01. During Preconstruction Phase, CMR shall gather information and develop a project management plan. Meet with Owner and its Project Team including Owner representatives, and Architect/Engineer to identify information, goals and constraints. Develop a Project strategy and proposed project management plan to meet the project goals, working around constraints. Review the proposed plan with the Owner and its representatives and based on their feedback, finalize the plan.

3.02. The Project Management Plan shall include, at a minimum, the following elements:

   A. **Master CMP Progress** Schedule to include Trade Subcontractor Bidding/Procurement (including reasonable allowances for bid protests), important Owner milestones, timing for Preconstruction Phase and Construction Phase, other contracts to be incorporated into the Project, and other Project-related items as requested by Owner. CMR shall provide initial Master Schedule to Owner within 30 days of Preconstruction Phase commencement.

   B. CMR Staffing Plan. CMR will provide for itself a Staffing Plan applicable to both Preconstruction Phase and Construction Phase, as provided in Document 00 4514 (Proposed Project Plan, Proposed Staffing Plan, and Proposed Safety Plan).

   C. Additional Consultants or Information Required. CMR shall provide input and make recommendations to Owner for the engagement of other consultants or securing of additional information by Owner as required for efficient and successful completion of the Project. If requested, CMR shall engage such consultants or secure such data on behalf of Owner following Owner procedures; and shall support Owner in negotiating fees and preparing and processing agreements as required. These consultants, upon approval by Owner, may be retained by Owner or CMR by amendment to the Agreement.

   D. Public Relations Activities. CMR will assist Owner in all public relations including, but not limited to, preparation of Project information and administering internal and public meetings as required, including site meetings and meetings with City, civic, and regulatory agencies. Designated Owner representatives shall be the point of public contact during all phases of Work in regards to any complaints, questions, safety issues, noise problems, dust problems, and such except for such specific areas Owner representative delegates to CMR.

   E. Regulatory Approvals. CMR will assist Owner in monitoring and processing all regulatory approvals required for Project development and construction, including without limitation City of San Mateo, San Mateo County, City and County Fire Marshals, Fire and Life Safety Officer, OSHPD, and any other Jurisdiction Having Authority.

   F. Mobilization Plan. CMR will prepare, and with Owner’s approval implement, the Project mobilization plan, including acquisition and installation of all required trailers and other on-Site facilities.

ARTICLE IV – PHASE 1 SERVICES: PROJECT REPORTING AND MEETINGS

4.01. CMR shall attend regular meetings, regularly scheduled, special meetings and all meetings required by Document 01 3100 and provide input.

4.02. CMR shall report to and receive instructions from Owner. CMR shall keep Owner’s responsible Project personnel, as designated from time to time, advised and informed on Project status and issues. CMR shall immediately report to Owner any conflicting instructions received from Owner representatives. All CMR field personnel assigned to the Project shall have cellular telephones sufficient to permit 24 hour a day access for response to emergency situations that may arise.
ARTICLE V – PHASE 1 SERVICES: REVIEW PLANS AND SPECIFICATIONS AND SITE CONDITIONS

5.01. During Preconstruction Phase, CMR shall provide technical assistance and advice in reviewing the Project Plans and Specifications for constructability and coordination. The review process will include a site verification to see that existing conditions are correctly addressed in the Plans and Specifications. The constructability review shall evaluate actual obstructions or difficulties building the designs as shown, design coordination, dimensions, interferences, conflicts, OSHPD compliance (from the standpoint of an experienced OSHPD contractor), any coordination issues apparent, and also design details or requirements that, in CMR’s opinion, are unnecessarily costly or subject to achievement in different, better and/or less expensive ways. The review will also evaluate whether alternate materials, methods or systems should be considered and will aim to eliminate or minimize interferences, conflicts, unnecessary expense and potential omission or overlap of work between trades and avoid the need for clarifications or changes during Construction Phase, to improve the function of the Project and to save time and cost. CMR shall provide a written list of suggested improvements to Plans and Specifications to Project team and monitor later documents to see that agreed on changes are incorporated into the Plans and Specifications before trade bidding. Finally, CMR shall verify completeness of all Construction Documents and ensure that Subcontractor bid packages include a complete scope of the entire Work of Project.

5.02. CMR’s constructability review regarding OSHPD requirements shall extend to matters of constructability that are within the scope and experience of an experienced California hospital construction contractor (OSHPD 1 construction) holding a California Class B contractor’s license; it shall not extend to matters solely within the expertise of a licensed hospital design professional.

5.03. Also during Preconstruction Phase, CMR shall conduct a comprehensive review of Project site conditions and contiguous site conditions, sufficient to successfully perform all aspects of the Work, including, without limitation:

A. Site logistics, site access restrictions or requirements, traffic, noise restrictions, hourly work restrictions, requirements of public and/or private authorities with jurisdiction, and any other restriction or consideration that may affect Contractor’s Work.

B. Existing conditions information provided by Owner including, but not limited to, review and study of all available as-built information, geotechnical reports, engineering studies, previous contracts, measurements, surveys, documents and materials described and/or provided in Document 00 3020, and any other item required by Document 00 5201 (Agreement) Article VI.

C. Correlating its knowledge and the results of all such observations, examinations, investigations, explorations, tests, reports and studies with the terms and conditions of the Contract Documents. CMR will give Project Manager prompt written notice of all conflicts, errors, ambiguities or discrepancies that it has discovered in or among the Contract Documents and as built and actual conditions, and notify Project Manager of any written resolution thereof by Project Manager which is not acceptable to CMR.

D. Any other investigations deemed necessary by CMR to fully acquaint itself with existing conditions for purposes of Work.

E. Based on the foregoing, CMR shall recommend any further site investigations (e.g. subsurface soundings or potholing), make written recommendations to address all observable site conditions, and advise Owner of methods of Trade Subcontractor bidding to address unique site conditions such as unclear or indefinite scope that pose a risk of added change order costs. (These could include, without limitation, including an estimated quantity for indefinite work scope [e.g. unusable soil removal] that Trade Subcontractors are to include in their bids at unit price rates, with final cost to be based on the actual quantity at the unit rate bid.) Such recommendations should minimize the incentive for Trade Subcontracts to bid anticipating open ended add change orders for indefinite quantity work.

F. CMR shall also indicate any additional information it requires in assessing existing conditions. Owner and CMR shall work collaboratively to secure any further, additional information which CMR reasonably requires.
5.04. CMR shall provide comments on sequencing of construction, phasing, means and methods, duration of construction of various building methods and provide recommendations on expediting the construction schedule.

5.05. Also, during Preconstruction Phase CMR shall review the Project Plans and Specifications for value engineering opportunities to save cost or time. Value engineering means the least cost way to achieve a function in the project design. During the review of Plans and Specifications, CMR shall list suggestions for cost savings or value engineering. CMR shall discuss these with the Project team, reach agreement on those to be adopted and see that they are incorporated in later Plans and Specifications.

5.06. CMR shall evaluate and advise Owner regarding opportunities to improve Project maintainability and sustainability and reduce lifecycle costs and energy use throughout the expected Project life.

5.07. CMR shall suggest ways to bring Subcontractors not yet procured into the Preconstruction Phase including their participation in constructability reviews within their respective scopes of work, subject to compliance with the Public Contract Code, management and coordination by CMR. Such recommendations may include early bidding of specific trades and shall address Owner’s legal competitive bidding requirements and need to minimize the risk of making financial commitments commensurate with a reasonable level of cost certainty.

5.08. Owner may or may not approve any changes to Contract Documents proposed by CMR in connection with its constructability review, value engineering or life-cycle cost analysis, in its sole discretion.

5.09. For any of the foregoing changes which are not incorporated into the Plans and Specifications, CMR shall notify the Project team in writing and take appropriate actions to resolve any comments the CMR believes should be incorporated or otherwise addressed.

5.10. CMR shall incorporate estimate and other information described in Article VII below in Services performed under this Article V.

ARTICLE VI – BUILDING INFORMATION MODELING (BIM)

ARTICLE VII – COST ESTIMATES AND BREAKDOWN

7.01. Promptly following issuance of the Notice to Proceed for Pre-Construction, CMR shall provide a detailed Project cost breakdown, including (i) estimated cost of construction by all Trade Subcontractors, both in the aggregate and for each anticipated Trade Subcontract separately, (ii) estimated cost of construction through CMR entity self-performance, if authorized by Owner, and (iii) all other CMR Cost Items, for the purpose of establishing whether Project cost, including all elements of the anticipated Contract Sum (see Document 00 5201 Agreement), is within the Project Construction Budget (hard cost). CMR shall completely update this estimate at least once at 100% SD, 100% DD and 80% CD completion of its Phase I Services.

7.02. CMR shall conduct market survey and research to test the accuracy of its estimates. CMR acknowledges Owner’s special termination for convenience rights if estimates exceed Owner’s approved budgets.

7.03. During Preconstruction Phase, CMR shall continuously review and revise its estimates and breakdown in light of the above market and survey information, the results of constructability and value engineering Services under Article IV, and all other reasonably available information. CMR shall continue such efforts during Construction Phase, including at each major project milestone through construction completion.

ARTICLE VIII – PHASE 1 SERVICES: SCHEDULING, PHASING AND WORK SEQUENCING

8.01. In addition to CMR’s other scheduling obligations under Contract Documents (e.g., Document 01 3200 Construction Progress Documentation), CMR shall work with Owner’s Project team to create a schedule...
and plan to address timing and coordination of different phases of construction, potential early release of certain Trade Subcontractor packages, CMR Work and storage areas, traffic control, access, parking, utility outages, delivery and (if applicable) installation of furniture, fixtures and equipment by separate Owner contractors and vendors, and other elements. CMR shall submit the schedule and plan for Owner approval.

8.02. Permits and Approvals. CMR shall secure all necessary permits and approvals. Verification and Assistance

1. Information. CMR shall provide necessary information to Office of Statewide Health Planning and Development (OSHPD) and other regulatory and permitting agencies as Owner may request and/or may be required.

2. Permits. CMR shall perform necessary research, investigations and inquiry to determine and verify that Owner, CMR, and any other Project participants have applied for and secured all building permits, special permits, and approvals necessary for CMR to perform its Work.

3. Statutory Approvals. CMR shall assist in obtaining statutory approvals or local approvals, for example, OSHPD, Department of Health Care Services, City of San Mateo, County of San Mateo, City and State Fire Marshal, Fire and Life Safety Officer, and any other Jurisdiction Having Authority.

4. Construction Phase Staffing. All CMR Construction Phase staff shall be mobilized and assigned to the Project in accordance with the Construction Staffing Plan approved by Owner during Preconstruction Phase.

ARTICLE IX – PHASE 1 SERVICES: BID PACKAGING AND BID MANAGEMENT

9.01. CMR shall develop a strategy for packaging the Project’s construction Work into separate bid/procurement packages for each Trade Subcontract in full compliance with the Contract Documents and all applicable laws, including without limitation the Subcontractor Listing Law and other applicable portions of the Public Contract Code.

9.02. Following Owner approval, at the appropriate time, CMR shall then carry out this packaging, working with the Architect/Engineer to compile the necessary Plans and Specifications to receive separate bids for all elements of the Work while retaining a fully coordinated Project.

9.03. CMR shall solicit interest from potential Trade Subcontractor bidders before and after developing the bid packaging. CMR shall incorporate this market feedback into the bid packaging strategy and estimates in Article V above. CMR shall also take the necessary procedures to administer or assist Owner in administering any prequalification of potential Trade Subcontractors as directed by Owner. CMR shall make recommendations for actions designed to minimize adverse effects of labor shortages. CMR shall continue to solicit interest from qualified Trade Subcontractors.

9.04. CMR shall arrange for advertising of all Trade Subcontractor bid packages. Without limiting the foregoing, if and to the extent requested by Owner, CMR shall:

A. Prepare bidding documents, agreement, and other contract documents for each Trade Subcontract, based on Owner-provided forms to the extent requested, consistent with Contract Documents, Project schedule, and legal requirements. No such item shall be a Contract Document for this CMR-Owner Contract, nor shall any such item limit or excuse any obligation contained in the CMR Contract Documents, including without limitation the obligations of this paragraph. Any changes to any Owner-provided form which would have any effect before assignment and novation of the applicable Trade Subcontract to CMR are subject to Owner’s approval in its sole discretion. However, no Owner-provided form, Owner-requested changes or Owner approval shall in any way diminish CMR’s obligations under the Contract Documents.

B. Prepare complete contract documents for each Trade Subcontract, which, in addition to the items identified in paragraph A. above, include a flow-down of all items required by CMR’s Contract Documents to the extent of the Trade Contractor’s scope of work.
C. The scope of the contract documents for each Trade Subcontractor shall be the same as the scope for the bid packages as identified in future Scope Definition and Clarification Workshops. CMR shall notify Owner in writing and prior to any bidding of any changes, revisions, or deletions to Trade Subcontractor bid packages from the scope agreed upon in the Scope Definition and Clarification Workshops, and of any constructability issues discovered subsequent to the Scope Definition and Clarification Workshops. All such changes in scope identified prior to bidding and approved by Owner shall be included in the Trade Subcontractor bid packages. All other changes in scope shall be cost reimbursable but all other expenses, general conditions, general requirements or mark-up will be deducted from CMR’s contingency.

9.05. CMR shall arrange for advertising of all Trade Subcontractor bid packages in compliance with the Subcontractor Listing Law and otherwise applicable public contracting laws, conduct pre-bid conferences and receive and award Trade Subcontractor bids. Without limiting the foregoing, CMR shall:
A. Distribute bidding and contract documents to prospective bidders;
B. Attend pre-bid meetings and site visits, and respond to bidder inquiries;
C. Prepare addenda and distribute them to bidders;
D. Compile bids (taking into account any Owner-specified bid preferences) and prepare recommendations for award;
E. Prepare and distribute notices of intent to award and notices of award after owner concurrence;
F. Prepare final contract documents and transmittals for Trade Subcontractor and Owner execution;
G. Prepare and distribute notices to proceed.

9.06. CMR shall conduct its Preconstruction Phase Services to facilitate the uninterrupted bidding of the trade subcontracts necessary for the Project. CMR will develop and expedite bidding procedures for bid document issuance, bid tracking, and receipt of bids with regard to each of the subcontracts.

9.07. CMR shall be fully responsible for flowing down (i) to each Trade Subcontractor all terms, conditions and requirements of CMR’s Contract Documents which are applicable to the Trade Subcontractor’s portion of the Project, and (ii) to all Trade Subcontractors collectively all Work of CMR’s Contract Documents, excluding only the scope of CMR’s specific Cost Items 1, 2, 3 and 4. These flow-down items include, without limitation:
A. Insurance and bonding requirements.
B. Indemnity, defense and hold harmless requirements.
C. Warranties and guarantees relating to the Work.
D. Consequences of delay and defective work.
E. All labor, and small and local business and Apprenticeship requirements, including without limitations all requirements relating to prevailing wages and any project labor agreement.
F. The Projects will be expected to achieve a minimum of LEED certification and Zero Net Energy (ZNE) for the new Administration Building and Link Building per the County of San Mateo Municipal Green Building Policy dated December 5, 2017.
G. Teamwork and collaboration requirements.
H. OSHPD and regulatory agency compliance.

ARTICLE X – NOT USED.

ARTICLE XI – PHASE 2 SERVICES: DELINEATION OF CMR’S PHASE 2 CONSTRUCTION RESPONSIBILITIES

11.01. Following the award of the Trade Subcontracts, a Final Guaranteed Maximum Price (GMP) shall be established and CMR shall become a general contractor for the scope of work Project working under a fixed price for the scope of work under the Contract, responsible for construction and quality control, as well as project management services. CMR shall issue a written notice to Owner five business days prior to the start of construction for each Trade Subcontractor package. CMR shall require Trade Subcontractors to comply with all applicable provisions of the Contract Documents, and strictly enforce
the prime contract terms incorporated into each Trade Subcontract, including, but not limited to, cost record terms, and claims notice and documentation terms.

CMR shall provide construction administration and management services to construct the Project in an efficient and cost-effective fashion consistent with the best interests of County of San Mateo to deliver the Project on time and on budget. During the Construction Phase, CMR shall perform the following:

A. Establish and implement an effective proven quality control program throughout construction to oversee and assure the quality performance of work.

B. Work in coordination with the Architects, Owner, Inspector of Record and all applicable Authorities Having Jurisdiction (“AHJ”) including but are not limited to OSHPD, the County of San Mateo Building and Planning department, City of San Mateo, State and City of San Mateo Fire Marshal, County of San Mateo Environmental Health Department, etc. for all required inspections and approvals.

C. Oversee the construction of the Project and manage/submit required records to comply with all Project requirements including, but not limited to, applicable statutory permits, LEED certification, Zero Net Energy per the County of San Mateo Municipal Green Building Policy, etc.

D. Coordinate and address trade subcontractors’ Requests for Information (RFIs) with the Architects. RFIs shall be tracked through the field office by the CMR. Architects shall be responsible for technical interpretations and clarifications of the Contract Documents. CMR shall be responsible for managing the clarification and interpretation process.

E. Provide direct supervision, coordination, scheduling and problem resolution for trade subcontractors. Monitor that the trade subcontractors are maintaining as-constructed drawings. Coordinate the construction schedule with the subcontractors and vendors to ensure that any owner provided items are installed at the appropriate time to minimize damage to previously installed work and to coordinate with space availability. CMR shall work with the County's direct vendors to coordinate their work.

F. Assist County Project Manager in reporting construction progress to the Board of Supervisors and Senior Management of County of San Mateo at regular intervals throughout the Project. The CMR shall prepare occasional presentations to other organizations as requested by the County Project Manager regarding construction issues of special importance.
### DOCUMENT 00 7200

**GENERAL CONDITIONS (CMR)**

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GENERAL CONDITIONS

ARTICLE I

1.01. Defined Terms

A. All abbreviations and definitions of terms used and not otherwise defined in this Document 00 7200 are set forth in Document 01 4200 (References and Definitions). This Document 00 7200 subdivides at first level into Articles, and then into paragraphs, then into subparagraphs.

1.02. Contract Documents

A. Contract Documents are complementary; what is called for by one is as binding as if called for by all. Contract Documents shall not be construed to create a contractual relationship of any kind between (1) Architect/Engineer or any Owner Representative and Contractor; (2) Owner and/or its representatives and (except as provided in Article XIII below) a Subcontractor, sub-Subcontractor, or supplier of any Project labor, materials, or equipment; or (3) between any persons or entities other than Owner and Contractor.

1.03. Precedence Of Documents

A. In the case of discrepancy or ambiguity in the Contract Documents, the following order of precedence shall prevail:

1. Modifications in inverse chronological order (i.e., most recent first), and in the same order as specific portions they are modifying;
2. Agreement, and terms and conditions referenced therein, and such other documents within the Division 00 5000 series (i.e., starting at 00 5200 and continuing to 00 5299) and the Division 00 6000 series (i.e., starting at 00 6000 and continuing to 00 6999);
3. Supplementary Conditions;
4. This Document 00 7200 (General Conditions);
5. Division 1 Specifications;
6. Technical Specifications;
7. Drawings and Technical Specifications;
8. Written numbers over figures, unless obviously incorrect;
9. Figured dimensions over scaled dimensions;
10. Detailed/enlarged Large-scale drawings over small-scale drawings.

B. Any conflict between Drawings and Division 2 through 49 Specifications will be resolved in favor of the document of the latest date (i.e., the most recent document), and if the dates are the same or not determinable, then in favor of Specifications.

C. Any conflict between a bill or list of materials shown in the Contract Documents and the actual quantities required to complete Work required by Contract Documents, will be resolved in favor of the actual quantities.

D. In the event the Specifications include divisions above Division 33 (e.g., Division 34 and above), then such divisions shall be included within the Contract Documents unless identified otherwise.

ARTICLE II – REQUIRED INVESTIGATIONS AND SUBCONTRACTORS

2.01. Contractor’s Investigations

A. Prior to submitting its Proposal and again during its Phase I Services, Contractor must investigate fully the Work of the Contract. Contractor must visit the Site, examine thoroughly and understand fully the nature and extent of the Contract Documents, Work, Site, locality, actual conditions and as-built conditions, and all other information made available for preparing and submitting a proposal. Contractor’s investigation shall include, but is not limited to, a thorough examination of all local conditions, and federal, state and local laws and regulations.
that in any manner may affect cost, progress, performance or furnishing of Work or which relate to any aspect of the means, methods, techniques, sequences or procedures of construction to be employed by Contractor and safety precautions and programs incident thereto. Contractor shall completely and thoroughly correlate all such information and consider such information fully, prior to and as a condition of submitting its Proposal. Contractor shall make inquiry as required in Document 00 3020.

B. Prior to submitting its Proposal and again during its Phase 1 Services, Contractor shall take care to note the existence and potential existence of Underground Facilities, in particular, above and below grade structures, drainage lines, storm drains, sewers, water, gas, steam, condensate return, chilled water supply and return, medical gas supply, electrical, chemical, hot water, and other similar items and utilities. Contractor shall carefully consider all supplied information, request additional information Contractor may deem necessary, and visually inspect the Site for above ground indications of Underground Facilities (such as, for example not by way of limitation, the existence of existing service laterals, appurtenances or other types of utilities, indicated by the presence of an underground transmission main or other visible facilities, such as buildings, new asphalt, meters and junction boxes, on or adjacent to the Site.)

C. Prior to submitting its Proposal and again during its Phase 1 Services, Contractor must correlate its experience, knowledge and the results of its required investigation with the terms and conditions of the Contract Documents, and must give Owner prompt written notice of all conflicts, errors, ambiguities, or discrepancies of any type, that it may discover in or among the Contract Documents, as-built drawings (if any) and/or actual conditions. Contractor shall give this notice during the Proposal period and submission of a Proposal indicates Contractor’s agreement that Owner responded to the notice through Addenda issued by Owner which is acceptable to Contractor

D. Prior to submitting its Proposal and again during its Phase 1 Services, Contractor must consider fully the fact that information supplied regarding existing Underground Facilities at or contiguous to the Site is in many cases based on information furnished to Owner by others (e.g., the builders of such Underground Facilities or others), and that due to their age or their chain of custody since preparation, may not meet current industry standards for accuracy. Contractor must also consider local underground conditions and typical practices for Underground Facilities, either through its own direct knowledge or through its subcontractors, and fully consider this knowledge in assessing the existing information and the reasonableness of its reliance.

E. Prior to submitting its Proposal and again during its Phase 1 Services, Contractor shall conduct (or request that Owner have conducted) any such additional or supplementary examinations, investigations, explorations, tests, studies and data concerning conditions (surface, subsurface, and Underground Facilities) at or contiguous to the Site or otherwise, which may affect cost, progress, performance or furnishing of Work or which relate to any aspect of the means, methods, techniques, sequences or procedures of construction to be employed by Contractor and safety precautions and programs incident thereto or which Contractor deems necessary to determine its Proposal for performing and furnishing the Work in accordance with the time, price and other terms and conditions of Contract Documents.

F. Prior to submitting its Proposal and again during its Phase 1 Services, Contractor may rely on Owner supplied information regarding existing conditions only where such conditions are underground and not subject to reasonable verification. If existing information supplied by Owner indicates a discrepancy or a substantial risk of inaccuracy or omission, then Contractor must request specific additional information. Contractor shall advise Owner in writing during the Proposal period of any questions, suppositions, inferences or deductions Contractor may have, for Owner’s review and response by Addenda, and may not assert any such matters later that were not brought forth during the Proposal period.

G. Prior to submitting its Proposal, during its pre-construction Phase 1 investigation and during performance of the Contract, Contractor will be charged with knowledge of all information that it should have learned in performing its required pre-Proposal and Phase 1 investigations, and
shall not be entitled to change orders (time or compensation) due to information or conditions that Contractor should have known as a part of these investigations.

2.02. Supplied Information On Underground Existing Conditions

A. Regarding Underground Facilities shown in the Contract Documents or supplied through Document 00 3020, Owner has compiled this information in good faith, relying on its records and third party records. Because of the nature and location of Owner and the Project, the existence of Underground Facilities is deemed inherent in the Work of the Contract, as is the fact that Underground Facilities are not always accurately shown or completely shown on as-built records, both as to their depth and location. In Article XIV of this Document 00 7200, this Contract establishes a heightened standard for claims involving Underground Facilities. Contractor shall consider this fact in preparing its Proposal and in its planning and execution of the Work involving Underground Facilities.

B. Regarding subsurface conditions other than Underground Facilities, shown on the Contract Documents or supplied in Document 00 3020 (Geotechnical Data and Existing Conditions), Contractor may rely only upon the general accuracy of actual reported depths, actual reported character of materials, actual reported soil types, actual reported water conditions, or actual obstructions shown or indicated in the Contract Documents. Owner is not responsible for the completeness of any subsurface condition information for preparing and submitting a proposal or for construction, Contractor’s conclusions or opinions drawn from any subsurface condition information, or subsurface conditions that are not specifically shown. (For example, Owner is not responsible for soil conditions in areas contiguous to areas where a subsurface condition is shown.)

2.03. Supplied Information On Above Ground Existing Conditions

A. Regarding aboveground and as-built conditions shown on the Contract Documents or supplied through Document 00 3020 (Geotechnical Data and Existing Conditions), such information has been compiled in good faith, however, Contractor must independently verify such information. Owner does not expressly or impliedly warrant or represent that information as to aboveground conditions or as-built conditions indicated in the Contract Documents or Document 00 3020, is correctly shown or indicated, or otherwise complete for construction purposes.

B. As a condition to submitting a proposal, Contractor shall verify by independent investigation all such aboveground and as-built conditions, and bring any discrepancies to Owner’s attention through written question. In submitting its Proposal, Contractor shall rely on the results of its own independent investigation and shall not rely on Owner-supplied information regarding aboveground conditions and as-built conditions, and Contractor shall accept full responsibility for its verification work sufficient to complete the Work as intended.

2.04. Subcontractors (During Phase II)

A. Consistent with Public Contract Code sections 4101 et seq., Contractor shall not substitute any other person or firm in place of any Subcontractor listed in the Proposal. Subcontractors shall not assign or transfer their subcontracts or permit them to be performed by any other contractor without Owner’s written approval. At Owner’s request, Contractor shall provide Owner with a complete copy of all executed subcontracts or final commercial agreements with Subcontractors and/or suppliers.

B. Subcontract agreements shall preserve and protect the rights of Owner under the Contract Documents so that subcontracting will not prejudice such rights. To the extent of the Work to be performed by a Subcontractor, Contractor shall require the Subcontractor’s written agreement (1) to be bound to the terms of Contract Documents and (2) to assume vis-à-vis Contractor all the obligations and responsibilities that Contractor assumes toward Owner under the Contract Documents. (These agreements include for example, and not by way of limitation, all warranties, claims procedures and rules governing submittals of all types to which Contractor is subject under the Contract Documents.)
C. Contractor shall provide for the assignment to Owner of all rights any Subcontractor may have against any manufacturer, supplier, or distributor for breach of warranties and guaranties relating to the Work performed by the Subcontractor under the Contract Documents.

D. Owner shall be deemed to be an intended third-party beneficiary of all Subcontracts (of any tier) for the provision of labor, services, supplies or material to the Project, and each such agreement shall so provide.

ARTICLE III – CONTRACT AWARD AND COMMENCEMENT OF THE WORK

3.01. Time Allowances For Performance Of Contract Documents

A. When Contractor and Owner have signed the Contract Documents, Owner will serve a Notice to Proceed upon Contractor to that effect, either by depositing notice in a post office or post office box regularly maintained by United States Postal Service in a pre-paid wrapper directed to Contractor at legal address or (at Owner’s option) by delivery by other means authorized for notices under the Contract documents at legal address.

B. The start date for Contract Time shall be on the date indicated in the applicable Notice to Proceed. If no date is indicated, the start date for Contract Time shall be the fifth Day from the date that Contractor receives, by hand or overnight delivery or facsimile transmission, Owner’s written Notice to Proceed, unless the Notice to Proceed is served by mail only, in which case the start date for Contract Time shall be the fifth Day following the mailing date.

C. The total number of Days for completion of the Work under the Contract Documents shall be as provided in the Agreement.

3.02. Commencement Of Work

A. The Contract Time will commence to run on the later of the 30th Day after the issuance of the Notice of Award or, if a Notice to Proceed is given, on the date indicated in the Notice to Proceed. Owner may give a Notice to Proceed at any time after the Notice of Award. Contractor shall not do any Work at the Site prior to the date on which the Contract Time commences to run.

B. Owner may give a Notice to Proceed with Phase II construction at any time during Phase I, and Contract Time shall commence to run as provided in paragraph 3.01.B. above. Contractor shall not do any Work at the Site prior to the date on which the Contract Time commences to run.

C. Owner may give authorization to CMR to mobilize on site in preparation for Phase II Construction, prior to the issuance of a Notice to Proceed. Mobilization shall be limited to trailer set-up, hook-up of utilities and temporary fencing around the trailer. Contract Time will commence as stated in 3.02.A above.

ARTICLE IV – INSURANCE AND INDEMNIFICATION

4.01. Insurance

A. See Document 00 7311 (Insurance and Indemnification), incorporated herein by this reference.

ARTICLE V – DRAWINGS AND SPECIFICATIONS

5.01. Intent

A. Drawings and Specifications are intended to describe a functionally complete and operable Project (and all parts thereof) to be constructed in accordance with the requirements of Contract Documents. Contractor shall perform any work, provide services and furnish any materials or equipment that may reasonably be inferred from the requirements of Contract Documents or from prevailing custom or trade usage as being required to produce this intended result. Contractor shall interpret words or phrases used to describe work (including services), materials or equipment, that have well-known technical or construction industry or trade
meaning in accordance with that meaning. Drawings’ intent specifically includes the intent to depict construction that complies with all applicable laws, codes and standards.

B. As part of the “Work,” Contractor shall provide all labor, materials, equipment, machinery, tools, facilities, services, employee training and testing, hoisting facilities, shop drawings, storage, testing, security, transportation, disposal, the securing of all necessary or required field dimensions, the cutting or patching of existing materials, notices, permits, documents, reports, agreements and any other items required or necessary to timely and fully complete Work described and the results intended by Contract Documents and, in particular, Drawings and Specifications. Divisions and Specification Sections and the identification on any Drawings shall not control Contractor in dividing Work among Subcontractors or suppliers or delineating the Work to be performed by any specific trade.

C. Contractor shall perform reasonably implied parts of Work as “incidental work” although absent from Drawings and Specifications. Incidental work includes any work not shown on Drawings or described in Specifications that is necessary or normally or customarily required as a part of the Work shown on Drawings or described in Specifications. Incidental work includes any Work necessary or required to make each installation satisfactory, legally operable, functional, and consistent with the intent of Drawings and Specifications or the requirements of Contract Documents including required tasks to be performed under Division 1 of Specifications. Contractor shall perform incidental work without extra cost to Owner. Incidental work shall be treated as if fully described in Specifications and shown on Drawings, and the expense of incidental work shall be included in price in the Proposal and in the Contract Sum.

5.02. Drawing Details

A. A typical or representative detail on Drawings shall constitute the standard for workmanship and material throughout corresponding parts of Work. Where necessary, and where reasonably inferable from Drawings, Contractor shall adapt such representative detail for application to such corresponding parts of Work. The details of such adaptation shall be subject to prior approval by Owner. Repetitive features shown in outline on Drawings shall be in exact accordance with corresponding features completely shown.

5.03. Interpretation Of Drawings And Specifications

A. Should any discrepancy appear or any misunderstanding arise as to the import of anything contained in Drawings and Specifications, or should Contractor have any questions or requests relating to Drawings or Specifications, Contractor shall refer the matter to Owner, in writing. Owner will issue with reasonable promptness written responses, clarifications or interpretations as Owner may determine necessary, which shall be consistent with the intent of and be reasonably inferable from Contract Documents. Such written clarifications or interpretations shall be binding upon Contractor. If Contractor believes that a written response, clarification or interpretation justifies an adjustment in the Contract Sum or Contract Time, Contractor shall give Owner prompt written notice as provided in Document 01 2600 (Contract Modification Procedures). If the parties are unable to agree to the amount or extent of the adjustment, if any, then Contractor shall perform the Work in conformance with Owner’s response, clarification, or interpretation and may make a written claim for the adjustment as provided in Article XII of this Document 00 7200.

5.04. Checking Of Drawings

A. Before undertaking each part of Work, Contractor shall carefully study and compare Contract Documents and check and verify pertinent figures shown in the Contract Documents and all applicable field measurements. Contractor shall be responsible for any errors that might have been avoided by such comparison. Figures shown on Drawings shall be followed; Contractor shall not scale measurements. Contractor shall promptly report to Owner, in writing, any conflict, error, ambiguity or discrepancy that Contractor may discover. Contractor shall obtain a written interpretation or clarification from Owner before proceeding with any Work affected
thereby. Contractor shall provide Owner with a follow-up correspondence every ten days until it receives a satisfactory interpretation or clarification.

5.05. Standards To Apply Where Specifications Are Not Furnished

A. The following general specifications shall apply wherever in the Specifications, or in any directions given by Owner in accordance with or supplementing Specifications, it is provided that Contractor shall furnish materials or manufactured articles or shall do work for which no detailed specifications are shown. Materials or manufactured articles shall be of the best grade, in quality and workmanship, obtainable in the market from firms of established good reputation. If not ordinarily carried in stock, the materials or manufactured articles shall conform to industry standards for first-class materials or articles of the kind required, with due consideration of the use to which they are to be put. Material specified by reference to the number, symbol or title or a specific standard, such as a commercial standard, a Federal specification, a trade association standard, or other similar standard, must comply with the requirements thereof. Work shall conform to the usual standards or codes, such as those cited in Document 01 4100 (Regulatory Requirements), for first-class work of the kind required. Contractor shall specify in writing to Owner the materials to be used or Work to be performed under this paragraph ten Business Days prior to furnishing such materials or performing such Work.

5.06. Deviation From Specifications and Drawings

A. Contractor shall perform Work in accordance with Drawings and Specifications, and Contractor shall not be relieved of this responsibility by the activities of the Architect/Engineer in the performance of their duties thereunder. Deviations from Drawings and from the dimensions therein given, or from the Specifications, whether or not error is believed to exist, shall be made only when approved in writing by Owner. Contractor may deviate from Drawings or the dimensions given in the Drawings, and may deviate from the Specifications, only upon Owner’s advance written approval of the proposed deviation, either by Change Order or by Instruction Bulletin.

B. Instruction Bulletins changing the approved drawings and technical specifications may also be used to prevent undue delay.

C. Contractor acknowledges that changes are a normal feature of construction projects. Contractor shall rely on its experience and proactively cooperate, coordinate and schedule RFI’s, submittals, field questions, inspections, and document assembly, to facilitate the prompt and efficient use of the Change Order and Instruction Bulletin procedure as necessary to prevent delay in actual field construction.

D. Owner may order that locations, lines and grades for Work vary from those shown on Drawings. Changes may be made in locations, lines or grades for Work under any item of Contract Documents. No payment in addition to unit price fixed in the Contract Documents for Work under respective items will be allowed on account of variations from Drawings in unit price items. In lump sum contracts, or where there are no unit price items covering Work affected by variations of locations, lines or grades, all changes in the Contract Documents will be made as set forth in Article XIV of this Document 00 7200.

5.07. Ownership And Use Of Drawings, Specifications And Contract Documents

A. Drawings, Specifications and other Contract Documents were prepared for use for Work of Contract Documents only. No part of Contract Documents shall be used for any other construction or for any other purpose except with the written consent of Owner. Any unauthorized use of Contract Documents is prohibited and at the sole liability of the user.
construction or operations, on the Site or areas contiguous to the Site, under conditions similar to these Contract Documents, or may have utility owners perform other work. When separate contracts are awarded for different portions of the Project or other construction or operations on the Site, the term “Contractor” in these Contract Documents shall mean the Contractor herein.

B. Currently anticipated separate construction contracts (if any) are described in Document 01 1000 (Summary).

6.02. Mutual Responsibility

A. Contractor shall afford all other contractors, utility owners and Owner (if Owner is performing work with its own forces), proper and safe access to the Site, and reasonable opportunity for the installation and storage of their materials. Contractor shall ensure that the execution of its Work properly connects and coordinates with others’ work, and shall cooperate with them to facilitate the progress of the Work.

B. Contractor shall coordinate its Work with the work of other separate contractors, Owner, and utility owners. Contractor shall hold coordination meetings with other contractors, Owner and its representatives, and utility owners as required by Document 01 3100 (Project Management and Coordination).

C. Unless otherwise provided in the Contract Documents, Contractor shall do all cutting, fitting and patching of the Work that may be required to make its several parts come together properly and integrate with such other work. Contractor shall not endanger any work of other separate contractors, Owner or utility owners by cutting, excavating or otherwise altering their work and will only cut or alter their work with the written consent of Owner and the others whose work will be affected.

D. To the extent that any part of Contractor’s Work is to interface with work performed or installed by other contractors or utility owners, Contractor shall inspect and measure the in-place work. Contractor shall promptly report to Owner in writing any defect in in-place work that will impede or increase the cost of Contractor’s interface unless corrected. Owner will require the contractor responsible for the Defective Work to make corrections so as to conform to its contract requirements, or, if the defect is the result of an error or omission in the Contract Documents, issue a Change Order. If Contractor fails to measure, inspect and/or report to Owner in writing defects that are reasonably discoverable, Contractor shall bear all costs of accomplishing the interface acceptable to Owner. This provision shall be included in any and all other contracts or subcontracts for Work to be performed where such a conflict could exist.

6.03. Owner Authority Over Coordination of Multiple Contractors

A. Owner will have authority over coordination of the activities of multiple contractors in cases where Owner performs work with its own forces or contracts with others for the performance of other work on the Project, or utilities work on the Site. Owner may at any time and in its sole discretion, designate a person or entity other than Owner to have authority over the coordination of the activities among the various contractors. Owner’s authority with respect to coordination of the activities of multiple contractors and utility owners shall not relieve Contractor of its obligation to other contractors and utility owners to coordinate its Work with other contractors and utility owners as specified in this Document 00 7200. Contractor shall promptly notify Owner in writing when another contractor on the Project fails to coordinate its work with the Work of Contract Documents.

B. Contractor shall suspend any part of the Work or carry on the same in such manner as directed by Owner when such suspension or prosecution is necessary to facilitate the work of other contractors or workers. No damages or claims by Contractor will be allowed if the suspension or Work change is due in whole or in part to Contractor’s failure to perform its obligation herein to coordinate its Work with other contractors and utility owners. Claims will be allowed only to the extent of fault by Owner if the suspension or Work change is due in whole or in part to another contractor’s failure to coordinate its work with Contractor, other contractors, and utility owners.
ARTICLE VII – PAYMENT BY OWNER

7.01. Receipt And Processing Of Applications For Payment
   A. As required by Document 01 2900 (Payment Procedures), Contractor shall prepare the schedules, submit Applications for Payment and warrant title to all Work covered by each Application for Payment. Owner will review Contractor’s Applications for Payment and Owner will and make payment thereon, and Contractor shall make payments to Subcontractors, suppliers and others, as required by Document 01 2900.

ARTICLE VIII – CONTROL OF THE WORK

8.01. Subcontractors
   A. Contractor is fully responsible for Contractor’s own acts and omissions. Contractor is responsible for all acts and omissions of its Subcontractors, suppliers, and other persons and organizations performing or furnishing any of the Work, labor, materials, or equipment under a direct or indirect contract with Contractor.

8.02. Supervision Of Work By Contractor
   A. Contractor shall coordinate the Work and not delegate any responsibility for coordination to any subcontractor. Contractor shall anticipate the inter-relationship of all subcontractors and their relationship with the total Work. Contractor shall coordinate the work of subcontractors and material suppliers, so that their work is performed in a manner to minimize interference with and to facilitate the progress of the Work.
   B. Contractor shall supervise, inspect, and direct Work competently and efficiently, devoting the attention and applying such personal skills and expertise as may be required and necessary to perform Work in accordance with Contract Documents. Contractor shall be solely responsible for and have control and charge of construction means, methods, techniques, sequences and procedures, safety precautions and programs in connection with the Work. Contractor shall be responsible to see that the completed Work complies accurately with Contract Documents.
   C. Contractor shall designate and keep on the Site at all times during Work progress a competent resident Superintendent or Project Manager, who once designated, shall not be replaced without Owner’s express written consent. All disclosures and requirements applicable to Contractor’s Superintendent or Project Manager set forth in Document 00 4516 (Request for Statement of Qualifications) and Document 004516.1 (Supplement to Response to Request for Statement of Qualifications) shall apply to any proposed replacement Superintendent or Project Manager. If Contractor proposes to replace any Superintendent or Project Manager, the existing Superintendent or Project Manager shall remain on the Project until a new Superintendent or Project Manager is approved by Owner. The Superintendent or Project Manager shall be Contractor’s representative at the Site and shall have complete authority to act on behalf of Contractor. All communications to and from the Superintendent or Project Manager shall be as binding as if given to or by Contractor.

8.03. Observation Of Work By Owner
   A. Owner Representative(s). Owner Representative(s) will have limited authority to act on behalf of Owner as set forth in the Contract Documents. Except as otherwise provided in these Contract Documents or subsequently identified in writing by Owner, Owner will issue all communications to Contractor through Owner Representative, and Contractor shall issue all communications to Owner through Owner Representative in a written document delivered to Owner. Should any direct communications between Contractor and Owner’s consultants, architects or Architect/Engineers not identified in Article II of the Agreement occur during field visits or by telephone, Contractor shall immediately confirm them in a written document copied to Owner.
B. **Means And Methods Of Construction.** Subject to those rights specifically reserved in the Contract Documents, Owner will not supervise, or direct, or have control over, or be responsible for, Contractor’s means, methods, techniques, sequences or procedures of construction, or the safety precautions and programs incident thereto, or Contractor’s failure to comply with laws and regulations applicable to the furnishing or performance of Work. Owner will not be responsible for Contractor’s failure to perform or furnish the Work in accordance with Contract Documents.

C. In exercising its responsibilities and authorities under the Contract Documents, Owner does not assume any duties or responsibilities to any Subcontractor or supplier and does not assume any duty of care to Contractor, Contractor’s Subcontractors or suppliers. Except as expressly set forth in the Contract Documents, in exercising their respective responsibilities and authorities under the Contract Documents, neither Architect/Engineer nor any Owner Representative assume any duties or responsibilities to any Subcontractor, sub-Subcontractor or supplier nor assume any duty of care to Contractor or any Subcontractor, sub-Subcontractor or suppliers.

D. Work shall be performed under Owner’s general observation and administration. Contractor shall comply with Owner’s directions and instructions in accordance with the terms of Contract Documents, but nothing contained in these General Conditions shall be taken to relieve Contractor of any obligations or liabilities under the Contract Documents. Owner’s failure to review or, upon review, failure to object to any aspect of Work reviewed, shall not be deemed a waiver or approval of any non-conforming aspect of Work.

E. Owner may engage an independent consultant or Architect/Engineer (collectively for purposes of this paragraph, "Consultant") to assist in administering the Work. If so engaged, Consultant will advise and consult with Owner, but will have authority to act on behalf of Owner only to extent provided in the Contract Documents or as set forth in writing by Owner. Consultant will not be responsible for and will not have control or charge of construction means, methods, techniques, sequences or procedures, or for safety precautions and programs in connection with Work. Consultant will not be responsible for or have control over the acts or omissions of Contractor, Subcontractors or their agents or employees, or any other persons performing Work.

F. Consultant may review Contractor’s submittals, such as Shop Drawings, Product Data, and Samples, but only for conformance with design concept of Work and with information given in the Contract Documents.

G. Consultant may visit the Site at intervals appropriate to stage of construction to become familiar generally with the progress and quality of Work and to determine in general if Work is proceeding in accordance with Contract Documents. Based on its observations, Consultant may recommend to Owner that it disapprove or reject Work that Consultant believes to be defective or will not produce a complete Project that conforms to Contract Documents or will prejudice the integrity of the design concept of the completed Project as a functioning whole as indicated by Contract Documents. Owner will also have authority to require special inspection or testing of Work, whether or not the Work is fabricated, installed or completed.

H. Consultant may conduct inspections to recommend to Owner the dates that Contractor has achieved Substantial Completion and Final Acceptance, and will receive and forward to Owner for review written warranties and related documents required by Contract Documents.

8.04. **Access To Work**

A. During performance of Work, Owner and its agents, officers, consultants, and employees may at any time enter upon Work, shops or studios where any part of the Work may be in preparation, or factories where any materials for use in Work are being or are to be manufactured, and Contractor shall provide proper and safe facilities for this purpose, and shall make arrangements with manufacturers to facilitate inspection of their processes and products to such extent as Owner’s interests may require. Other contractors performing work for Owner may also enter upon Work for all purposes required by their respective contracts. Subject to
the rights reserved in the Contract Documents, Contractor shall have sole care, custody, and control of the Site and its Work areas.

B. Owner may, at any time, and from time to time, during the performance of the Work, enter the Work Site for the purpose of installing any necessary work by Owner labor or other contracts, and for any other purpose in connection with the installation of facilities. In doing so, Owner shall endeavor not to interfere with Contractor and Contractor shall not interfere with other work being done by or on behalf of Owner.

C. If, prior to completion and final acceptance of all the Work, Owner takes possession of any structure or facility (whether completed or otherwise) comprising a portion of the Work with the intent to retain possession thereof (as distinguished from temporary possession contemplating return to Contractor), then, while Owner is in possession of the same, Contractor shall be relieved of liability for loss or damage to such structure other than that resulting from Contractor's fault or negligence. Such taking of possession by Owner shall not relieve Contractor from any provisions of the Contract respecting such structure, other than to the extent specified in the preceding sentence, nor constitute a final acceptance of such structure or facility. See also Document 01 1000 (Summary).

D. If, following installation of any equipment or facilities furnished by Contractor, defects requiring correction by Contractor are found, Owner shall have the right to operate such unsatisfactory equipment or facilities and make reasonable use thereof until the equipment or facilities can be shut down for correction of defects without injury to Owner.

ARTICLE IX – CONTRACTOR’S WARRANTY, GUARANTY, AND INSPECTION OF WORK

9.01. Warranty And Guaranty

A. General Representations and Warranties: Contractor represents and warrants that it is and will be at all times fully qualified and capable of performing every Phase of the Work. Contractor warrants that all pre-construction services (if any) and construction services shall be performed in accordance with generally accepted professional standards of good and sound pre-construction and construction practices, as applicable, and all requirements of Contract Documents. Contractor warrants that Work, including but not limited to each item of materials and equipment incorporated therein, shall be new, of suitable grade of its respective kind for its intended use, and free from defects in materials, construction and workmanship; and to the extent Work includes design-build scope or compliance with performance specifications, Work shall also be free from defects in design, architecture and/or engineering. Contractor warrants that Work shall conform in all respects with all applicable requirements of federal, state and local laws, applicable construction codes and standards, licenses, and permits, Drawings and Specifications and all descriptions set forth therein, and all other requirements of Contract Documents. Contractor shall not be responsible, however, for the negligence of others in the specification of specific equipment, materials, design parameters and means or methods of construction where that is specifically shown and expressly required by Contract Documents.

B. Extended Guaranties: For guaranties exceeding one year, Contractor's co-guarantor obligation shall apply only to the extent the guaranty involves water-tightness (above grade or below grade) or any type of moisture intrusion. Otherwise, any guaranty exceeding one year provided by the supplier or manufacturer of any equipment or materials used in the Project shall be extended for such term. Contractor expressly agrees to supply Owner with all warranty and guaranty documents relative to equipment and materials incorporated in the Project and guaranteed by their suppliers or manufacturers, and reasonably assist Owner in enforcing such warranties and guaranties throughout their respective terms.

C. Environmental and Toxics Warranty: The covenants, warranties and representations contained in this paragraph are effective continuously during Contractor’s Work on the Project and following cessation of labor for any reason including, but not limited to, Project completion. Contractor covenants, warrants and represents to Owner that:

1. To Contractor's knowledge after due inquiry, no lead or asbestos-containing materials were installed or discovered in the Project at any time during Contractor's construction thereof.
If any lead or asbestos-containing materials were discovered, Contractor made immediate written disclosure to Owner.

2. To Contractor's knowledge after due inquiry, no electrical transformers, light fixtures with ballasts or other equipment containing PCBs are or were located on the Project at any time during Contractor's construction thereof.

3. To Contractor's knowledge after due inquiry, no storage tanks for gasoline or any other toxic substance are or were located on the Project at any time during Contractor's construction thereof. If any such materials were discovered, Contractor made immediate written disclosure to Owner.

4. Contractor's operations concerning the Project are and were not in violation of any applicable environmental federal, state, or local statute, law or regulation dealing with hazardous materials substances or toxic substances and no notice from any governmental body has been served upon Contractor claiming any violation of any such law, ordinance, code or regulation, or requiring or calling attention to the need for any work, repairs, construction, alteration, or installation on or in connection with the Project in order to comply with any such laws, ordinances, codes, or regulations, with which Contractor has not complied. If there are any such notices with which Contractor has complied, Contractor shall provide Owner with copies thereof.

9.02. Inspection Of Work

A. All materials, equipment, and workmanship used in Work shall be subject to inspection and testing at all times during construction and/or manufacture in accordance with the terms of Contract Documents. Work and materials, and manufacture and preparation of materials, from beginning of construction until final completion and acceptance of Work, shall be subject to inspection and rejection by Owner, its agents, representatives or independent contractors retained by Owner to perform inspection services, or governmental agencies with jurisdictional interests. Contractor shall provide them proper and safe conditions for such access and advise them of Contractor’s Site safety procedures and program so that they may comply therewith as applicable. Upon request or where specified, Owner shall be afforded access for inspection at the source of supply, manufacture or assembly of any item of material or equipment, with reasonable accommodations supplied for making such inspections.

B. Contractor shall give Owner and all inspection personnel timely notice of readiness of Work for all required inspections, tests or approvals, shall schedule and coordinate the same, and shall cooperate with inspection and testing personnel to facilitate required inspections or tests. Contractor shall also coordinate, schedule and give adequate notice to the appropriate inspection personnel of any Work that can only be inspected as it is placed or assembled (for example, concrete or masonry work), to enable the constant presence of such inspection personnel during such Work.

C. In the event that a scheduled inspection is canceled in less than 24 hours’ notice by Contractor and Owner incurs costs associated with the cancellation, Contractor will reimburse Owner for the actual costs of the canceled inspections. The amount will be deducted from payment owed Contractor.

D. If applicable laws or regulations of any public body having jurisdiction require any Work (or part thereof) specifically to be inspected, tested or approved by an employee or other representative of such public body, Contractor shall assume full responsibility for arranging and obtaining such inspections, tests or approvals, and furnish Owner with the required certificates of inspection, or approval. Owner will pay the cost of initial testing and Contractor shall pay all costs in connection with any follow-up or additional testing. Contractor shall also be responsible for arranging and obtaining and shall pay all costs in connection with any inspections, tests or approvals required for the acceptance of materials or equipment to be incorporated in the Work, or of materials, mix designs, or equipment submitted for approval prior to Contractor's purchase thereof for incorporation in the Work.
E. If Contractor covers any Work, or the work of others, prior to any required inspection, test or approval without written approval of Owner, Contractor shall uncover the Work at Owner’s request. Contractor shall bear the expense of uncovering Work and replacing Work.

F. In any case where Contractor covers Work contrary to Owner’s request, Contractor shall uncover Work for Owner’s observation or inspection at Owner’s request. Contractor shall bear the cost of uncovering and replacing Work.

G. Whenever required by Owner, Contractor shall furnish tools, labor and materials necessary to make examination of Work that may be completed or in progress, even to extent of uncovering or taking down portions of finished Work. Should Work be found unsatisfactory, cost of making examination and of reconstruction shall be borne by Contractor. If Work is found to be satisfactory, Owner, in manner herein prescribed for paying for alterations, modifications, and extra Work, except as otherwise herein specified, will pay for examination.

H. Inspection of the Work by or on behalf of Owner, or Owner’s failure to do so, shall not under any circumstances be deemed a waiver or approval of any non-conforming aspect of the Work. Rather, in the absence of a written Change Order or Instruction Bulletin signed by Owner, Contractor’s duty to perform Work in conformance with the Contract Documents shall be absolute.

I. Any inspection, evaluation, or test performed by or on behalf of Owner relating to the Work is solely for the benefit of Owner, and shall not be relied upon by Contractor. Contractor shall not be relieved of the obligation to perform Work in accordance with the Contract Documents, nor relieved of any guaranty, warranty, or other obligation, as a result of any inspections, evaluations, or tests performed by Owner, whether or not such inspections, evaluations, or tests are permitted or required under the Contract Documents. Contractor shall be solely responsible for testing and inspecting Work already performed to determine whether such Work is in proper condition to receive later Work.

9.03. Correction Of Defective Work

A. If Contractor fails to supply sufficient skilled workers, suitable materials or equipment, or to furnish or perform the Work in such a way that the completed Work will conform to Contract Documents, Owner may order Contractor to replace any Defective Work, or stop any portion of Work to permit Owner (at Contractor’s expense) to replace such Defective Work. These Owner rights are entirely discretionary on the part of Owner, and shall not give rise to any duty on the part of Owner to exercise the rights for the benefit of Contractor or any other party.

B. Owner may direct Contractor to correct any Defective Work or remove it from the Site and replace it with Work that is not defective and satisfactorily correct or remove and replace any damage to other Work or the work of others resulting from the correction or removal. Contractor shall be responsible for any and all claims, costs, losses and damages caused by or resulting from such correction or removal. A Change Order will be issued incorporating the necessary revisions in the Contract Documents with respect to the Work and the Contract Sum. If the parties are unable to agree to the amount of an appropriate decrease in the Contract Sum, Owner may decide the proper amount or, in its discretion may elect to leave the Contract Sum unchanged and deduct from moneys due Contractor, all such claims, costs, losses and damages caused by or resulting from the correction or removal. If Contractor disagrees with Owner’s calculations, it may make a claim as provided in Article XII of this Document. Owner exercise of its rights under this Article IX shall be entirely discretionary and, like all other Owner rights and remedies under the Contract, in addition to any other rights and remedies it may have under the Contract Documents or by law.)

C. Correction period.

1. With respect to equipment and machinery supplied by Contractor and incorporated into the Work, if within one year after the date of Final Completion of the portion of the Work incorporating the equipment and/or machinery (or, to the extent expressed by Change Order or Certificate of Final Completion, one year after Owner’s written acceptance of such equipment), or such longer period as may be prescribed by laws or regulations, or by the terms of the Contract Documents, any equipment or machinery is found to be defective,
Contractor shall promptly, without cost to Owner and in accordance with Owner’s written instructions, correct such Defective Work.

2. With respect to structures within the scope of Work, if within one year after the date of Final Acceptance, or such longer period of time as may be prescribed by laws or regulations, or by the terms of Contract Documents, any Work is found to be defective, Contractor shall promptly, without cost to Owner and in accordance with Owner’s written instructions, correct such Defective Work.

3. Contractor shall remove any Defective Work rejected by Owner and replace it with Work that is not defective, and satisfactorily correct or remove and replace any damage to other Work or the work of others resulting therefrom. If Contractor fails to promptly comply with the terms of such instructions, or in an emergency where delay would cause serious risk of loss or damage, Owner may have the Defective Work corrected or the rejected Work removed and replaced.

4. Contractor shall pay for all claims, costs, losses and damages caused by or resulting from such removal and replacement. Where Contractor fails to correct Defective Work, or defects are discovered outside the correction period, Owner shall have all rights and remedies granted by law.

D. Additionally, in special circumstances where a part of the Work is occupied or a particular item of equipment is placed in continuous service before Final Acceptance of all the Work, the correction period for that part of Work or that item may start to run from an earlier date if so provided by Change Order or Certificate of Substantial Completion.

E. Where Defective Work or rejected Work (and damage to other Work resulting therefrom) has been removed and replaced under this provision after the commencement of the correction period, the correction period hereunder with respect to such Work shall be extended for an additional period of one year after such removal and replacement has been satisfactorily completed.

F. If following installation of any equipment, machinery, or facilities furnished by Contractor, defects requiring correction by Contractor are found, Owner shall have the right to operate such defective equipment or facilities and make reasonable use thereof until the equipment, machinery, or facilities can be shut down for correction of defects without causing injury to Owner.

9.04. Acceptance And Correction Of Defective Work By Owner

A. Owner may accept Defective Work. Contractor shall pay all claims, costs, losses and damages attributable to Owner’s evaluation of and determination to accept such Defective Work. If Owner accepts any Defective Work prior to final payment, a Change Order will be issued incorporating the necessary revisions in the Contract Documents with respect to the Work and the Contract Sum. If the parties are unable to agree to the amount of an appropriate decrease in the Contract Sum, Owner may deduct from moneys due Contractor, all claims, costs, losses, damages, expenses and liabilities attributable to the Defective Work. If Contractor disagrees with Owner’s calculations, Contractor may make a claim as provided in Article XII of this Document. If Owner accepts any Defective Work after final payment, Contractor shall pay to Owner, an appropriate amount as determined by Owner.

B. Owner may correct and remedy deficiency if, after five Days’ written notice to Contractor, Contractor fails to correct Defective Work or to remove and replace rejected Work in accordance with this Article IX; or provide a plan for correction of Defective Work acceptable to Owner; or perform Work in accordance with Contract Documents. In connection with such corrective and remedial action, Owner may exclude Contractor from all or part of the Site; take possession of all or part of Work and suspend Contractor’s Work related thereto; take possession of all or part of Contractor’s tools, appliances, construction equipment and machinery at the Site; and incorporate in Work any materials and equipment stored at the Site or for which Owner has paid Contractor but which are stored elsewhere. Contractor shall allow Owner, its representatives, agents, employees, and other contractors and Owner’s consultants access to the Site to enable Owner to exercise the rights and remedies under this Article IX.
Contractor shall be responsible for all claims, costs, losses, damages, expenses and liabilities incurred or sustained by Owner in exercising such rights and remedies. A Change Order will be issued incorporating the necessary revisions in the Contract Documents with respect to Work and the Contract Sum. If the parties are unable to agree to the amount of an appropriate decrease in the Contract Sum, Owner may deduct from moneys due Contractor, all claims, costs, losses and damages caused by or resulting from the correction or removal. If Contractor disagrees with Owner's calculations, Contractor may make a claim as provided in Article XII of this Document 00 7200.

9.05. Rights Upon Inspection Or Correction

A. Contractor shall not be allowed an extension of Contract Time because of any delay in the performance of Work attributable to the exercise by Owner of its rights and remedies under this Article IX. Where Owner exercises its rights under this Article IX, it retains all other rights it has by law or under the Contract Documents including, but not limited to, the right to terminate Contractor's right to proceed with the Work under the Contract Documents and/or make a claim or back charge where a Change Order cannot be agreed upon.

B. Inspection by Owner shall not relieve Contractor of its obligation to have furnished material and workmanship in accordance with Contract Documents. Payment for Work completed through periodic progress payments or otherwise shall not operate to waive Owner's right to require full compliance with Contract Documents and shall in no way be deemed as acceptance of the Work paid therefor. Contractor's obligation to complete the Work in accordance with Contract Documents shall be absolute, unless Owner agrees otherwise in writing.

9.06. Samples and Tests of Materials and Work

A. Contractor shall furnish, in such quantities and sizes as may be required for proper examination and tests, samples or test specimens of all materials to be used or offered for use in connection with Work. Contractor shall prepare samples or test specimens at its expense and furnish them to Owner. Contractor shall submit all samples in ample time to enable Owner to make any necessary tests, examinations, or analyses before the time it is desired to incorporate the material into the Work. Tests must be by a Laboratory accepted by Owner and paid for by Contractor. Contractor must pay all costs of all tests; if a test fails, Contractor must pay for subsequent tests until passage. The Laboratory must submit certified copies of all test reports directly to Owner and Contractor by 10 a.m. of the second workday after performing each test.

B. Owner may inspect the production of any material, or the manufacture of any product at the source of supply. Such inspection, however, will not be undertaken until Owner is assured of the cooperation and assistance of both Contractor and producer. Owner or its authorized representatives shall have free entry at all times to the parts of the plant Manufacturing or producing such materials. Adequate facilities must be provided free of charge to make the necessary inspections. Owner assumes no obligation to inspect materials at source of supply.

C. Owner may permit the use of certain materials or assemblies before sampling and testing if accompanied by a Certificate of Compliance stating that the materials comply in all respects with the requirements of the Contract Documents. The Manufacturer of the material or assembly must sign the Certificate of Compliance. A Certificate of Compliance must be submitted with each lot of material delivered to the Project and the lot so certified must be clearly identified in the Certificate of Compliance.

D. Owner may sample and test all materials used pursuant to a Certificate of Compliance at any time. The fact that material is used pursuant to a Certificate of Compliance does not relieve Contractor of responsibility for incorporating material in the Work which conforms to the requirements of the Contract Documents; and any such material not conforming to such requirements will be subject to rejection whether in place or not.

E. Owner reserves the unrestricted right to refuse to permit the use of material pursuant to a Certificate of Compliance.

F. Owner will set the form of the Certificate of Compliance and its disposition.

A. In order that Owner may determine whether Contractor has complied or is complying with requirements of Contract Documents not readily enforceable through inspection and tests of Work and materials, Contractor shall at any time, when requested, submit to Owner properly authenticated documents or other satisfactory proofs of compliance with all applicable requirements.

9.08. Acceptance

A. Inspection by Owner or its authorized agents or representatives, any order or certificate for the payment of money, any payment, acceptance of the whole or any part of Work by Owner, any extension of time, any verbal statements on behalf of Owner or its authorized agents or representatives shall not operate as a waiver or modification of any provision of the Contract Documents, or of any power reserved to Owner herein or therein or any right to damages provided in the Contract Documents. Any waiver of any breach of the Contract Documents shall not be held to be a waiver of any other subsequent breach.

ARTICLE X – CONTRACTOR’S ORGANIZATION AND EQUIPMENT

10.01. Contractor's Legal Address

A. Address and facsimile number given in Contractor’s Proposal are hereby designated as Contractor’s legal address and facsimile number. Contractor may change its legal address and facsimile number by notice in writing, delivered to Owner, which in conspicuous language advises Owner of a change in legal address or facsimile number, and which Owner accepts in writing. Delivery to Contractor’s legal address or depositing in any post office or post office box regularly maintained by the United States Postal Service, in a wrapper with postage affixed, directed to Contractor at legal address, or of any drawings, notice, letter or other communication, shall be deemed legal and sufficient service thereof upon Contractor. Facsimile to Contractor’s designated facsimile number of any letter, memorandum, or other communication on standard or legal sized paper, with proof of facsimile transmission, shall be deemed legal and sufficient service thereof upon Contractor.

10.02. Contractor's Office At The Work Site

A. Contractor shall maintain an office at the Site, which office shall be headquarters of a Contractor representative authorized to transmit to and receive from Owner, communications, instructions or Drawings. Communications, instructions, or Drawings given to Contractor’s representative or delivered at the Site office in representative’s absence shall be deemed to have been given to Contractor.

10.03. Contractor’s Superintendents Or Forepersons

A. Contractor shall at all times be represented on Site by one or more superintendents, project managers or forepersons authorized and competent to receive and carry out any instructions that Owner may give, and shall be liable for faithful observance of instructions delivered to Contractor or to authorized representative or representatives on Site.

10.04. Proficiency In English

A. Supervisors, security guards, safety personnel and employees who have unescorted access to the Site shall possess proficiency in the English language in order to understand, receive and carry out oral and written communications or instructions relating to their job functions, including safety and security requirements.

10.05. Contractor's And Subcontractors’ Employees

A. Contractor shall employ, and shall permit its Subcontractors to employ, only competent and skillful personnel to do Work. If Owner notifies Contractor that any of its employees, or any of
its Subcontractors’ employees on Work is incompetent, unfaithful, disorderly or profane, or fails to observe customary standards of conduct or refuses to carry out any provision of the Contract Documents, or uses threatening or abusive language to any person on Work representing Owner, or violates sanitary rules, or is otherwise unsatisfactory, and if Owner requests that such person be discharged from Work, then Contractor or its Subcontractor shall immediately discharge such person from Work and the discharged person shall not be re-employed on the Work except with consent of Owner.

10.06. Contractor To List Trades Working

A. Contractor shall list the trades working on the Site and their scheduled activities on a daily basis, and provide a copy of that daily list to Owner at least weekly, preferably daily.

10.07. Contractor’s Use Of The Site

A. Contractor shall not make any arrangements with any person to permit occupancy or use of any land, structure or building within the limits of the Work, for any purpose whatsoever, either with or without compensation, in conflict with any agreement between Owner and any owner, former owner or tenant of such land, structure or buildings. Contractor may not occupy Owner-owned property outside the limit of the Work as indicated on the Drawings unless it obtains prior written approval from Owner.

ARTICLE XI – PROSECUTION AND PROGRESS OF THE WORK

11.01. Contractor To Submit Required Schedules

A. Contractor shall submit schedules and reports, Shop Drawings and Submittal Procedures in the appropriate quantity and within the required time, arrange conferences and meetings and proceed with the Work in accordance with Contract Documents, including Documents 01 3100 (Project Management and Coordination), 01 3200 (Progress Schedules and Reports), and 01 3300 (Contractor Submittal Procedures).

B. Contractor shall submit to Owner for review and discussion at the Preconstruction Conference described in Document 01 3100 (Project Management and Coordination), and again prior to the first payment application: the schedule of values submittals described in Document 01 2900 (Payment Procedures), progress schedules and reports as required by Document 01 3200 (Construction Progress Documentation), and schedule of submittals described in Document 01 3300 (Submittals). No progress payment shall be due or owing to Contractor until such schedules are submitted to and acceptable to Owner and/or Architect/Engineer as meeting the requirements of the Contract Documents, including Documents 01 2900 (Payment Procedures), 01 3200 and 01 3300. Owner’s acceptance of Contractor’s schedules will not create any duty of care or impose on Owner any responsibility for the sequencing, scheduling or progress of Work nor will it interfere with or relieve Contractor from Contractor’s full responsibility therefor.

C. Before commencing any portion of Work, Contractor shall inform Owner in writing as to time and place at which Contractor wishes to commence Work, and nature of Work to be done, in order that proper provision for inspection of Work may occur, and to assure measurements necessary for record and payment. Information shall be given to Owner a reasonable time in advance of time at which Contractor proposes to begin Work, so that Owner may complete necessary preliminary work without inconvenience or delay to Contractor.

11.02. Contractor To Submit Submittals And Shop Drawings

A. Contractor shall submit submittals and Shop Drawings to Owner (or Architect/Engineer if Owner so designates) for review in strict accordance with Document 01 3300 (Submittals). Submission of a Shop Drawing shall constitute Contractor’s representation that all requirements of Document 01 3300 have been complied with. All submittals will be identified as Owner may require and in the number of copies specified in Document 01 3300.
B. Contractor shall not perform Work that requires submission of a Shop Drawing or Sample or other submittal prior to submission and favorable review of the Shop Drawing or Sample or submittal. Where a Shop Drawing or Sample or other submittal is required by Contract Documents or the final Schedule of Shop Drawing and Sample Submittals accepted by Owner, any related Work performed prior to Owner’s approval of the pertinent submittal shall be at the sole expense, responsibility and risk of Contractor.

11.03. Contractor To Maintain Cost Data

A. Contractor shall maintain full and correct information as to the number of workers employed in connection with each subdivision of Work, the classification and rate of pay of each worker in form of certified payrolls, the cost to Contractor of each class of materials, tools and appliances used by Contractor in Work, and the amount of each class of materials used in each subdivision of Work. Contractor shall provide Owner with monthly summaries of this information. If Contractor maintains or is capable of generating summaries or reports comparing actual Project costs with Proposal estimates or budgets, Contractor shall provide Owner with a copy of such report upon Owner’s request and whenever it is generated.

B. Contractor shall maintain daily job reports recording all significant activity on the job, including the number of workers on Site, Work activities, problems encountered and delays. Contractor shall provide Owner with copies for each Day Contractor works on the Project, to be delivered to Owner either the same Day or the following morning before starting work at the Site. Contractor shall take monthly progress photographs of all areas of the Work. Contractor shall maintain copies of all correspondence with Subcontractors and records of meetings with Subcontractors.

C. Owner shall have the right to audit and copy Contractor’s books and records of any type, nature or description relating to the Project (including but not limited to financial records reflecting in any way costs claimed on the Project), and to inspect the Site, including Contractor’s trailer, or other job Site office, and this requirement shall be contained in the subcontracts of Subcontractors working on Site. By way of example, Owner shall have the right to inspect and obtain copies of all Contract Documents, planning and design documents, proposal and negotiation documents, cost records and job cost variance reports, design modification proposals, value engineering or other cost reduction proposals, revisions made to the original design, job progress reports, photographs, and as-built drawings maintained by Contractor. Owner and any other applicable governmental entity shall have the right to inspect all information and documents maintained under this Article XI at any time during the Project and for a period of five years following Final Completion. This right of inspection shall not relieve Contractor of its duties and obligations under the Contract Documents. This right of inspection shall be specifically enforceable in a court of law, either independently or in conjunction with enforcement of any other rights in the Contract Documents.

D. Contractor shall maintain in a safe place at the Site one record copy of all Drawings, Specifications, Addenda, Contract Modifications, Change Orders, Work Directives, Force Account orders, and written interpretations and clarifications in good order and annotated to show all changes made during construction. These Project Record Documents, together with all approved Samples and a counterpart of all approved Shop Drawings, shall be maintained and available to Owner for reference. Upon completion of the Work, Contractor shall deliver to Owner, the Project Record Documents, Samples and Shop Drawings and as-built drawings.

11.04. Contractor To Supply Sufficient Workers And Materials

A. Unless otherwise required by Owner under the terms of Contract Documents, Contractor shall at all times keep on the Site materials and employ qualified workers sufficient to prosecute Work at a rate and in a sequence and manner necessary to complete Work within the Contract Time. This obligation shall remain in full force and effect notwithstanding disputes or claims of any type.

B. At any time during progress of Work should Contractor directly or indirectly (through Subcontractors) refuse, neglect, or be unable to supply sufficient materials or employ qualified
workers to prosecute the Work as required, then Owner may require Contractor to accelerate the Work and/or furnish additional qualified workers or materials as Owner may consider necessary, at no cost to Owner. If Contractor does not comply with the notice within three Business Days of date of service thereof, Owner shall have the right (but not a duty) to provide materials and qualified workers to finish the Work or any affected portion of Work, as Owner may elect. Owner may, at its discretion, exclude Contractor from the Site, or portions of the Site or separate work elements during the time period that Owner exercises this right. Owner will deduct from monies due or which may thereafter become due under the Contract Documents, the sums necessary to meet expenses thereby incurred and paid to persons supplying materials and doing Work. Owner will deduct from funds or appropriations set aside for purposes of Contract Documents the amount of such payments and charge them to Contractor as if paid to Contractor. Contractor shall remain liable for resulting delay, including liquidated damages and indemnification of Owner from claims of others.

C. Exercise by Owner of the rights conferred upon Owner in this subparagraph is entirely discretionary on the part of Owner. Owner shall have no duty or obligation to exercise the rights referred to in this subparagraph and its failure to exercise such rights shall not be deemed an approval of existing Work progress or a waiver or limitation of Owner’s right to exercise such rights in other concurrent or future similar circumstances. (The rights conferred upon Owner under this subparagraph are, like all other such rights, cumulative to Owner’s other rights under any provision of the Contract Documents.)

11.05. Contractor To Locate Underground Facilities

A. During construction, Contractor shall comply with Government Code sections 4216 to 4216.9, and in particular section 4216.2 which provides, in part: “Except in an emergency, every person planning to conduct any excavation shall contact the appropriate regional notification center at least two working days, but no more than 14 calendar days, prior to commencing that excavation, if the excavation will be conducted in an area which is known, or reasonably should be known, to contain subsurface installations other than the underground facilities owned or operated by the excavator, and, if practical, the excavator shall delineate with white paint or other suitable markings the area to be excavated. The regional notification center shall provide an inquiry identification number to the person who contacts the center and shall notify any member, if known, who has a subsurface installation in the area of the proposed excavation.”

B. Contractor shall contact USA, and schedule the Work to allow ample time for the center to notify its members and, if necessary, for any member to field locate and mark its facilities. Contractor is charged with knowledge of all subsurface conditions reflected in USA records. Prior to commencing excavation or trenching work, Contractor shall provide Owner with copies of all USA records secured by Contractor. Contractor shall advise Owner of any conflict between information provided in Document 00 3020 (Geotechnical Data and Existing Conditions), the Drawings and that provided by USA records. Contractor’s excavation shall be subject to and comply with the Contract Documents, including without limitation Articles II and VIII of this Document 00 7200.

C. Contractor shall also investigate the existence of existing service laterals, appurtenances or other types of utilities, indicated by the presence of an underground transmission main or other visible facilities, such as buildings, new asphalt, meters and junction boxes, on or adjacent to the Site, even if not shown or indicated in Document 00 3020 (Geotechnical Data and Existing Conditions), the Drawings or that provided by USA records. Contractor shall immediately secure all such available information and notify Owner and the utility owner, in writing, of its discovery.

11.06. Contractor To Protect Underground Facilities

A. At all times during construction, all operating Underground Facilities shall remain in operation, unless the Contract Documents expressly indicate otherwise. Contractor shall maintain such Underground Facilities in service where appropriate; shall repair any damage to them caused by the Work; and shall incorporate them into the Work, including reasonable adjustments to
the design location (including minor relocations) of the existing or new installations. Contractor shall take immediate action to restore any in service installations damaged by Contractor’s operations.

B. Prior to performing Work at the Site, Contractor shall lay out the locations of Underground Facilities that are to remain in service and other significant known underground installations indicated by the Underground Facilities Data. Contractor shall further locate, by carefully excavating with small equipment, potholing and principally by hand, all such utilities or installations that are to remain and that are subject to damage. If additional utilities whose locations are unknown are discovered, Contractor shall immediately report to Owner for disposition of the same. Additional compensation or extension of time on account of utilities not shown or otherwise brought to Contractor’s attention, including reasonable action taken to protect or repair damage, shall be determined as provided in this Document 00 7200.

C. The cost of all of the following will be included in the Contract Sum and Contractor shall have full responsibility for (a) reviewing and checking all available information and data including, but not limited to, Document 00 3020 (Geotechnical Data and Existing Conditions) and information on file at USA; (b) locating all Underground Facilities shown or indicated in the Contract Documents, available information, or indicated by visual observation including, but not limited to, and by way of example only, engaging qualified locating services and all necessary backhoeing and potholing; (c) coordination of the Work with the owners of such Underground Facilities during construction; and (d) the safety and protection of all such Underground Facilities and repairing any damage thereto resulting from the Work.

11.07. Contractor To Not Disrupt Owner Operation

A. Contractor shall schedule and execute all Work in a manner that does not interfere with or disrupt Owner operations, including but not limited to, parking, utilities (electricity, gas, water), noise, access by employees and administration, access by vendors, physicians, patients and any other person or entity using Owner facilities or doing business with Owner. Contractor shall produce and supply coordination plans and requests to Owner, following Owner procedures, for all necessary interference of construction with Owner, which Owner will reasonably cooperate with, as further described in Document 01 1000 (Summary).

ARTICLE XII – CLAIMS BY CONTRACTOR / NON-JUDICIAL SETTLEMENT PROCEDURE

12.01. Scope

A. The claim notice and documentation procedure described in this Article XII applies to all claims and disputes arising under the Contract Documents, including without limitation any claim or dispute by any Subcontractor or material supplier, and any claims arising under tort law as well as contract law. All Subcontractor and supplier claims of any type shall be brought only through Contractor as provided in this Article XII. Under no circumstances shall any Subcontractor or supplier make any direct claim against Owner.

B. "Claim" means a written demand or written assertion by Contractor seeking, as a matter of right, the payment of money, the adjustment or interpretation of Contract Documents terms, or other relief arising under or relating to Contract Documents. In order to qualify as a "claim," the written demand must state that it is a claim submitted under this Article XII. A voucher, invoice, proposed change, Application for Payment, cost proposal, RFI, change order request, or other routine or authorized form of request for payment is not a claim under the Contract Documents. If such request is disputed as to liability or amount, then the disputed portion of the submission may be converted to a claim under the Contract Documents by submitting a separate notice and claim in compliance with claim submission requirements herein.

C. The provisions of this Article XII constitute a non-judicial claim settlement procedure, and also step one of a two-step claim presentment procedure by agreement under Section 930.2 of the California Government Code. Specifically, step one is compliance with this contract claims...
procedure and filing/administering timely contract claims in accordance with the Contract Documents. Step two is filing a timely Government Code section 910 claim in accordance with the California Government Code. Any Government Code section 910 claims shall be presented in accordance with the Government Code and shall affirmatively indicate Contractor’s prior compliance with the claims procedure herein and previous dispositions under this Article.

D. The provisions of this Article XII shall survive termination, breach or completion of the Contract Documents. Contractor shall bear all costs incurred in the preparation and submission of a claim.

12.02. Procedure

A. Disputed Work. Should any clarification, determination, action or inaction by Owner or Architect/Engineer, Work, third party, or any other event whatsoever, in the opinion of Contractor, exceed the requirements of or not comply with Contract Documents in any way, or otherwise result in Contractor seeking additional compensation in time or money or damages for any reason (collectively “Disputed Work”), then Contractor shall so notify Owner. Contractor and Owner shall make good faith attempts to resolve informally any and all such issues, claims and/or disputes.

B. Duty to Work During Disputes. Notwithstanding any dispute or Disputed Work, Contractor shall continue to prosecute the Work and the Disputed Work in accordance with the determinations of Owner. Contractor’s sole remedy for Disputed Work is to pursue the remedies in this Article XII and follow the determinations of Owner.

C. Timely Notice of Disputed Work Required. Before commencing any Disputed Work, or within ten (10) Days after Contractor’s first knowledge of the Disputed Work, whichever is earlier, Contractor shall file a written notice and preliminary cost proposal for the Disputed Work with Owner stating clearly and in detail its objection and reasons for contending the Disputed Work is outside or in breach of the requirements of Contract Documents. The written notice must identify the subcontractors, vendors, suppliers effected, if any, sufficient for Owner to visit the site to inspect the work and/or conduct a telephonic interview of the persons involved, and/or to photograph the work in question; and Contractor is encouraged to supply digital photographs by email if possible. The preliminary cost proposal must provide a good faith preliminary estimate of the labor (workers, crews), equipment and/or materials involved, and a corresponding good faith preliminary estimate of cost. Unless an extension of time is allowed under paragraph 12.06.C. below, if a written notice and preliminary cost proposal for Disputed Work is not issued within this time period, or if Contractor proceeds with the Disputed Work without first having given the notice of the Disputed Work, Contractor shall waive its rights to further claim on the specific issue.

D. Timely Notice of Potential Claims Required. Owner will review Contractor’s timely notice and preliminary cost proposal for Disputed Work and provide a decision. If, after receiving the decision, Contractor disagrees with it or still considers the Work required of it to be outside of the requirements of Contract Documents, then Contractor shall so notify Owner, in writing, within ten (10) Days after receiving the decision, by submitting a notice of potential claim, stating that a formal claim will be issued. (If Owner should fail to provide a decision on a notice and preliminary cost proposal within thirty (30) days, then Contractor shall submit a notice of potential claim within ten days following the thirtieth (30th) day, i.e., or by the 40th day following the notice and preliminary cost proposal.) Contractor shall continue to prosecute the Disputed Work to completion.

E. Quarterly Claims Required. At the end of each calendar year quarter (March 31, June 30, September 30 and December 31) of each year, for each and every notice of potential claim that Contractor may have submitted in that quarter, Contractor shall submit a formal claim in
the form specified herein. Contractor may file a single consolidated claim each quarter, or may file separate claims each quarter, as Contractor sees fit, provided Contractor complies with the requirements below. (Contractor may defer until the next reporting period the filing of a formal claim for any notices of potential claim timely issued within the last 15 days of the prior quarter.) The formal claim(s) shall include all arguments, justification, cost or estimates, schedule analysis, and detailed documentation supporting Contractor’s position, for each notice of potential claim that Contractor intends to pursue as a formal claim (further described below).

F. **Claim Updates Required.** If Disputed Work persists longer than a single calendar quarter, then Contractor shall, every quarter until the Disputed Work ceases, submit to Owner a document titled “Claim Update” that shall update and quantify all elements of the claim as completely as possible. Contractor's failure to submit a Claim Update or to quantify costs every quarter shall result in waiver of the claim for that period. Claims or Claim Updates stating that damages, total damages (direct and indirect), schedule impact and/or any time extension will be determined at a later date shall not comply with this subparagraph and shall result in Contractor waiving its claim(s). Contractor shall also maintain a continuing "claims log" that shall list all outstanding claims and their value, and provide such log to Owner quarterly.

G. **Claim Negotiations required.** Upon receipt of Contractor's formal claim(s) including all arguments, justifications, cost or estimates, schedule analysis, and documentation supporting its position as required herein, Owner or its designee will review the issue and render a final determination. Contractor and Owner may mutually agree upon a claims resolution protocol, a neutral facilitator or mediator, or other alternative dispute resolution procedures, as appropriate. Owner may in its discretion conduct an administrative hearing on Contractor’s claim, in which case Contractor shall appear, participate, answer questions and inquiries, and present any further document, schedules or analysis requested by Owner to evaluate and decide Contractor’s claim.

12.03. **Claim Format**

A. Contractor shall submit the formal claim(s) with a cover letter and certification of the accuracy of the formal claim.

B. The formal claim(s) shall list separately each notice of potential claim that Contractor intends to pursue as a formal claim(s), and for each such item separately, Contractor shall provide the following:
   1. Summary of the claim, including underlying facts, entitlement, schedule analysis, quantum calculations, contract provisions supporting relief;
   2. List of documents relating to claim including Specifications, Drawings, clarifications/requests for information, schedules, notices of delay, and any others;
   3. Chronology of events and correspondence;
   4. Analysis of claim merit;
   5. Analysis of claim cost; and
   6. Attach supporting cost and schedule documents as required in this Article and elsewhere in the Contract Documents (e.g., Document 01 2600).

C. For each notice of potential claim that Contractor intends to pursue as a formal claim, Contractor shall establish in the formal claim a direct causal link between the separate item of cost/time requested, the separate notices of potential claim timely issued, and the specific changed Work asserted. Total cost claims shall not be allowed.

D. Claims shall be calculated in the same manner as Change Orders per Document 01 2600 (Contract Modification Procedures). EXCEPT WHERE PROVIDED BY LAW, OR ELSEWHERE IN THESE CONTRACT DOCUMENTS (IF APPLICABLE), OWNER SHALL NOT BE LIABLE FOR SPECIAL OR CONSEQUENTIAL DAMAGES, AND CONTRACTOR
SHALL NOT INCLUDE THEM IN ITS CLAIMS. CONTRACTOR SHALL BE LIMITED IN ITS RECOVERY ON CLAIMS TO THE CHANGE ORDER CALCULATIONS SET FORTH IN DOCUMENT 01 2600.

12.04. Action on Claims and Mediation

A. Final Decision. Upon receipt of CMR’s formal claim(s) including all arguments, justifications, cost or estimates, schedule analysis, and documentation supporting its position as required herein, and if the claims negotiations are unsuccessful, Owner or its designee will review the issue and render a final determination. If Owner should fail to provide a decision, then such claims shall be deemed denied after 45 days following their receipt.

B. If Contractor’s claims submitted in accordance with this Article XII at Project completion total less than $375,000, then claims resolution shall first proceed in the manner prescribed by Article 1.5, Chapter 1, Part 3 of Division 2 of the California Public Contract Code.

C. If Contractor’s claims submitted in accordance with this Article XII at Project completion exceed $375,000, then, as a condition precedent to litigation (or if otherwise permitted by the Contract Documents, arbitration) thereon, such claims must first be mediated. Mediation shall be non-binding and utilize the services of a mediator mutually acceptable to the parties and, if the parties cannot agree, a mediator selected by the American Arbitration Association from its panel of approved mediators trained in construction industry mediation, having a minimum of twenty (20) years’ experience in the construction industry. All statutes of limitation shall be tolled from the date of the demand for mediation until a date two weeks following the mediation’s conclusion. All unresolved Contractor claims shall be submitted to the same mediator. The cost of mediation shall be equally shared.

12.05. Subcontractor Claims

A. Contractor shall present as its claims all Subcontractor, sub-Subcontractor and supplier claims of any type, and prove them under the terms of the Contract Documents. Owner shall not be directly liable to any Subcontractor, any supplier, or any other person or organization, or to any surety for or employee or agent of any of them, for damages or extra costs of any type arising out of or resulting from the Project.

12.06. Waiver

A. If Contractor fails to comply with this Article XII as to any claim, then Contractor shall waive its rights to such claim. All claim(s), Disputed Work items or issue(s) not raised in a timely notice, timely notice of potential claim and then timely claim submitted under this Article XII, may not be asserted in any subsequent Government Code section 910 claim, litigation or legal action.

B. Contractor may request an extension of time to comply with the claims procedure herein, but must do so in advance of time periods expiring and Owner must give its approval in writing (which approval may be withheld in Owner discretion.) Further, if Contractor provides its written notice and preliminary cost proposal under paragraph 12.03.B. above within 11 to 25 Days of first knowledge of the Disputed Work (i.e., up to 15 Days late), then Owner will approve the late submission provided Contractor demonstrates a manifest lack of prejudice to Owner. As to any other feature of the claim procedure herein (and its claims waiver feature), it may not be waived or altered absent a written change order signed by both parties and approved as to form by their legal counsel.

C. Owner shall not be deemed to waive or alter any provision under this Article XII, if at Owner’s sole discretion, a claim is administered in a manner not in accord with this Article XII.

D. Owner in its sole discretion, may consider CMR’s substantial compliance with the required initial notice and cost proposal, provided CMR demonstrates good faith and a manifest lack of
prejudice to Owner from late written notice, for example, contemporaneous Owner/CMR discussions and review of Disputed Work with full opportunity to investigate and verify costs and work performed. Under no circumstances may substantial compliance be considered when the required written notice is more than 21 calendar days late.

12.07. Intent

A. The claim notice and documentation procedure described in this Article 12 is intended to require notice and sufficient documentation of claims, potential claims, disputes and disagreements, to permit discussions and negotiations of the matters in question, between and among all parties involved, prior to and contemporaneously with the matters in question, in sufficient time for the parties to make informed decisions, mitigate and document costs and potential costs.

B. Under no circumstances may this procedure be interpreted, modified or viewed to permit, claims, potential claims or change order requests for Disputed Work that has been performed, covered up or otherwise become unavailable for reasonable contemporaneous verification and negotiation with involved parties.

ARTICLE XIII – LEGAL AND MISCELLANEOUS

13.01. Laws And Regulations

A. Contractor shall keep fully informed of and shall comply with all laws, ordinances, regulations and orders of any properly constituted authority affecting the Contract Documents, Work and persons connected with Work, and shall, to the greatest extent permitted by law, protect and indemnify Owner and its officers, employees, consultants and agents against any claim or liability, including attorney’s fees, arising from or based on violation of law, ordinance, regulation or order, whether by Contractor or by Subcontractors, employees or agents. Authorized persons may at any time enter upon any part of Work to ascertain compliance of all applicable laws, ordinances, regulations and orders.

B. Whenever Drawings and Specifications require larger sizes or higher standards than are required by any applicable law, ordinance, regulation or order, Drawings and Specifications shall govern. Whenever Drawings and Specifications require something that will violate such laws, ordinances, regulations or orders, then such laws, ordinances, regulations or orders shall govern.

C. Contractor shall comply with applicable portions of Title 8 (Industrial Relations), Title 19 (Public Safety), Title 22 (Social Security, Division of Health) and Title 24 (California Building Standards Code), California Code of Regulations (Uniform Building Code) (most recent edition), Public Contract Code. Whenever Contract Documents require larger sizes or higher standards than are required by any applicable law, ordinance, regulation or order, Contract Documents shall govern. Whenever Contract Documents require something that will violate such laws, ordinances, regulations or orders, then such laws, ordinances, regulations or orders shall govern.

D. Contractor shall maintain in the Project Office a current copy of Title 19 and Title 24 of the California Code of Regulations at all times during construction.

13.02. Permits And Taxes

A. Owner shall procure OSHPD building permit. Contractor shall procure all other permits and licenses applicable to the Work (including environmental matters to the extent applicable), pay all charges and fees, including fees for street opening permits, comply with, implement and acknowledge effectiveness of all permits, initiate and cooperate in securing all required notifications or approvals therefore, and give all notices necessary and incident to due and lawful prosecution of Work, unless otherwise provided herein. Contractor shall pay all sales and/or use taxes levied on materials, supplies, or equipment purchased and used on or incorporated into Work, and all other taxes properly assessed against equipment or other property used in connection with Work, without any increase in the Contract Sum.
shall make necessary arrangements with proper authorities having jurisdiction over roads, streets, pipelines, navigable waterways, railroads, and other works in advance of operations, even where Owner may have already obtained permits for the Work.

13.03. Suspension Of Work

A. Owner may, without cause, order Contractor in writing to suspend, delay or interrupt Work in whole or in part for such period of time as Owner may determine. An adjustment shall be made for increases in cost of performance of Work of the Contract Documents caused by any such suspension, delay or interruption, calculated using the measures set forth in Document 01 2600 (Contract Modification Procedures). No adjustment shall be made to extent that:

1. Performance is, was or would have been so suspended, delayed or interrupted by another cause for which Contractor is responsible; or
2. An equitable adjustment is made or denied under any other provision of Contract Documents; or
3. The suspension of Work was the direct or indirect result of Contractor’s failure to perform any of its obligations hereunder. Adjustments made in cost of performance may have a mutually agreed fixed or percentage fee; if the parties cannot agree, Contractor may file a claim under Article XII of this Document 00 7200.

13.04. Termination Of Contract For Cause

A. Owner may declare Contractor in default of Contract Documents and Owner may terminate Contractor’s right to proceed under the Contract Documents for cause:

1. Should Contractor make an assignment for the benefit of creditors; admit in writing its inability to pay its debts as they become due; file a voluntary petition in bankruptcy; be adjudged a bankrupt or insolvent; be the subject of an involuntary petition in bankruptcy which is not dismissed within 60 Days; file a petition or answer seeking for itself any reorganization, arrangement, composition, readjustment, liquidation, dissolution, or similar relief under any present or future statute, law, or regulation; file any answer admitting or not contesting the material allegations of a petition filed against Contractor in any such proceeding; or seek, consent to, or acquiesce in, the appointment of any trustee, receiver, custodian or liquidator of Contractor or of all or any substantial part of its properties or if Contractor, its directors or shareholders, take action to dissolve or liquidate Contractor; or
2. Should Contractor commit a material breach of the Contract Documents. If Owner declares Contractor in default due to material breach, however, Owner must allow Contractor an opportunity to cure such breach within ten Days of the date of notice from Owner to Contractor providing notice of the default; or, if such breach is curable but not curable within such ten-Day period, within such period of time as is reasonably necessary to accomplish such cure. (In order for Contractor to avail itself of a time period in excess of ten Days, Contractor must provide Owner within the ten-Day period with a written plan [“cure plan”] acceptable to Owner to cure said breach which includes, for example, evidence of necessary resources, actual Subcontractor commitments, actual labor commitments, schedules and recovery schedules meeting Contract Document requirements and showing a realistic and achievable plan to cure the breach. Contractor must then diligently commence and continue such cure according to the written cure plan); or
3. Should Contractor violate or allow (by a Subcontractor or other person or entity for which Contractor is responsible) a violation of any valid law, statute, regulation, rule, ordinance, permit, license or order of any governmental agency applicable to the Project or Work and does not cure (or cause to be cured) such violation within ten Days of the date of the notice from Owner to Contractor demanding such cure; or, if such violation is curable but not curable within such ten-Day period, within such period of time as is reasonably necessary to accomplish such cure. (In order for Contractor to avail itself of a time period in excess of ten Days, Contractor shall provide Owner within the ten-Day period with a written plan to cure said violation acceptable to Owner, and then diligently commence and continue performance of such cure according to the written plan.)
B. If Owner at any time reasonably believes that Contractor is or may be in default under the Contract Documents as provided above, then Owner may in its sole discretion notify Contractor of this fact and request written assurances from Contractor of performance of Contract Documents and a written plan from Contractor to remedy any default under the terms of Contract Documents which Owner may advise Contractor of in writing. Contractor shall, within 10 Days of Owner's request, deliver a written cure plan which meets the requirements of the written cure plan deliverable defined above. Failure of Contractor to provide such written assurances of performance and the required written cure plan, within ten Days of request, will constitute a material breach of Contract Documents sufficient to justify termination for cause.

C. In event of termination for cause, Owner will immediately serve written notice thereof upon Surety and Contractor. Surety shall have the rights and obligations set forth in Document 00 6113.12 (Construction Performance Bond). Subject to the Surety’s rights under the Performance Bond (which rights are waived upon a default thereunder), Owner may take over the Work and prosecute it to completion by contract or by any other methods it may deem advisable.

D. In the event of termination for cause:
   1. Owner will compensate Contractor for the value of the Work delivered to Owner upon termination as determined in accordance with the Contract Documents, subject to all rights of offset and back charges, and provided that Contractor provides Owner with updated as-builds and Project Record Documents showing the Work performed up to the date of termination. However, Owner will not compensate Contractor for its costs in terminating the Work or any cancellation charges owed to third parties.
   2. Contractor shall deliver to Owner possession of the Work in its then condition including, but not limited to, all designs, architectural and engineering, Project records, Project Record Documents, cost data of all types, Drawings and Specifications and contracts with vendors and Subcontractors, all other documentation associated with the Project, and all construction supplies and aids dedicated solely to performing the Work which, in the normal course of construction, would be consumed or only have salvage value at the end of the construction period, and all other materials and products procured/produced as part of, or acquired in connection with performance of Work before termination. Contractor shall remain fully liable for the failure of any Work completed and materials and equipment provided through the date of such termination to comply with the provisions of the Contract Documents. The provisions of this subparagraph shall not be interpreted to diminish any right which Owner may have to claim and recover damages for any breach of Contract Documents or otherwise, but rather, Contractor shall compensate Owner for all loss, cost, damage, expense, and/or liability suffered by Owner as a result of such termination and failure to comply with Contract Documents.
   3. Owner’s rights under this subparagraph shall be specifically enforceable to the greatest extent permitted by law. Owner shall, to the extent applicable, have all other rights and remedies set forth in any Request for Proposal Document.

E. Owner may terminate portions or parts of the Work for cause, provided these portions or parts (1) have separate geographic areas from parts or portions of the Work not terminated or (2) are limited to the work of one or more specific trades or Subcontractors. In such case, Contractor shall cooperate with a completing contractor as required under Article VI of this Document 00 7200.

F. In the event a termination for cause is later determined to have been made wrongfully or without cause, then Contractor shall have no greater rights than if a termination for convenience had been effected (to include, as appropriate, the recovery rights specified therefore.) Any Contractor claim arising out of a termination for cause, however, shall be made in accordance with Article XII of this Document 00 7200. No other loss cost, damage, expense or liability may be claimed, requested or recovered by Contractor.
13.05. Termination Of Contract For Convenience

A. Owner may terminate for convenience the performance of the Work under the Contract Documents in accordance with this clause in whole, or from time to time in part, whenever Owner shall determine that termination is in Owner's best interest. Termination for convenience may only be effected by Owner delivering to Contractor a written “Notice of Termination for Convenience”, specifying the extent to which performance of the Work under the Contract Documents is terminated and the effective date of the termination.

B. After receiving a notice of termination for convenience under this subparagraph, and except as otherwise directed by Owner, Contractor shall:

1. Stop Work under the Contract Documents on date and to extent specified in notice of termination for convenience;
2. Place no further orders or subcontracts for materials, services, or facilities except as necessary to complete portion of Work under the Contract Documents which is not terminated;
3. Terminate all orders and subcontracts to extent that they relate to performance of Work terminated by the notice of termination;
4. Assign to Owner in manner, at times, and to extent directed by Owner, all right, title, and interest of Contractor under orders and subcontracts so terminated. Owner shall have the right, in its sole discretion, to settle or pay any or all claims arising out of termination of orders and subcontracts;
5. Settle all outstanding liabilities and all claims arising out of such termination of orders and subcontracts, with approval or ratification of Owner to extent Owner may require. Owner’s approval or ratification shall be final for purposes of this subparagraph;
6. Transfer title to Owner, and deliver in the manner, at the times, and to the extent, if any, directed by Owner, all fabricated or unfabricated parts, Work in process, completed Work, supplies, and all other material produced as part of, or acquired in connection with performance of, Work terminated by the notice of termination, and completed or partially completed drawings, drawings, specifications, information, and other property which, if the Project had been completed, would have been required to be furnished to Owner;
7. Use its best efforts to sell, in manner, at times, to extent, and at price or prices that Owner directs or authorizes, any property of types referred to in this subparagraph, but Contractor shall not be required to extend credit to any purchaser, and may acquire any such property under conditions prescribed and at price or prices approved by Owner. Proceeds of transfer or disposition shall be applied to reduce payments to be made by Owner to Contractor under the Contract Documents or shall otherwise be credited to the price or cost of Work covered by Contract Documents or paid in such other manner as Owner may direct;
8. Complete performance of the part of the Work which was not terminated by the notice of termination; and
9. Take such action as may be necessary, or as Owner may direct, to protect and preserve all property related to Contract Documents which is in Contractor’s possession and in which Owner has or may acquire interest.

C. After receipt of a notice of termination for convenience, Contractor shall submit to Owner its termination for convenience claim, in form and with all certifications required by Article XII of this Document 00 7200. Contractor’s termination for convenience claim shall be submitted promptly, but in no event later than 6 months from effective date of the termination. Contractor and Owner may agree upon the whole or part of the amount or amounts to be paid to Contractor because of a total or partial termination of Work under this subparagraph. If Contractor and Owner fail to agree on the whole amount to be paid to Contractor because of the termination of the Work under this subparagraph, Owner’s total liability to Contractor by reason of the termination shall be the total (without duplication of any items) of:

1. The reasonable cost to Contractor, without profit, for all Work performed prior to the effective date of the termination, including Work done to secure the Project for termination.

Reasonable cost may not exceed the applicable percentage completion values derived
from the progress schedule and the schedule of values. Deductions shall be made for cost of materials to be retained by Contractor, cost of Work defectively performed, amounts realized by sale of materials, and for other appropriate credits against cost of Work. Reasonable cost will include reasonable allowance for Project overhead and general administrative overhead not to exceed a total of ten percent of direct costs of such Work. When, in Owner’s opinion, the cost of any item of Work is excessively high due to costs incurred to remedy or replace defective or rejected Work, reasonable cost to be allowed will be the estimated reasonable cost of performing the Work in compliance with requirements of Contract Documents and excessive actual cost shall be disallowed.

2. A reasonable allowance for profit on actual and allowable cost of Work performed as determined in this subparagraph, provided that Contractor establishes to Owner’s satisfaction that Contractor would have made a profit had the Project been completed, and provided further that the profit allowed shall not exceed 5 percent of cost.

3. Reasonable costs to Contractor of handling material returned to vendors, delivered to Owner or otherwise disposed of as directed by Owner.

4. A reasonable allowance for Contractor’s internal administrative costs in preparing termination claim.

5. Except as provided in this subparagraph, Owner shall not be liable for costs incurred by Contractor or Subcontractors after receipt of a notice of termination. Such non-recoverable costs include, but are not limited to, anticipated profits on Work not performed as of the date of termination, post-termination employee salaries, post-termination general administrative expenses, post-termination overhead or unabsorbed overhead, costs of preparing and submitting Contractor’s Proposal, attorney’s fees of any type, and all costs relating to prosecution of claim or lawsuit.

6. Owner shall have no obligation to pay Contractor under this subparagraph unless and until Contractor provides Owner with updated and acceptable as-builts and Project Record Documents for Work completed prior to termination.

D. In arriving at the amount due Contractor under this clause, there shall be deducted in whole (or in the appropriate part[s] if the termination is partial):

1. All unliquidated advances or other payments on account previously made to Contractor, including without limitation all payments applicable to the terminated portion of Contract Documents;

2. Any claim which Owner may have against Contractor in connection with Contract Documents; and

3. The agreed price for, or proceeds of sale of, any materials, supplies, or other things kept by Contractor or sold under provisions of this subparagraph, and not otherwise recovered by or credited to Owner.

13.06. Contingent Assignment Of Subcontracts

A. Contractor hereby assigns to Owner each Subcontract for a portion of the Work, provided that:

1. The assignment is effective only after Owner’s termination of Contractor’s right to proceed under the Contract Documents (or portion thereof relating to that Subcontract) pursuant to the termination for cause subparagraphs herein.

2. The Assignment is effective only for the Subcontracts which Owner expressly accepts by notifying the Subcontractor in writing;

3. The assignment is subject to the prior rights, if any, of the Surety, obligated by Document 00 6113.12 (Construction Performance Bond) provided under the Contract Documents, where the Surety exercises its rights to complete the Contract;

4. After the effectiveness of an assignment, Contractor shall, at its sole cost and expense, sign all instruments and take all actions reasonably requested by Owner to evidence and confirm the effectiveness of the assignment in Owner; and

5. Nothing in this subparagraph shall modify or limit any of Contractor’s obligations to Owner arising from acts or omissions occurring before the effectiveness of any Subcontract
assignment, including but not limited to all defense, indemnity and hold-harmless obligations arising from or related to the assigned Subcontract.

13.07. Remedies and Contract Integration

A. Subject to Contract Documents provisions regarding Contractor claims, claim review, and claim resolution, and subject to the limitations therein, the exclusive jurisdiction and venue for resolving all claims, counter-claims, disputes and other matters in question between Owner and Contractor arising out of or relating to Contract Documents, any breach thereof or the Project shall be the Superior Court of the State of California for County of San Mateo. All Owner remedies provided in the Contract Documents shall be taken and construed as cumulative and not exclusive; that is, in addition to each and every other remedy herein provided; and in all instances Owner shall have any and all other equitable and legal rights and remedies which it would have according to law.

B. The Contract Documents, any Contract Modifications and Change Orders shall represent the entire and integrated agreement between Owner and Contractor regarding the subject matters hereof and thereof and shall constitute the exclusive statement of the terms of the parties' agreement. The Contract Documents, and any Contract Modifications and Change Orders, shall supersede any and all prior negotiations, representations or agreements, written or oral, express or implied, that relate in any way to the subject matter of the Contract Documents or written modifications. Owner and Contractor represent and agree that, except as otherwise expressly provided in the Contract Documents, they are entering into the Contract Documents and any subsequent written modification in sole reliance upon the information set forth or referenced in the Contract Documents or Contract Modifications and the parties are not and will not rely on any other information.

C. In any proceeding to enforce the Contract Documents, Contractor and Owner agree that the finder of fact shall receive detailed instructions on the meaning and operation of the Contract Documents, including their conditions, limitation of liability, claims and time extension procedures, and any other provisions impacting major defenses and theories of liability of the parties. Detailed findings of fact shall be requested, to verify Contract enforcement.

D. Either party’s waiver of any breach or failure to enforce any of the terms, covenants, conditions or other provisions of the Contract Documents at any time shall not in any way affect, limit, modify or waive that party’s right thereafter to enforce or compel strict compliance with every term, covenant, condition or other provision hereof, any course of dealing or custom of the trade or oral representations notwithstanding.

13.08. Patents

A. Fees or claims for any patented invention, article or arrangement that may be used upon or in any manner connected with performance of the Work or any part thereof shall be included in the Proposal price for doing the Work. To the greatest extent permitted by law, Contractor shall defend, indemnify and hold harmless Owner and each of its officers, employees, consultants and agents, including, but not limited to, the Board, Architect/Engineer and each Owner representative, from all damages, claims for damages, costs or expenses in law or equity, including attorney’s fees, arising from or relating to any claim that any article supplied or to be supplied under the Contract Documents infringes on the patent rights, copyright, royalties, trade name, trademark, service mark, trade secret or other intellectual property right of any person or persons or that the person or entity supplying the article does not have a lawful right to sell the same. Such costs or expenses for which Contractor agrees to indemnify and hold harmless the above indemnities include but are not limited to any and all license fees, whether such fees are agreed by any indemnities or ordered by a court or administrative body of any competent jurisdiction.
13.09. **Substitution For Patented And Specified Articles**

A. Except as noted specifically in Specifications, whenever in Specifications, material or process is designated by patent or proprietary name or by name of manufacturer, such designation shall be deemed to be used for purpose of facilitating description of material and process desired, and shall be deemed to be followed by the words “or equal” and Contractor may offer any substitute material or process that Contractor considers equal in every respect to that so designated and if material or process offered by Contractor is, in opinion of Owner, equal in every respect to that so designated, its use will be approved. However, Contractor may utilize this right only by timely submitting Document 00 6600 (Substitution Request Form) as provided in Document 00 2001 (Instructions for Proposals). A substitution will be approved only if it is a true “equal” item in every aspect of its design and quality, including but not limited to its dimensions, weights, service requirements, durability, functioning, impact on contiguous construction elements, overall schedule and design.

13.10. **Interest Of Public Officers**

A. No representative, officer, or employee of Owner, no member of the governing body of the locality in which the Project is situated, no member of the locality in which Owner was activated, and no other public official of such locality or localities who exercises any functions or responsibilities with respect to the Project, during the tenure of the official or for one year thereafter, shall, as principal, agent, attorney or otherwise, be directly or indirectly interested, in the Contract Documents or the proceeds thereof.

13.11. **Limit Of Liability**

A. OWNER, AND EACH OF ITS OFFICERS, BOARD MEMBERS, EMPLOYEES, CONSULTANTS AND AGENTS INCLUDING, BUT NOT LIMITED TO, ARCHITECT/ENGINEER AND EACH OTHER OWNER REPRESENTATIVE, SHALL HAVE NO LIABILITY TO CONTRACTOR FOR SPECIAL, CONSEQUENTIAL, OR INCIDENTAL DAMAGES, EXCEPT TO THE LIMITED EXTENT THAT THESE CONTRACT DOCUMENTS OR APPLICABLE PUBLIC CONTRACTING STATUTES MAY SPECIFY THEIR RECOVERY.

13.12. **Severability**

A. Any provisions or portions thereof of Contract Documents that are prohibited by, unlawful, or unenforceable under any applicable law of any jurisdiction shall as to such jurisdiction be ineffective without affecting other provisions or portions thereof in the Contract Documents.

13.13. **Force Majeure**

A. Neither party shall hold the other responsible for damages or delay in performance caused by acts of God, strikes, lockouts, accidents, or other events beyond the control of the other or the other's employees, agents, or representatives.

13.14. **Ownership & Use of Instruments of Service**

A. All materials prepared by Contractor pursuant to this Agreement, including plans, specifications, and related Project documents are the property of Owner. Contractor must provide Owner with such materials at appropriate times during this Agreement, and on termination or suspension of this Contract. Contractor may retain a copy for its records. Contractor conveys, assigns and transfers the intellectual property rights it has to such materials to Owner.

B. In the event Owner re-uses the completed construction documents prepared pursuant to this Contract Agreement, in total or in part, on this Project site or any other site, or to complete any incomplete portion of construction documentation which Owner has already paid Contractor, Owner will defend, indemnify, and hold Contractor harmless from any and all claims, loss, damage, defense costs, expense, and other costs resulting from such use of Contractor.
prepared documents, unless Owner enters into an agreement with Contractor for Services in connection therewith.

13.15. Smoking Prohibited
A. Contractor will observe County law and policies prohibiting smoking in designated areas, including, but not limited to, on and around the San Mateo Health System Campus.

13.16. Construction
A. The parties intend that any legal principle favoring construction of language for or against the drafter in case of dispute does not apply to this Agreement.

13.17. Compliance with Applicable Laws and Regulations
A. Contractor shall comply with all laws, codes, regulations, rules and orders (collectively, “Regulations”) applicable to the services to be provided hereunder. Contractor’s violation of this provision shall be deemed a material default by Consultant, giving County a right to terminate the contract. Examples of such Regulations include but are not limited to California Occupational Safety and Health Act of 1973, Labor Code §6300 et. seq. the Fair Packaging and Labeling Act, and the standards and regulations issued there under.
B. Contractor agrees to indemnify and hold harmless the County for any loss, damage, fine, penalty, or any expense whatsoever as a result of Contractor’s failure to comply with the act and any standards or regulations issued there under.

13.18. Contracting Principles
A. All entities that contract with the County to provide services where the contract value is $100,000 or more per budget unit per fiscal year and/or as otherwise directed by the Board, shall be fiscally responsible entities and shall treat their employees fairly. To ensure compliance with these contracting principles, all consultants and contractors shall: (1) comply with all applicable federal, state and local rules, regulations and laws; (2) maintain financial records, and make those records available upon request; (3) provide to the County copies of any financial audits that have been completed during the term of the contract; (4) upon the County’s request, provide the County reasonable access, through representatives of the Consultant/Contractor, to facilities, financial and employee records that are related to the purpose of the contract, except where prohibited by federal or state laws, regulations or rules.

13.19. Severability
A. It is the intent of the parties that in case any one or more of the provisions contained in this Agreement shall be held to be invalid illegal, or unenforceable in any respect, such invalidity, illegality, or unenforceability shall not affect the other provisions of this Agreement, and this Agreement shall be construed as if such invalid, illegal or unenforceable provision had never been contained herein.

13.20. Waiver
A. If either party should waive any breach of any provision of this Agreement, it shall not thereby be deemed to have waived any preceding or succeeding breach of the same or any other provision hereof. No delay or failure to require performance of any provision of this Agreement shall constitute a waiver of that provision as to that or any other instance. Any waiver granted by a party shall be in writing and shall apply to the specific instance expressly stated.

13.21. Governing Law; Venue; Jurisdiction
A. This Agreement and any claims arising out of or relating to this Agreement and its subject matter shall be governed by and construed under the laws of California, without reference to its conflicts of law principles. All disputes hereunder shall be subject to the exclusive jurisdiction
of the San Mateo County Superior Court ("Selected Venue") and each party hereby irrevocably and unconditionally consents to personal jurisdiction of the Selected Venue.

13.22. **Health Insurance Portability and Accountability (HIPAA) and Patient Privacy Law**

A. Contractor is providing services at one or more San Mateo Health System facilities, including but not limited to the San Mateo County Medical Center (SMMC). Contractor and its employees, subcontractors and agents may have direct or incidental contact with patients or Protected Health Information (PHI) while providing services under this Agreement.

B. Contractor and its employees, subcontractors and agents shall maintain the confidentiality of any patient or employee information or PHI they have direct or incidental contact while providing services under this Agreement.

C. Contractor and its employees, subcontractors and agents shall comply with all applicable federal, state and local laws, rules, regulations ("Laws") that are in effect at the inception of this Agreement and that become effective during the term of Agreement, including without limitations Civil Code Section 56.10 et seq. and the Health Insurance Portability and Accountability Act (42 USC sections 1320d et. seq.).

D. If, as part of the scope of the services provided herein, Contractor or its employees, agents, or subcontractors will have direct contact with patients or PHI, such individuals are required to comply with the County of San Mateo Health Insurance Portability and Accountability Act (HIPAA) Contractor Requirements as provided in Attachment A to this Document 00 7200sign a Confidentiality Agreement to be provided at a later time.

E. Contractor shall indemnify, defend and hold harmless the County for any loss or damage resulting from a violation of this provision or any local, state or federal laws related to patient privacy.

13.23. **(Not Used)**

13.24. **Contract Execution**

A. Unless otherwise prohibited by law or County policy, the parties agree that an electronic copy of a signed contract, or an electronically signed contract, has the same force and legal effect as a contract executed with an original ink signature. The term "electronic copy of a signed contract" refers to a transmission by facsimile, electronic mail, or other electronic means of a copy of an original signed contract in a portable document format. The term "electronically signed contract" means a contract that is executed by applying an electronic signature using technology approved by the County. If Contractor provides an electronic copy of a signed contract to the County, Contractor shall provide the original signed contract to the County within 10 days of providing the electronic copy to the County in order to enforce its rights under the contract.

13.25. **Assignment of Clayton Act, Cartwright Act Claims**

A. Contractor hereby assigns to the County all rights, title, and interest in and to all causes of action it may have under Section 4 of the Clayton Act (15 U.S.C. Sec.15) or under the Cartwright Act (Chapter 2 (commencing with Section 16700) of Part 2 of Division 7 of the Business and Professions Code), arising from purchases of goods, materials, or services by the Contractor for sale to the County pursuant to this Agreement.
13.26. Authority
   A. Each party executing the Contract Agreement on behalf of such entity represents that he or
      she is duly authorized to execute and deliver this Contract Agreement on the entity's behalf.

13.27. Wage Theft Prevention
   A. Compliance with Wage and Hour Laws: Contractor and any subcontractors it employs to
      complete work under this Agreement, must comply with all applicable federal, state, and local
      wage and hour laws. Applicable laws may include, but are not limited to, the Federal Fair Labor
      Standards Act, the California Labor Code, and any local Minimum Wage Ordinance or Living
      Wage Ordinance.
   B. County's Right to Withhold Payment: Where Contractor or any subcontractor it employs to
      perform work under this Agreement has been found in violation of any applicable wage and
      hour law by a final judgment, decision, or order of a court or government agency, the County
      reserves the right to withhold payment to Contractor until such judgment, decision, or order has
      been satisfied in full.
   C. Material Breach: Failure to comply with any part of this Section constitutes a material breach
      of this Agreement. Such breach may serve as a basis for termination of this Agreement and/or
      any other remedies available under this Agreement and/or law.

13.28. Living Wage
   A. Unless otherwise exempted or prohibited by law or County policy, where applicable, as
      required by Chapter 2.88 of the San Mateo County Ordinance Code, Contractor certifies all
      contractor(s) and subcontractor(s) obligated under this contract shall fully comply with the
      provisions of the San Mateo Living Wage Ordinance, including but not limited to paying all
      Covered Employees the current Living wage and providing notice to all Covered Employees
      and Subcontractors as required under the Ordinance.

13.29. California Public Records Act
   A. The County is a public agency subject to the disclosure requirements of the California Public
      Records Act ("CPRA"). If the County receives a CPRA request for documents (as defined by
      the CPRA) and said request relates to the Services provided pursuant to this Agreement, the
      County will notify Contractor of the request. If Contractor contends that any documents are
      confidential or proprietary material, not subject to the CPRA, and/or exempt from the CPRA,
      and Contractor wishes to prevent disclosure of said documents, Contractor shall obtain a
      protective order, injunctive relief or other appropriate remedy from a court of law in San Mateo
      County before the County's deadline to respond to the CPRA request. If Contractor fails to
      obtain such remedy within the County's deadline, the County may disclose the requested
      information without liability. Contractor shall defend, indemnify and hold the County harmless
      against any claim, action or litigation (including but not limited to all judgments, costs, fees, and
      reasonable attorney's fees) that may result from denial, withholding or redaction of a CPRA
      request for information arising from any representation, or any action (or inaction), by the
      Contractor.

13.30. Conflicts of Interest
   A. Contractor shall comply, and require its subcontractors to comply, with all applicable (i)
      requirements governing avoidance of impermissible client conflicts; and (ii) federal, state and
      local conflict of interest laws and regulations including, without limitation, California
      Government Code section 1090 et. seq., the California Political Reform Act (California
      Government Code section 87100 et. seq.) and the regulations of the Fair Political Practices
      Commission concerning disclosure and disqualification (2 California Code of Regulations
      section 18700 et. seq.). Failure to do so constitutes a material breach of this Agreement and is
      grounds for immediate termination of this Agreement by the County.
B. In accepting this Agreement, Contractor covenants that it presently has no interest, and will not acquire any interest, direct or indirect, financial or otherwise, which would conflict in any manner or degree with the performance of this Agreement. Contractor further covenants that, in the performance of this Agreement, it will not employ any Consultant or person having such an interest. Consultant, including but not limited to Consultant’s employees and sub-consultants, may be subject to the disclosure and disqualification provisions of the California Political Reform Act of 1974 (the “Act”), that (1) requires such persons to disclose economic interests that may foreseeably be materially affected by the work performed under this Agreement, and (2) prohibits such persons from making or participating in making decisions that will foreseeably financially affect such interests.

C. If the disclosure provisions of the Political Reform Act are applicable to any individual providing service under this Agreement, Contractor shall, upon execution of this Agreement, provide the County with the names, description of individual duties to be performed, and email addresses of all individuals, including but not limited to Contractor’s employees, agents and subcontractors, that could be substantively involved in “making a governmental decision” or “serving in a staff capacity and in that capacity participating in making governmental decisions or performing duties that would be performed by an individual in a designated position,” (2 CCR 18701(a)(2)), as part of Contractor’s service to the County under this Agreement. Contractor shall immediately notify the County of the names and email addresses of any additional individuals later assigned to provide such service to the County under this Agreement in such a capacity. Contractor shall immediately notify the County of the names of individuals working in such a capacity who, during the course of the Agreement, end their service to the County.

D. If the disclosure provisions of the Political Reform Act are applicable to any individual providing service under this Agreement, Contractor shall ensure that all such individuals identified pursuant to this section understand that they are subject to the Act and shall conform to all requirements of the Act and other laws and regulations listed in subsection (A) including, as required, filing of Statements of Economic Interests within 30 days of commencing service pursuant to this Agreement, annually by April 1, and within 30 days of their termination of service pursuant to this Agreement.

13.31. Assignment

A. No assignment of this Agreement or of the rights and obligations hereunder shall be valid without the prior written consent of the other party.

13.32. Third Party Beneficiaries

A. This agreement does not, and is not intended to, confer any rights or remedies upon any person or entity other than the parties.

ARTICLE XIV – MODIFICATIONS OF CONTRACT DOCUMENTS

14.01. Alterations, Modifications And Force Account Work

A. No modification or deviation from the Drawings and Specifications will be permitted except by written addenda, written Change Order or written Supplemental Instruction.

B. Owner may, without notice to the sureties, make alterations, deviations, additions to, or deletions from Contract Documents; increase or decrease the quantity of any item or portion of the Work; expand, contract or otherwise change the Contract Time; delete any item or portion of the Work; and require extra Work. Contractor shall perform such Work under applicable provisions of the Contract Documents, unless specifically provided otherwise at the time the change is ordered. In the case of any ordered extra Work, Owner reserves the right to furnish all or portions of associated labor, material, and equipment, which Contractor shall accept and use without payment for costs, markup, profit, or otherwise for such Owner-furnished labor, materials, and equipment.
C. Owner may make changes to the Work during the course of construction to bring the Work into compliance with environmental requirements or standards established by state and federal statutes and regulations enacted after the Contract has been awarded. Contractor shall be compensated for changes affecting the Contract Time or Contract Sum of the Work as set forth in this Article XIV and in Document 01 2600 (Contract Modification Procedures).

D. Changes affecting the Contract Time or Contract Sum of the Work shall be set forth in a written Change Order that shall specify:
   1. The Work performed in connection with the change to be made;
   2. The amount of the adjustment of the Contract Sum, if any, and the basis for compensation for the Work ordered; and
   3. The extent of the adjustment in the Contract Time, if any.

E. A Change Order will become effective when signed by Owner. If Owner exercises its right to decide disputed issues pertaining to changed Work as set forth in Articles XII and XIV of this Document 00 7200, then the resulting Change Order shall be effective when signed by Owner, notwithstanding that Contractor has not signed it.

F. Changes not affecting the Contract Time or Contract Sum of the Work, in Owner’s discretion, may be set forth in a written RFI-Reply executed by Owner. Execution of such an RFI-Reply constitutes Contractor’s agreement to make the specified change without change to the Contract Sum or the Contract Time.

G. Changes or deviations from Contract Documents affecting the Contract Time or Contract Sum of the Work shall not be made without the authority of an effective Change Order or Construction Change Directive as provided in Document 01 2600 (Contract Modification Procedures), except in cases of emergency discussed in this Document 00 7200.

H. If changes ordered in design, workmanship or materials are of such a nature as to increase or decrease the cost of any part of the Work, the price fixed in the Contract Documents shall be increased or decreased by the amount that Contractor and Owner may agree upon as a reasonable and proper allowance for the cost increase or decrease. If an agreement cannot be reached, then Owner will reach a determination, which shall be final, subject to Contractor’s rights under Article XII of this Document 00 7200. In all cases Contractor shall perform the changed Work as directed by Owner subject to Contractor’s rights under Article XII of this Document 00 7200.

I. Contractor shall, upon Owner’s request, permit inspection of the original unaltered Proposal estimate, subcontract agreements, purchase orders relating to the change, and documents substantiating all costs associated with its cost proposal or claims arising from changes in the Work.

J. Changes in the Work made pursuant to this Article XIV and extensions of Contract Time necessary by reason thereof shall not in any way release the guaranties and warranties given by Contractor pursuant to provisions of the Contract Documents, nor shall such changes in the Work relieve or release the Sureties of bonds executed pursuant to said provisions. The Sureties, in executing such bonds, shall be deemed to have expressly agreed to any such change in the Work and to any extension of time made by reason thereof.

K. Procedures for Modifications of Contract Documents and for calculating the cost of extra Work are given in Document 01 2600 (Contract Modification Procedures). Regarding delay and impact costs of any nature, Contractor may not seek delay compensation for on-Site or off-Site costs based on formulas, e.g., “Eichlay” or other formula. Rather, Contractor shall prove actual costs resulting from such delays or impacts. If Contractor requests compensation for delay to the construction, then Contractor shall prove and document actual costs plus markup per the cost categories and procedures in Document 01 2600 in order to request, claim or prove compensation for delay.

L. Change Orders and authorization for extra cost must follow the Contract pursuant to Public Contract Code section 7501(d)(2).
14.02. Time Allowances

A. The Contract Time may only be changed by Change Order or by Contract Modification, and all time limits stated in the Contract Documents are of the essence of Contract Documents.

B. The Contract Time will be adjusted in an amount equal to the time lost due to:
   1. Changes in the Work ordered by Owner;
   2. Acts or neglect by Owner, Architect/Engineer, any Owner representative, utility owners or other contractors performing other work, provided that Contractor has fully and completely performed its responsibilities under the Contract Documents; or
   3. Fires, floods, epidemics, abnormal weather conditions beyond the parameters otherwise set forth in this subparagraph, earthquakes, civil or labor disturbances, strikes or acts of God, provided damages resulting therefrom are not the result of Contractor’s failure to protect the Work as required by Contract Documents.

C. The Contract Time shall not be extended for any cause identified immediately above, however, unless:
   1. Contractor actually has been prevented from completing any part of the Work within the Contract Time due to delay that is beyond Contractor’s control and due to reasons for which Contractor is not responsible (delays attributable to and within the control of a Subcontractor, or its subcontractors, or supplier shall be deemed to be delays within the control of Contractor);
   2. A claim for delay is made as provided herein; and
   3. Contractor submits a Time Impact Evaluation as required under Document 01 3200 (Construction Progress Documentation) that demonstrates actual delay to critical Work activities that actually delay the progress of the Work in the amount of time requested.

14.03. Notice Of Delay

A. Within seven Days of the beginning of any delay, Contractor shall notify Owner in writing, by submitting a notice of delay that shall describe all anticipated delays resulting from the delay event in question. Any request for extension of time shall include a written schedule document that demonstrates delay to the critical path using a Time Impact Evaluation as specified in Document 01 3200 (Construction Progress Documentation). Owner will determine all claims and adjustments in the Contract Time. No claim for an adjustment in the Contract Time will be valid and such claim will be waived if not submitted in accordance with the requirements of this subparagraph.

14.04. Non-Compensable Time Extensions; Adverse Weather Parameters

A. Where Contractor is prevented from completing any part of the Work within the Contract Time due to delay beyond the control of both Owner and Contractor (including, but not limited to, adverse weather conditions exceeding Contract Documents parameters, earthquakes, Acts of God and epidemics, acts of other contractors or utilities), an extension of Contract Time, in an amount equal to the time lost due to such delay (without compensation), shall be Contractor’s sole and exclusive remedy for such delay.

B. Delays due to abnormal or adverse weather conditions will not be allowed for weather conditions that fall within the parameters listed or referenced immediately below in this subparagraph. Adverse weather delays may be allowed only if the number of workdays of adverse weather exceeds these parameters and Contractor proves adverse weather actually caused delays to work that is on the critical path. Contractor shall give written notice of intent to claim an adverse weather day within one Day of an adverse weather day occurring. Rain parameters are as follows, pro-rated in the month Contractor starts and finishes Work:
   1. January, [8];
   2. February, [6];
   3. March, [6];
   4. April, [5];
   5. May, [2];
   6. June, [0];
7. July, [0];
8. August, [0];
9. September, [0];
10. October, [2];
11. November, [8]; and
12. December, [8].

In order to qualify as an adverse weather delay with respect to the foregoing parameters, daily rainfall must exceed .1 of an inch or more at the Newark, California station, as measured by the National Oceanic & Atmospheric Administration, and Contractor shall prove that the rain actually caused delay to the Work, following the procedures in this paragraph and the Contract Documents. Notwithstanding the foregoing allowances, Contractor shall at all times employ all available mitigation measures to enable Work to continue. Delays due to abnormal or adverse weather conditions will not be allowed for weather conditions that fall within the parameters listed above.

C. Contractor shall include the foregoing precipitation parameters as a monthly activity in its progress schedule. As Work on the critical path is affected by precipitation, Contractor shall notify Owner and request that the days be moved to the affected activities. Any adverse weather days remaining shall be considered Project float.

D. Adverse weather delay for precipitation shall be recognized for the actual period of time Contractor proves it was delayed by precipitation exceeding the specified parameters. For example, and not by way of limitation, if precipitation exceeding the specified parameters does not in fact delay Contractor’s progress on the critical path, then no time extension shall be recognized; and conversely, if Contractor proves to Owner’s satisfaction that precipitation exceeding the specified parameters causes delay to Contractor for a period longer than the number of precipitation days incurred (e.g., if it rains or snows during grading work), then Contractor shall be entitled to a time extension equal to the actual period of such delay.

E. Contractor shall take reasonable steps to mitigate potential weather delays, such as dewatering the Site, lime treatment, and covering Work and material that could be affected adversely by weather. Failure to do so shall be cause for Owner to not grant a time extension due to adverse weather, where Contractor could have avoided or mitigated the potential delay by exercising reasonable care.

14.05. Compensable Time Extensions

A. Contractor may receive a time extension and be compensated for delays caused directly and solely by Owner. Provided Contractor provides proper notice and documentation under Document 01 3200, such compensation may include extended field or home office overhead, field supervision, escalation charges, acceleration costs and extended subcontractor costs.

B. Contractor shall not be entitled to any time extension or compensation, however, for any delays caused in whole or in part by Contractor’s failure to perform its obligations under the Contract Documents, or during periods of delay concurrently caused by Contractor and either Owner or others.

C. Contractor shall not be entitled to damages for delay to the Work caused by the following reasons:
   1. Owner’s right to sequence the Work in a manner which would avoid disruption to Owner’s tenants and their contractors or other prime contractors and their respective subcontractors, exercised as a result of Contractor’s failure to perform its cooperation and coordination responsibilities required by Contract Documents; Owner’s enforcement of any government act or regulation; or the provisions of the Contract Documents; and
   2. Extensive requests for clarifications to Contract Documents or Contract Modifications thereto, provided such clarifications or Contract Modifications are processed by Owner or its consultants in a reasonable time commensurate with Contract Documents requirements.
14.06. Liquidated Damages

A. Time is of the essence. Execution of Contract Documents by Contractor shall constitute acknowledgement by Contractor that Contractor understands, has ascertained and agrees that Owner will actually sustain damages in the amount fixed in the Contract Documents for each and every Day during which completion of Work required is delayed beyond expiration of time fixed for completion or extensions of time allowed pursuant to provisions hereof. Contractor and Owner agree that specified measures of liquidated damages shall be presumed to be the damages actually sustained by Owner as defined below, and that because of the nature of the Project, it would be impracticable or extremely difficult to fix the actual damages.

B. Liquidated damages shall be considered not as a penalty but as agreed monetary damage sustained by Owner for increased Project administration expenses, including extra inspection, construction management and architectural and engineering expenses related to the Project and Contract Documents because Contractor failed to perform and complete Work within time fixed for completion or extensions of time allowed pursuant to provisions hereof.

C. Owner may deduct from any money due or to become due to Contractor subsequent to time for completion of entire Work and extensions of time allowed pursuant to provisions hereof, a sum representing then-accrued liquidated damages. Should Contractor fall behind the approved Progress Schedule, Owner may deduct liquidated damages based on its estimated period of late completion, in compliance with Document 00 5201 (Agreement). Owner need not wait until Final Completion to withhold liquidated damages from Contractor’s progress payments. Should money due or to become due to Contractor be insufficient to cover aggregate liquidated damages due, then Contractor forthwith shall pay the remainder of the assessed liquidated damages to Owner.

14.07. Differing Site Conditions

A. In the event that Contractor encounters any site underground conditions that exceed the scope of the Work, then Contractor shall promptly give Owner written notice of the condition, and shall give such notice before the conditions are disturbed, to include: (1) material that Contractor believes may be material that is hazardous waste, as defined in Section 25117 of the Health and Safety Code, that is required to be removed to a Class I, Class II, or Class III disposal site in accordance with provisions of existing law, and is not within the scope of Work (“hazardous waste”); (2) subsurface or latent physical conditions at the site differing from those indicated by information about the site made available for Proposals prior to the deadline for submitting Proposals, that Contractor did not and could not have known about by performing its required pre-Proposal investigations; or (3) unknown physical conditions at the site of any unusual nature, different materially from those ordinarily encountered and generally recognized as inherent in work of the character provided for the contract, that Contractor did not and could not have known about by performing its required pre-Proposal investigations.

1. Owner shall promptly investigate the underground conditions, and if it finds that (i) the conditions do materially so differ in a manner Contractor did not anticipate and could not have anticipated, or do involve hazardous waste outside the scope of the Work, and (ii) cause a decrease or increase in Contractor’s cost of, or the time required for, performance of any part of the Work, then (iii) Owner shall initiate a change order under the procedures described in the contract, including but not limited to, issuing either a Request for Proposal or a Construction Change Directive under the procedures described in the Contract Documents, including without limitation Document 01 2600 (Contract Modification Procedures).

2. If Owner determines that underground conditions at the Site do not materially so differ in a manner Contractor did not anticipate and could not have anticipated, or do not involve hazardous waste outside the scope of the Work, or do not cause a decrease or increase in Contractor’s cost of, or the time required for, performance of any part of the Work, or for any other reason that no change in terms of the Contract Documents is justified, Owner will so notify Contractor in writing, stating reasons.
3. In the event that a dispute arises between Owner and Contractor whether the conditions do materially so differ, or involve hazardous waste, and cause a decrease or increase in Contractor’s cost of, or the time required for, performance of any part of the Work, Contractor shall not be excused from any scheduled completion date provided for by the Contract, but shall proceed with all Work to be performed under the Contract. The Contractor shall retain any and all rights provided either by the Contract or by law which pertain to the resolution of disputes and protests between contracting parties.

B. Contractor shall not be entitled to any adjustment in the Contract Sum or Contract Time regarding claimed hazardous waste or materials, claimed Latent or materially different Site conditions (whether above or below grade) if:

1. Contractor knew of the existence of such conditions at the time Contractor submitted its Proposal; or

2. Contractor should have known of the existence of such conditions at the time Contractor submitted its Proposal, or should have learned of such conditions and mitigated their impact, as a result of having complied with the requirements of Contract Documents, including without limitation, the investigation requirements herein at Articles II and X of this Document 00 7200.

3. The information or conditions claimed by Contractor to be Latent or materially different consist of information, conclusions, opinions or deductions made from underground conditions reports, owner-provided information and information used to the extent outlined in Document 00 3020, of the kind that this Document 00 7200 precludes reliance upon; or,

4. Contractor was required to give written notice and failed to do so within the time required.

C. If, because of a differing site condition as defined herein, Contractor does not agree to continue with the Work based on a reasonable belief that it is unsafe, or does not agree to resume Work under special conditions, Owner may order the disputed portion of Work deleted from the Work, or performed by others, or Owner may invoke its right to terminate Contractor’s right to proceed under the Contract Documents in whole or in part, for convenience or for cause as the facts may warrant. If Contractor does not agree with Owner’s determination of any adjustment in the Contract Sum or Contract Time as a result, Contractor may make a claim as provided in Article XII of this Document 00 7200.

14.08. Change Orders Related to Underground Facilities

A. If an Underground Facility is uncovered or revealed at or contiguous to the Site which was not shown or indicated in the materials supplied by Owner or in information on file at USA or is not otherwise reasonably known to Contractor by performing its obligations in Articles II and X of this Document 00 7200, then Contractor shall, promptly after becoming aware thereof and before further disturbing conditions affected thereby (and in no event later than seven Days), and prior to performing any Work in connection therewith (except in an emergency as required by Article XV of this Document 00 7200), identify the owner of such Underground Facility and give written notice to that owner and to Owner. During such time, Contractor shall be responsible for the safety and protection of such Underground Facility.

B. Contractor shall be allowed an increase in the Contract Sum or an extension of the Contract Time, or both, for Underground Facilities either not shown or inaccurately shown in the Contract Documents, the information supplied pursuant to Document 00 3020 (Geotechnical Data and Existing Conditions) or in information on file at USA, only where the inaccuracy was (i.) material and outside of the normal experience on projects of this nature, (ii.) was not reasonably inferable from existing information, and (iii.) directly results in a material, justifiable and actual increase in the cost of Contractor’s work. For example, if surface conditions such as pavement repairs, valve covers, or other markings, indicate the presence of an Underground Facility, or if the Underground Facility could be determined or its cost impact mitigated by performing the obligations in Articles II and/or X of this Document 00 7200, then an increase in the Contract Price or an extension of the Contract Time will not be due, even if the Underground Facility was not indicated or was shown at a different place or a different elevation in the Contract.
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Documents, in the information supplied to Contractor pursuant to Document 00 3020, or in information on file at USA.

C. Main Line and Trunk Line Utilities (Government Code section 4215). Consistent with Government Code section 4215, as between Owner and Contractor, Owner will be responsible for the timely removal, relocation, or protection of existing main or trunk line utility facilities located on the Site only if such utilities are not identified in the Contract Documents or Document 00 3020 (Geotechnical Data and Existing Conditions). Owner will compensate for the cost of locating and repairing damage not due to Contractor’s failure to exercise reasonable care, removing and relocating such main or trunk line utility facilities not indicated in the Contract Documents or Document 00 3020 with reasonable accuracy, and equipment on the Project necessarily idled during such work. Contractor shall not be assessed liquidated damages for delay in completion of the Project, when such delay was caused by the failure of Owner or the utility to provide for removal or relocation of such utility facilities.

ARTICLE XV – WORKING CONDITIONS AND PREVAILING WAGES

15.01. Use Of Site/Sanitary Rules

A. All portions of the Work shall be maintained at all times in neat, clean and sanitary condition. Contractor shall furnish toilets for use of Contractor’s and Subcontractors’ employees on the Site where needed, and their use shall be strictly enforced. All toilets shall be properly secluded from public observation, and shall be located, constructed and maintained subject to Owner’s approval.

B. Contractor’s employees, or others subject to the Contractor’s control, are not permitted to reside on the Project Site in temporary living facilities.

C. The use or possession of alcohol, weapons, or illegal controlled substances by the Contractor, or others subject to the Contractor’s control, on County property is prohibited.

D. The Contractor must ensure and maintain a workplace environment free of personal harassment and intimidation. Conduct that creates an intimidating, hostile, or offensive workplace environment is prohibited. Such conduct includes, but is not limited to, the following: verbal harassment, e.g., epithets, derogatory comments or slurs; physical harassment, e.g., assault, impeding or blocking movement, gestures, or any physical interference with normal work or movement; and visual forms of harassment, e.g., derogatory posters, letters, poems, graffiti, cartoons, or drawings. Unwelcome and unwanted sexual advances constitute sexual harassment that is prohibited. It is the responsibility of the Contractor to: inform its employees and Subcontractors that behavior that creates an intimidating, hostile, or offensive workplace environment is prohibited; create a workplace environment that is free from harassment; and take corrective action to stop prohibited behavior/conduct. If in the opinion of the Owner’s Authorized Representative, any employee of the Contractor or Contractor’s Subcontractors violate the prohibitions of this Article XV, Contractor must immediately remove that person or Subcontractor from the Project upon Owner’s request, and such person or Subcontractor must not be permitted to perform further Work on the Project Site.

E. Contractor shall confine construction equipment, the storage of materials and equipment and the operations of workers to the Site and land areas identified in and permitted by Contract Documents and other land and areas permitted by applicable laws and regulations, rights of way, permits and easements or as designated by Owner, and shall not unreasonably encumber the premises with construction equipment or other materials or equipment. Contractor shall assume full responsibility for any damage to any such land or area, any improvement located thereon, or to the owner or occupant thereof resulting from the performance of Work.

F. During the progress of the Work, Contractor shall keep the Site and the Project free from accumulations of waste materials, rubbish and other debris resulting from the Work. At the completion of the Work, Contractor shall remove all waste materials, rubbish and debris from and about the Site as well as all tools, appliances, construction equipment and machinery and surplus materials. Contractor shall leave the premises clean and ready for occupancy by Owner at Substantial Completion of Work. Contractor shall restore to original condition all property not designated for alteration by Contract Documents.
G. Contractor shall not load nor permit any part of any structure or pavement to be loaded in any
manner that will endanger the structure or pavement, nor shall Contractor subject any part of
Work or adjacent property to stresses or pressures that will endanger it. Contractor shall
conduct all necessary existing conditions investigation regarding structural, mechanical,
electrical or any other system existing, shall perform Work consistent with such existing
conditions, and shall have full responsibility for insufficiencies or damage resulting from
insufficiencies of existing systems, equipment or structures to accommodate performing the
Work.

15.02. Protection Of Work, Persons, Property And Operations

A. Contractor shall be responsible for initiating, maintaining and supervising all safety precautions
and programs in connection with Work. Contractor shall comply with all safety requirements
specified in any safety program established by Owner, or required by state, federal or local
laws and ordinances. Contractor shall be responsible for all damage to Work, property or
structures, all injuries to persons, and all damage and interruptions to Owner’s operations,
arising from the performance of Work of the Contract Documents. Except as otherwise
expressly approved by Owner in writing, Contractor shall at all times perform all Work in a
manner which does not interrupt, damage or otherwise adversely impact any facilities,
operations, or real or personal property of Owner, its officers, employees, agents, invitees,
licensees, lessees or contractors.

B. Contractor shall comply with all applicable laws and regulations of any public body having
jurisdiction for safety of persons or property or to protect them from damage, injury or loss; and
shall erect and maintain all necessary safeguards for such safety and protection. Contractor
shall notify owners of adjacent property and of Underground Facilities and utility owners when
prosecution of the Work may affect them, and shall cooperate with them in the protection,
removal, relocation and replacement of their property.

C. Contractor shall remedy all damage, injury, loss or interruption to any property or operations of
Owner or continuous owners of property interests, caused, directly or indirectly, in whole or in
part, by Contractor, any Subcontractor, supplier, or any other person or organization directly or
indirectly employed by any of them to perform or furnish any Work or anyone for whose acts
any of them may be liable. Contractor’s duties and responsibility for safety and for protection
of Work shall continue until such time as all the Work is completed and Final Acceptance of the
Work. Owner and its agents do not assume any responsibility for collecting any indemnity from
any person or persons causing damage to Contractor’s Work. Contractor shall give all notices
required by potentially responsible insurance carriers and require that it subcontractors and
suppliers do the same.

D. Contractor shall designate a qualified and experienced safety representative at the Site whose
duties and responsibilities shall be the prevention of accidents and the maintaining and
supervising of safety precautions and programs.

E. Owner may, at its option, retain such moneys due under the Contract Documents as Owner
deems necessary until any and all suits or claims against Contractor for injury to persons,
property or operations shall be settled and Owner receives satisfactory evidence to that effect.

15.03. Responsibility For Safety And Health

A. Contractor shall ensure that its and each tier of Subcontractors’ employees, agents and invitees
comply with applicable health and safety laws while at the Site. These laws include the
Occupational Safety and Health Act of 1970 and rules and regulations issued pursuant thereto,
and Owner’s safety regulations as amended from time to time. Contractor shall comply with
all Owner directions regarding protective clothing and gear.

B. Contractor shall be fully responsible for the safety of its and its Subcontractors’ employees,
agents and invitees on the Site. Contractor shall notify Owner, in writing, of the existence of
hazardous conditions, property or equipment at the Site that are not under Contractor’s control.
Contractor shall be responsible for taking all the necessary precautions against injury to
persons or damage to the property of Contractor, Subcontractors or persons from recognized hazards until the responsible party corrects the hazard.

C. Contractor shall confine all persons acting on its or its Subcontractors’ behalf to that portion of the Site where Work under the Contract Documents is to be performed: Owner designated routes for ingress and egress thereto and any other Owner designated area. Except those routes for ingress and egress over which Contractor has no right of control, within such areas, Contractor shall provide safe means of access to all places at which persons may at any time have occasion to be present.

15.04. Emergencies

A. In emergencies affecting the safety or protection of persons or Work or property at the Site or adjacent thereto, Contractor, without special instruction or authorization from Owner, is obligated to act to prevent threat and damage, injury or loss, until directed otherwise by Owner. Contractor shall give Owner prompt written notice if Contractor believes that any significant changes in Work or variations from Contract Documents have been caused thereby. If Owner determines that a change in the Contract Documents is required because of the action taken by Contractor in response to such an emergency, a Change Order or Construction Change Directive will be issued to document the consequences of such action.

15.05. Use Of Roadways And Walkways

A. Contractor shall not unnecessarily interfere with use of any roadway, walkway or other facility for vehicular or pedestrian traffic. Before beginning any interference and only with Owner’s prior concurrence, Contractor may provide detour or temporary bridge for traffic to pass around or over the interference, which Contractor shall maintain in satisfactory condition as long as interference continues. Unless otherwise provided in the Contract Documents, Contractor shall bear the cost of these temporary facilities.

15.06. Nondiscrimination

A. No person or entity shall discriminate in the employment of persons upon public works because of race, religious creed, color, national origin, ancestry, physical disability, mental disability, medical condition, marital status, sexual preference, or gender of such persons, except as provided in Section 12940 of the Government Code. Every contractor for public works violating the provisions of Section 1735 of the Labor Code is subject to all the penalties imposed for a violation of Chapter 1, Part 7, Division 2 of the Labor Code.

15.07. Prevailing Wages

A. Contractor shall pay to persons performing labor in and about Work provided for in the Contract Documents an amount equal to or more than the general prevailing rate of per diem wages for (1) work of a similar character in the locality in which the Work is performed and (2) legal holiday and overtime work in said locality. The per diem wages shall be an amount equal to or more than the stipulated rates contained in a schedule that has been ascertained and determined by the Director of the State Department of Industrial Relations and Owner to be the general prevailing rate of per diem wages for each craft or type of workman or mechanic needed to execute this Contract. Contractor shall also cause a copy of this determination of the prevailing rate of per diem wages to be posted at each Site.

B. Contractor shall forfeit, as a penalty to Owner, up to Two Hundred Dollars ($200.00) for each laborer, workman, or mechanic employed in performing labor in and about the Work provided for in the Contract Documents for each Day, or portion thereof, that such laborer, workman or mechanic is paid less than the said stipulated rates for any work done under the Contract Documents by him or her or by any Subcontractor under him or her, in violation of Articles I and II of Chapter 1 of Part 7 of Division II of the California Labor Code. The sums and amounts which shall be forfeited pursuant to this subparagraph and the terms of the Labor Code shall be withheld and retained from payments due to Contractor under the Contract Documents, pursuant to this Document 00 7200 and the Labor Code, but no sum shall be so withheld,
retained or forfeited except from the final payment without a full investigation by either the State Department of Industrial Relations or by Owner. The Labor Commissioner pursuant to Labor Code section 1775 shall determine the final amount of forfeiture.

C. Contractor shall insert in every subcontract or other arrangement which Contractor may make for performance of work or labor on Work provided for in the Contract, provision that Subcontractor shall pay persons performing labor or rendering service under subcontract or other arrangement not less than the general prevailing rate of per diem wages for work of a similar character in the locality in which the Work is performed, and not less than the general prevailing rate of per diem wages for holiday and overtime work fixed in the Labor Code.

D. Contractor stipulates that it shall comply with all applicable wage and hour laws, including without limitation Labor Code sections 1776 and 1810-1815. Failure to so comply shall constitute a default under this Contract.

E. Contractor and its Subcontractors shall be responsible for compliance with Labor Code sections 1810-1815.
   1. Eight hours of labor performed in execution of the Contract constitutes a legal day’s work. The time of service of any workman employed on the Project is limited and restricted to 8 hours during any one calendar day, and 40 hours during any one calendar week.
   2. Contractor and its Subcontractors shall keep an accurate record showing the name of and actual hours worked each calendar day and each calendar week by each worker employed by him or her in connection with the Project. The record shall be kept open at all reasonable hours to the inspection Owner and to the Division of Labor Standards Enforcement.
   3. Contractor or its Subcontractors shall, as a penalty to Owner, forfeit twenty-five dollars ($25) for each worker employed in the execution of the Contract Documents by the respective Contractor or Subcontractor for each calendar day during which the worker is required or permitted to work more than 8 hours in any one calendar day and 40 hours in any one calendar week in violation of the provisions of Labor Code §§ 1810-1815.
   4. Work performed on the Project by employees of Contractor or its Subcontractors in excess of 8 hours per day, and 40 hours during any one week, shall be permitted upon compensation for all hours worked in excess of 8 hours per day at not less than 1 1/2 times the basic rate of pay.

F. Contractor and its Subcontractors shall be responsible for compliance with Labor Code section 1776.
   1. Contractor and Subcontractors must keep accurate payroll records, showing the name, address, social security number, Work classification, straight time and overtime hours worked each Day and week, and the actual per diem wages paid to each journeyman, apprentice, worker, or other employee employed by him or her in connection with the Work of the Contract documents. Each payroll record shall contain or be verified by a written declaration as required by Labor Code section 1776.
   2. The payroll records enumerated above must be certified and shall be available for inspection at all reasonable hours at the principal office of Contractor as required by Labor Code section 1776.
      a. Contractor shall inform Owner of the location of records enumerated above, including the street address, city and county, and shall, within five working Days, provide a notice of a change of location and address.
      b. Contractor or Subcontractor has 10 Days in which to comply subsequent to receipt of a written notice requesting the records enumerated above. In the event that Contractor or Subcontractor fails to comply with the ten-Day period, he or she shall, as a penalty to Owner on whose behalf the contract is made or awarded, forfeit $100.00 for each calendar Day, or portion thereof, for each worker, until strict compliance is effectuated. Upon the request of the Division of Apprenticeship Standards or the Division of Labor Standards Enforcement, these penalties shall be withheld from progress payments then due. Contractor is not subject to a penalty assessment pursuant to this subparagraph due to the failure of a Subcontractor to comply with this subparagraph.
3. Contractor shall also deliver certified payrolls to Owner with each Application for Payment as described in Section 01 2900 (Payment Procedures).

4. Contractor shall comply with Project Labor Agreement for the Project and all requirements of Public Contract Code 20146.

15.08. Environmental Controls

A. Contractor shall comply with all rules, regulations, ordinances, and statutes that apply to any work performed under the Contract Documents including, without limitation, any toxic, water and soil pollution controls and air pollution controls specified in Government Code section 11017. Contractor shall be responsible for insuring that Contractor’s employees, Subcontractors and the public are protected from exposure to airborne hazards or contaminated water, soil or other toxic materials used during or generated by activities on the Site or associated with the Project.

15.09. Shoring Safety Plan

A. At least five Days in advance of excavating any trench five feet or more in depth, Contractor shall submit to Owner a detailed plan showing the shoring, bracing and sloping design and other provisions to be made for worker protection from the hazard of caving ground during the excavation, as required by Labor Code section 6705. A civil or structural engineer registered in California shall prepare and sign any plan that varies from the shoring system standards established by the State Construction Safety Orders.

B. During the course of Work, Contractor shall be responsible for determining where sloping, shoring, and/or bracing is necessary and the adequacy of the design, installation, and maintenance of all shoring and bracing for all excavation, including any excavation less than five feet in depth. Contractor will be solely responsible for any damage or injuries that may result from excavating or trenching. Owner’s acceptance of any drawings showing the shoring or bracing design or work schedule shall not relieve Contractor of its responsibilities under this subparagraph.

C. Cal/OSHA Permit. Contractor shall comply with Labor Code section 6500 and shall obtain, as applicable, a permit as required by Cal/OSHA for each of the following:
   1. Construction of trenches or excavations that are five feet or more in depth and into which a person is required to descend.
   2. Construction or demolition of any building, structure, or scaffolding for falsework more than three stories high, or the equivalent height (36 feet).
   3. Erection or dismantling of vertical shoring systems more than three stories high, or the equivalent height (36 feet).
   4. The underground use of diesel engines in basements, excavations or tunnels.

END OF DOCUMENT 00 7200
Attachment A
Health Insurance Portability and Accountability Act (HIPAA)
Business Associate Requirements

DEFINITIONS

Terms used, but not otherwise defined, in this Schedule shall have the same meaning as those terms are defined in 45 Code of Federal Regulations (CFR) sections 160.103, 164.304, and 164.501. All regulatory references in this Schedule are to Title 45 of the Code of Federal Regulations unless otherwise specified.

a. **Business Associate.** "Business Associate" shall generally have the same meaning as the term "business associate" at 45 CFR 160.103, and in reference to the parties to this agreement shall mean Contractor.
b. **Covered Entity.** "Covered entity" shall generally have the same meaning as the term "covered entity" at 45 CFR 160.103, and in reference to the party to this agreement shall mean County.
d. **Designated Record Set.** "Designated Record Set" shall have the same meaning as the term "designated record set" in Section 164.501.
e. **Electronic Protected Health Information.** "Electronic Protected Health Information" (E PHI) means individually identifiable health information that is transmitted or maintained in electronic media; it is limited to the information created, received, maintained or transmitted by Business Associate from or on behalf of Covered Entity.
f. **Individual.** "Individual" shall have the same meaning as the term "individual" in Section 164.501 and shall include a person who qualifies as a personal representative in accordance with Section 164.502(g).
g. **Privacy Rule.** "Privacy Rule" shall mean the Standards for Privacy of Individually Identifiable Health Information at 45 CFR Part 160 and Part 164, Subparts A and E.
h. **Protected Health Information.** "Protected Health Information" (PHI) shall have the same meaning as the term "protected health information" in Section 160.103 and is limited to the information created or received by Business Associate from or on behalf of County.
i. **Required By Law.** "Required by law" shall have the same meaning as the term "required by law" in Section 164.103.
j. **Secretary.** "Secretary" shall mean the Secretary of the United States Department of Health and Human Services or his or her designee.
k. **Breach.** The acquisition, access, use, or disclosure of PHI in violation of the Privacy Rule that compromises the security or privacy of the PHI and subject to the exclusions set
forth in Section 164.402. Unless an exception applies, an impermissible use or disclosure of PHI is presumed to be a breach, unless it can be demonstrated there is a low probability that the PHI has been compromised based upon, at minimum, a four-part risk assessment:

1. Nature and extent of PHI included, identifiers and likelihood of re-identification;
2. Identity of the unauthorized person or to whom impermissible disclosure was made;
3. Whether PHI was actually viewed or only the opportunity to do so existed;
4. The extent to which the risk has been mitigated.


m. **Unsecured PHI.** “Unsecured PHI” is protected health information that is not rendered unusable, unreadable, or indecipherable to unauthorized individuals through the use of a technology or methodology specified by the Secretary in relevant HHS guidance.

n. **Security Incident.** "Security Incident" shall mean the attempted or successful unauthorized access, use, disclosure, modification, or destruction of information or interference with systems operations in an information system. “Security Incident” includes all incidents that constitute breaches of unsecured protected health information.

**OBLIGATIONS AND ACTIVITIES OF CONTRACTOR AS BUSINESS ASSOCIATE**

a. Business Associate agrees to not use or further disclose Protected Health Information other than as permitted or required by the Agreement or as required by law.

b. Business Associate agrees to use appropriate safeguards to comply with Subpart C of 45 CFR part 164 with respect to EPHI and PHI, and to prevent the use or disclosure of the Protected Health Information other than as provided for by this Agreement.

c. Business Associate agrees to make uses and disclosures requests for Protected Health Information consistent with minimum necessary policy and procedures.

d. Business Associate may not use or disclose protected health information in a manner that would violate subpart E of 45 CFR part 164.504 if used or disclosed by Covered Entity.

e. Business Associate agrees to mitigate, to the extent practicable, any harmful effect that is known to Business Associate of a use or disclosure of Protected Health Information by Business Associate in violation of the requirements of this Agreement.

f. Business Associate agrees to report to County any use or disclosure of Protected Health Information not authorized by this Agreement.

g. Business Associate agrees to ensure that any agent, including a subcontractor, to whom it provides Protected Health Information received from, or created or received by Business Associate on behalf of County, agrees to adhere to the same restrictions and conditions that apply through this Agreement to Business Associate with respect to such information.
h. If Business Associate has Protected Health Information in a Designated Record Set, Business Associate agrees to provide access, at the request of County, and in the time and manner designated by County, to Protected Health Information in a Designated Record Set, to County or, as directed by County, to an Individual in order to meet the requirements under Section 164.524.

i. If Business Associate has Protected Health Information in a Designated Record Set, Business Associate agrees to make any amendment(s) to Protected Health Information in a Designated Record Set that the County directs or agrees to make pursuant to Section 164.526 at the request of County or an Individual, and in the time and manner designed by County.

j. Business Associate agrees to make internal practices, books, and records relating to the use and disclosure of Protected Health Information received from, or created or received by Business Associate on behalf of County, available to the County at the request of County or the Secretary, in a time and manner designated by the County or the Secretary, for purposes of the Secretary determining County's compliance with the Privacy Rule.

k. Business Associate agrees to document such disclosures of Protected Health Information and information related to such disclosures as would be required for County to respond to a request by an Individual for an accounting of disclosures of Protected Health Information in accordance with Section 164.528.

l. Business Associate agrees to provide to County or an Individual in the time and manner designated by County, information collected in accordance with Section (k) of this Schedule, in order to permit County to respond to a request by an Individual for an accounting of disclosures of Protected Health Information in accordance with Section 164.528.

m. Business Associate shall implement administrative, physical, and technical safeguards that reasonably and appropriately protect the confidentiality, integrity, and availability of EPHI that Business Associate creates, receives, maintains, or transmits on behalf of County.

n. Business Associate shall conform to generally accepted system security principles and the requirements of the final HIPAA rule pertaining to the security of health information.

o. Business Associate shall ensure that any agent to whom it provides EPHI, including a subcontractor, agrees to implement reasonable and appropriate safeguards to protect such EPHI.

p. Business Associate shall report to County any Security Incident within three (3) business days of becoming aware of such incident. Business Associate shall also facilitate breach notification(s) to the appropriate governing body (i.e. HHS, OCR, etc.) as required by law. As appropriate and after consulting with County, Business Associate shall also notify affected individuals and the media of a qualifying breach.

q. Business Associate understands that it is directly liable under the HIPAA rules and subject to civil and, in some cases, criminal penalties for making uses and disclosures...
of Protected Health Information that are not authorized by this Attachment, the underlying contract as or required by law.

PERMITTED USES AND DISCLOSURES BY CONTRACTOR AS BUSINESS ASSOCIATE

Except as otherwise limited in this Schedule, Business Associate may use or disclose Protected Health Information to perform functions, activities, or services for, or on behalf of, County as specified in the Agreement; provided that such use or disclosure would not violate the Privacy Rule if done by County.

OBLIGATIONS OF COUNTY

a. County shall provide Business Associate with the notice of privacy practices that County produces in accordance with Section 164.520, as well as any changes to such notice.
b. County shall provide Business Associate with any changes in, or revocation of, permission by Individual to use or disclose Protected Health Information, if such changes affect Business Associate's permitted or required uses and disclosures.
c. County shall notify Business Associate of any restriction to the use or disclosure of Protected Health Information that County has agreed to in accordance with Section 164.522.

PERMISSIBLE REQUESTS BY COUNTY

County shall not request Business Associate to use or disclose Protected Health Information in any manner that would not be permissible under the Privacy Rule if so requested by County, unless the Business Associate will use or disclose Protected Health Information for, and if the Agreement provides for, data aggregation or management and administrative activities of Business Associate.

DUTIES UPON TERMINATION OF AGREEMENT

a. Upon termination of the Agreement, for any reason, Business Associate shall return or destroy all Protected Health Information received from County, or created, maintained, or received by Business Associate on behalf of County, that Business Associate still maintains in any form. This provision shall apply to Protected Health Information that is in the possession of subcontractors or agents of Business Associate. Business Associate shall retain no copies of the Protected Health Information.
b. In the event that Business Associate determines that returning or destroying Protected Health Information is infeasible, Business Associate shall provide to County notification of the conditions that make return or destruction infeasible. Upon mutual agreement of the Parties that return or destruction of Protected Health Information is infeasible, Business Associate shall extend the protections of the Agreement to such Protected Health Information and limit further uses and disclosures of such Protected Health Information.
Information to those purposes that make the return or destruction infeasible, for so long as Business Associate maintains such Protection Health Information.

MISCELLANEOUS

a. **Regulatory References.** A reference in this Schedule to a section in the HIPAA Privacy Rule means the section as in effect or as amended, and for which compliance is required.
b. **Amendment.** The Parties agree to take such action as is necessary to amend this Schedule from time to time as is necessary for County to comply with the requirements of the Privacy Rule and the Health Insurance Portability and Accountability Act, Public Law 104-191.
c. **Survival.** The respective rights and obligations of Business Associate under this Schedule shall survive the termination of the Agreement.
d. **Interpretation.** Any ambiguity in this Schedule shall be resolved in favor of a meaning that permits County to comply with the Privacy Rule.
e. **Reservation of Right to Monitor Activities.** County reserves the right to monitor the security policies and procedures of Business Associate.
ARTICLE 1 – SUMMARY

1.01. This Document 00 7301 includes requirements that supplement the paragraphs of Document 00 7200 (General Conditions) and Division 1 General Requirements.

ARTICLE 2 – CROSS-REFERENCES

2.01. Notwithstanding any other provision in the Contract Documents, any reference to any General Requirements Section, or portion thereof, shall mean and refer to the Contract Document or applicable portion thereof which addresses the topic at issue.

ARTICLE 3 – SELF-PERFORMED WORK

3.01 If authorized by Owner in writing, and where consistent with applicable law, including Public Contract Code § 20146 and Government Code § 1090, CMR may self-perform subtrade work on the Project provided that: (a) the work is of the type customarily performed or supplied by the CMR; (b) the total amount of subtrade work performed on the Project does not exceed 15% of the total-total Direct Cost of Construction project hard construction budget; and (c) CMR listed the subtrade work it wished to perform in the Proposal, or, in the case CMR did not list the subtrade work in the Proposal, Owner determines that compelling circumstances for authorizing CMR to self-perform the subtrade work exist (e.g., subcontractor default; no responsive bids received).

3.02 As soon as reasonably practicable during the design development phase of the Project, and at regular intervals prior to submission of a final price (i.e., at the 100% SD, 100% DD, and 80% CD stages), CMR shall submit an estimate of its costs to complete the self-perform subtrade work on the Project. The cost estimate shall be compared to an independent cost estimate prepared by Owner and an independent cost estimate prepared by Architect.

3.03 Once the design documents are at a stage in development where CMR can submit a final proposed cost for performance of the self-perform subtrade work. This final proposed cost shall again be compared to an independent cost estimate prepared by Owner and an independent cost estimate prepared by Architect. If the final proposed cost is within three percent (3%) of the estimate prepared by Owner and Architect, the Owner may, in its sole discretion, award the self-perform subtrade work to CMR.

ARTICLE 4 – SUBLETTING AND SUBCONTRACTING

4.01 When taking bids for the construction work of the Project, in the specifications prepared for the work or in the general conditions under bids will be received for the doing of the work, bidders shall be required to set forth the information required in Public Contract Code section 4104.

ARTICLE 5 – IMPLEMENTATION OF COUNTY OF SAN MATEO WASTE MANAGEMENT PLAN

5.01 Please refer to see Exhibit 14 for detailed requirements of the County of San Mateo’s Office of Sustainability’s Construction and Demolition webpage (at

San Mateo County – Project Development Unit
San Mateo Health System Campus Upgrade Project

DOCUMENT 00 7301
SUPPLEMENTARY GENERAL CONDITIONS – CMR ITEMS

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San Mateo Health System Campus Upgrade Project
Project Manual for CM at-Risk Services
Supp. General Conditions – CMR Items
MarchJanuary 2018 00 7301 - 1 Revision # 01

ARTICLE 6 – IMPLEMENTATION OF PROJECT COMPONENT GROUP A HAZARDOUS MATERIAL ABATEMENT

6.01 Please see Exhibit 16 for detailed requirements of the Hazardous material abatement and detailed Work Plans for Project Component Group A.

END OF DOCUMENT 00 7301
ARTICLE I – INSURANCE REQUIREMENTS

1.01 General – Owner Approved Contractor Controlled Insurance Program

A. Contractor shall procure and maintain an Owner Approved Contractor Controlled Insurance Program (CCIP) which will protect Contractor, Trade Contractors, Subcontractors, and Owner from claims which may arise from, result from, or have connection to, Contractor’s actions or inactions relating to the Project and the Work, whether such actions or inactions be by themselves or by anyone directly or indirectly employed by any of them, or by anyone for whose acts any of them may be liable.

B. The CCIP shall extend coverage for completed operations that extend beyond acceptance of the certification of completion for defects, warranties, and maintenance obligations, if any, for ten (10) years. The CCIP shall be for coverages and amounts in accordance with the estimated construction cost. The CCIP shall include coverage for the following areas at the minimum limits specified below:

1. **Worker’s Compensation**: as required by the California Labor Code;
2. **Employer’s Liability**: $1,000,000 per accident;
3. **Commercial General Liability**: $2,000,000 per occurrence and $4,000,000 aggregate;
4. **Completed Ops (10 years)**: $5,000,000;
5. **Personal/Advertising Injury**: $2,000,000;
6. **Damages to Rented Premises**: $250,000;
7. **Med pay**: $100,000;
8. **Umbrella/Excess Liability**: $82,000,000;
9. **Commercial Automobile**: $2,000,000 combined single limit per accident for bodily injury and property damage, primary for any auto, including all owned, non-owned, and hired vehicles;
10. **Builder’s Risk**: Contractor shall procure and maintain in effect a Builders’ Risk (course of construction) insurance with the broadest possible coverage for completed value of the Work but include all materials, machinery, equipment, and supplies owned by Contractor or which Contractor has assumed legal liability for, to be used in the fabrication, erection, or construction of the project. No deductible shall exceed $100,000 per occurrence except for earthquakes, earth movement or flood. Builder’s Risk Policies shall contain the following provisions: (a) Owner and Subcontractors of every tier shall be named as an additional insured loss payee; and (b) Coverage shall contain a mutual waiver of subrogation in favor of the Design Build Entity, Subcontractors at every tier, and the Owner, its officials, employees, agents, and only to the extent of onsite activity, design or engineering professionals; (c) Owner and Contractor will share equally in payment of all deductibles from a covered event due to act of God events including earthquake, earth movement, and flood.
11. **Contractor’s Pollution Liability Insurance:** Contractor’s Pollution Liability Insurance on an occurrence basis, with limits of at least $5,000,000 per occurrence and $10,000,000 policy term aggregate for bodily injury, property damage, cleanup costs and claim expenses, arising at or emanating from the Project Site arising from all operations performed on behalf of the Contractor. Subcontractors will provide Pollution Liability coverage as required by their specific Subcontract. Such insurance shall provide liability coverage for both sudden and gradual releases arising from the Work. CPL policy shall name Owner, Contractor, and all Subcontractors of all tiers as insureds. Contractor shall be responsible at its own expense for an obligation for each loss payable under this insurance that is attributable to the Contractor’s acts, errors, or omissions, or the acts, errors, or omissions of any of its Subcontractors, or any other entity or person for whom Contractor may be responsible. The amount of the obligation shall be based on the amount of the initial Contract Price, as follows: (1) The portion of the obligation applying to the Contractor or Subcontractor shall be the responsibility of the Contractor and shall remain uninsured. Contractor shall promptly pay its charge pertaining to any loss. The Owner, in addition to its other remedies, may back charge Contractor for the obligation and deduct the back-charged amount from Contractor’s next progress payment or final payment.

12. **Professional Liability Insurance:** Each licensed professional (Professional) engaged by Contractor to perform portions of the Work shall maintain the following insurance at its sole cost and expense Professional Liability Insurance, insuring against professional errors and omissions arising from Professional’s work on the Project, in an amount not less than $2,000,000 combined single limit for each claim. Any per claim Deductible or SIR in excess $100,000 shall be subject to Owner’s prior written approval in Owner’s sole discretion. Should Professional not provide this insurance on an occurrence policy, Professional shall provide insurance covering claims made as a result of performance of Work on this Project with a retroactive date which precedes the date that Work is first performed, and shall maintain such insurance in effect for not less than three years following Final Completion of the Project. If Professional is a design-build Subcontractor (of any tier), or a member of, or an employee, consultant or contractor to, such a design-build Subcontractor, Professional must maintain at least $1,000,000 per occurrence or claim, and $2,000,000 policy aggregate in Professional Liability Insurance, and any Deductible or SIR in excess of $100,000 shall be subject to Owner’s prior written approval in Owner’s sole discretion.

C. If the contractor maintains higher limits than the minimums shown above, the Owner requires and shall be entitled to coverage for the higher limits maintained by the contractor. Any available insurance proceeds in excess of the specified minimum limits of insurance and coverage shall be available to the Owner.

1.02 **Deductibles and SIR’s**

A. Contractor shall state all Deductibles and Self-Insured Retentions (SIR). Deductibles and SIRS shall not be more than Contractor can reasonably bear and losses inside the deductible shall never be charged back to the County. Any per occurrence Deductible or SIR in excess of $250,000 shall be subject to Owner’s prior written approval in Owner’s sole discretion.

1.03 **Additional Insured Matters**

A. Neither Owner, any other additional insured nor any other party to be indemnified by Contractor as required by this Document 00 7311 or elsewhere in the Contract shall be responsible for
any insurance deductible, SIR, uninsured retention or uninsured loss of Contractor for which Contractor is responsible under the Contract.

B. Contractor liability policies may not have any restriction on the payment of any deductible, SIR or any other amount described in paragraph 1.03.A. above. In the event that Contractor is legally or financially unable to make such payment, or for any other reason does not make the payment, Owner may, in its sole discretion and without waiving or excusing Contractor's failure to make any required payment, make any such payment or portion thereof. Owner may deduct and retain such amount from any sums due Contractor under Contract Documents, or collect such amount by any means otherwise permitted by the Contract and applicable law.

1.04 Acceptable Insurers

A. All policies of insurance shall be placed with insurers acceptable to Owner. The insurance company(s) must be duly licensed to do business in the State of California and must have and maintain a current A. M. Best Company rating of A-,VII or better. Required minimum amounts of insurance may be increased should conditions of Work, in opinion of Owner, warrant such increase. Contractor shall increase required insurance amounts upon direction by Owner. If such increases result in additional costs to Contractor, Contractor may seek a Contract Modification for the actual cost (without additional markup, overhead, profit or any other amount) of such insurance as provided in Contract Documents.

1.05 Required Endorsements, Declarations and Certificates of Insurance.

A. All insurance policies required under paragraph 1.01 above shall be endorsed, in a form and manner acceptable to Owner, as follows (except that paragraphs 1.05.A.1 and 1.05.A.5 will not apply to any Workers’ Compensation and Employer’s Liability Insurance, and only paragraph 1.05.A.3 below will apply to Professional Liability Insurance):

1. The County of San Mateo, including all subsidiary and affiliated entities, and their respective Board of Trustees and their employees, representatives, inspectors (including without limitation Project Inspector), consultants (including without limitation Architect/Engineer and its consultants), and agents, as additional insureds, but only with respect to liability arising out of the activities of the named insured.

2. Each such policy shall apply separately to each insured against whom claim is made or suit is brought.

3. Such insurance shall be primary and no other insurance or self-insured retention carried or held by Owner shall be called upon to contribute to a loss covered by insurance for the named insured.

4. Such insurance shall contain a provision requiring the insurance companies to waive their rights of subrogation against Owner and all additional insureds, as well as other insurance companies for the Work.

5. The payment of any deductible or SIR shall not be restricted to payment by the Named Insured or other Insured and any Additional Insured or other third party may make such deductible or SIR payment to comply with any policy deductible or SIR payment requirements.

B. Contractor or its insurance broker shall submit a copy of the Declarations page for each policy under paragraph 1.01 above. The page shall include the name of the insurance company, the policy number, the types of coverage and limits, the effective dates of the policy, and the broker’s name and license number.

C. Contractor or its insurance broker shall submit a certificate of insurance for each policy under paragraph 1.01 above and all endorsements required therein. Certificates and endorsements shall have clearly typed thereon Owner Contract Number and title of Contract Documents. Written notice of cancellation, non-renewal, or reduction in coverage of any policy shall be mailed to the County of San Mateo at the address listed in Document 00 5201 (Agreement), 60 Days in advance of the effective date of the cancellation, non-renewal, or reduction in coverage. Contractor shall maintain insurance in full force and effect during entire period of performance of Contract Documents.

1.06 Delivery of Certified Copies
A. Upon Owner’s request, Contractor shall submit to Owner, within seven days, certified copies of the actual insurance policies or renewals or replacements.

1.07 Further Deliveries
A. Contractor shall provide Owner with Certificates of Insurance and endorsements as required, and also requested copies of insurance policies, and renewals all of which are to be currently in effect and in accordance with other provisions of the Contract, no later than 30 days before any Work is started and continued. Evidence of each insurance policy renewal shall be acceptable to Owner and shall be provided to Owner not less than thirty days prior to the expiration date of the term of the policy.

1.08 Payment of Premiums
A. Contractor shall pay all insurance premiums, including any charges for required waivers of subrogation or the endorsement of additional insureds. If Contractor fails to maintain insurance, Owner may take out comparable insurance, at Contractor’s sole cost and expense, and Owner may deduct and retain amount of premium from any sums due Contractor under Contract Documents or collect such amount by any means otherwise permitted by the Contract and applicable law.

1.09 Maintenance of Policies
A. Contractor shall keep insurance in force during warranty and guarantee periods, in addition to such other periods required by this Document 00 7311 and other provisions of Contract Documents. At time of making application for extension of time, and during all periods exceeding the Contract Time resulting from any cause, Contractor shall submit evidence that insurance policies will be in effect during requested additional period of time.

1.10 Injuries to Employees
A. If injury occurs to any employee of Contractor or Subcontractor (of any tier) for which the employee, or the employee’s dependents in the event of employee’s death, is entitled to compensation from Owner under provisions of the Workers’ Compensation Insurance and Safety Act, as amended, or for which compensation of any kind is claimed from Owner, Owner may retain out of sums due Contractor under Contract Documents, amount sufficient to cover such compensation, as fixed by the Act, as amended, until such compensation is paid, or until it is determined that no compensation is due. If Owner is compelled to pay compensation, Owner may, in its discretion, either deduct and retain from the Contract Sum the amount so paid, or require Contractor to reimburse Owner.

1.11 Subcontractors’ Insurance
A. Except as provided in paragraph 1.11.B. below, all Subcontractors shall maintain the same insurance required to be maintained by Contractor (with the same deductibles/SIR’s and other requirements) with respect to their portions of the Work, and Contractor shall cause the Subcontractors to furnish proof of insurance thereof to Contractor and Contractor will maintain such documents and renewals thereof until the Work is completed and through any warranty and guaranty period. Contractor shall also provide Owner, within ten days of Owner’s request, a complete copy of the Subcontractor’s proof of insurance.

B. Subcontractors need obtain only $1,000,000 limits each for Commercial General Liability, Commercial Auto Liability and Employers Liability Coverage B insurance, and obtain Owner’s prior written approval in Owner’s sole discretion of any Deductible or SIR in excess of $100,000.

1.12 [Not used]

1.13 Loss of Use Insurance
A. Owner, at its option, may purchase and maintain such insurance as will insure Owner against the loss of use of its property due to fire or other similar hazards, however caused. The existence of such insurance benefiting Owner shall not reduce or limit any obligations of Contractor under the Contract Documents, including without limitation Contractor’s obligation to complete the Work within the Contract Time for the Contract Sum, and such insurance shall
not reduce the amount of damages from Contractor or any other amount under Contract Documents to which Owner would otherwise be entitled.

1.14 Project Safety Requirements
   A. All Project safety requirements regardless of the type of insurance program implemented for this Project shall be fully binding on Contractor and Subcontractors without adjustment to any element of Contract Sum.

1.15 Insurance Is Independent
   A. Nothing in this Document shall be construed as limiting in any way the extent to which Contractor or any Subcontractor may be held responsible for payment of damages resulting from their operations. The insurance, including additional insured status, required by this Document is in addition to and separate from any other obligations contained in Contract Documents, including without limitation indemnification obligations.

ARTICLE II – [NOT USED]

ARTICLE III – RESPONSIBILITY OF CONTRACTOR AND INDEMNIFICATION

3.01 Contractor’s Responsibility for the Work
   A. Except for damage caused by the sole negligence, willful misconduct or active negligence of Owner or its agents, Contractor shall be solely responsible for any loss or damage that may happen to any part of the Work, materials or other things used in performing the work, injury, sickness, disease, or death of any person as a result of the Work, or resulting damage to property.
   B. Owner and each of its officers, employees, representatives, inspectors, consultants and agents including, but not limited to the Board, Architect/Engineer and each Owner Representative (Owner Parties), shall not be liable or accountable in any manner for loss or damage that may happen to any part of the Work; loss or damage to materials or other things used or employed in performing the Work; injury, sickness, disease, or death of any person as a result of the Work; or damage to property resulting from any cause whatsoever except their sole negligence, willful misconduct or active negligence, and Contractor releases all of the foregoing persons and entities from any and all such claims.
   C. With respect to third-party claims against Contractor, Contractor waives any and all rights to any type of express or implied indemnity against each of the Owner Parties.
   D. Contractor also waives subrogation rights under applicable insurance policies, to the greatest extent permitted by law, and will require this same waiver of subrogation by its subcontractors, in all policies of insurance, against all other project participants, to include Contractor, Subcontractors, all Owner Parties government agencies, engineers and other inspectors.

3.02 Claims Arising from the Work
   A. To the furthest extent permitted by law (including without limitation California Civil Code section 2782), Contractor shall assume defense of, and indemnify and hold harmless, each of the Owner Parties, from and against claims, suits, actions, losses and liability of every kind, nature and description, including but not limited to claims and fines of regulatory agencies and attorney's fees and consultant's fees, directly or indirectly arising out of, connected with or resulting from performance of the Work, failure to perform the Work, or condition of the Work which is caused in whole or part by any act or omission of Contractor, Subcontractors, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable.
   B. Contractor's indemnity obligation shall not apply to any indemnified party to the extent of its sole negligence or willful misconduct; nor shall it apply to Owner or other indemnified party to the extent of its active negligence.

3.03 Scope of Indemnification Obligation
A. Approval or purchase of any insurance contracts or policies shall in no way relieve from liability nor limit the liability of Contractor, its Subcontractors of any tier, or the officers or agents of any of them. In the event of loss, however, Contractor shall give all required notices to all insurance carriers, and shall require its subcontractors to do the same. Owner may, in its discretion, request evidence of such notices from Contractor.

3.04 Scope of Contract Limitations of Liability

A. To the furthest extent permitted by law (including, without limitation, Civil Code section 2782), the indemnities, releases of liability and limitations of liability, claims procedures, and limitations of remedy expressed throughout Contract Documents shall apply even in the event of breach of contract, negligence (active or passive), fault or strict liability of the party(is) indemnified, released, or limited in liability, and shall survive the termination, rescission, breach, abandonment, or completion of the Work or the terms of the Contract Documents.
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END OF DOCUMENT 01 0111
ARTICLE I – GENERAL

1.01. Summary

   A. Document includes summary of work including:
      1.02 Work Covered By Contract Documents
      1.03 Proposal Items, Cost Items, Allowances, and Alternates
      1.04 Work Under Other Contracts
      1.05 Future Work
      1.06 Work Sequence
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      3.05 Worker’s Sanitary Provisions & Use of Owner’s Facilities
      3.06 Equal Opportunity Requirements
      3.07 Foreign Materials & Assemblies
      3.08 Preservation of Cultural Resources
      3.09 Preservation of Bird Nesting
1.02. Work Covered By Contract Documents

A. The Project comprises construction and renovation at the San Mateo Health System Campus located on 222 w 39th Ave, San Mateo, California. The Project includes, but is not limited to, completion of components 1-911 shown in the table below (Project Components).

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B. Each Project Component is described in detail below. CMR shall collaborate with the design team and the owner to finalize the phasing and implementation plan for all Project Components. Refer to the Exhibit 05 for a Proposed Project phasing plan to be used as reference only. The phasing and implementation plan will be finalized and approved during the design process with input from Owner, Architect, and CMR.

The Authorities Having Jurisdiction ("AHJ") for all Project components includes, but are not limited to, Office of Statewide Health Planning and Development (OSHPD), State and City of San Mateo Fire Marshal, City of San Mateo, County of San Mateo Environmental Health Department, County of San Mateo Planning and Building Department (CoSM) and all other relevant agencies.

1. **NURSING WING GROUND FLOOR - RENOVATION (OSHPD 1) – APPROX. 27,000 SF:**
   Nursing Wing Ground Floor shall be renovated to receive the OSHPD essential services to be relocated from the 1954 Building. These services include but are not limited to, dietary kitchen, café & servery, staff lockers, emergency storage, PBx operators, and outpatient rehabilitation clinic as well as construction of food service loading dock, loading dock canopy and associated site work. Please refer to Exhibit 06 for the Existing and Proposed Nursing Wing Ground Floor plans, and site work.

   Nursing Wing Ground Floor spaces will be vacated prior to the start of construction. Any leftover items (such as furniture, shelving, broken equipment, etc.) will be discarded during demolition as part of the CMR scope of work. The operation of all patient services provided within the Nursing Wing floors 1 thru 3 shall remain uninterrupted throughout the renovation duration. Selected CM/GC shall work with the PDU and the San Mateo Medical Center for shutdown coordination, working hours and infection control requirements.

2. **FACILITIES ENGINEERING RELOCATION (COSM) – APPROX. 3,000 SF**
   CMR scope of work includes space remodeling in Health Services Building to house the Facilities Engineering Office and Shop functions.
3. **CENTRAL PLANT – RENOVATION (OSHPD 1) – APPROX. 6,000 SF:**
   After vacating Central Plant Facilities Engineering Office and Shop, the space shall be renovated to receive the Materials Management Warehouse/Storage, Central Supply, Linen Department, Materials Management loading dock, loading dock canopy and associated site work. Central Plant Boiler Watch area will be renovated to include additional engineering work stations. CMR shall refer to Exhibit 07 for the existing and proposed Central Plant floor plans, and site work.

   During construction, CMR shall coordinate with County to designate and maintain all required unobstructed truck access routes to the existing food service loading dock in 1954 Building and critical hospital equipment including but not limited to, oxygen supply tank, boilers, chillers, generators and other electrical equipment throughout the construction duration. Additionally, City of San Mateo Emergency Vehicle Access (EVA) route shall be designated and remain unobstructed throughout the construction duration.

4. **FIRE ALARM ANNUNCIATOR PANEL – NEW INSTALLATION (OSHPD 1)**
   Scope of work shall include, but not limited to, addition of new Annunciator Panel, programming, commissioning & testing, inspections and start-up. Refer to Exhibit 08 for the location of new Fire Alarm Annunciator Panel.

5. **MRI TRAILER AND DENTAL VAN – RELOCATION (OSHPD 3)**
   The MRI Trailer and Dental Van shall be relocated as their current location will be occupied by the future construction. Scope of work shall include but not limited to permitting, site preparation, construction of foundation pads, coordination of all associated utilities to receive the above components at the new locations, commissioning & testing, inspections and start-up.
   Please refer to Exhibit 09 for the existing and new proposed locations of the MRI Trailer and Dental Van.

6. **ADMINISTRATION OFFICE BUILDING – NEW CONSTRUCTION (COSM) – APPROX. 50,000 SF:**
   The newly proposed building is approximately 50,000 SF with three levels and will utilize the entire Parking Lot area to the south of building 1954. Please refer to the Exhibit 10 for the newly proposed Administration Building location. CMR shall designate and maintain all required unobstructed egress pathways and City of San Mateo Emergency Vehicle Access (EVA) throughout the construction duration.
   Mobile Health Van that is currently located to the North of Materials Management loading dock will be relocated from its existing location to a new location which will be closer to the new Administration Office Building. Please refer to Exhibit 10 for the existing and proposed location of the Mobile Health Van.

7. **NORTH ADDITION REHAB DEPARTMENT – RENOVATION (OSHPD 1) – APPROX. 5,000 SF**
   CMR shall renovate the vacant Rehab Department to house the offices during the construction interim period. Scope to be provided during the design process.

8. **1954 BUILDING – DEMOLITION (OSHPD 1) – APPROX. 109,000 SF:**
   The demolition shall begin once the 1954 Building is vacated. The 1954 Building may contain hazardous materials. Selected CMR shall work with the County’s selected environmental consultant and all applicable environmental agencies to perform necessary abatement work. All abatement work shall be performed in accordance with all applicable regulations, laws, codes, etc.
9. **LINK BUILDING – NEW CONSTRUCTION OR RENOVATION (COSM) – APPROX. 20,000 SF:**
The Link Building shall be constructed immediately to the North of the newly construction Administration Office Building. The Link Building will connect the new Administration Office Building to the hospital. Please refer to Exhibit 11 for the Link Building location.

**Health Services Building – Demolition (CoSM) – approx. 69,000 SF:**
Health Services Building staff will be vacated, then Health Services Building shall be demolished. Selected CM/GC shall work with the County’s selected environmental consultant and all applicable environmental agencies to perform necessary abatement work. All abatement work shall be performed in accordance with all applicable regulations, laws, codes, etc.

**SITE WORK – NEW CONSTRUCTION (COSM) – APPROX. 200,000 SF**
Refer to Exhibit 12 for the proposed site plan.

C. **Potential Modular Trailers for Temporary Office Facility – Lease and Fitting out (CoSM) – approx. 20,000 SF:**
CMR may be required to establish temporary modular buildings on-site to house the offices during the construction interim period. Owner shall carry a $300,000 allowance for 20,000 SF of on-site modular building(s).

D. The targeted completion date for the overall Project is end of 2021. Refer to Exhibit 04 for the tentative Project timeline, including timeline for each Project Component. Timeline provided is for reference only and it shall be responsibility of CMR to develop the final detailed project schedule which is in-line with the owner’s completion dates.

E. Furnish all labor, materials, equipment, services, permits, temporary controls and construction facilities, and all general conditions, seismic requirements, general requirements and incidentals required to complete the Work in its entirety as described in the Contract Documents.

F. The Work of this Contract includes Proposal and cost items shown in Document 00 4001 (Proposal Price Form) and other cost items described in this Section.

G. The Work of this Contract comprises construction of all the Work indicated, described in the Specifications, or otherwise required by the Contract Documents.

H. Unless provided otherwise in the Contract Documents, all risk of loss to Work covered by Contract Documents shall rest with Contractor until Final Acceptance of the Work.

I. Contractor’s use of the premises for Work and storage is limited to the area indicated.

J. Contractor shall be solely responsible for all utilities (including without limitation electricity, water, gas, low voltage etc.) at the Site and/or required to perform the Work.

K. Existing materials and equipment removed and not reused as a part of the Work shall be returned to Owner. Contractor shall carefully remove, in a manner to prevent damage, all materials and equipment specified or indicated to be salvaged and reused or to remain the property of Owner. Contractor shall store and protect salvaged items specified or indicated to be reused in the Work.

L. Salvaged items not to be reused in the Work, but to remain Owner’s property shall be delivered by Contractor in good condition to Owner.

M. Any items specified or indicated to be salvaged which are damaged in removal, storage, or handling through carelessness or improper procedures shall be replaced by Contractor in kind or with new items.

N. Contractor may furnish and install new items instead of those specified or indicated to be salvaged and reused, in which case such removed items will become Contractor’s property.

O. Existing materials and equipment removed by Contractor shall not be reused in the Work, except where so specified or indicated. Remove, cut, alter, replace and repair existing equipment and casework, as necessary to install new Work. Except as otherwise shown or specified, do not cut, alter or remove any structural Work, and do not disturb any ducts, plumbing, steam, gas, or electrical Work without approval of Owner. Existing Work (walls, structures, partitions, floors, mechanical and electrical Work, etc.) disturbed or removed as a result of performing required new Work, shall be restored to the original conditions. Existing Work to be altered or extended and that
found to be defective in any way, shall be reported to Owner before commencing Work. Materials
and workmanship used in restoring Work, shall conform in type and quality to that of original existing
construction, except as otherwise shown or specified.

P. Prior to Proposal, Contractor shall review all existing facilities that are related to this Contract and
shall be familiar with all utilities requirements and construction.

Q. Provide overall management control and coordination of all the parties under its control involved in
Project’s construction phase including, but not limited to, all Trade Subcontractors and direct
material suppliers or equipment suppliers, and coordination with all other parties involved in
Project’s construction phase including, but limited to, Project Inspector, OSHPD, inspection and
testing companies, surveyors, state and local authorities, Architect/Engineer, and all pertinent
Owner departments.

R. Prepare and process letters, paperwork and other related elements for the administration of the
Project. Maintain construction files to properly organize and keep all necessary documents.

S. Develop with the County a construction management tool in order to maintain fully computerized,
integrated and coordinated protocol to manage change order, COR, ASI, ACD, CCD, Submittal log,
PCO, RFI tracking, and deficiency lists, payment requests, etc.

T. Coordinate access to the work by Owner’s inspection personnel for random job site
visits. Document preconstruction conditions of the site and adjacent improvements through
photographs and advise if other measures are reasonably necessary.

U. Ensure that as-built documents are being recorded as construction progresses and deliver these
documents to Owner when construction is complete. CMR shall make its best efforts to see that
the documents are organized, indexed and complete.

V. Continuously comply with all testing, inspection and observations (TIO) requirements and all other
OSHPD requirements.

W. As part of Project close out, collaborate with Owner’s Project team, including without limitation
Owner, Project Inspector and Architect/Engineer, to develop and implement procedures for:
completion of punch list items, TIO documentation, operational systems and equipment, training
Owner’s building maintenance staff, and initial startup, commissioning and testing. Prepare and
deliver warranties, coordinate and submit as-built drawings, prepare maintenance manuals,
complete training programs, and administer Project closeout. Ensure performance of all warranty
obligations, resolution of all claims and disputes, and other post-construction requirements
(including LEED requirements required for certification and Net Zero Energy) through Final
Completion.

1.03. Proposal Items, Cost Items, Allowances, And Alternates

A. Descriptions of Lump Sum Proposal and Cost Items (listed by Cost Item Numbers) That Comprise
the Contract Sum.

1. Proposal and Cost Item 1. Pre-Construction Services: As described in Document 00 5251
(Pre-Construction and CMR Services).

2. Proposal and Cost Item 2. CMR Fee: As described and identified on Appendix A hereto,
including without limitation, all CMR fees, profit and margins of all types, home-office overhead
and assumption of risk assigned to CMR under the Contract Documents.

3. Proposal and Cost Item 3. CMR General Conditions: As described and identified on Appendix
B hereto, including without limitation, all CMR general conditions items. See also any specific
allowances for this Cost Item described below.

4. Proposal and Cost Item 4. CMR General Requirements: As described and identified on
Appendix C hereto, including without limitation, all CMR general requirements items. See also any specific
allowances for this Cost Item described below.
   a. GR 1 – Not-to-Exceed price provided in the Proposal for the General Requirements items
      listed in Appendix B of Document 00 4001; and
   b. GR 2 – Price to be determined and solicited for bidding during subcontractors buy-out in
      Phase 1 for the General Requirement Items listed Appendix B of Document 00 4001.
4.5 Cost Item 5. Direct Cost of Construction that is the Aggregate total cost of work of SubtTrade
Subcontract and including Self-Perform Subtrade Work Package Cost: As provided in
Document 00 5201 (Agreement).
   a. Lump sum.
   b. See also any specific allowances for this Cost Item described below.


5.7 Proposal and Cost Item 7. Bonds, Insurance and Taxes: As described and identified on
Appendix D hereto and as required per Document 00 6113.12, Document 00 6113.18 and
Document 00 7311.

B. Descriptions of Unit Price Items and Basis of Measurement for Payment.

1. [not used]

C. Allowances.
   1. Allowance work shall be done as Change Orders and as specified in Document 01 2600
      (Contract Modification Procedures). Identify Allowance Items work on the Progress Schedules
      and on Applications for Payment.
   2. The amounts given below with each Allowance Item is the sum of money set aside for each
      Allowance Item. These amounts shall be included in the applicable Proposal and Cost Items
      indicated below.
   3. If the cost of work done under any Allowance Item is less than the amount given below for that
      Allowance Item, the Contract Sum shall be reduced by the difference between the amount
      given below and the cost of work actually done. If the cost of work done under any Allowance
      Item is greater than the amount given below for that Allowance Item, the Contract Sum shall
      be increased by the difference between the amount given below and the cost of work actually
      done.

4. Scope of Allowances for Proposal and Cost Item 3 (CMR’s General Conditions): [not used]
5. Scope of Allowances for Proposal and Cost Item 4 (CMR’s General Requirements): [not used]

D. Alternates.
   1. Notwithstanding any inclusion of any Alternates selected by Owner in Award of Contract or the
      Contract Documents, (a) Contractor shall not proceed with any Alternate without receiving a
      written notice to proceed from Owner, (b) Owner may, at any time, accept any Alternate from
      the Contract Documents and adjust (up or down, as applicable) Contract Sum by the Proposal
      amount for the item without any other cost to Owner or payment of any other amount to
      Contractor.
   2. Scope of Alternates: [not used]

E. Payment of all items is subject to provisions of Contract Documents, including without limitation
Document 01 2900 (Payment Procedures).

F. For all Proposal and Cost Items, furnish and install all work indicated and described in
Specifications and all other Contract Documents, including connections to existing systems. Work
and requirements applicable to each individual Item, or unit of Work, shall be deemed incorporated
into the description of each Proposal or Cost Item (whether Lump Sum, Unit Price).

G. Contractor shall develop its schedule of values and monthly payment applications to track progress,
pricing and completion of each Proposal and cost item. Proposal and Cost Items are not intended
to be exclusive descriptions of work categories and CMR shall determine and include in its pricing
all materials, labor, and equipment necessary to complete each Proposal or Cost Item as shown
and specified.

H. Any Trade Subcontract Proposal or Proposal or Cost Item within a Trade Subcontract Proposal,
may be deleted from the Work and Contract Sum, in total or in part, prior to or after award of
Contract without compensation in any form or adjustment of other Proposal or Cost Items or prices
therefore.

1.04. Work Under Other Contracts

A. [not used]
1.05. Future Work

A. [not used]

1.06. Work Sequence

A. For purposes of satisfying Contract milestones, and for each Project Component Group (Project Components Group A, Group B and Group C), Contractor shall perform Work in the following Phases:
   1. Phase I: Pre-Construction Phase
   2. Phase II: Construction Phase

B. Unless otherwise authorized and directed by Owner, for each Project Component Group, Contractor shall achieve Substantial Completion of all Phase I Work and Owner shall issue Document 00 5501-B (Notice to Proceed for Construction) before commencing any Phase II Work.

C. Without limiting the foregoing, Contractor shall construct Work in stages and at times to accommodate Owner operation requirements during the construction period; and shall coordinate all construction schedules and construction operations with Owner.

D. Contractor acknowledges that shoring will be required to maintain a safe excavation and to protect facilities, including both existing and recently constructed under this Contract. All expenses for shoring of excavations shall be included in the appropriate cost items.

E. Contractor acknowledges that management of surface and groundwater will be required at the Site, particularly during and after rain. Contractor shall take all appropriate measures, including, but not limited to, dewatering, pumping, diversion and removal of surface and ground water from the Site and adjacent property, lime treatment where necessary, to prevent accumulations of water and to facilitate reasonable construction progress during and after rains, and SWPP compliance. See also paragraph 1.26 below.

1.07. Work Days And Hours

A. Normal working days and hours: Monday-Friday inclusive, 7:00 a.m.-5:00 p.m., local time, or as approved in writing by Owner representative.

B. Contractor is advised that operating hours in the areas where work will be performed may vary and flexibility in hours should be incorporated into the Project Schedule at no additional cost to Owner.

C. Work at the Site on evenings (except as provided above), Sundays or holidays is not permitted, unless Contractor requests otherwise from Owner in writing at least 48 hours in advance and Owner approves in its sole discretion. In the case of Work by Contractor other than normal working hours identified in paragraph 1.07.A. above, Contractor shall be responsible for any additional inspection costs incurred by Owner. Such costs may be withheld from any succeeding monthly progress payment.

D. Connections to or Alterations of Existing Facilities. Unless otherwise specified or indicated, Contractor shall make all necessary connections or alterations to existing facilities, including structures, drain lines, and utilities such as water, sewer, gas, telephone, and electric, as the Plans require. In each case, Contractor shall provide advance notice to and receive permission from Owner or the owning utility prior to undertaking any connection or making any alteration.

E. Contractor shall protect facilities against deleterious substances and damage.

F. Normal Hours Of Work for Contractor’s operations, which are located within city limits, must comply with County of San Mateo ordinances and requirements of the City of San Mateo. Contractor’s operations in the County’s unincorporated areas or areas which border a city, town or other county must comply with requirements of San Mateo County or requirements adopted by other jurisdictions, whichever are more stringent. In case of conflict between the requirements of a city, the County, and the requirements of the Contract Documents, the most restrictive requirements will govern.

1.08. Cooperation Of Contractor And Coordination With Other Work

A. Contractor shall coordinate with Owner and any Owner forces, or other contractors and forces, as required by Document 00 7200 (General Conditions), Article VI.
B. Contractor shall submit all required Coordination Drawings as soon as practical to insure efficient installations and to avoid conflicts. The timing of said submittals may vary depending on the timing of shop drawing approvals and equipment and material submittals, but must be in time to allow for proper review and approval before the start of work associated with the coordination drawings.

C. Contractor shall coordinate the construction schedule with the schedule of Owner for normal power service installation.

D. Noise: Construction activities shall at all times comply with applicable local noise ordinance and applicable Cal-OSHA regulations. Contractor shall further coordinate and schedule construction operations as specified herein.

1.09. Maintenance, Product Handling, And Protection

A. Contractor shall transport, deliver, handle, and store materials and equipment at the Site in such a manner as to prevent the breakage, damage or intrusions of foreign matter or moisture, and otherwise to prevent damage.

B. Hazardous substance compliance. Contractor shall provide Owner with copies of the OSHA Material Safety Data Sheets (MSDS) for all products containing a hazardous substance. Examples: Adhesives, paints, sealants, and the like.

C. Packaging. Contractor shall provide packaged material in manufacturer’s original containers with seals unbroken and labels intact until incorporated into the Work.

D. Contractor shall remove all damaged or otherwise unsuitable material and equipment promptly from the Site.

E. Protection. Contractor shall protect all finished surfaces.

F. Asbestos Removal. If, during the progress of the Work, suspected asbestos-containing products are identified, Contractor shall stop work in the affected area and immediately notify Owner, and engage an asbestos removal Subcontractor to verify the materials and, if necessary, encapsulate, enclose, or remove and dispose of all asbestos in accordance with current regulations of the Environmental Protection Agency and the U. S. Department of Labor – Occupational Safety and Health Administration, the state asbestos regulating agency, and any local government agency. Payment for such work will be made by Change Order.

G. Asbestos Removal Subcontractor’s Qualifications. The Subcontractor for asbestos removal shall be regularly engaged in this type of activity and shall be familiar with the regulations that govern this work. The Subcontractor shall demonstrate to the satisfaction of Owner that it has successfully completed at least three asbestos removal projects, that it has the necessary staff and equipment to perform the work, and that it has an approved site for disposal of the asbestos. Liability insurance covering the asbestos abatement work shall be provided as specified in the Supplementary Conditions.

H. Asbestos Removal Methods. The hazardous material removal Subcontractor shall follow the County Work Plan provided in Document 00 7301 Supplementary Conditions before beginning work and shall certify that the methods are in full compliance with the governing regulations. The work plan shall cover all aspects of the removal, including health and safety of employees and building occupants, hygiene facilities, employee certification, clearance criteria, transportation and disposal, enclosure techniques, and other techniques appropriate for the proposed work.

I. Cost of maintenance of systems and equipment prior to either Substantial Completion or Final Completion will be considered as included in prices Proposal and no direct or additional payment will be made therefore.

1.10. Partial Occupancy/Utilization Requirements

A. Contractor shall allow Owner to take possession of and use any completed or partially completed portion of the Work during the progress of the Work as soon as is possible without interference to the Work.

B. Possession, use of Work, and placement and installation of equipment by Owner shall not in any way evidence the completion of the overall Work.

C. Contractor shall not be held responsible for damage to the occupied part of the Work resulting from Owner occupancy.
D. If so requested by Owner, Contractor shall make available, in areas occupied, on a 24-hour per day and seven-day per week basis if required, any utility services, heating, and cooling in condition to be put in operation at the time of occupancy.
   1. Responsibility for operation and maintenance of said equipment shall remain with Contractor.
   2. Contractor shall make, and Owner shall certify, an itemized list of each piece of equipment so operated with the date operation commences.
   3. Itemized list noted above shall be basis for commencement of warranty period for equipment.
   4. Owner shall pay for utility cost arising out of occupancy by Owner during construction.
E. Use and occupancy by Owner prior to acceptance of Work does not relieve Contractor of its responsibility to maintain insurance and bonds required under the Contract until entire Work is completed and accepted by Owner.
F. Prior to date of Final Acceptance of the Work by Owner, all necessary repairs or renewals in Work or part thereof so used, not due to ordinary wear and tear, but due to defective materials or workmanship or to operations of Contractor, shall be made at expense of Contractor, as required in Document 00 7200 (General Conditions).
G. Use by Owner of Work or part thereof as contemplated by this Document 01 1000 shall in no case be construed as constituting acceptance of Work or any part thereof. Such use shall neither relieve Contractor of any responsibilities under Contract, nor act as waiver by Owner of any of the conditions thereof.
H. Owner may specify in the Contract Documents that portions of the Work shall be substantially completed on dates prior to substantial completion of all of the Work. Contractor shall notify Owner’s Representative and Architect/Engineer in writing when Contractor considers any such part of the Work ready for its intended use and substantially complete and request Owner to issue a Certificate of Substantial Completion for that part of the Work.

1.11. Contractor Use Of Premises And Coordination With Owner
A. Contractor shall confine operations at Site to areas permitted by Contract Documents, permits, ordinances, and laws.
B. Contractor shall not unreasonably encumber Project Site with materials or equipment.
C. Constructor shall limit use of premises for work and for storage. No storage of construction materials outside designated areas will be permitted.
D. Contractor shall assume full responsibility for protection and safekeeping of products stored on premises.
E. Contractor shall move any stored products that interfere with operations of Owner or other contractor.
F. Contractor shall coordinate parking, storage, staging, and work areas with Owner, and comply with all other Contract documents requirements.

1.12. Lines And Grades
A. All Work shall be done to the lines, grades, and elevations indicated on the Drawings.
B. Upon request, Owner shall provide basic horizontal and vertical control points to be used as datums for the Work. All additional survey, layout, and measurement work shall be performed by Contractor as a part of the Work.
C. Contractor shall provide at its cost an experienced instrument person, competent assistants, and such instruments, tools, stakes and other materials required to complete the survey, layout, and measurement work. In addition, Contractor shall furnish at its cost competent persons and such tools, stakes, and other materials as Owner (and/or any Architect/Engineer) may require in establishing or designating control points, or in checking survey, layout, and measurement work performed by Contractor. Although measurement, sampling, and testing may be considered evidence as to conformity with the Drawings, Owner’s Authorized Representative is the sole judge as to whether the Work or materials deviate from the requirements of the Drawings, and the decision of the Owner’s Authorized Representative as to any allowable deviation therefrom is final.
D. Contractor shall keep Owner informed, a reasonable time in advance, of the times and places at
which it wishes to do Work, so that any checking deemed necessary by Owner may be done with
minimum inconvenience to Owner and minimum delay to Contractor.
E. Contractor shall remove and reconstruct Work which is improperly located.

1.13. Protection Of Existing Structures, Utilities And Special Conditions

A. For all work involving trenching or excavation of any type, Contractor shall locate all known existing
installations and underground facilities, before proceeding with trenching or other operations which
may cause damage, shall maintain them in service where appropriate, and shall repair any damage
to them caused by the Work, at no increase in Contract Sum.
B. Additional utilities whose locations are unknown to Owner are suspected to exist. Contractor must
be alert to their existence and, before excavation Work begins, shall develop appropriate safety
measures to prevent harm to such additional utilities and then employ those safety measures during
the Work. Contractor also, before excavation Work begins, shall develop a delay mitigation
strategy to employ if additional utilities are encountered. If additional utilities are encountered,
Contractor must immediately begin delay mitigation efforts and report to Owner for disposition of
the Work affected by the additional utility discovery.
C. Additional special underground conditions whose locations are unknown to Owner may exist,
including without limitation Native American burial sites. Before excavation Work begins,
Contractor shall develop, submit for review and employ appropriate safety measures during the
Work to prevent harm to such special conditions and develop a delay mitigation strategy to employ
if such special conditions are encountered. If such additional special conditions are encountered,
Contractor must immediately notify Owner, coordinate with Owner as necessary or requested,
begin delay mitigation efforts, and report to Owner for disposition of the Work affected by the
discovery of the underground condition.
D. In addition to reporting, if a utility or special underground condition is damaged, Contractor must
take appropriate action as provided in Document 00 7200 (General Conditions).
E. Additional compensation or extension of time on account of utilities or other special underground
condition not indicated or otherwise brought to Contractor’s attention including reasonable action
taken to protect or repair damage shall be determined as provided in Document 00 7200 (General
Conditions).

1.14. Damage To Existing Property

A. Contractor will be responsible for any damage to existing structures, Work, materials, or equipment
because of its operations and shall repair or replace any damaged structures, Work, materials, or
equipment to the satisfaction of, and at no additional cost to, Owner.
B. Contractor shall protect all existing structures and property from damage and shall provide bracing,
shoring, or other work necessary for such protection.
C. Contractor shall be responsible for all damage to streets, roads, curbs, sidewalks, highways,
shoulders, ditches, embankments, culverts, bridges, or other public or private property, which may
be caused by transporting equipment, materials, or workers to or from the Work. Contractor shall
make satisfactory and acceptable arrangements with the agency having jurisdiction over the
damaged property concerning its repair or replacement.

1.15. Noise and Vibration Control

A. Noise and vibration shall be kept to a minimum in construction operations. Use of jackhammers
and rotohammers are not permissible, except with prior approval from Owner. Use of open-air
radios is prohibited.
1. Contractor shall conduct its Work in conformance with any noise abatement and control
requirements of the City of San Mateo and County of San Mateo.
2. Coredrilling, sawcutting and jackhammering of concrete inside and outside the building, and all
construction Work within occupied spaces shall be performed on regular hours.
B. When required by OSHA Standards, construction workers shall be provided with ear protection to
operate equipment.
C. Contractor shall take reasonable measures to avoid unnecessary noise. Such measures shall be appropriate for the normal ambient sound levels in the area during working hours. All construction machinery and vehicles shall be equipped with practical sound-muffling devices, and operated in a manner to cause the least noise consistent with efficient performance of the Work. During construction activities on or adjacent to occupied buildings, and when appropriate, Contractor shall erect screens or barriers effective in reducing noise in the building and shall conduct its operations to avoid unnecessary noise which might interfere with the activities of building occupants.

D. Contractor shall ensure and provide certification to Owner that all construction equipment and vehicles used for the Work are:
   1. Maintained in good mechanical condition
   2. Equipped with properly installed engine mufflers

1.16. Dust Control

A. Contractor shall take reasonable measures to prevent unnecessary dust and comply with ICRA Permit requirements. The following items shall be specifically implemented to control dust:
   1. All construction locations with active excavation shall be watered at least twice daily.
   2. Cover all trucks hauling soil, sand, and other loose materials.
   3. Pave, apply water daily, or apply non-toxic soil stabilizers on all un-paved access roads, parking areas, and staging areas at construction site.
   4. Sweep daily with water sweepers all paved access roads, parking areas, and staging areas at construction sites during earthwork activities.
   5. Enclose, cover, water twice daily, or apply non-toxic soil binders to exposed stockpiles (dirt, sand, etc.)
   6. Limit the speed of all construction vehicles to 5 miles per hour while on un-paved roads at the Site.

B. Buildings or operating facilities which may be affected adversely by dust shall be adequately protected from dust. Existing and new machinery, motors, instrument panels, or similar equipment shall be protected by suitable dust screens. Proper ventilation shall be included with dust screens.

C. Building Interiors: provide dust barriers, walk-off pads, etc. to minimize dust infiltration in buildings. Contractor will clean interior common areas (e.g., corridors, lobbies) at the end of each work day and as required by Owner.

1.17. Odor Control

A. Contractor shall make every effort to minimize the levels of odors and fumes and similar items to the extent possible and in accordance with local ordinances or other requirements and with written authorization from Owner.

1.18. Parking

A. Contractor shall coordinate parking permits with Owner. Use of mass transit and carpooling are strongly encouraged.

1.19. Laydown/Staging Area

A. Contractor shall utilize an approved Owner’s designated area for storage of all construction materials, and no other area at or adjacent to the site. This area shall be fenced and locked by Contractor for security purposes.

1.20. Permits

B. Contractor shall obtain all other permits and licenses, and shall pay all charges and fees, give notices necessary and incident to the due and lawful prosecution of the Work, unless otherwise specified.

C. An approved set of plans and specifications shall be kept at the job site by the Contractor readily available for inspection during regular hours for the duration of the Project.

D. Applicable permits: Permits, agreements, or written authorizations that are known by Owner to apply to this project are listed below.
1. OSHPD Building Permit. Owner will obtain OSHPD Building Permit.

2. Cal/OSHA Permit. The Contractor shall obtain, all applicable permits required by Cal/OSHA, including but not limited to:
   a. Construction of trenches or excavations that are five feet or more in depth and into which a person is required to descend.
   b. Erection or dismantling of vertical shoring systems more than three stories high, or the equivalent height (36 feet).

3. Shoring and trenching permit as required by OSHA and/or local authorities.

4. All other permits that may be required, such as electrical, mechanical, fire prevention, encroachment, irrigation, grading, slope protection, tree cutting, etc., have not been applied for and shall be obtained by Contractor. Applicable permit fees will be reimbursed to the extent specified in Document 00 7200 (General Conditions).

5. See also Documents 01 4100 (Regulatory Requirements) and 01 4200 (References and Definitions).

1.21. Punch List Verification

A. A punch list examination will be performed upon Substantial Completion of each Project Component. One follow-up review of punch list items for each discipline will be provided. If further Site visits are required to review punch list items due to incompleteness of the Work by Contractor, Contractor shall reimburse Owner for these visits.

1.22. Unfavorable Construction Conditions

A. During unfavorable weather, wet ground, or other unsuitable construction conditions, Contractor shall confine its operations to Work which will not be affected adversely by such conditions. Access for construction personnel shall be limited to 7:00 a.m. to 5:00 p.m. local time, or as approved by Owner representative. No portion of the Work shall be constructed under conditions which would affect adversely the quality or efficiency thereof, unless special means or precautions are taken by Contractor to perform the Work in a proper and satisfactory manner. The Contractor will employ best practices to manage the construction site during inclement weather. Persons performing the Work shall examine surfaces to receive their Work and shall report in writing to Contractor, with copy to Owner representative and the Architect conditions detrimental to the Work. Failure to examine and report discrepancies makes the Contractor responsible, at no increase in Contract Sum, for corrections Owner may require. Commencement of Work constitutes acceptance of surface.

1.23. Construction Site Access

A. Contractor shall at all times limit access to the Site to necessary personnel only. All personnel associated with construction of the Project shall enter the site through Contractor’s access gate, at the location indicated on the Drawings.

B. All mail and deliveries (Federal Express, equipment, etc.) shall be sent to a separate address (at Contractor’s gate), specifically arranged by Contractor for the Project. Contractor is responsible for providing adequate signage (subject to Owner approval) to alert delivery persons to the new address. Owner will not receive or forward Contractor mail or deliveries.

1.24. Site Administration

A. Contractor shall be responsible for all areas of the Site used by it and by all Subcontractors in the performance of the Work. Contractor shall exert full control over the actions of all employees and other persons with respect to the use and preservation of property and existing facilities, except such controls as may be specifically reserved to Owner or others. Contractor shall have the right to exclude from the Site all persons who have no purpose related to the Work or its inspection, and may require all persons on the Site (except Owner’s employees) to observe the same regulations as Contractor requires of its employees.
1.25. **CEQA Mitigations (if applicable)**

A. Contractor shall be responsible to assist the Owner in the development of the Environmental Impact Report along with the implementation of any mitigation measures needed in compliance to the environmental conditions which apply to this Project. Contractor shall assist in compliance to the latest State Clearinghouse mitigation regulations and requirements.

1.26. **NPDES Stormwater Permit Requirements**

A. Owner is the responsible party for filing the Project’s ‘Notice of Intent’ (**NOI**) and paying the annual permit fee. Upon obtaining permit coverage Contractor shall be fully responsible for implementing all requirements of the Construction General Permit, Order 2009-0009-DWQ, as amended (**General Permit**), and the Project’s Storm Water Pollution Prevention Plan (SWPPP) (see Document 01 5700).

B. Before disturbing any soil, Contractor shall verify that coverage under the General Permit has been obtained and that Owner has filed an NOI. Contractor shall implement and monitor the Project’s SWPPP in accordance with all State of California Water Resources Control Board (SWRCB) requirements. Contractor shall have a Qualified SWPPP Practitioner (**QSP**) on the Project Site throughout the construction process as required by the SWRCB. Contractor shall be solely responsible for paying, and shall pay, any fines levied by the State of California for failing to file required reports or information.

C. This Project has been designated as a Risk Level 1 project.

D. Without limiting the foregoing, Contractor shall:
   1. Quarterly monitor and report on any non-storm water discharges, prepare pre-storm, during storm and post-storm reports and perform weekly BMP inspection reports.
   2. Before September 1 of each year the Project is under construction, compile and prepare all information required for the preparation of the Project’s ‘Annual Report’ and shall submit it to Owner in a timely fashion so Owner can timely submit it to the SWRCB.
   3. At completion of construction, compile and prepare all information required for the preparation of the Project’s ‘Notice of Termination’ (**NOT**) and shall submit it to Owner in a timely fashion so Owner can timely submit it to the SWRCB.

1.27. **Construction Safety Risk Assessment (CSRA)**

A. Contractor shall coordinate a pre-construction site meeting and site walk for the sole purpose of conducting Owner’s Construction Safety Risk Assessment (CSRA). The CSRA shall be conducted at least thirty (30) days prior to any Phase II work. The attendees for this meeting will be Owner’s Project Manager, Owner’s IOR, Contractor’s Authorized Representative, and Owner’s Environmental Health & Safety (EH&S) Representative.

B. During this pre-construction site meeting and site walk the EH&S Representative will gain an understanding of the scope of the Project, identify potential safety hazards, and recommend safety measures that will be required to be implemented prior to any construction work. At the conclusion of this meeting and walk of the construction site Owner’s CSRA form will be completed as required by Owner’s EH&S policy.

1.28. **Interim Life Safety Measures (ILSM)**

A. If the CSRA shows that an Interim Life Safety Risk Assessment (ILSRA) will be required, Contractor shall coordinate a pre-construction site meeting for the sole purpose of conducting Owner’s ILSRA at least fourteen (14) days prior to any Phase II work.

B. Contractor shall complete and submit Owner’s ILSRA form along with a site-specific ILSM project plan, which will be reviewed by the EH&S representative. If the ILSM plan is approved the Contractor will then be able to proceed pursuant to the authorized ILSM plan. If in his or her discretion the EH&S representative does not approve the ILSM plan, the plan will be returned to Contractor for revision until a final ILSM plan is approved.

C. ILSM apply to all personnel, including construction workers, and must be implemented during project development and continuously enforced through project completion. ILSM consist of the following actions:
1. Ensuring that exits provide free and unobstructed egress. Personnel shall receive training if alternative exits must be designated. Building or areas under construction must maintain escape facilities for construction workers at all times. Means or egress in construction areas must be inspected daily.
2. Ensuring free and unobstructed access to emergency department/services and emergency forces
3. Ensuring that fire alarm, detection, and suppression systems are not impaired. A temporary, but equivalent, system shall be provided when any fire system is impaired. Temporary systems must be inspected and tested monthly.
4. Ensuring that temporary construction partitions are smoke tight and built of noncombustible or limited combustible materials that will not contribute to the development or spread of fire.
5. Providing additional fire-fighting equipment and use-training for personnel.
6. Prohibiting smoking in, or adjacent to, construction areas or County property.
7. Developing and enforcing storage, housekeeping, and debris removal practices that reduce the flammable and combustible fire load of the building to the lowest level necessary for daily operations.
8. Conducting a minimum of two fire drills per shift per quarter.
9. Increasing hazard surveillance buildings, grounds, and equipment, with special attention to excavations, construction areas, construction storage, and field offices.
10. Training personnel when structural or compartment features of fire safety are compromised.
11. Conducting organization wide safety education programs to ensure awareness of any Life Safety Code deficiencies, construction hazards, and these ILSM.
12. Refer to Exhibit 13 for the San Mateo Medical Center Interim Life Safety Policies.

1.29. Infection Prevention Measures (IP)
A. Prior to start of any type of construction activity the Contractor shall coordinate a pre-construction site meeting for the sole purpose of conducting Owner’s Infection Prevention Risk Assessment (IPRA) at least thirty (30) days prior to any Phase II work.
B. Contractor will be required to complete and submit Owner’s ICRA form for each Project Component, attached hereto as Appendix E, to the Infection Prevention Manager. The ICRA form will be reviewed and, if approved at the discretion of the Infection Prevention Manager, an official signed Infection Control Construction Permit will be issued to the Contractor.
C. The Contractor shall follow and ensure that all Subcontractors and any other site visitor follow the Infection Control Construction Permit requirements at all time when on Owner’s campus. Failure to follow the Infection Control Construction Permit requirements will result in the specific Contractor, Subcontractor or other site visitor being required to permanently leave Owner’s campus.

1.30. FLS Impairment Prevention Measures and Plans
A. Prior to start of any type of construction activity that will impair or will possibly impair any Fire Life Safety (FLS) protection systems Contractor shall coordinate a pre-construction meeting with all required Owner personnel and Contractor for the sole purpose of conducting Owner’s Project Risk Assessment for FLS Impairment Plan and Control Measures within fourteen (14) days prior to any Phase II work. The FLS Impairment Plan and Control Measures shall be submitted to Owner for review and approval prior to any Phase II work.
B. Contractor shall generate a task-specific Project Risk Assessment for any FLS impairment, disruption or outage for any construction activity affecting any FLS system. As part of that process the impacted FLS system will be identified and plans for addressing the impact will be generated. With submission of the Project Risk Assessment, a Shut Down Request and a Method of Procedure (MOP) will be submitted for review and approval by Owner. Plans must include notification to the Department of Public Health as required for any utility interruptions. Once these submissions are reviewed and approved by Owner the Contractor will be authorized to proceed pursuant to the approved plans and permits issued.
C. If working on any FLS system shut down that will require a “Fire Watch” the Contractor will be required to submit the following: 1) “Fire Protection System Permit Application” to the JHA, 2) Owner’s “Fire Watch Form,” and 3) Owner’s Welding Permit.

D. Contractor is required to follow and ensure that all Subcontractors and any other site visitor follow the FLS Impairment Plan requirements at all times when on Owner’s campus. Failure to follow the FLS Impairment Plan requirements will result in the specific Contractor, Subcontractor or other site visitor being required to permanently leave Owner’s campus.

1.31. Welding Permit Requirements

A. Contractor is required to submit Owner’s Welding Permit for any hot work or any use of a sparking tool. This Welding Permit request must be submitted 48 hours in advance of the work.

B. Contractor is required to follow and ensure that all Subcontractors and any other site visitor follow the Welding Permit requirements at all times when on Owner’s campus. Failure to follow the Welding Permit requirements will result in the specific Contractor, Subcontractor or other site visitor being required to permanently leave Owner’s campus.

ARTICLE II – PRODUCTS

2.01. Products Ordered In Advance: N/A

2.02. Owner Furnished/Contracted Installed Products

See also Document 01 6400 (Owner Furnished Owner Installed/Contractor Installed (OFOI/OFCI) Items).

A. Owner’s Responsibilities.
1. Arrange for and deliver Owner-reviewed Shop Drawings, Product Data, and Samples, to Contractor.
2. Arrange and pay for delivery to site.
3. On delivery, inspect products jointly with Contractor.
4. Submit claims for transportation damage and replace damaged, defective, or deficient items.
5. Arrange for manufacturers’ warranties, inspections, and service.

B. Contractor’s Responsibilities.
1. Review Owner-reviewed Shop Drawings, Product Data, and Samples.
2. Receive and unload products at site; inspect for completeness or damage jointly with Owner.
3. Handle, store, install, and finish products.
4. Repair or replace items damaged after receipt.
5. Install into Project per Contract Documents.

ARTICLE III – OTHER REQUIREMENTS

3.01. Safe Use of Pesticides

A. Contractor must comply with all Federal, State and local rules and regulations governing pesticides that are required or used in performing Work.

B. The term pesticide includes, but is not limited to: herbicides, insecticides, fungicides, rodenticides, germicides, nematocides, bactericides, inhibitors, fumigants, defoliants, desiccants, soil sterilants, repellents, and any substance or mixture of substances intended for preventing, repelling, mitigating, or destroying weeds, insects, diseases, rodents, or nematodes, and any substance or mixture of substances intended to use as a plant regulator, defoliant, or desiccant.

C. Contractor must comply with San Mateo County Ordinance Code relating to integrated pest management and pesticide use. The Ordinance includes, but is not limited to specific requirements for:
1. restricted or prohibited use of certain pesticides
2. record keeping
3. reporting
4. public notice and posting requirements
A. Contractor and each Subcontractor must comply with all air pollution control rules, regulations, ordinances, statutes, and Project specific permit requirements of the Bay Area Air Pollution Control District and all other regulatory agencies that apply to any Work performed. If there is a conflict between the Bay Area Air Pollution Control District rules, regulations, ordinances, and statutes and the rules, regulations, ordinances, and statutes of other regulatory agencies, the most stringent shall govern.
B. Contractor must not discharge smoke, dust or any other air contaminants into the atmosphere in such quantity as will violate any regulations.
C. Contractor must minimize dust nuisances resulting from performance of the Work, both inside and outside the Project limits, by applying either water or dust palliative, or both.

3.03. **Water Pollution Control**

A. Contractor must comply with all Federal, State and local water pollution prevention and storm drain pollution prevention rules, regulations, ordinances, statutes, guidelines, and Project specific permit requirements.
B. If required by law, ordinance, regulation, code, permit or the requirements of the Contract Documents, Contractor must prepare a Project Specific Storm Water Pollution Prevention Program (SWPPP).
C. Contractor must exercise every reasonable precaution to protect storm drains, channels and all bodies of water from pollution, and must conduct and schedule operations so as to avoid or minimize muddying and silting of any waters. Contractor must construct whatever facilities are necessary or requested by Owner to provide prevention, control and abatement of water pollution.
D. No provision of the Contract Documents relieves Contractor of responsibility for compliance with California Fish and Game Code §5650 et seq, and §12015 et seq, and applicable regulations of the Regional Water Quality Control Board, San Mateo County flood control and water district requirements, or other applicable statutes relating to prevention and removal of water pollution.
E. Compliance with water pollution requirements does not relieve Contractor from responsibility to comply with all provisions of the Contract Documents, particularly Contractor’s responsibilities for damage and preservation of property.

3.04. **Noise Control**

A. The Contractor must comply with all CAL OSHA requirements.
B. The Contractor must comply with all local sound control and noise level rules, regulations, and ordinances that apply to any Work performed pursuant to the requirements of the Contract Documents.
C. Each internal combustion engine, used for any purpose on the Project or related to the Project, must be equipped with a muffler of a type recommended by the Manufacturer. No internal combustion engine shall be operated on the Project without said muffler
D. Noise level from and hours of Contractor’s operations, that are located within city limits, must comply with city ordinances or requirements. Contractor’s operations in the County’s unincorporated areas or areas which border a city, town or other county must comply with the noise level requirements per the San Mateo County Ordinance Code or requirements adopted by other jurisdictions, whichever are more stringent. Contractor’s attention is directed to the current San Mateo County Ordinance Code for the maximum acceptable noise levels.
E. Noise level requirements apply to all equipment used in the Project including, but not limited to, trucks, transit mixers, or equipment that may or may not be owned by the Contractor. The use of loud sound signals must be avoided in favor of warning lights except those required by safety laws for the protection of personnel.

3.05. **Worker’s Sanitary Provisions & Use of Owner’s Facilities**

A. Contractor must conform to the rules and regulations for sanitary provisions established by the State, the County of San Mateo, and any other applicable jurisdictions.
B. Contractor must provide and maintain toilets for use by its employees. These accommodations must be maintained in a neat and sanitary condition, and must comply with all applicable laws, ordinances and regulations pertaining to public health and sanitation.

C. Contractor’s personnel must not use Owner’s facilities without express written permission, which will be at Owner’s sole discretion. Such Owner’s facilities include but are not limited to toilet facilities, food service facilities (cafeteria and coffee shop), utilities services of any kind, carts, fire extinguishers, parking, storage space and any other facilities and services.

3.06. Equal Opportunity Requirements

A. The County of San Mateo is an equal opportunity employer. Contractor must comply with all applicable Federal, State, and local laws and regulations including San Mateo County’s equal opportunity requirements. Such laws include but are not limited to the following: Title VII of the Civil Rights Act of 1964 as amended; Americans with Disabilities Act of 1990; The Rehabilitation Act of 1973 (§503 and 504); California Fair Employment and Housing Act (Government Code §12900 et seq.); California Labor Code §1101 and §1102. Contractor must not discriminate against any Subcontractor, employee, or applicant for employment because of age, race, color, national origin, ancestry, religion, sex/gender, sexual orientation, mental disability, physical disability, medical condition, political beliefs, organizational affiliations, or marital status in the recruitment, selection for training including apprenticeship, hiring, employment, utilization, promotion, layoff rates of pay or other forms of compensation.

3.07. Foreign Materials & Assemblies

A. Contractor must deliver materials or assemblies which are Manufactured or Fabricated outside of the United States ("Foreign Materials & Assemblies") to a location in San Mateo County unless otherwise directed in the Contract Documents, where they must be retained for sufficient time to permit inspection, sampling, and testing. Contractor, at no cost to Owner, must supply all facilities and arrange for all testing required by Owner. All testing by Contractor is subject to witnessing by Owner.

B. Contractor must furnish Owner a Certificate of Compliance from the Manufacturer or fabricator of any Foreign Materials or Assemblies. In addition, Contractor must furnish certified mill test reports clearly identifiable to the lot of material where required in the Project Manual or otherwise requested by Owner.

C. Use of steel Manufactured outside the United States is restricted to steel which can be positively identified as having been rolled at the heat for which certified mill tests can be produced.

D. Where Manufactured materials requiring mill test reports or Fabricated assemblies involving the welding of steel for structural steel members or the casting and pre-stressing of precast prestressed concrete members are to be performed outside the United States, such Manufactured materials or Fabricated structural members shall be provided only from those foreign Manufacturers and Fabricators who have previously established, to Owner’s satisfaction, that they have the experience, knowledge, trained personnel, quality controls, equipment, and other facilities required to produce the quality and quantity of Work required.

E. At Owner's option, prequalification of the plant and Manufacturer or Fabricator will be established either by the submission of detailed written proof thereof or through in plant inspection by representatives of the Owner, or both.

F. Contractor must make written application to Owner for approval for foreign Fabrication at the earliest possible time and in no case less than fifty (50) Days before the planned start of Fabrication. The application must list the specific units or portion of Work that will be Fabricated outside of the United States.

G. Contractor must advise Owner, in writing, at least twenty (20) Days before the actual start of any foreign Fabrication.

H. All documents pertaining to the Contract, including but not limited to, correspondence, Bid Documents, Shop Drawings, Product Data, Record Documents, Requests for Information, and all other Submittals and data must be written in the English language and all numerical data must use the foot pound second system of measurement.
I. Contractor is not entitled to an extension of Contract Time for acts or events occurring outside of the United States, and it is Contractor's responsibility to deliver Foreign Materials & Assemblies into the continental United States in sufficient time to permit timely receipt at the Project Site.

3.08. Preservation of Cultural Resources

A. Pursuant to the National Historic Preservation Act of 1966, State laws and County ordinances, the following procedures are implemented to ensure historic preservation and fair compensation to Contractor for construction delays that may occur due to cultural resources discoveries.

B. In the event potentially historical, architectural, archaeological or cultural resources (hereinafter "resources") are discovered during subsurface excavations at the Project Site, the following procedures apply:

C. Owner will issue a "Cultural Resources – Suspend Work Order" Directing Contractor to temporarily suspend all operations at the location of such potential resources.

D. Such "Cultural Resources – Suspend Work Order" will be effective until such time as a qualified Consultant can assess the value of such resources and make recommendations. Any "Cultural Resources – Suspend Work Order" will contain the following:

1. A description of the potential resource, its location, and the area where Contractor's Work is suspended;
2. A description of what part or all of Contractor's Work is suspended;
3. Instructions regarding suspension of orders by Contractor for materials and services;
4. Guidance regarding action to be taken by Subcontractors;
5. Estimated duration of the temporary suspension.

E. If the Consultant determines that the potential find is indeed a cultural resource, Owner will, as expeditiously as possible, advise Contractor in writing of the action to be taken regarding the find, and the anticipated time frame and extent of any Work suspension.

F. Adjustment of Contract Time and Contract Sum

1. If, in the Notice to Bidders Inviting Proposals (Document 00 1001), the Work site was deemed "Archaeologically Sensitive", then the Contract Time(s) includes four (4) weeks of temporary suspension for cultural resources finds and there will be no payment for such suspension or any inefficiencies related thereto, up to a maximum cumulative duration of four (4) weeks delay to the Critical Path(s) of the Official Progress Schedule. If such suspension occurs, the first four (4) weeks of the Critical Path delay will be treated as an **excusable non-compensable delay** and the Contract Time will be extended in accordance with Document 00 7200.14.02 “Time Allowances.”

2. If a cultural discovery at an Archaeologically Sensitive site results in a cumulative Critical Path delay that exceeds four (4) weeks, then Contractor will be entitled to an adjustment of the Contract for the Critical Path delay in excess of four (4) weeks. The Critical Path delay in excess of four (4) weeks will be treated as an **excusable compensable delay** and the Contract Time will be extended in accordance with Document 00 7200.14.02 “Time Allowances.”

3. If a cultural resource discovery was unforeseen (i.e. if the Work site was not deemed "Archaeologically Sensitive" in the Notice to Bidders Inviting Proposals (Document 00 1001)), Contractor may be entitled to an adjustment of the Contract in accordance with Document 00 7200.14.02 “Time Allowances.”

4. If, as a result of a temporary suspension, Owner agrees that Contractor sustains a loss which could not have been avoided by judicious handling of its forces or equipment, or by redirection of forces or equipment to perform other Work on the Contract, Contractor will be paid for idle time of equipment and labor by Force Account as provided in Document 00 7200.14.01 “Alterations, Modifications and Force Account Work.”

G. Documentation

1. Beginning with the first Day of suspension, and for each following Day, Contractor must maintain detailed hourly records of the labor and equipment idled by such suspension, plus substantiation as to why such labor and equipment could not be used on other parts of the Work if such were the case. Such records must be of a form acceptable to Owner, signed by Contractor, and are subject to verification by Owner.
H. Failure by Contractor to furnish the aforesaid records constitutes a waiver of Contractor's right to an adjustment in the Contract Sum.

3.09. Preservation of Bird Nesting:
A. To avoid impacts to nesting birds, all construction relating activities (including but not limited to mobilization and staging, clearing, grubbing, vegetation removal, tree removal, fence installation, demolition, and grading) should occur outside the avian nesting season - generally prior to February 1 or after August 31.
B. If construction-related activities occurs within the avian nesting season (from February 1 to August 31 or according to local requirements), contractor shall coordinate with the County Biologist for the presence of active nests no more than five days before commencement of any site disturbance activities and equipment mobilization. If commencement of construction activities are delayed by more than five days, an additional nesting bird survey shall be performed. Contractor shall coordinate with the County Biologist for recommendations if bird nesting is present.
Cost Item 2 (CMR Fee) compensates CMR for:
1. All CMR profit;
2. All CMR home-office overhead and expenses; and
3. All CMR assumption of risk assigned to CMR under the Contract Documents.

Compensation for profit includes without limitation:
1. Fees of all types, nature and description; and
2. Profit and margins of all types, nature and description.

Compensation for home office overhead and expenses includes without limitation:
1. All direct and indirect operating, maintenance and overhead costs of any nature whatsoever incurred by CMR at any location other than the Project specific site office(s), including but not limited to CMR's principal or branch offices, including without limitation:
   (a) office space;
   (b) furniture and equipment;
   (c) leasing and rental costs;
   (d) maintenance;
   (e) supplies, equipment, and machinery;
   (f) phone systems, computer systems and data systems;
   (g) rent and utilities; and
   (h) personnel training of any kind.
2. Salaries and other compensation of CMR’s personnel (management, administrative and clerical) incurred by CMR at any location other than the Project specific site office(s), including without limitation, CMR’s principal or branch offices
3. CMR’s capital expenses, including interest on CMR’s capital employed for the Work.
4. Accounting and audit activity of any type, including without limitation, tax preparation, payroll calculations and distribution.
5. All costs incurred by CMR for bonuses, stock options, profit sharing arrangements and similar incentive programs.
6. Travel.
7. Safety programs.
8. Storage of materials, electronic or in hard copy.
9. Estimating that is not specifically related to this Project.
10. All corporate safety and quality control/quality assurance personnel and development of all corporate safety and quality control/quality assurance programs.
11. All Home Office travel expenses.
12. All insurance premiums other than those in Proposal and Cost Items 3, and 4, and Cost Item 5 and 7.
13. All hardware, software, supplies and support personnel necessary or convenient for CMR’s capture, documentation and maintenance of its costs and cost accounting data and cost accounting and control systems and work progress reporting, and all associated files and records, and for response to and support of any and all Owner audit requests, all as provided elsewhere within Contract Documents.
14. All supervision of insurance and taxation matters.
15. All supervision of labor relations matter.
16. All storage of all materials and information required pursuant to Owner requirements for Project Billing, Cost Accounting, Documentation and Auditing.
Compensation for CMR’s assumption of risk under Contract Documents, includes without limitation costs resulting from any of the following causes:

1. Noncompliance with the Contract Documents or fault or negligence of CMR, any Subcontractor or Vendor of any tier or anyone directly or indirectly employed by any of them, or for whose acts or omissions any of them are responsible or liable at law or under the Contract Documents;

2. Costs of repairing defective or non-conforming Work or Work damaged by CMR, Subcontractors of any tier, materialmen, anyone directly or indirectly employed by them, or for whose acts or omissions any of them are responsible or liable at law or under the Contract Documents;

3. Cost overruns of any type, including, but not limited to, costs in excess of any lump sum or not to exceed amount or GMP; costs resulting from Proposal or "buy out" errors, unallocated scope, or incomplete transfer of scope or contract terms to Trade Subcontractors.

4. Any costs incurred by CMR relating to a Change in the Work without a Change Order or Change Directive in accordance with Document 01 2600 (Contract Modification Procedures);

5. All direct and indirect costs arising out of the fault or negligence of, or failure to comply with the terms of the Contract Documents or any Subcontracts, by CMR or any Subcontractor of any tier or anyone directly or indirectly employed by any of them, or for whose acts or omissions any of them are responsible or liable at law or under the Contract Documents;

6. Costs for work or materials not within any Proposal or Cost Item or for which no price is fixed in Contract Documents, unless it is expressly specified that such work or material is to be paid for as extra work.

Costs paid under this Cost Item may not include costs paid, incurred or included in any other Proposal or Cost Item, including without limitation any Work performed by a Trade Subcontractor.

END OF APPENDIX A
A. Proposal and Cost Item 3 (CMR General Conditions) compensates CMR for:
   1. CMR’s direct costs, without overhead or profit, for salaries and related forms of compensation and employer’s costs (including workers compensation insurance and any other insurance required by law) for labor and personnel costs, of CMR’s employees, while performing Work at the Project Site.
   2. CMR’s costs of sub-consultant services.

B. Personnel and Work compensated by this Proposal and Cost Item include without limitation:
   1. All required Project management responsibilities;
   2. All on-site services, reflected in the Staffing Plan or otherwise;
   3. Monthly reporting and scheduling;
   4. Routine field inspection of Work proposed;
   5. General Superintendence;
   6. General administration and preparation of cost proposals, schedule analysis, change orders and other supporting documentation as necessary;
   7. Salaries of project superintendent, project engineers, project managers, safety manager, other manager, timekeeper, and secretaries;
   8. All cost estimates and updates thereto
   9. Development, validation and updates to the project schedule
   10. Estimating; and
   11. Any other responsibilities continuing from the pre-construction phase to the construction phase following close out of pre-construction services.

Costs paid under this Proposal and Cost Item may not include costs paid, incurred or included in any other Proposal or Cost Item, including without limitation any item included in Cost Item 4 (CMR’s General Requirements) or any Work performed by a Trade Subcontractor. In the event of duplication, the Contract Price will be reduced by the amount of duplication.
A. Proposal and Cost Item 4 (CMR General Requirements) compensates CMR for all Project general requirements costs:
   1. CMR’s bonds, insurance and taxes
   2. All CMR Project general requirements costs

B. Bonds, insurance and taxes compensated by this Proposal and Cost Item include without limitation:
   1. All bonds required to be obtained by CMR under Contract Documents, including without limitation Document 00 6113.12 (Construction Performance Bond) (if required) and Document 00 6113.18 (Construction Labor and Material Payment Bond), including all increases to those Bonds following assignment and novation of Trade Subcontracts.
   2. All insurance required to be maintained by CMR under Contract Documents, including without limitation all insurance required by Document 00 7311 (Indemnification and Insurance), excluding only worker’s compensation insurance and any other insurance within the scope of Proposal and Cost Item 3.
   3. All taxes, including without limitation all sales and use taxes.

BC. Project general requirements costs compensated by this Proposal and Cost Item include without limitation:
   1. All scheduling hardware, software, licenses, equipment, materials and supplies.
   2. Purchase, lease or rental, build out, procurement and maintenance of temporary on-Site facilities, Project field and office trailers and other office trailer associated temporary facilities, including without limitation. (Assume (2) 12’x60’ trailers for 4224 months), including without limitation:
      (a) Offices
      (b) Telephones
      (c) Plumbing
      (d) Electrical: Power, lighting
      (e) Office equipment of any types
      (f) Information management systems
      (g) Platforms
      (h) Fencing, etc.
      (i) Water
      (j) Housekeeping
   3. All Project Site office equipment, material and supplies of all types, and all software therefore, including without limitation, computers, printers, plotters, copiers, FAX machines, audiovisual equipment, and kitchen supplies and equipment.
   4. Supplies, Office Equipment, Vehicles, for:
      (a) All electronic media, blueprints and reproductions.
      (b) All materials, equipment and supplies used for CMR’s capture and/or management of any Project information.
      (c) All shop drawings, submittals and similar depictions of intended work.
      (d) All communication and/or computer network setup, and usage.
      (e) All repair and maintenance of any item, equipment or component listed in this paragraph.
      (f) All Project site office cleaning services.
      (g) All CMR’s motor vehicles used by any CMR’s personnel and all operating costs thereof, including without limitation, fuel, license, insurance, maintenance and depreciation.
      (h) All safety supplies and equipment.
(i) All preparation, production and provision of any operation and/or maintenance manuals and any other closeout papers or materials.

(j) All postage.

(k) Procurement and use of vehicles and fuel used coincidentally in Work otherwise included in the Contract Documents.

(l) Health and safety requirements of CMR Personnel, required by law or Owner procedures, CMR safety plan or insurance requirements.

(m) All travel, entertainment, lodging, board and the like.

5. All (non-personnel costs) of preparation, production and provision of as-built and record drawings.

6. Infection control.

7. Surveying

8. Protection of Work

9. Handling and disposal fees

10. Daily and final cleanup

11. Repair or maintenance of any item listed herein

12. Other incidental Work

13. All items, activities and function similar to any of those described above.

14. All travel, entertainment, lodging, board and the like.

CD. Costs paid under this Proposal and Cost Item may not include costs paid, incurred or included in any other Proposal or Cost Item, including without limitation any including without limitation any item included in Cost Item 3 (CMR’s General Conditions) or any Work performed by a Trade Subcontractor. In the event of duplication, the Contract Price will be reduced by the amount of duplication.

DE. Exclusions. Notwithstanding any other provision of this Appendix B, costs under this Cost Item shall not include any of the following, which shall be included within the appropriate Trade Subcontractor package(s) and Cost Item 5: Costs of Trade Subcontractor bonds, insurance and taxes with respect to the Trade Subcontractor work.

E. See also Document 00 4001 Proposal Price Form Appendix B for the determination of pricing for General requirement items under GR 1 and GR 2.

END OF APPENDIX C
APPENDIX D

Future Subcontractor Buyout

CMR shall plan the Work and prepare a subcontract bid package for a General Requirements subcontractor, or include in one or more trade subcontracts, General Requirements not included in Appendix C, to include:

1. Temporary utilities, temporary roads, parking area, temporary security or safety fencing and barricades, etc.
2. If and to the extent required any man/materials hoist.
3. Handling and disposal fees.
4. Daily and final site cleanup.
5. Repair or maintenance of any items listed herein.
6. Fencing: (Assume four moves, 400 LF x 18 months).
7. Temp Toilets: (Assume 4 temp toilets w/2 wash stations x 24 months).
8. Four story temp stair tower (at new elevator): (Assume 12 months).
11. General Signage: Carry $20,000 for signage.
12. Dumpsters, walk-off mats, SWPPP, temp power, fire extinguishers.

Bonds, Insurance and Taxes Requirements
(Proposal and Cost Item 7)

A. Proposal and Cost Item 7 compensates CMR for bonds, insurance and taxes

B. Bonds, insurance and taxes compensated by this Proposal and Cost Item include without limitation:
   1. All bonds required to be obtained by CMR under Contract Documents, including without limitation Document 00 6113.12 (Construction Performance Bond) (if required) and Document 00 6113.18 (Construction Labor and Material Payment Bond), including all increases to those Bonds following assignment and novation of Trade Subcontracts.
   2. All insurance required to be maintained by CMR under Contract Documents, including without limitation all insurance required by Document 00 7311 (Indemnification and Insurance), excluding only worker’s compensation insurance and any other insurance within the scope of Proposal and Cost Item 3.
   3. All taxes, including without limitation all sales and use taxes.

END OF APPENDIX D
INTRODUCTION

Hospital construction, demolition and remodeling activities can be a risk factor for certain nosocomial infections in patients, especially those who are immunosuppressed. Activities that disturb dust may be associated with transmission of Aspergillus, a fungus found in ceiling and wall spaces where dust has accumulated, whereby dispersing fungal spores which can be inhaled by a susceptible patient and cause disease. This policy is in accordance of the 2003 *CDC Guidelines for Environmental Infection Control in Health-Care Facilities*.

PURPOSE

1. TO ENSURE A SAFE ENVIRONMENT.
2. To prevent the acquisition of health-acquired infections in patients, visitors and healthcare workers during hospital renovation or construction activities.

POLICY

1. To ensure a safe environment, planning for new construction or renovation must be reviewed by the hospital Infection Control Committee and the Director of Infection Control and/or the Medical Director of Infection Control as planning commences for a project in or adjacent to patient care areas.
2. Infection Control will participate as needed with the construction project planning to review traffic flow patterns, waste disposal, required barriers, etc as designated by the Infection Control Risk Assessment (ICRA).
   a. SMMC requires all contractors, subcontractors, material suppliers, vendors, employees, or agents to be bound by these same requirements. Before any on-site construction begins, a pre-construction meeting will be held and instruction on all requirements and expectations regarding infection control in the construction area will be communicated.
   b. HEPA equipped air filtration machines, not less than 100 FPM shall provide airflow into construction areas at barricade entrances with doors fully open. HEPA equipped air filtration machines shall be connected to normal power and shall run continuously.
   c. SMMC Plant Operations or Infection Control Departments may modify performance requirements for certain activities. Modifications made by SMMC personnel do not relieve the Contractor of compliance with proper infection control procedures.
   d. Plant Operations or designee will routinely monitor construction/renovation areas.
3. Infection Control will monitor construction areas periodically. Environmental monitoring will be performed if appropriate. Whenever safe levels are exceeded, the project manager will be notified to correct conditions immediately.
4. All work shall be stopped on the project whenever a hazardous infection control deficiency exists.
5. Infection Control will offer education on health hazards of fungal spores to project managers and department managers/staff.
San Mateo County – Project Development Unit  
San Mateo Health System Campus Upgrade Project

6. An Infection Control Permit is required for Class 3 or higher procedures and any activity in a group 4 Infection Control Group.

7. Plant Operations Department will confirm specified air velocity whenever barricades are erected or modified on an “as needed” basis. Plant Operations Department will make sure air quality is monitored “as needed” throughout the project.

AUTHORITY

1. A SMMC Safety Officer, Director of Plant Operations, and/or Infection Control Practitioner has the authority to stop work of any project when a breach of the SMMC Construction and Renovation Policy and Procedure has been detected.

ARTICLE II DEFINITIONS

1. Construction activity types.
   The construction activity types are defined by the amount of dust generated, the duration of the activity, and the amount of shared HVAC systems. Contact Safety Department, Plant Operations Department, and Infection Control Department if any activity is questionable under these guidelines.

   Type A – Inspections and Non-Invasive Activities: Includes, but is not limited to, removal of ceiling tiles for visual inspection limited to 1 tile per 50 square feet, painting (but not sanding), wall covering, electrical trim work, minor plumbing and activities which do not generate dust or require cutting of walls or access to ceilings other than for visual inspection.

   Type B – Small scale, short duration activities which create minimal dust: Includes, but is not limited to, installation of telephone and computer cabling, access to chase spaces, cutting of walls or ceiling where dust migration can be controlled.

   Type C – Any work which generates a moderate to high level of dust or requires demolition or removal of any fixed building components or assemblies: Includes, but is not limited to, sanding of wall for painting or wall coverings, removal of floor coverings, ceiling tiles and casework, new wall construction, minor ductwork or electrical work above ceilings, major cabling activities, and any activity which cannot be completed within a single work shift.

   Type D – Major demolition and construction projects: Includes, but is not limited to, activities which require consecutive work shifts, heavy demolition or removal of a complete ceiling system and new construction.

2. Infection Control Risk Groups.

<table>
<thead>
<tr>
<th>GROUP 1 LOWEST</th>
<th>GROUP 2 MEDIUM</th>
<th>GROUP 3 MEDIUM-HIGH</th>
<th>GROUP 4 HIGHEST</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Office areas</td>
<td>1. All other patient care units (e.g., ultrasound, rehabilitation)</td>
<td>1. ED/Urgent Care</td>
<td>1. Surgery</td>
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<tr>
<td></td>
<td></td>
<td>5. Admission/discharge units</td>
<td>5. Anesthesia</td>
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<td></td>
<td>6. EKG, EEG, RT</td>
<td>6. Endoscopy</td>
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<td>7. Dialysis,</td>
<td>7. Pharmacy admixture</td>
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<td>8. Wound Care</td>
<td>8. Radiation therapy</td>
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<td>9. Central supply</td>
<td>9. Sterile processing</td>
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<td>10. Lab</td>
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<td></td>
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<td>11. Pediatrics,</td>
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<td>12. Med Surg</td>
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<td>13. Rehab Services – P.T.</td>
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</tr>
</tbody>
</table>
3. Construction Activity/Infection Control Matrix

Infection Control consultation is required when the construction activity and risk level indicates that Class III and Class IV control procedures are necessary.

<table>
<thead>
<tr>
<th>CONSTRUCTION ACTIVITY</th>
<th>TYPE “A”</th>
<th>TYPE “B”</th>
<th>TYPE “C”</th>
<th>TYPE “D”</th>
</tr>
</thead>
<tbody>
<tr>
<td>RISK LEVEL</td>
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<tr>
<td>Group 1</td>
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<td>a</td>
<td>II</td>
<td>II</td>
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<td></td>
<td>III/IV</td>
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<tr>
<td>Group 2</td>
<td>I</td>
<td>II</td>
<td>III</td>
<td>IV</td>
</tr>
<tr>
<td>Group 3</td>
<td>I</td>
<td>III</td>
<td>III/IV</td>
<td>IV</td>
</tr>
<tr>
<td>Group 4</td>
<td>III</td>
<td>III/IV</td>
<td>III/IV</td>
<td>IV</td>
</tr>
</tbody>
</table>
4. Description of Required Infection Control Precautions by Class matrix.

<table>
<thead>
<tr>
<th>Class</th>
<th>Control Procedures by Class – Infection Control Construction</th>
</tr>
</thead>
</table>
| Class I| 1. Execute work by methods to minimize raising dust from construction operations.  
2. Immediately replace any ceiling tile displaced for visual inspection  
3. Minor demolition for remodeling |
| Class II| 1. Provides active means to prevent airborne dust from dispersing into atmosphere.  
2. Water-mist work surfaces to control dust while cutting.  
3. Seal unused doors with duct tape.  
4. Block off and seal air vents.  
5. Wipe surfaces with disinfectant.  
6. Contain construction waste before transport in tightly covered containers.  
7. Wet mop and/or vacuum with HEPA-filtered vacuum before leaving work area.  
8. Place dust mat at entrance and exit or work area.  
9. Remove or isolate HVAC system in areas where work is being performed. |
| Class III| 1. Obtain infection control permit before construction begins.  
2. Isolate HVAC system in area where work is being done to prevent contamination of the duct system.  
3. Complete all critical barriers or implement control cube method before construction begins.  
4. Maintain negative air pressure within work site using HEPA-filtered air filtration units.  
5. Do not remove barriers from work area until complete project is thoroughly cleaned by environmental services department.  
6. Vacuum work area with HEPA-filtered vacuums.  
7. Wet mop with disinfectant.  
8. Remove barrier materials carefully to minimize spreading of dirt and debris associated with construction.  
10. Cover transport receptacles or carts. Tape covering.  
11. Remove or isolate HVAC system in areas where work is being performed. |
| Class IV| 1. Obtain infection control permit before construction begins.  
2. Isolate HVAC system in area where work is being done to prevent contamination of the duct system.  
3. Complete all critical barriers or implement control cube method before construction begins.  
4. Maintain negative air pressure within work site using HEPA-filtered air filtration units.  
5. Seal holes, pipes, conduits, and punctures appropriately.  
6. Construct anteroom and require all personnel to pass through this room so they can be vacuumed using a HEPA vacuum cleaner before leaving the work site or they can wear cloth or paper coveralls that are removed each time they leave the work site.  
7. All personnel entering the work site are required to wear shoe covers.  
8. Do not remove barriers from work area until completed project is thoroughly cleaned by the environmental services department.  
9. Vacuum work area with HEPA-filtered vacuums.  
10. Wet mop with disinfectant.  
11. Remove barrier materials carefully to minimize spreading of dirt and debris associated with construction.  
12. Contain construction waste in tightly covered containers before transporting.  
13. Cover transport receptacles or carts. Tape covering.  
14. Remove or isolate HVAC system in areas where work is being done. |
PERFORMANCE REQUIREMENTS

1. Planning Phase
   1. Infection Control Department will participate in project kick-off meeting
   2. Infection Control Department personnel will be involved in the planning phases for all renovation and new construction projects specific to the following major components (schematic design):
      a. number and placement of isolation rooms.
      b. air handling systems.
      c. number and placement of hand washing facilities.
      d. staff and patient traffic patterns for the duration of the project.
      e. relocation decisions regarding patient care areas, storage areas, etc.
      f. water supply and plumbing.
      g. waste containment, transport and disposal.
      h. selection of finishes and surfaces that can be effectively cleaned (in clinical areas).
      i. accommodation of personal protection equipment.
      j. storage of moveable modular equipment.

2. Operational Phase
   1. Medical Waste Removal
      a. Prior to the start of the renovation or construction project, hospital personnel must remove any medical waste, including sharps containers, from the areas to be renovated or constructed.
      b. Infection Control department will be notified immediately if unexpected medical waste is encountered.
   2. Integrity of Barrier Walls
      a. The integrity of the barrier walls will assure a complete seal of the construction zone from adjacent areas.
      b. Depending on the location of the project, adjacent uses and duration of project, barrier walls will consist of:
         • Rigid construction or
         • Fire-rated plastic sheeting
      c. Barrier walls will be dust proof with airtight seals maintained at the full perimeter of the walls as well as all penetrations. (Two-foot overlap flaps for access to entry if fire-rate plastic sheeting is used.)
   3. Environmental Control
      a. Negative air pressure will be maintained within the construction zone with no disruption of the air systems of the adjacent areas, depending on project location.
      b. Constant negative pressure, if required within the construction zone, will be monitored with an alarm device, which will be maintained and monitored by construction personnel. Optimally, construction-zone air will be exhausted directly with no potential for re-circulation. If an existing exhaust system cannot be located and a tie into re-circulated air system is necessary, a pre-filter and high efficiency filter (95 percent) will be used prior to exhaust to prevent contamination of the duct. Ventilation filters will be changed as needed. Industrial grade HEPA equipped air filtration machines capable of filtering 300-800 CFM of an air flow into construction area and not less than 100 FPM at barricade entrances with doors fully open. HEPA equipment shall run continuously.
      c. Demolition debris will be removed in tightly fitted covered carts using specific traffic patterns. If transport outside of construction areas is necessary, cart wheels will be cleaned before exiting construction area.
      d. Exterior window seals must be assured to minimize infiltration of outside excavation debris. Windows will remain closed at all times.
      e. When using demolition chutes, chute opening must be sealed when not in use. If conditions dictate, chute and dumpster will be sprayed with water to maintain dust control.
      f. When openings are made into existing ceilings, use Control Cube or place polystyrene enclosure around ladder sealing off opening, fitted tight to ceiling and floor. Provide thorough cleaning of existing surfaces that become exposed to dust.
g. Removal of construction barriers and ceiling protection shall be done carefully outside of normal work hours. After the removal of construction barriers and ceiling protection, vacuum and clean all surfaces free of dust.

h. When access panels are opened in occupied areas for work above ceilings, use Control Cube or polyethylene enclosure around ladder sealing off opening, fitted tight to ceiling and floor.

i. Adhesive mats or carpets at barricade entrances and in the anteroom shall be kept clean and changed as necessary to prevent accumulation and tracking of dust.

j. An anteroom will be used to maintain negative airflow from clean area to work area.

k. All existing ventilation ducts within construction area will be blocked off. Method for blocking ducts shall be airtight.

4. Traffic Control (Public)
   a. Designated entry and exit procedures will be defined for each construction project where applicable.
   b. All egress pathways will be free of debris.
   c. Unauthorized personnel will not be allowed to enter the construction zone.
   d. Only designated elevators will be used for construction activities during scheduled times.

5. Cleaning and Disposal
   a. The construction zone will be maintained in a clean manner by the contractors and will be swept daily or more frequently as needed to minimize dust.
   b. A HEPA filtered vacuum will be used for all outside areas, not under negative pressure.
   c. Adjacent entry areas need to be damp mopped daily or more frequently to minimize dust.
   d. Walk-off mats will be used to minimize tracking of dust into adjacent areas and will be changed as needed.
   e. Environmental Services will be responsible for the routine cleaning of adjacent areas and for the terminal cleaning of the construction zone prior to the opening of the newly renovated or constructed area.
   f. Construction waste must be contained before transported. Sealed plastic bags for containment and/or cover are appropriate.

6. Contractor Personnel Requirements
   a. Clothing will be free of loose soil and debris.
   b. Personal protective equipment, including protective face shield, gloves and N-95 respirators will be utilized as appropriate for the task at hand.
   c. Contractors entering sterile/invasive procedure areas will be provided with a disposable jump suit head covering and shoe coverings, which must be removed prior to exiting the work area.
   d. Removal of construction barriers and ceiling protection shall be done carefully.

7. Permits/Submittals
   a. Submit report of infection control procedures, including location and details of barrier.
   b. An Infection Control Permit is required for Class III or higher procedures and any activity in a Group 4 Infection Control Group. Refer to shaded area on Construction Activity/Infection Control Matrix.
   c. When required, obtain Infection Control Permit from Infection Control before beginning any demolition or construction work.
   d. Permit to be displayed at entrance to work area during entire construction period.
   e. Return permit at completion of work.

8. Quality Control
   a. The Infection Control Department will monitor biological counts in vicinity of construction work on an as needed basis. Whenever safe levels are exceeded, contractor will be notified to correct conditions immediately.
   b. All work shall be stopped on the project whenever a hazardous infection control deficiency exists. Contractor shall take immediate action to correct all deficiencies.
   c. Failure of Contractor correct such deficiencies will result in corrective action taken by the hospital and deducting all costs from the contract.

Summary
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3. **Completion Phase**
   1. After completion of construction, ventilation will meet specifications as mandated by regulatory bodies. Filter will be visually inspected for plugging or leakage.
   2. The area will be thoroughly cleaned and disinfected before being placed into service.
   3. Water supply lines will be flushed before placing newly renovated or constructed areas into service. Infection Control Department must be notified prior to flushing.
   4. Certification that water supply lines have been disinfected in accordance with state and local regulatory bodies as required.

A. **Compliance Monitoring**
   1. The Plant Operations Director will conduct compliance monitoring as necessary. The following parameters will be monitored:
      a. air handling
      b. integrity of barrier walls
      c. dress code
      d. environmental control
      e. noise
      f. traffic control
      g. water supply
   2. Infection Control will monitor periodically

B. **Products and Materials**
   2. Barrier Doors: Solid core wood in metal frame, painted.
   3. Industrial grade HEPA- filtered units capable of a filtration rate of 300 – 800 CFM with primary and secondary filters.
   4. Exhaust Hoses: Heavy duty, flexible steel reinforced; Ventilation Blower Hose, WPG.
   5. Adhesive Walk-Off Mats: Provide minimum size mats of 24 inches x 36 inches.
   6. Disinfectant: Hospital approved disinfectant or equal.

C. **Barriers**
   1. Closed door with masking tape applied over the frame and door is acceptable for projects that can be contained.
   2. Construction, demolition or reconstruction not capable of containment within a single room must have the following barriers erected.
      a. Airtight plastic barrier that extends from floor to ceiling. Seams must be sealed with duct tape to prevent dust and debris from escaping.
      b. Drywall barriers erected with joints covered or sealed to prevent dust and debris from escaping.
      c. Seal all penetrations in existing barrier airtight.
      d. Barriers at penetration of ceiling envelopes, chases and ceiling spaces to stop movement of air and debris.
      e. Anteroom or double entrance openings that allow workers to remove protective clothing or vacuum off existing clothing.
      f. At elevator shafts or stairways within the field of construction.
      g. Overlapping flap minimum 2 feet wide at polyethylene enclosures for personnel access.

**INFECTION CONTROL PROCEDURES**

**GENERAL**

A. Maintain manpower and equipment including dust mops, wet mops, brooms, buckets and clean wiping rags for cleaning fine dust from floors I adjacent occupied areas.

B. Contain work areas outside of construction barriers, including spaces above ceilings, with full height polyethylene sheet barrier, tightly taped.

C. Cleanup dust tracked outside of construction area immediately.

**IMPLEMENTATION**

A. Temporary construction barriers and closures above ceilings shall be dust tight.

B. Removal of debris shall be in tightly covered containers draped with a damp blanket.
C. Adhesive mats or carpets at barricade entrances and in the anteroom shall be kept clean and changed daily, or as necessary, to prevent accumulation of dust.

D. Any dust tracked outside of barrier shall be removed immediately. Cleaning outside barrier to be by HEPA filtered vacuum or damp mop.

E. Any ceiling access panels opened for investigation beyond sealed areas shall be replaced immediately when unattended.

F. Block off all existing ventilation ducts within the construction area. Method of capping ducts shall be dust tight and withstand airflow.

G. When openings are made into existing ceilings, use Control Cube or provide polystyrene enclosure around ladder sealing off opening, fitted tight to ceiling and floor. Provide thorough cleaning of existing surfaces which become exposed to dust.

H. Removal of construction barriers and ceiling protection shall be done carefully, outside of normal work hours. Vacuum and clean all surfaces free of dust after the removal.

I. When access panels are opened in occupied areas for work above ceilings. Use control Cube or polyethylene enclosure around ladder sealing off opening, fitted tight to ceiling and floor.

J. All vacuuming outside areas not under negative pressure to be with a certified HEPA filtered vacuum.

K. Construct anteroom to maintain negative airflow from clean area through anteroom and into work area.

RESPONSIBILITIES: GENERAL and by ACTIVITY CLASS

A. The Contractor is responsible for obtaining the Infection Control Permit from the Project Manager and Infection Control prior to commencing construction.

B. The Facilities Director, Facilities Project Manager, Safety Officer and Infection Control Department will evaluate every work order. They reserve the right to add requirements to a project on an individual basis.

C. The Infection Control Department will make periodic visits to work site to ensure compliance of policy.

D. Class I
   1. Execute work by methods to minimize raising dust from construction operations.
   2. Immediately replace any ceiling tile displaced for visual inspection.
   3. Refer to Procedures on Minor Disruption for Remodeling and Procedures for Construction Facilities and Temporary Controls.
   4. Cleanup and disposal in accordance with defined Procedures on Cleanup and Disposal.

E. Class II.
   Provide active means to prevent air-borne dust from dispersing into atmosphere.
   Water mist work surfaces to control dust while cutting.
   Seal unused doors with masking tape.
   Block off and seal air vents.
   Wipe work surfaces with disinfectant.

F. Class III
   1. Obtain Infection Control Permit from Infection Control before construction begins.
   2. Isolate HVAC system in area where work is being done to prevent contamination of duct system.
   3. Complete all critical barriers before construction begins or implement control cube method.
   4. Maintain negative air pressure within work site utilizing HEPA equipped air filtration units.
   5. Contain construction waste before transport in tightly covered containers
   6. Cover transport receptacles or carts with cart lid and then cover with damp blanket.
   7. Wet mop and/or vacuum with HEPA filtered vacuum before leaving work areas.
   8. Place dust mat at entrance and exit of work area.
   9. Remove isolation of HVAC system in areas where work is being performed.

G. Class IV.
   1. Obtain Infection Control Permit from Infection Control before construction begins.
   2. Isolate HVAC system in area where work is being done to prevent contamination of duct system.
   3. Complete all critical barriers or implement control cube method before construction begins.
4. Maintain negative air pressure within work site utilizing HEPA equipped air filtration units.
5. Seal holes, pipes, conduits, and punctures appropriately.
6. Construct anteroom and require all personnel to pass through this room so they can be vacuumed using an HEPA vacuum cleaner before leaving work site or they can wear cloth or paper coveralls that are removed each time they leave the work site.
7. All personnel entering work site are required to wear shoe covers. Shoe covers must be changed each time the worker exits the work area.
8. Provide adhesive walk-off mats to entrance to work area within the anteroom. Replace used mats with new mats in accordance with manufacturer's recommendations.
9. Do not remove barriers from work area until completed project is inspected by Infection Control and thoroughly cleaned by Environmental Services Department.
10. Vacuum work area with HEPA filtered vacuums.
11. Wet mop area with disinfectant.
12. Remove barrier materials carefully to minimize spreading of dirt and debris associated with construction.
13. Contain construction waste before transport in tightly covered containers.
14. Cover transport receptacle or carts. Cover cart with lid and then with damp blanket.
15. Remove isolation of HVAC system in areas where work is being performed.

ENVIRONMENTAL MONITORING
A. Contractor is responsible for maintaining equipment and replacement of HEPA and other filters in accordance with manufacturer's recommendations.
B. Infection Control will perform field inspection and testing if indicated.
C. Engineering will confirm specified air velocity whenever barricades are erected or modified.
D. Facilities Project Manager will be responsible for obtaining and monitoring air quality throughout project as requested by Infection Control.

ENFORCEMENT
A. For breach of this infection control policy the hospital will stop the work of the Project and the Contractor shall pay for all associated costs incurred by the hospital as well as for correction for the work.
B. The Infection Control or Facilities will record the following:
   Document each violation with photographs
   Extract Contractor or Department information from the work log.
   Maintain a record of all infection control violations.
C. Violations of infection control policies may affect status as a responsible Contractor for bidding future work. Facilities have the right to impose a $500.00 fine for each violation.

ADDITIONAL REQUIRED INFECTION-CONTROL MEASURES FOR INTERNAL CONSTRUCTION AND REPAIR PROJECTS INFECTION-CONTROL MEASURES:
A. Prepare for the project:
   1. Use a multi-disciplinary team approach to incorporate infection control into the project.
   2. Conduct the risk assessment and a preliminary walk-through with project managers and staff.
B. Educate staff and construction workers:
   1. Educate staff and construction workers about the importance of adhering to infection-control measures during the project.
   2. Provide educational materials in the language of the workers.
   3. Include language in the construction contract requiring construction workers and subcontractors to participate in infection-control training.
C. Issue hazard and warning notices:
   1. Post signs to identify construction areas and potential hazards.
   2. Mark detours requiring pedestrians to avoid the work area.
D. Relocate high-risk patients as needed, especially if the construction is in or adjacent to a Protective Environment area.
   1. Identify target patient populations for relocation based on the risk assessment.
   2. Arrange for the transfer in advance to avoid delays.
   3. At-risk patients should wear protective respiratory equipment (e.g., a high-efficiency mask) when outside their PE rooms.
E. Establish alternative traffic patterns for staff, patients, visitors, and construction workers.
   1. Determine appropriate alternate routes from the risk assessment.
   2. Designate areas (e.g., hallways, elevators, and entrances/exits) for construction worker use.
   3. Do not transport patients on the same elevator with construction materials and debris.

F. Erect appropriate barrier containment.
   1. Use prefabricated plastic units or plastic sheeting for short-term projects that will generate minimal dust.
   2. Use durable rigid barriers for ongoing, long-term projects.

G. Establish proper ventilation.
   1. Shut off return air vents in the construction zone, if possible, and seal around grilles.
   2. Exhaust air and dust to the outside, if possible.
   3. If recirculated air from the construction zone is unavoidable, use a pre-filter and a HEPA filter before the air returns to the HVAC system.
   4. When vibration-related work is being done that may dislodge dust in the ventilation system or when modifications are made to ductwork serving occupied spaces, install filters on the supply air grilles temporarily.
   5. Set pressure differentials so that the contained work area is under negative pressure.
   6. Use air flow monitoring devices to verify the direction of the air pattern.
   7. Exhaust air and dust to the outside, if possible.
   8. Monitor temperature, air changes per hour (ACH), and humidity levels (humidity levels should be <65%).
   9. Use portable, industrial grade HEPA filters in the adjacent area and/or the construction zone for additional ACH.
   10. Keep windows closed, if possible.

H. Control solid debris.
   1. When replacing filters, place the old filter in a bag prior to transport and dispose as a routine solid waste.
   2. Clean the construction zone daily or more often as needed.
   3. Designate a removal route for small quantities of solid debris.
   4. Mist debris and cover disposal carts before transport (i.e., leaving the construction zone).
   5. Designate an elevator for construction crew use.
   6. Use window chutes and negative pressure equipment for removal of larger pieces of debris while maintaining pressure differentials in the construction zone.
   7. Schedule debris removal to periods when patient exposures to dust is minimal.

I. Control water damage.
   1. Make provisions for dry storage of building materials.
   2. Do not install wet, porous building materials (i.e., sheet rock).
   3. Replace water-damaged porous building materials if they cannot be completely dried out within 72 hours.

J. Control dust in air and on surfaces.
   1. Monitor the construction area daily for compliance with the infection-control plan.
   2. Protective outer clothing for construction workers should be removed before entering clean areas.
   3. Use mats with tacky surfaces within the construction zone at the entry; cover sufficient area so that both feet make contact with the mat while walking through the entry.
   4. Construct an anteroom as needed where coveralls can be donned and removed.
   5. Clean the construction zone and all areas used by construction workers with a wet mop.
   6. If the area is carpeted, vacuum daily with a HEPA-filtered-equipped vacuum.
   7. Provide temporary essential services (e.g., toilets) and worker conveniences (e.g., vending machines) in the construction zone as appropriate.
   8. Damp-wipe tools if removed from the construction zone or left in the area.
   9. Ensure that construction barriers remain well sealed; use particle sampling as needed.
   10. Ensure that the clinical laboratory is free from dust contamination.

K. Complete the project.
   1. Flush the main water system to clear dust-contaminated lines.
   2. Terminally clean the construction zone before the construction barriers are removed.
3. Check for visible mold and mildew and eliminate (i.e., decontaminate and remove), if present.
4. Verify appropriate ventilation parameters for the new area as needed.
5. Do not accept ventilation deficiencies, especially in special care areas.
6. Clean or replace HVAC filters using proper dust-containment procedures.
7. Remove the barriers and clean the area of any dust generated during this work.
8. Ensure that the designated air balances in the operating rooms (OR) and protective environments (PE) are achieved before occupancy.
9. Commission the space as indicated, especially in the OR and PE, ensuring that the room’s required engineering specifications are met.

RESOURCES
B. APIC State-of-the-art report: The Role of Infection Control During Construction in Health Care Facilities. April 2000, AJIC
C. Association for Professionals in Infection Control and Epidemiology. Tool Kit – Infection Control During Construction and Renovation. 1999

ATTACHMENTS
- Control of Airborne Contaminants During Hospital Construction, etc
- Door Knob Sign
- Emergency Water Shutdown Survey
- IC Construction Permit
- IC Steps during Emergency Water Shutdown
- Interim Life Safety Daily Monitoring
- Pre-Occupancy Project Documentation Sheet
- Project Site Assessment Tool
- Rounds Compliance Monitor
- Sample Set of Signs
### Infection Control Construction Permit

<table>
<thead>
<tr>
<th>Location of Construction:</th>
<th>Project Start Date:</th>
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<tbody>
<tr>
<td>Project Coordinator</td>
<td>Estimated Duration:</td>
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<tr>
<td>Contractor Performing Work</td>
<td>Permit Expiration Date:</td>
</tr>
<tr>
<td>Supervisor:</td>
<td>Telephone:</td>
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</tbody>
</table>

#### YES | NO | CONSTRUCTION ACTIVITY
--- | --- | ---
| | | TYPE A: Inspection, non-invasive activity  
| | | GROUP 1: Least Risk
| | | TYPE B: Small scale, short duration, moderate to high levels  
| | | GROUP 2: Medium Risk
| | | TYPE C: Activity generates moderate to high levels of dust, requires greater 1 work shift for completion  
| | | GROUP 3: Medium/High Risk
| | | TYPE D: Major duration and construction activities Requiring consecutive work shifts  
| | | GROUP 4: Highest Risk

#### CLASS I
1. Execute work by methods to minimize raising dust from construction operations.  
2. Immediately replace any ceiling tile displaced for visual inspection.
3. Minor Demolition for Remodeling

#### CLASS II
1. Provides active means to prevent air-borne dust from dispersing into atmosphere  
2. Water mist work surfaces to control dust while cutting.
3. Seal unused doors with duct tape.
4. Block off and seal air vents.
5. Wipe surfaces with disinfectant.
6. Contain construction waste before transport in tightly covered containers.
7. Wet mop and/or vacuum with HEPA filtered vacuum before leaving work area.
8. Place dust mat at entrance and exit of work area.
9. Remove or isolate HVAC system in areas where work is being performed.

#### CLASS III
1. Obtain infection control permit before construction begins.
2. Isolate HVAC system in area where work is being done to prevent contamination of the duct system.
3. Complete all critical barriers or implement control cube method before construction begins.
4. Maintain negative air pressure within work site utilizing HEPA equipped air filtration units.
5. Do not remove barriers from work area until complete project is thoroughly cleaned by Env. Services Dept.
6. Vacuum work with HEPA filtered vacuums.
7. Wet mop with disinfectant.
8. Remove barrier materials carefully to minimize spreading of dirt and debris associated with construction.
10. Cover transport receptacles or carts. Tape covering.
11. Remove or isolate HVAC system in areas where work is being performed.

#### CLASS IV
1. Obtain infection control permit before construction begins.
2. Isolate HVAC system in area where work is being done to prevent contamination of duct system.
3. Complete all critical barriers or implement control cube method before construction begins.
4. Maintain negative air pressure within work site utilizing HEPA equipped air filtration units.
5. Seal holes, pipes, conduits, and punctures appropriately.
6. Construct anteroom and require all personnel to pass through this room so they can be vacuumed using a HEPA vacuum cleaner before leaving work site or they can wear cloth or paper coveralls that are removed each time they leave the work site.
7. All personnel entering work site are required to wear shoe covers.
8. Do not remove barriers from work area until completed project is thoroughly cleaned by the Environmental Service Dept.
9. Vacuum work area with HEPA filtered vacuums.
10. Wet mop with disinfectant.
11. Remove barrier materials carefully to minimize spreading of dirt and debris associated with construction.
12. Contain construction waste before transport in tightly covered containers.
13. Cover transport receptacles or carts. Tape covering.
14. Remove or isolate HVAC system in areas where work is being performed.

#### Additional Requirements:
- 12 Hour uninterrupted exchange required
- Exceptions/Additions to this permit are noted by attached memoranda

<table>
<thead>
<tr>
<th>Permit Request By:</th>
<th>Permit Authorized By:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Date:</td>
<td>Date:</td>
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Summary
Revision #4

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END OF APPENDIX E
ARTICLE I – GENERAL

1.01. Summary
A. Document includes:
   1. Description of general procedural requirements for alterations, modifications, and extras.
B. Reference

1.02. General
A. Any change in scope of Work or deviation from Contract Documents including, without limitation, extra work, or alterations or additions to or deductions from the original Work, shall not invalidate the original Contract, and shall be performed under the terms of the Contract Documents.
B. [not used]
C. Only Owner may authorize changes in scope of Work or deviation from Contract Documents. (See also paragraph 1.03.A.).
1. CMR may initiate changes by submitting a Change Order Request (COR), Notice of Concealed or Unknown Conditions, or Notice of Hazardous Waste Conditions, accompanied by a Cost Proposal (see paragraph 1.03.A).
   a. A COR shall be submitted to request changes in the Contract Documents.
   b. Notices of Concealed or Unknown Differing Site Conditions shall be submitted in accordance with Document 00 7200 (General Conditions).
   c. Notices of Hazardous Waste Conditions shall be submitted in accordance with Document 00 7200 (General Conditions).
2. CMR shall submit RFI's for clarifications in the Contract Documents.
3. Owner may initiate changes by issuing an Instruction Bulletin (IB), Architectural Supplemental Instruction (ASI) or Amended Contract Document (ACD), which may revise, add to or subtract from the Work.
4. Owner may initiate changes in the Work or Contract Time by issuing a Request for Proposal (RFP).
5. Owner may also, by Construction Change Directive (CCD), order changes in the Work within the general scope of the Contract consisting of additions, deletions, or other revisions, the Contract Sum and Contract Time being adjusted accordingly. A CCD shall be used in the absence of total agreement on the terms of a Change Order and may, upon express written notice designating it as a CCD, consist of a Change Order executed by Owner only.

1.03. Procedures
A. Cost Proposal and Procedures. Whenever CMR is required in this Document 01 2600 to prepare a Cost Proposal, and whenever CMR is entitled to submit a Cost Proposal and elects to do so, CMR shall prepare and submit to Owner for consideration a Cost Proposal using the form attached to this Document 01 2600. All Cost Proposals must contain a complete breakdown of costs of credits, deducts and extras; itemizing materials, labor, taxes, overhead and profit and any requested changes to Contract Time. All Subcontractor Work shall be so indicated. Individual entries on the Cost Proposal form shall be determined as provided in paragraphs 1.04 and 1.05 of this Document 01 2600. After receipt of a Cost Proposal with a detailed breakdown, Owner will act promptly thereon.
   1. If Owner accepts a Cost Proposal, Owner will prepare Change Order for Owner and CMR signatures.
   2. If Cost Proposal is not acceptable to Owner because it does not agree with cost and/or time included in Cost Proposal, Owner will submit in a response what it believes to be a
reasonable cost and/or adjustment, if any. Except as otherwise provided in this Document
01 2600, CMR shall have seven (7) Days in which to respond to Owner with a revised Cost
Proposal.
3. When necessity to proceed with a change does not allow Owner sufficient time to conduct
a proper check of a Cost Proposal (or revised Cost Proposal), Owner may order CMR to
proceed on basis to be determined at earliest practical date. In this event, value of change,
with corresponding equitable adjustment to Contract, shall not be more than increase or
less than decrease proposed.

B. Request for Information. Whenever CMR requires information regarding the Project or
Contract Documents, or receives a request for information from a Subcontractor, CMR may
prepare and deliver an RFI to Owner. CMR shall use RFI format provided by Owner and
Architect concurrently via email. CMR shall reference each RFI to an activity of Progress
Schedule and shall note time criticality of the RFI, indicating time within which a response is
required. CMR’s failure to reference RFI to an activity on the Progress Schedule and note time
criticality on the RFI shall constitute CMR’s waiver of any claim for time delay or interruption to
the Work resulting from any delay in responding to the RFI.
1. CMR shall distribute response to all appropriate Subcontractors.
2. If CMR is satisfied with the response and does not request change in Contract Sum or
Contract Time, then the response shall be executed without a change.
3. If CMR believes the response is incomplete, CMR shall issue another RFI (with the same
RFI number with the letter “A” indicating it is a follow-up RFI) to Owner clarifying original
RFI. Additionally, Owner may return RFI requesting additional information should original
RFI be inadequate in describing condition.
4. If CMR believes that the response results in change in Contract Sum or Contract Time,
CMR shall notify Owner with the issuance of a COR. If Owner disagrees with CMR, then
CMR may give notice of intent to submit a Claim as provided in Article XII of Document
00 7200 (General Conditions), and submit its Claim as provided therein. If Owner agrees
with CMR, or otherwise wishes CMR to submit a Cost Proposal, then CMR must submit a
Cost Proposal to the Owner. CMR’s failure to deliver either the foregoing notice and Claim
or Cost Proposal by the respective deadlines stated in the foregoing sentences shall result
in waiver of the right to file a Cost Proposal or Claim.
5. CMR shall be responsible for its costs to implement and administer RFIs throughout the
Contract duration. Regardless of the number of RFIs submitted, CMR shall not be entitled
to additional compensation for the effort required to submit the RFIs. CMR shall be
responsible for both Owner and its Architect/Engineer’s administrative costs for answering
RFIs where the answer could reasonably be found by reviewing the Contract Documents,
as determined by Owner; at Owner discretion, such costs may be deducted from progress
payments or final payment.

C. Supplemental Instruction or Field Modification. Owner may issue an Architectural
Supplemental Instruction (ASI) or Amended Contract Document (ACD) (also called Field
Modification) to CMR.
1. If CMR is satisfied with Supplemental Instruction and does not request change in Contract
Sum or Contract Time, then Supplemental Instruction shall be executed without a Change
Order.
2. If CMR believes that Supplemental Instruction results in change in Contract Sum or
Contract Time, then CMR must submit a COR and Cost Proposal to Owner at a time
established by Owner.

D. Construction Change Directives. If at any time Owner believes in good faith that a timely
Change Order will not be agreed upon using the foregoing procedures, Owner may issue a
CCD with its recommended cost and/or time adjustment. Upon receipt of CCD, CMR shall
promptly proceed with the change of Work involved and concurrently respond to Owner’s CCD
at a time established by Owner.
1. CMR’s response must be any one of following:
   a. Return CCD signed, thereby accepting Owner response, time and cost.
b. Submit a (revised if applicable) Cost Proposal with supporting documentation (if applicable, reference original Cost Proposal number followed by letter A, B, etc. for each revision), if Owner so requests.

c. Give notice of intent to submit a claim as described in Article XII of Document 00 7200 (General Conditions), and submit its claim as provided therein.

2. If the CCD provides for an adjustment to the Contract Sum, the adjustment shall be based on one of the following methods:
   a. Mutual acceptance of a lump sum properly itemized and supported by sufficient substantiating data to permit evaluation.
   b. Cost to be determined in a manner agreed.

3. CCD signed by CMR indicates the agreement of CMR therewith, including adjustment in Contract Sum and Contract Time or the method for determining them. Such agreement shall be effective immediately and shall be recorded as a Change Order.

4. If CMR does not respond promptly or disagrees with the method for adjustment in the Contract Sum, the method and the adjustment shall be determined by Owner on the basis of reasonable expenditures and savings of those performing the Work attributable to the change including, in case of an increase in the Contract Sum, a reasonable allowance for overhead and profit. If the parties still do not agree on the price for a CCD, CMR may file a Claim per Article XII of Document 00 7200 (General Conditions). CMR shall keep and present an itemized accounting together with appropriate supporting data. Unless otherwise provided in the Contract Documents, costs for the purposes of this paragraph shall be limited to those provided in paragraphs 1.4 and 1.5 of this Document 01 2600.

5. Pending final determination of cost to Owner, amounts not in dispute may be included in Applications for Payment. The amount of credit to be allowed by CMR to Owner for a deletion or change which results in a net decrease in the Contract Sum shall be actual net cost as confirmed by Owner. When both additions and credits covering related Work or substitutions are involved in a change, the allowance for overhead and profit shall be figured on the basis of net increase, if any, with respect to that change.

E. Owner Requested RFP. Owner RFP will detail all proposed changes in the Work and request from CMR a Cost Proposal including proposed changes in Contract Sum and Contract Time from CMR. CMR shall furnish a Cost Proposal through to Owner at a time established by Owner. Upon approval of Cost Proposal, Owner will issue a Change Order directing CMR to proceed with extra Work. If the parties do not agree on the price or time for an RFP, Owner may either issue a CCD or decide the issue per Article XII of Document 00 7200 (General Conditions). CMR shall perform the changed Work notwithstanding any claims or disagreements of any nature.

F. Differing Site Conditions and/or Hazardous Waste Conditions. CMR shall submit Notices of Differing Site Conditions and/or Hazardous Waste Conditions to resolve problems regarding differing underground Site conditions encountered in the execution of the Work pursuant to Article XIV of Document 00 7200 (General Conditions). If Owner determines that a change in Contract Sum or Contract Time is justified, Owner will issue RFP or CCD.

G. All Changes.
   1. Documentation of Change in Contract Sum and Contract Time:
      a. CMR shall document each proposal for a change in cost or time with sufficient data to allow evaluation of the proposal.
      b. CMR shall, on request, provide additional data to support computations for:
         (i) Quantities of products, materials, labor and equipment.
         (ii) Taxes, insurance, and bonds.
         (iii) Overhead and profit.
         (iv) Justification for any change in Contract Time and new Progress Schedule showing revision due, if any.
         (v) Credit for deletions from Contract, similarly documented.
      c. CMR shall support each claim for additional cost, and for Work performed on a cost-and-percentage basis, with additional information including:
         (i) Credit for deletions from Contract, similarly documented.
(ii) Origin and date of claim.
(iii) Dates and times Work was performed and by whom.
(iv) Time records and wage rates paid.
(v) Invoices and receipts for products, materials, equipment and subcontracts, similarly documented.

H. Correlation of Other Items.
1. CMR shall revise Schedule of Values and Application for Payment forms to record each authorized Change Order or CCD as a separate line item and adjust the Contract Sum as shown thereon prior to the next monthly pay period.
2. CMR shall revise the Progress Schedules prior to the next monthly pay period.
3. CMR shall enter changes in Project Record Documents prior to the next monthly pay period.

I. Responses. For all responses for which the Contract Documents, including without limitation this Document 01 2600, do not provide a specific time period, recipients shall respond within a reasonable time.

J. Disputes. For all disputes arising from the procedures herein, CMR shall follow Article XII of Document 00 7200.

1.04. Cost Determination

A. Total Cost of Extra Work or Work Omitted. Total cost of extra Work or of Work omitted shall be the sum of actually incurred labor costs, material costs and equipment rental costs as defined herein (together, Direct Costs of Construction) plus overhead and profit markup as allowed herein. This limit applies in all cases of claims for extra Work, whether calculating Cost Proposals, Change Orders CCDs or any other Contract Modifications, or calculating claims of all kinds, including strict liability or negligence. Neither CMR nor Subcontractors may recover any other costs arising out of or connected with the performance of extra Work, of any nature. No special, incidental or consequential damages may be claimed or recovered against Owner, its representatives or agents, whether arising from breach of contract, negligence or strict liability, unless specifically authorized in the Contract Documents.

B. Overhead and Profit Markup. (Overhead and Profit shall be as defined in paragraph 1.8 of this Document 01 2600) Overhead and profit markup shall be a maximum of 20 percent of the total cost of extra work Direct Costs of Construction, to be allocated between CMR and Subcontractors as CMR directs.
1. Overhead and profit on labor for extra Work shall be 15 percent.
2. Overhead and profit on materials for extra Work shall be 15 percent.
3. Overhead and profit on equipment rental for extra Work shall be 150 percent.
4. When extra Work is performed by a first tier Subcontractor, CMR shall receive a 5 percent markup on Subcontractors’ total costs of extra Work. First tier Subcontractor’s markup on its Work shall not exceed 15 percent.
5. When extra Work is performed by a lower tier Subcontractor, CMR shall receive a total of 5 percent markup on the lower tier Subcontractors’ total costs of extra Work. CMR and first tier Subcontractors and lower tier Subcontractors shall divide the 10 percent markup as mutually agreed.
6. Notwithstanding the foregoing, in no case shall the total markup on any extra Work exceed 20 percent of the total cost of extra work Direct Costs of Construction, notwithstanding regardless of the actual number of contract tiers.

C. Contingency. Contingency shall be adjusted by 3 percent of Direct Cost of Construction of the total cost of all extra work.

D. On Contract Modifications covering both extra Work and Work omitted, overhead and profit shall be allowed, and contingency shall be adjusted, on the net increase only to Direct Costs of Construction. When the net difference is a deletion, no percentage for overhead and profit, or contingency, shall be allowed, but rather an appropriate percentage deduction shall be issued in the amount of the net difference.

E. Overhead and profit markup shall include profit, small tools, cleanup, engineering, supervision,
warranties, cost of preparing the cost proposal, jobsite overhead, home office overhead, and all amounts included within the definition thereof in paragraph 1.8 below. No markup will be allowed on taxes, insurance, and bonds.

F. Taxes.
1. All State sales and use taxes, County and applicable City sales taxes, shall be included.
2. Federal and Excise tax shall not be included.

G. Subcontract-Operated Equipment. When Subcontractor (of any tier)-operated equipment is used to perform extra Work, cost to Owner of operator shall be as follows:
1. Payment for equipment will be made in accordance with paragraph 1.5.3 below.
2. Payment for cost of labor will be made at no more than rates of such labor established by collective bargaining agreements for type of worker and location of Work, whether or not owner-operator is actually covered by such an agreement.

H. Accord and Satisfaction: Every Change Order, Contract Modification and accepted CCD shall constitute a full accord and satisfaction, and release, of all CMR and Subcontractor claims for additional time, money or other relief arising from or relating to the subject matter of the change including, without limitation, impacts of all types, cumulative impacts, inefficiency, overtime, delay and any other type of claim. CMR may elect to reserve its rights to disputed claims arising from or relating to the changed Work at the time it signs a Change Order or approves a CCD, but must do so expressly in a writing delivered concurrently with the executed Change Order or approved CCD, and must also submit a Claim for the reserved disputed items pursuant to Article XII of Document 00 7200 no later than thirty (30) days of CMR’s first written notice of its intent to reserve rights.

1.05. Cost Breakdown

A. Labor. Cost of labor for Subcontractor workers (including forepersons when authorized by Owner) used in actual and direct performance of extra Work. Labor rate, whether employer is Subcontractor or other forces, will be sum of following:
1. Actual Wages: Actual wages paid shall include any employer payments to or on behalf of workers for health and welfare, pension, vacation, and similar purposes.
2. Labor surcharge: Payments imposed by local, county, state, and federal laws and ordinances, and other payments made to, or on behalf of, workers, other than actual wages as defined in paragraph 1.5.1(1) above, such as taxes and worker’s compensation insurance. Such labor surcharge shall not exceed that set forth in California Department of Transportation official labor surcharges schedule which is in effect on date upon which extra Work is accomplished and which schedule is incorporated herein by reference as though fully set forth herein.

B. Material. Only materials furnished by Subcontractor and necessarily used in performance of extra Work will be paid for. Cost of such materials will be cost, including sales tax, to purchaser (Subcontractor or other forces) from supplier thereof, except as the following are applicable:
1. If cash or trade discount by actual supplier is offered or available to purchaser, it shall be credited to Owner notwithstanding fact that such discount may not have been taken.
2. For materials salvaged upon completion of extra Work, salvage value of materials shall be deducted from cost, less discounts, of materials.
3. If cost of a material is, in opinion of Owner, excessive, then cost of material shall be deemed to be lowest current wholesale price at which material is available in quantities concerned delivered to Site, less any discounts as provided in paragraph 1.5.2(1) of this Document 01 2600.

C. Equipment Rental. For Subcontractor-owned equipment, payment will be made at rental rates listed for equipment in California Department of Transportation official equipment rental rate schedule which is in effect on date upon which extra Work is accomplished and which schedule is incorporated herein by reference as though fully set forth herein. If there is no applicable rate for an item of equipment, then payment shall be made for Subcontractor-owned equipment at rental rate listed in the most recent edition of the Association of Equipment Distributors (AED) book. For rented equipment, payment will be made based on actual rental invoices. Equipment used on extra Work shall be of proper size and type. If, however, equipment of unwarranted
size or type and cost is used, cost of use of equipment shall be calculated at rental rate for equipment of proper size and type, as determined by Owner. Rental rates paid shall be deemed to cover cost of fuel, oil, lubrication, supplies, small tools, necessary attachments, repairs and maintenance of any kind, depreciation, storage, insurance, and all incidentals. Unless otherwise specified, manufacturer’s ratings, and manufacturer-approved modifications, shall be used to classify equipment for determination of applicable rental rates. Individual pieces of equipment or tools not listed in said publication and having a replacement value of $100 or less, whether or not consumed by use, shall be considered to be small tools and no payment will be made therefore as payment is included in payment for labor. Rental time will not be allowed while equipment is inoperative due to breakdowns.

1. For equipment on Site, rental time to be paid for equipment shall be time equipment is in operation on extra Work being performed or on standby as approved by Owner. The following shall be used in computing rental time of equipment:
   a. When hourly rates are listed, less than 30 minutes of operation shall be considered to be ½ hour of operation.
   b. When daily rates are listed, less than four hours of operation shall be considered to be ½ Day of operation.

2. For equipment that must be brought to Site to be used exclusively on extra Work, cost of transporting equipment to Site and its return to its original location shall be determined as follows:
   a. Owner will pay for costs of loading and unloading equipment.
   b. Cost of transporting equipment in low bed trailers shall not exceed hourly rates charged by established haulers.
   c. Cost of transporting equipment shall not exceed applicable minimum established rates of California Public Utilities Commission.
   d. Owner will not make any payment for transporting and loading and unloading equipment if equipment is used on Work in any other way than upon extra Work.

3. Rental period may begin at time equipment is unloaded at Site of extra Work and terminate at end of the performance of the extra Work or Day on which Owner directs discontinuance of use of equipment, whichever first occurs. Excluding Saturdays, Sundays, and Owner legal holidays, unless equipment is used to perform extra Work on such Days, rental time to be paid per Day shall be four hours for zero hours of operation, six hours for four hours of operation and eight hours for eight hours of operation, time being prorated between these parameters. Hours to be paid for equipment that is operated less than eight hours due to breakdowns, shall not exceed eight less number of hours equipment is inoperative due to breakdowns.

D. Work Performed by Special Forces or Other Special Services. When Owner and CM R, by agreement, determine that special service or item of extra Work cannot be performed by forces of any Subcontractors, service or extra Work item may be performed by specialist. Invoices for service or item of extra Work on basis of current market price thereof may be accepted without complete itemization of labor, material, and equipment rental costs when it is impracticable and not in accordance with established practice of special service industry to provide complete itemization. In those instances wherein Subcontractors are required to perform extra Work necessitating a fabrication or machining process in a fabrication or machine shop facility away from Site, charges for that portion of extra Work performed in such facility may, by agreement, be accepted as a specialist billing. Owner must be notified in advance of all off-Site Work. In lieu of overhead and profit provided in paragraph 1.4.2 of this Document 01 2600, 15 percent will be added to specialist invoice price, after deduction of any cash or trade discount offered or available, whether or not such discount may have been taken.

1.06. Force-Account Work

A. If it is impracticable because of nature of Work, or for any other reason, to fix an increase or decrease in price definitely in advance, the CMR may be directed to proceed at a not-to-exceed (NTE) maximum price which shall not under any circumstances be exceeded. Subject to such limitation, such extra Work shall be paid for at actual necessary cost for Force-Account Work
or at the negotiated cost, as determined by Owner. The cost for Force-Account Work shall be determined pursuant to paragraphs 1.04 and 1.05 of this Document 01 2600.

B. Force-Account Work shall be used when it is not possible or practical to price out the changed Work prior to the start of that Work. In these cases, Force-Account Work will be utilized during the pricing and negotiation phase of the change. Once negotiations have been concluded and a bilateral agreement has been reached, the tracking of the Work under Force-Account is no longer necessary. Force-Account Work shall also be used when negotiations between Owner and CMR have reached an impasse and a bilateral agreement on the value of the changed Work cannot be reached. Owner may approve other uses of Force-Account Work.

C. Whenever any Force-Account Work is in progress, definite price for which has not been agreed on in advance, CMR shall report to Owner each Business Day in writing in detail amount and cost of labor and material used, and any other expense incurred in Force-Account Work on preceding Day, by using the Cost Proposal form attached hereto. No claim for compensation for Force-Account Work will be allowed unless report shall have been made.

D. Whenever Force-Account Work is in progress, definite price for which has not been agreed on in advance, CMR shall report to Owner when 75 percent of the NTE amount has been expended.

E. Force-Account Work shall be paid as extra Work under this Document 01 2600. Methods of determining payment for Work and materials provided in this paragraph 1.06 shall not apply to performance of Work or furnishings of material that, in judgment of Owner, may properly be classified under items for which prices are otherwise established in Contract Documents.

1.07. Owner-Furnished Materials

A. Owner reserves right to furnish materials as it deems advisable, and CMR shall have no claims for costs and overhead and profit on such materials.

1.08. Overhead and Profit Defined

A. The following constitutes charges that are deemed included in overhead and profit for all Contract Modifications, including Force-Account Work or CCD Work, whether incurred by CMR, Subcontractors, or suppliers, and neither CMR nor any Subcontractor may invoice or receive payment for these costs separately:

1. Drawings and other printed documents: field drawings, Shop Drawings, etc., including submissions of drawings
2. Routine field inspection of Work proposed
3. General Superintendence
4. General administration and preparation of cost proposals, schedule analysis, change orders and other supporting documentation as necessary
5. Computer services
6. Reproduction services
7. Salaries of project Architect/Engineer, superintendent, timekeeper, storekeeper and secretaries
8. Janitorial services
9. Temporary on-Site facilities:
   a. Offices
   b. Telephones
   c. Plumbing
   d. Electrical: Power, lighting
   e. Platforms
   f. Fencing, etc.
   g. Water
10. Home office expenses
11. Insurance, and Bond premiums and Taxes
12. Commissions
13. Procurement and use of vehicles and fuel used coincidentally in Work otherwise included in the Contract Documents
14. Surveying
15. Estimating
16. Protection of Work
17. Handling and disposal fees
18. Final cleanup
19. Other incidental Work
20. All amounts for items in Bid Items 3 and 4 as described in Document 01 1000 (Summary).

1.09. Records And Certification
A. Force-Account (cost reimbursement) charges shall be recorded daily and summarized in Cost Proposal form attached hereto. CMR or authorized representative shall complete and sign form each day. CMR shall also provide with the form: the names and classifications of workers and hours worked by each; an itemization of all materials used; a list by size type and identification number of equipment and hours operated; and an indication of all Work performed by specialists.
B. No payment for Force-Account Work shall be made until CMR submits original invoices substantiating materials and specialist’s charges.
C. Owner shall have the right to audit all records in possession of CMR relating to activities covered by CMR’s claims for modification of Contract, including Force-Account Work and CCD Work.
D. Further, Owner will have right to audit, inspect, or copy all records maintained in connection with this Contract, including financial records, in possession of CMR relating to any transaction or activity occurring or arising out of, or by virtue of, the Contract. If CMR is a joint venture, right of Owner shall apply collaterally to same extent to records of joint venture sponsor, and of each individual joint venture member. This right shall be specifically enforceable, and any failure of CMR to voluntarily comply shall be deemed an irrevocable waiver and release of all claims then pending that were or could have been subject to the Article XII of Document 00 7200.

ARTICLE II – PRODUCTS – NOT USED

ARTICLE III – EXECUTION – NOT USED

END OF DOCUMENT 00 2600

COST PROPOSAL FORM FOLLOWS ON NEXT PAGE
SAN MATEO HEALTH SYSTEM CAMPUS UPGRADE PROJECT

COST PROPOSAL (CP)

Contract Number ___

Date: ________________

In Response To

RFP #, etc.

To: COUNTY OF SAN MATEO

Attention: ____________________________

[ENTER OWNER ADDRESS]

Telephone (___) [_________

Fax: (___) [_________

From: [INSERT CMR’S NAME/ADDRESS]

This Cost Proposal is in response to the above-referenced ________ [insert RFP, etc. as applicable].

Brief description of change(s): ____________________________________________________________
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<th>ITEM DESCRIPTION</th>
<th>CMR</th>
<th>SUB 1</th>
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<td>Subcontractor’s Overhead &amp; Profit on Labor, Materials &amp; Equipment (Not to exceed 15% of total Cost of Extra Work)</td>
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<td>Overhead &amp; Profit to CMR for Subcontractor’s Work (Not to exceed 15% of total Cost of Extra Work)</td>
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<td>Contingency (3% of total Cost of Extra Work) (Percent of Total Cost above not including any O/P or contingency)</td>
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**REQUESTED CHANGE IN CONTRACT TIME (DAYS)**

By CMR: ___________________________  Signature: ___________________________  Date: ___________________________
PAYMENT PROCEDURES

ARTICLE I – GENERAL

1.01. Summary
   A. Document includes description of requirements and procedures for determining amount of Work
      performed and for obtaining payment for Work performed.

1.02. References
   A. California Public Contract Code
   B. Code of Civil Procedure
   C. Government Code

1.03. Scope of Work
   A. Work under Contract Documents, or under any Bid Item, allowance, or alternate, shall include all labor,
      materials, taxes, transport, handling, storage, supervision, administration, and all other items necessary
      for the satisfactory completion of Work, whether or not expressly specified or indicated.

1.04. Determination of Quantities
   A. Quantity of work to be paid for under any item for which a unit price is fixed in Contract Documents
      shall be number, as determined by Owner, of units of work satisfactorily completed in accordance with
      Contract Documents or as directed by Owner. Unless otherwise provided, determination of number of
      units of work so completed will be based, so far as practicable, on actual measurement or count within
      prescribed or ordered limits, and no payment will be made for work done outside of limits. Measurements
      and computations will be made by methods set forth in Contract Documents, including
      without limitation this Document 01 2900. If methods are not so set forth, measurements shall be made
      in any manner which Owner considers appropriate for class of Work measured (e.g., pre-assigned
      values, percentage completion, units completed or incremental milestones). Contractor must
      immediately inform Owner of any disputes regarding quantity measurements and shall immediately
      supply Owner with any documentation supporting the disputed measurements.

1.05. Scope of Payment
   A. Except as otherwise expressly stated in Document 01 1000 (Summary), payment to Contractor at the
      unit price or other price fixed in Contract Documents for performing Work required under any item, or
      (if the Contract is on a single lump sum price basis) at the lump sum price fixed in the Contract
      Documents for performing all Work required under Contract Documents, and as either may be adjusted
      pursuant to any approved Change Order or Construction Change Directive, shall be full compensation
      for completing, in accordance with Contract Documents, all Work required under the item or under
      Contract Documents, and for all expense incurred by Contractor for any purpose in connection with the
      performance and completion of said Work, including all incidental work necessary for completion of the
      Work.
   B. The Contract Sum, whether lump sum, unit price or otherwise, shall be deemed to include all costs
      necessary to complete required Work, all costs (if any) for loss or damage arising from nature of Work
      or prosecution of the Work, and from action of elements. Unless Contract Documents expressly provide
      otherwise, the Contract Sum shall be deemed to include:
      1. Any and all costs arising from any unforeseen difficulties which may be encountered during, and
         all risks of any description connected with, prosecution of Work or prosecution of Bid Item (whether
         lump sum or unit price) until acceptance by Owner;
      2. All expenses incurred due to suspension, or discontinuance of Work or discontinuance of Bid Item
         (whether lump sum or unit price) as provided in Contract Documents;
      3. Escalation to allow for cost increases between time of Contract Award and completion of Work or
         completion of Bid Item (whether lump sum or unit price).
C. Whenever it is specified herein that Contractor is to do work or furnish materials of any class for which no price is fixed in Contract Documents, it shall be understood that Contractor is to do such work or furnish such materials without extra charge or allowance or direct payment of any sort, and that cost of doing work or furnishing materials is to be included in price bid, unless it is expressly specified herein, in particular cases, that work or material is to be paid for as extra work.

D. No payment shall be made for materials or equipment not yet incorporated into the Work, except as specified in Document 01 1000 (Summary) or as may be agreed to by Owner in its sole discretion.

E. Where Contractor requests payment on the basis of materials and equipment not incorporated in the Work, Contractor must satisfy the following conditions:
   1. The materials and/or equipment shall be delivered and suitably stored at the Site or at another local location agreed to in writing, for example, a mutually acceptable bonded and insured warehouse;
   2. Full title to the materials and/or equipment shall vest in Owner at the time of delivery to the Site, warehouse or other storage location;
   3. Obtain a negotiable warehouse receipt, endorsed over to Owner for materials and/or equipment stored in an off-site warehouse. No payment will be made until such endorsed receipts are delivered to Owner;
   4. Stockpiled materials and/or equipment shall be available for Owner inspection, but Owner shall have no obligation to inspect them and its inspection or failure to inspect shall not relieve Contractor of any obligations under the Contract Documents. Materials and/or equipment shall be segregated and labeled or tagged to identify these specific Contract Documents;
   5. After delivery of materials and/or equipment, if any inherent or acquired defects are discovered, defective materials and/or equipment shall be removed and replaced with suitable materials and/or equipment at Contractor's expense;
   6. At Contractor's expense, insure the materials and/or equipment against theft, fire, flood, vandalism, and malicious mischief, as well as any other coverages required under the Contract Documents;
   7. Contractor's Application for Payment shall be accompanied by a bill of sale, invoice or other documentation warranting that Owner has received the materials and equipment free and clear of all liens and evidence that the materials and equipment are covered by appropriate property insurance and other arrangements to protect Owner interest therein, all of which must be satisfactory to Owner. This documentation shall include, but not be limited to, conditional releases of mechanics' liens and stop notices from all those providing materials and equipment as to which the Application for Payment relates, as well as unconditional releases of the same from the same as to the previous Application for Payment for which they have not already been provided.

F. Amounts previously paid for materials and equipment prior to incorporation into the Work shall be deducted from amounts otherwise due Contractor as they are incorporated.

G. Nothing in the Contract Documents shall be construed as vesting in Contractor any right of property ownership in the materials used in the Work after they have been attached or affixed to the Work or the soil, or after payment has been made for ninety percent (90%) of the value of materials delivered to the site of the Work, or stored subject to or within the control of Owner. All such materials become the property of Owner upon being so attached or affixed or upon payment of ninety percent (90%) of the value of material delivered to the Work site or stored subject to or within the control of Owner's control.

1.06. **Basis of Payment**

A. Unit Price Quantities: When estimated quantity for specific portions of Work is listed in Proposal Form, quantity of Work to be paid for shall be actual number of units satisfactorily completed, as determined by Owner and certified by Contractor, in accordance with Contract Documents.

B. Lump Sum: When estimated quantity for specific portion of Work is not indicated and unit is designated as lump sum, payment will be on a lump sum basis for Work satisfactorily completed in accordance with Contract Documents.

C. Allowances: Allowance items (if any) will be paid as provided in Document 01 1000 (Summary). Funds authorized for Allowance Work will not be released for Contract payments unless Owner has authorized Allowance Work in writing.

D. Owner does not expressly, or by implication, agree, warrant, or represent in any manner, that actual amount of Work will correspond with amount shown or estimated and reserves right to increase or
decrease amount of any class or portion of Work, to leave out entire Work item or items, or to add Work not originally included in Contract Documents, when in its judgment such change is in best interest of Owner. No change in Work shall be considered a waiver of any other condition of Contract Documents. No claim shall be made for anticipated profit, for loss of profit, for damages, or for extra payment whatever, except as otherwise expressly provided for in Contract Documents, because of any differences between amount of Work actually done and estimated amount as set forth herein, or for elimination of Work items.

1.07. Progress Payments

A. If requested by Contractor, progress payments will be made monthly.

B. Schedule of Values.

1. Within twenty Days from issuance of Notice of Award and prior to Contractor’s first Application for Payment, submit a detailed breakdown of its Bid by Permit/Bid Items, scheduled Work items and/or activities, including coordination responsibilities and Project Record Documents responsibilities (Schedule of Values). Where more than one Subcontractor comprises the work of a Work item or activity, the Schedule of Values shall show a separate line item for each subcontract. Categorize items per CSI MasterFormat 2004 Division format established in Table of Contents, identifying each line item by number and title of respective Specification Sections. Furnish such breakdown of the total Contract Sum by assigning dollar values (cost estimates) to each applicable Progress Schedule network activity, which cumulative sum equals the total Contract Sum. The Schedule of Values shall contain Owner’s name, the Project’s name, number and location, Contractor’s name and address and date, and shall be in a format and contain such detail as may be directed by Owner to facilitate and clarify future progress payments to Contractor for direct Work under Contract Documents.

2. Contractor’s overhead, profit, insurance, cost of bonds (except to the extent expressly identified in a Bid Item) and/or other financing, as well as “general conditions costs,” (e.g., Site cleanup and maintenance, temporary roads and access, off-site access roads, temporary power and lighting, security, and the like), shall be identified as separate line items (and shall not be prorated through all activities) so that the sum of all the Schedule of Values line items equals Contractor’s total Contract Sum, less any allowances designated by Owner. Scheduling, record documents and quality assurance control shall be separate line items.

3. Owner will review the breakdown in conjunction with the Progress Schedule to ensure that the dollar amounts of this Schedule of Values are, in fact, fair market cost allocations for the Work items listed. Upon favorable review by Owner, Owner will accept this Schedule of Values for use. Owner shall be the sole judge of fair market cost allocations.

4. Owner will reject any attempt to increase the cost of early activities, i.e., “front loading,” resulting in an inaccurate reallocation of moneys until such “front loading” is corrected. Repeated attempts at “front loading” may result in suspension or termination of the Work for default, or refusal to process progress payments until such time as the Schedule of Values is acceptable to Owner.

C. Applications for Payment. Contractor shall establish and maintain records of cost of the Work in accordance with generally accepted accounting practices. In addition:

1. On or before the 22nd day of each month, Contractor shall submit to Owner a marked up copy of an Application for Payment for the cost of the Work put in place during the period of the current month. This marked up copy of percentages complete will allow Owner and the Project Inspector to inspect and confirm these percentages. Owner will then return the results of its review to the Contractor so it can prepare its monthly billing in time for the Schedule update/payment meeting as noted in Document 01 3100. The agreed Application for Payment shall be for the total value of activities completed or partially completed, including approved activity costs, based upon Schedule of Values prices (or Bid item prices if unit price) of all labor and materials incorporated in the Work up until midnight of the 25th Day of that one month period, less the aggregate of previous payments. Accumulated retainage shall be shown as a separate item in payment summary. Contractor shall submit in a form acceptable to Owner an itemized cost breakdown of Contractor’s record of Cost of the Work, together with supporting data and any certification required by Owner. If Contractor
is late submitting its Application for Payment (or the preliminary marked up Application for Payment), the Application may be processed at any time during the succeeding one-month period, resulting in processing of Contractor's Application for Payment being delayed for more than a Day for Day basis.

2. Applications for Payment may include, but are not necessarily limited to the following:
   a. Material, equipment, and labor incorporated into the Work, less any previous payments for the same;
   b. Up to 75 percent of the cost of equipment identified in paragraph 1.05.E. of this Document 01 2900 (if any), if purchased and delivered to the Site or stored off Site, as may be approved by Owner.
   c. Up to 50 percent of the cost of materials identified in paragraph 1.05.E. of this Document 01 2900 (if any), specifically fabricated for the Project that are not yet incorporated into the Work.

3. Concurrently with each Application for Payment, or as otherwise provided in Contract Documents, Contractor shall submit Contractor and its Subcontractors' certified payroll records required to be maintained pursuant to Labor Code section 1776 for all labor performed during pay periods ending during the period covered by the Application for Payment. All such submissions shall be in such form (including without limitation hard copy or electronic) as provided in Contract Documents or as Owner may request.

4. At the time any Application for Payment is submitted, Contractor shall certify in writing the accuracy of the Application and that Contractor has fulfilled all scheduling requirements of Document 00 7200 (General Conditions) and Document 01 3200 (Construction Progress Documentation), including updates and revisions. A responsible officer of Contractor shall execute the certification.

5. Payment Applications must be accompanied by all (if any) documentation required by the Owner's SBE Program.

6. If Contractor fails to timely deliver any of the following items, Owner may in its sole discretion, withhold five percent (5%) of each Application for Payment unless and until received:
   a. All required monthly progress schedule update information required by Contract Documents (including without limitation Document 01 3200 Construction Progress Documentation).
   b. All Project Record Document submittals required by the Contract Documents (including without limitation Document 01 7800 Closeout Submittals).

7. Each Application for Payment shall list each Change Order and Construction Change Directive (CCD) executed prior to date of submission, including the Change Order/CCD Number, and a description of the work activities, consistent with the descriptions of original work activities. Submit a monthly Change Order/CCD status log to Owner.

8. Contractor shall maintain consistency with previous approved Applications for Payment.

9. If Owner requires substantiating data, submit information requested by Owner, with cover letter identifying Project, Application for Payment number and date, and detailed list of enclosures. Submit one copy of substantiating data and cover letter for each copy of Application for Payment submitted.

10. If Contractor fails or refuses to participate in work reconciliations or other construction progress evaluation with Owner, Contractor shall not receive current payment until Contractor has participated fully in providing construction progress information and schedule update information to Owner.

D. Progress Payments.

1. Owner will review Contractor's Application for Payment following receipt. If adjustments need to be made to percent of completion of each activity, Owner will make appropriate notations and return to Contractor. Contractor shall revise and resubmit. All parties shall update percentage of completion values in the same manner, i.e., express value of an accumulated percentage of completion to date.

2. Each Application for Payment may be reviewed by Owner and/or inspectors to determine whether the Application for Payment is proper, and shall be rejected, revised, or approved by Owner pursuant to the Schedule of Values prepared in accordance with paragraph 1.07.B. of this Document 01 2900.
3. If it is determined that the Application for Payment is not proper and suitable for payment, Owner will return it to Contractor as soon as practicable, but no later than seven Days after receipt, together with a document setting forth in writing the reasons why the Application for Payment is not proper. If Owner determines that portions of the Application for Payment are not proper or not due under the Contract Documents, then Owner may approve the other portions of the Application for Payment, and in the case of disputed items or defective Work not remedied, may withhold up to 150 percent of the disputed amount from the progress payment.

4. Pursuant to Public Contract Code section 20104.50, if Owner fails to make any progress payment within 30 Days after receipt of an undisputed and properly submitted Application for Payment from Contractor, Owner shall pay interest to Contractor equivalent to the legal rates set forth in subdivision (a) of Section 685.010 of the Code of Civil Procedure. An Application for Payment is not considered undisputed until it has been reviewed and approved by Owner’s PDU Director or Director’s Designee. The 30-Day period shall be reduced by the number of Days by which Owner exceeds the seven-Day return requirement set forth herein.

5. As soon as practicable after approval of each Application for Payment for progress payments, Owner will pay to Contractor in manner provided by law, an amount equal to 95 percent of the amounts otherwise due as provided in the Contract Documents, or a lesser amount if so provided in Contract Documents, provided that payments may at any time be withheld if, in judgment of Owner, Work is not proceeding in accordance with Contract, or Contractor is not complying with requirements of Contract, or to comply with stop notices or to offset liquidated damages accruing or expected.

6. Before any progress payment or final payment is due or made, Contractor shall submit satisfactory evidence that Contractor is not delinquent in payments to employees, Subcontractors, suppliers, or creditors for labor and materials incorporated into Work. This specifically includes, without limitation, conditional lien release forms for the current progress payment and unconditional release forms for past progress payments. Owner also may elect in its sole discretion to pay progress payments by joint check to Contractor and each Subcontractor having an interest in that progress payment in such amount.

7. Owner reserves and shall have the right to withhold payment for any equipment and/or specifically fabricated materials that, in the sole judgment of Owner, are not adequately and properly protected against weather and/or damage prior to or following incorporation into the Work.

8. Granting of progress payment or payments by Owner, or receipt thereof by Contractor, shall not be understood as constituting in any sense acceptance of Work or of any portion thereof, and shall in no way lessen liability of Contractor to replace unsatisfactory work or material, though unsatisfactory character of work or material may have been apparent or detected at time payment was made.

9. When Owner shall charge sum of money against Contractor under any provision of Contract Documents, amount of charge shall be deducted and retained by Owner from amount of next succeeding progress payment or from any other monies due or that may become due Contractor under Contract. If, on completion or termination of Contract, such monies due Contractor are found insufficient to cover Owner charges against it, Owner shall have right to recover balance from Contractor or Sureties.

E. Retention Changes.

1. Following satisfactory and timely completion of individual Project Component Group, following Contractor’s request, Owner may, in its sole discretion, elect to do one or more of the following:
   a. Notwithstanding paragraph 1.07.D.5 above, pay any or all subsequent Applications for Payment for progress payments at the rate of 95 percent of the amounts otherwise due.
   b. Release to Contractor any retention otherwise held by Owner.

2. Owner reserves the right to revoke any election under paragraph 1.07.D.5 above at any time.

3. Nothing in this paragraph 1.07.D. shall lessen or diminish any Owner right or remedy, including without limitation Owner right to require Contractor to perform all Work within the time otherwise required in the Contract Documents.

1.08. Substitution of Securities in Lieu of Retention
A. In accordance with the provisions of Public Contract Code section 22300, substitution of securities for any moneys withheld under Contract Documents to ensure performance is permitted under following conditions:
1. At request and expense of Contractor, securities listed in Section 16430 of the Government Code, bank or savings and loan certificates of deposit, interest bearing demand deposit accounts, standby letters of credit, or any other security mutually agreed to by Contractor and Owner which are equivalent to the amount withheld under retention provisions of Contract shall be deposited with Controller or with a state or federally chartered bank in California, as the escrow agent, who shall then pay such monies to Contractor. Upon satisfactory completion of Contract, securities shall be returned to Contractor.
2. Alternatively, Contractor may request and Owner shall make payment of retentions earned directly to the escrow agent at the expense of Contractor. At the expense of Contractor, Contractor may direct the investment of the payments into securities and receive the interest earned on the investments upon the same terms provided for in this Document 01 2900 for securities deposited by Contractor. Upon satisfactory completion of Contract Documents, Contractor shall receive from escrow agent all securities, interest, and payments received by the escrow agent from Owner, pursuant to the terms of this Document 01 2900. Pay to each Subcontractor, not later than 20 Days after receipt of the payment, the respective amount of interest earned, net of costs attributed to retention withheld from each Subcontractor, on the amount of retention withheld to insure the performance of Contractor.
3. Contractor shall be beneficial owner of securities substituted for monies withheld and shall receive any interest thereon.
4. Enter into escrow agreement with Controller according to Document 00 6801 (Escrow Agreement for Security Deposit in Lieu of Retention), as authorized under Public Contract Code section 22300, specifying amount of securities to be deposited, terms and conditions of conversion to cash in case of default of Contractor, and termination of escrow upon completion of Contract Documents.
5. Public Contract Code section 22300 is hereby incorporated in full by this reference.

1.09 Substantial Completion Payment
A. Following issuance of Certificate of Substantial Completion, submit Application for Payment reflecting Certificates of Partial Substantial Completion (if any) issued previously for Owner occupancy of designated portions of Work.
B. Required administrative actions and submittals that precede or coincide with this application include:
1. Occupancy permits and similar approvals.
2. Warranties and maintenance agreements (dated to commence on date of Substantial Completion).
3. Test/adjust/balance records.
4. Maintenance and training instructions and completion of training as required by the Contract Documents, including Document 01 8200 (Demonstration and Training).
5. Meter readings.
7. Change-over information related to Owner’s occupancy, use, operation, and maintenance.
8. Advice on shifting insurance coverages.
9. Final progress photographs.
10. Comprehensive list of incomplete or non-complying Work (initial punch list).
11. Any other items required by Document 01 7800 (Closeout Submittals)

1.10 Final Payment
A. As soon as practicable after all required Work is completed in accordance with Contract Documents, including commissioning, punch list, testing, record documents and Contractor maintenance after Final Acceptance, Owner will pay to Contractor, in manner provided by law, unpaid balance of Contract Sum of Work (including without limitation retentions), or whole Contract Sum of Work if no progress payment has been made, determined in accordance with terms of Contract Documents, less sums as may be lawfully retained under any provisions of Contract Documents or by law.
B. Prior progress payments shall be subject to correction in the final payment. Owner determination of
amount due as final payment shall be final and conclusive evidence of amount of Work performed by Contractor under Contract Documents and shall be full measure of compensation to be received by Contractor.

C. Contractor and each assignee under an assignment in effect at time of final payment shall execute and deliver at time of final payment, and as a condition precedent to Owner obligation to make final payment, Document 00 6530 (Agreement and Release of Any and All Claims) discharging Owner, its officers, agents, employees, and consultants of and from liabilities, obligations, and claims arising under Contract Documents.

1.11. Effect of Payment

A. Payment will be made by Owner, based on Owner observations at the Site and the data comprising the Application for Payment. Payment will not be a representation that Owner has:
   1. Made exhaustive or continuous on-Site inspections to check the quality or quantity of Work;
   2. Reviewed construction means, methods, techniques, sequences, or procedures;
   3. Reviewed copies of requisitions received from Subcontractors and material suppliers and other data requested by Owner to substantiate Contractor’s right to payment; or
   4. Made examination to ascertain how or for what purpose Contractor has used money previously paid on account of the Contract Sum.

1.12. Materials

A. General Requirements
   1. Contractor must not purchase any materials, supplies, or equipment for the Work subject to any chattel mortgage or subject to a conditional sale or other agreement by which any interest therein or in any part thereof is retained by the seller or the Supplier.
   2. Contractor warrants free and clear title to all material, supplies, and equipment Installed or incorporated in the Work and agrees upon Completion of the Work to deliver the premises, together with all improvements and appurtenances constructed or placed thereon by Contractor, to Owner free from any claims, liens or charges of any kind. Contractor nor any person, firm, or corporation furnishing materials, labor or services for any Work has the right to place a lien upon the premises or any improvement or appurtenances therein.
   3. The provisions of this Document 00 2900.1.12 (General Requirements), must be inserted in all Subcontracts and material contracts and notice of its provisions must be provided to all persons furnishing material for the Work when no formal contract is entered into for such material.

ARTICLE II – PRODUCTS – NOT USED

ARTICLE III – EXECUTION – NOT USED

END OF DOCUMENT 00 2900
ARTICLE I – GENERAL

Summary

A. This Document includes:
   1. Article I – General
      a. 1.01 – Summary
      b. 1.02 - Related Documents
      c. 1.03 – Definitions
      d. 1.04 – Project Meetings
   2. Article II – Products (Not Used)
   3. Article III – Execution (Not Used)
   4. Article IV – Forms (Not Used)

1.02. Related Documents

A. Section 01 32 00, “Construction Progress Documentation”
B. Section 01 35 63, “Solid Waste Management and Recycling Plan”
C. Section 01 45 00, “Quality Control”
D. Section 01 50 00, “Temporary Facilities and Controls”
E. Section 01 77 00, “Procedures for Substantial Completion and Final Completion”

1.03. Definitions

A. Decision/Action Tracking Report. A report prepared by the CMR recording all actions, commitments, and decisions (items) made at various Project Meetings and conferences. At a minimum, the report must track the name of the person responsible for the item, a description of the required action or decision, the initiation date of the item, the due date for the item, actual completion date of the item, and the current status of the item. Copies of the Decision/Action tracking report must be provided to all attendees and must be submitted to the Owner within twenty-four (24) hours of the meetings.

1.04. Project Meetings

A. General.
   1. CMR must inform participants of date and time of each meeting and preside at all required meetings throughout progress the Work unless otherwise directed by Owner.
   2. CMR must prepare agenda for all meetings and provide to all attendees prior to the meetings.
   3. CMR must attend all meetings as required by the Contract Documents.
   4. CMR must attend and/or conduct additional meetings as directed by the Owner’s Project Manager.
   5. CMR must conduct meetings and conferences at the Project Site in the Contractor’s on-site temporary job trailer, unless otherwise indicated or required by Owner.
   6. CMR’s job trailer must contain a conference table and sufficient seating to accommodate twelve (12) meeting participants.
   7. CMR must prepare and distribute meeting minutes.
   8. CMR must maintain notes from all meetings and conferences in the form of a Decision/Action Tracking Report.

B. Preconstruction Conference.
   1. The Owner will schedule and conduct a Preconstruction Conference before starting construction but no later than 21 Days after execution of the Agreement.
   2. Conference will be held at Project Site or another convenient location designated by Owner.
   3. Participants:
      a. Owner’s Project Manager (Mandatory Attendance Required)
      b. Designer of Record (Mandatory Attendance Required)
      c. Contractor’s Authorized Representative (Mandatory Attendance Required)
4. All participants at the conference must be familiar with Project and authorized to conclude matters relating to the Work.

5. Agenda. Items of significance to be discussed at the meeting include:
   a. Introductions
   b. Review Scope of Work
   c. Emergencies
   d. Interim Life Safety
   e. Required Notifications
   f. Contractor Quality Control (QC) System
   g. Testing and Inspection Laboratory
   h. Coordination
   i. Normal Hours of Work
   j. Workplace Environment
   k. Use of Project Site
   l. Security
   m. Disruption of Owner’s Normal Operations
   n. Use of Owner’s Facilities
   o. Temporary Facilities and Controls
   p. Accepting Material Deliveries
   q. General Correspondence
   r. Additional Detailed Instructions
      1. Field Modifications
      2. Requests for Information (RFI)
      3. Change Orders
      4. Progress Payments
      5. Submittals (List of Owner’s Submittal reviewers)
   s. Record Documents
   t. Owner Furnished Contractor Installed (OFCI) Equipment
   u. Environmental Issues
   v. Tentative Schedule
   w. Liquidated Damages

6. The Owner will prepare meeting minutes of the Preconstruction Conference and distribute minutes to the attendees.

C. Schedule (See Section 01 32 00).

D. Solid Waste Management Plan (See Section 01 35 63, “Solid Waste Management and Recycling Plan”).

E. Quality Control Meetings.
   1. CMR must conduct and take minutes of all meetings required by Section 01 45 00, “Quality Control”.

F. Progress Meetings.
   1. The CMR and Owner’s Project Manager will work together to establish a schedule of construction Progress Meetings. The frequency of these Progress Meetings shall be at the discretion of Owner’s Project Manager, and shall be no more often than once each week. Contractor must attend Progress Meetings at the times and locations scheduled. The progress meetings will be located at the Contractor’s on-site field office unless the Owner’s Project Manager approves an alternate location.

2. Attendees:
   a. Owner’s Project Manager
   b. Designer of Record
   c. Contractor Authorized Representative
   d. Contractor’s QC Manager
   e. As-needed Subcontractor(s)
f. Testing Laboratory Representative (TBD)
g. Other entities concerned with current progress or involved in planning, coordination, or performance of future activities must be represented at these meetings.

3. Agenda:
   a. Review and update Contractor’s Decision/Action Tracking Report from previous Progress Meeting
   b. Schedule Review
      1. Review progress since the last meeting
      2. Compare current progress against Official Progress Schedule
      3. Determine how construction behind schedule will be expedited
      4. Discuss whether schedule revisions are required to ensure that current and subsequent activities will be completed within the Contract Time.
   c. Review present and future needs of each entity present, including the following:
      1. Interface requirements
      2. Sequence of operations
      3. Status of Submittals
      4. Status of key deliveries
      5. Status of off-site fabrication
      6. Site access issues
      7. Site utilization
      8. Temporary facilities and controls
      9. Infection Control
      10. Interim Life Safety
      11. Normal Hours of Work
   d. Progress cleaning
   e. Change Orders.

4. At a minimum, the Contractor must maintain notes for all Progress Meetings in the form of a Decision/Action Tracking Report. Copies of the Decision/Action tracking report must be provided to all attendees and two (2) copies must be submitted to the Owner within twenty-four (24) hours of the meetings.

5. Closeout Conference (See Section 01 77 00, “Procedures for Substantial Completion and Final Completion”)

6. Progress Schedule and Billing Meetings.
   a. A meeting will be held on approximately the 25th of each month or as otherwise agreed to with Owner (but no more than once every thirty {30} days) to review the schedule update submittal and progress payment application.
      1. At this meeting, at a minimum, the following items will be reviewed:
         i. Percent complete of each activity;
         ii. Time impact evaluations for Change Orders and Time Extension Request;
         iii. Actual and anticipated activity sequence changes;
         iv. Actual and anticipated duration changes; and
         v. Actual and anticipated Contractor delays.
      2. These meetings are considered a critical component of overall monthly schedule update submittal and Contractor shall have appropriate personnel attend. At a minimum, Contractor’s General Superintendent and Scheduler shall attend these meetings.
      3. Contractor shall set aside sufficient time to review the progress schedule and the monthly pay application, and plan on the meeting taking no less than two hours.

7. Special Meetings.
   a. Any party may call special meetings by notifying all desired participants and Owner five (5) Days in advance, giving reason for meeting. Special meetings may be held without advance notice in emergency situations.
   b. At any time during the progress of Work, Owner shall have authority to require Contractor attend meeting of any or all of the Subcontractors engaged in Work or in other work, and notice of such meeting shall be duly observed and complied with by Contractor.
c. Contractor shall schedule and conduct coordination meetings (including as required with other contractors, Owner and its representatives, utility owners and others) as necessary to discharge coordination responsibilities in Document 00 72 00 (General Conditions). Contractor shall give Owner five (5) Days written notice of coordination meetings. Contractor shall maintain minutes of coordination meetings. Attendees shall have seven (7) Days to submit comments or additions to minutes. Minutes will constitute final memorialization of results of coordination meetings.

d. Contractor to submit minutes of meetings to all attendees within three (3) days of the meeting.

8. Safety Meetings.
   a. Conduct monthly Contractor Safety Committee meetings.
   b. Conduct weekly toolbox safety talks.

G. Commissioning Meetings - See Document 01 9113 General Commissioning Requirements.

H. Demonstration and Training Meetings (See Section 01 82 00, “Demonstration and Training”)

ARTICLE II - PRODUCTS (Not Used)

ARTICLE III - EXECUTION (Not Used)

ARTICLE IV - FORMS (Not Used)

END OF DOCUMENT 01 31 50
ARTICLE I – GENERAL

1.01. Summary

A. This Document includes:
   1. Article I – General
      a. 1.01 – Summary
      b. 1.02 – Related Documents and Sections
      c. 1.03 - Definitions
      d. 1.04 - General Requirements
   2. Article II – Products
      a. 2.01 - Scheduling Software
   3. Article III – Execution
      a. 3.01 - Basic Progress Schedule Requirements
      b. 3.02 - CPM Progress Schedule
      c. 3.03 - Schedule Orientation Meeting
      d. 3.04 - Preliminary Contract Schedule
      e. 3.05 - Baseline Schedule
      f. 3.06 - Official Progress Schedule
      g. 3.07 - Monthly Update of Official Progress Schedule
      h. 3.08 - Revised Official Progress Schedule
      i. 3.09 - Short Interval Schedule
      j. 3.10 - Recovery Schedule
      k. 3.11 - Cost Breakdown
      l. 3.12 - Time Extensions
      m. 3.13 - Submittal Logs
      n. 3.14 - Project Reports
   4. Article IV – Forms (Not Used)

1.02. Related Documents and Sections (Not Used)

1.03. Definitions

A. Baseline Schedule. The Contractor’s initial CPM Progress Schedule accepted by the Owner as presenting an orderly and realistic plan for completion of the entire Work of the Project. When accepted by the Owner’s Project Manager, the Contractor’s Baseline Schedule becomes the initial version of the CPM Progress Schedule.

B. CPM Progress Schedule. The CPM Progress Schedule is the Contractor’s Progress Schedule prepared in chart or graph format, consistent in all respects with the Contract Time(s) and order of Work, presented in sufficient detail to show the chronological relationship of all activities of the Project including but not limited to planned starting and completion dates of various activities, submittal of Shop Drawings, procurement of materials and equipment, and deliveries of materials and equipment, The Contractor’s Progress Schedule prepared in CPM Precedence format using the Owner approved scheduling software required by this Document 01 3200.

C. Preliminary Contract Schedule (also called an Initial Schedule). The Contractor’s CPM Progress Schedule presenting its detailed sequence of early operations including procurement of materials and equipment for a minimum of ninety (90) Days from the official Contract start date stated in the Notice to Proceed. The Preliminary Contract Schedule must also present all Milestones, sequences, and activities occurring during the entire Contract Time that are specifically required by the Contract Documents to be shown on the Contractor’s Preliminary Contract Schedule.
D. Recovery Schedule. Contractor’s detailed schedule indicating how Contractor intends to recover lost time.

E. Revised CPM Progress Schedule. Contractor’s written request to revise the current version of the Official Progress Schedule. If the Owner accepts the Contractor’s request to revise the Official Progress Schedule, it becomes the new current version of the Official Progress Schedule.

F. Short Interval Schedule. The Contractor’s four-week schedule showing the past week, the week submitted, and two weeks thereafter. The Short Interval Schedule must correlate with the current version of the CPM Progress Schedule and reference the appropriate activity numbers.

1.04. General Requirements

A. Perform scheduling of Work under this Contract in accordance with requirements of this Document 01 3200.
   1. Schedule, monthly payment requests, and project status reporting requirements of the Contract Documents shall employ scheduling as required in this Document 01 3200.

B. Upon Award of Contract, immediately commence development of Preliminary Contract Schedule to ensure compliance with schedule submittal requirements.

C. Contractor’s obligations under this Document 01 3200 are hereby deemed material obligations justifying Owner remedies for default if Contractor fails to perform. Nothing in this paragraph 1.04.C. of this Document 01 3200 or the lack of an express statement that any other Contract Documents provision is or is not material shall be considered in determining whether any such other provision is material.

D. Employ competent scheduling personnel or a schedule consultant with experience performing scheduling required herein on a minimum of two prior, similar projects, and with first-hand knowledge of this Project, including monthly site visits.

E. Progress Schedule shall be based on, and incorporate milestone and completion dates specified, in Contract Documents.

F. Overall time of completion and time of completion for each milestone shown on CPM Progress Schedule shall adhere to times in Document 00 5201 (Agreement), unless an earlier (advanced) time of completion is requested by Contractor and agreed to by Owner. A Change Order shall formalize any such agreement.
   1. Owner is not required to accept an earlier (advanced) schedule, i.e., one that shows early completion date(s) for the contract time.
   2. Contractor is not entitled to extra compensation in event agreement is reached on an earlier (advanced) schedule and contractor completes its work, for whatever reason, beyond completion date shown in earlier (advanced) schedule but within the contract time.
   3. A schedule showing the work completed in less than the contract time, which has been accepted by owner, shall be considered to have project float. The project float is the time between the scheduled completion of the work and contract substantial completion for each Project Component. Project float is a resource available to both owner and contractor.
   4. Float ownership: neither owner nor contractor owns float. The project owns the float. As such, liability for delay of any substantial completion or final completion date rests with the party whose actions, last in time, actually cause delay to a substantial completion or final completion date.
      a. For example, in the event of unexcused delay by Party A and Party B, and if Party A uses some, but not all of the float and Party B later uses remainder of the float as well as additional time beyond the float, Party B shall be liable for the time that represents a delay to the Substantial Completion date.
      b. Under this scenario, Party A would not be responsible for the time since it did not consume all of the float and additional float remained; therefore, the Substantial Completion Date was unaffected.

G. CPM Progress Schedule shall be the basis for evaluating job progress, payment requests, and time extension requests. Responsibility for developing CPM Progress Schedule and monitoring actual progress rests with Contractor.

H. Failure of CPM Progress Schedule to include any element of the Work or any inaccuracy in CPM Progress Schedule will not relieve Contractor from responsibility for accomplishing the Work in accordance with the Contract. Owner acceptance of Schedule shall be for its use in monitoring
and evaluating job progress, payment requests, and time extension requests, and shall not, in any manner, impose a duty of care upon Owner, or act to relieve Contractor of its responsibility for means and methods of construction.

I. Transmit to Owner by email, no less than monthly, current progress schedule in electronic form (in soft copy, native source file and PDF), to include the entire electronic file without abridgment, inclusive of all updates.

ARTICLE II - PRODUCTS

2.01. Scheduling Software

A. Utilize an Owner approved computer-scheduling software, for all scheduling including schedule updates, and employ scheduling personnel experienced and competent in it. For all activities or impacts shown in schedule, Contractor shall complete all data points in the software to specifically include the activities, their durations, their logic ties and their resources.

B. Each Schedule (Preliminary, Baseline, CPM Progress and updates) shall indicate all separate fabrication, procurement and field construction activities required for completion of the Work, including but not limited to the following:

5. All Contractor, Subcontractor, and assigned Contractor work shall be shown in a logical work sequence that demonstrates a coordinated plan of work for all contractors. The intent is to provide a common basis of acceptance, understanding, and communication, as well as interface with other contractors.

6. Activities related to the delivery of Contractor and Owner-furnished equipment to be Contractor and Owner installed per Contract shall be shown.

7. All activities shall be identified through codes or other identification to indicate the building (i.e. buildings, Site work) and Contractor/Subcontractor responsibility to which they pertain.

8. Break up the Work schedule into activities of durations of approximately twenty-one (21) Work Days or less each, except for non-field construction activities or as otherwise deemed acceptable by Owner.

9. Show the critical path in red. For each activity, show early start, late start, early finish, late finish, durations measured in Days, float, resources, predecessor and successor activities, planned workday/week for the activity, material quantities, and scheduled/actual progress payments.

C. Seasonal weather conditions (which do not constitute a delay as defined herein) shall be considered in the planning and scheduling of all work influenced by high or low ambient temperatures or presence of high moisture for the completion of the Work within the allotted Contract Time.

D. Failure by Contractor to include any element of Work required for performance of the Work on the detailed construction schedule shall not excuse Contractor from completing all Work required within the Contract Time.

E. A three-week “look ahead,” detailed daily bar chart schedule shall be updated and issued weekly in hard copy and electronically.

F. Monthly updates shall include schedule sorts in hard copy, by bid item (geographic work area) with critical items shown in red float and with early/late start and finish dates, to facilitate meaningful review and assessment of schedule.

ARTICLE III- EXECUTION

3.01. Not Used

3.02 CPM Progress Schedule

A. General Requirements,

1. When indicated in the Notice to Bidders, Contractor must submit a CPM Progress Schedule.

2. Personnel preparing CPM Progress Schedules must be qualified and experienced in preparing Critical Path Method (“CPM”) schedules and must be capable of producing the schedules and reports required by this Document. If not previously provided, at least seven (7) Days prior to the Schedule Orientation Meeting, Contractor must submit for Owner acceptance, qualifications of Contractor’s proposed scheduler including references from the owner on the last three (3) recent projects where the proposed scheduler prepared the required project schedules.
Owner’s acceptance of Contractor’s proposed scheduler may be withheld until twenty-one (21) days after Contractor’s Baseline Schedule Submission.

3. Contractor must use scheduling software as required by Document 01 3200.

4. Contractor must provide Owner with three (3) hardcopies of each schedule submission and electronic copies of the schedule data files on Flash Drive. The Flash Drive must be permanently labeled to indicate the contents of the drive and include the submittal number and date.

5. The Project Time for completion of the entire Project and the Milestone times must adhere to the start and finish times stated in the Contract Documents, unless Contractor formally requests and Owner’s Authorized Representative Approves in writing earlier (advanced) time(s) of completion. Approval of such request shall be at Owner’s discretion and must be in the form of a Change Order.

6. Float Time is not for the exclusive benefit of either Contractor or Owner. Contractor must not include contingency activities.

7. Failure of the CPM Progress Schedule to include an element of the Work required for performance of this Contract, or inaccuracy in CPM Progress Schedule, will not relieve Contractor from responsibility for accomplishing all the Work required and will not constitute grounds for delay.

8. Failure of Contractor to substantially comply with requirements of this Document 01 3200 will constitute a failure by Contractor to prosecute Work with such diligence as will ensure its completion within Contract Time(s) and may be considered grounds for termination or other remedy by Owner pursuant to terms of this Contract.

3.03 Schedule Orientation Meeting

Within seven (7) Days of the official Contract start date stated in the Notice to Proceed, Contractor will conduct a Schedule Orientation Meeting to review the requirements of the Contract Documents for preparing, submitting, updating, and revising the various Project schedules. This is a separate meeting from the Preconstruction Conference and is dedicated exclusively to discussions about the scheduling requirements for the Project.

A. Contractor must review the requirements of the Contract Documents related to scheduling prior to the meeting and be prepared to discuss its general approach to meeting the requirements. This meeting must be attended by:

1. Owner’s Project Manager or designee.
2. Contractor’s Authorized Representative and scheduler.
3. Any other personnel deemed advisable to attend by Owner or Contractor.

B. The following items will be reviewed and discussed during the meeting:

1. Schedule preparation and submission requirements
2. Level of involvement of Subcontractors in the schedule development effort
3. Schedule updates.
4. Schedule revisions.
5. Recovery Schedules
6. Short Interval Schedules (SIS)
7. Establishing the time element of Change Orders.
8. County Holidays and Hours of Work
9. Technical Scheduling Requirements
10. Data exchange and communication.

3.04 Preliminary Contract Schedule

A. No later than twenty-eight (28) Days after the start date for the Work stated in the Notice to Proceed, Contractor must submit three (3) prints (plots) of a Preliminary Contract Schedule and corresponding schedule data files Flash Drive.

B. The Preliminary Contract Schedule must be a time-scale, precedence CPM diagram. The data/status date for the Preliminary Contract Schedule must be the first day of the Contract Time as stated in the NTP.

C. The Preliminary Contract Schedule must include:
1. The Contractor's general plan of Work in accordance with the Milestones and Project Time(s) stated in the Contract Documents.

2. Details of Contractor's planned mobilization.

3. Sequence of early operations including procurement of materials and equipment for a minimum of 90 days from the official Contract start date stated in the Notice to Proceed.

4. All mandatory activities, sequences, and durations required in the Contract Documents including but not limited to:
   a. A start Milestone for the Notice to Proceed.
   b. An activity for verification of all existing conditions and dimensions.
   c. An activity for installation of temporary site enclosure fence.
   d. All completion Milestones.
   e. All Owner Inspection and Punchlist activities preceding each completion Milestone. The durations for each of these activities must be consistent with the durations allowed by the Contract Documents.
   f. All equipment and system Performance Periods (run-in periods).
   g. Key Commissioning activities and sequences.

D. Owner will review the Preliminary Contract Schedule for conformance with the requirements of the Contract Documents. Owner will return the Preliminary Contract Schedule with comments within fourteen days (14) Days after receipt.

E. Contractor must use the Owner accepted Preliminary Contract Schedule with Owner's comments as the basis for the Baseline Schedule submission. Unless otherwise requested by the Contractor and approved in writing by the Owner’s Project Manager, the activities, durations, and logic that appear in the Owner accepted Preliminary Contract Schedule must remain unchanged in the Baseline Schedule submission.

3.05 Baseline Schedule

A. Within fourteen (14) Days from the official Contract start date stated in the Notice to Proceed, Contractor must submit a Baseline Schedule presenting an orderly and realistic plan for completion of the entire Work of the Project including consideration of and compliance with all Milestones, activity sequencing, activity durations, and other scheduling restrictions imposed by the requirements of the Contract Documents. The Baseline Schedule submittal must include three (3) schedule prints (plots) and must also be submitted to the owner.

B. The Baseline Schedule submission must include and/or comply with the following minimum requirements:
   1. Provide a time scaled, cost and resource loaded CPM schedule in precedence format.
   2. Show the plan for completion of the Work for each Milestone within the time(s) specified. Each activity must be coded to its corresponding Milestone.
   3. Dates Contractor requests access to areas requiring removal of Asbestos containing materials by Owner.
   4. Provide a list identifying all imposed restraints.
   5. Activity Calendars:
      a. Indicate all activity calendars used.
      b. All activity calendar(s) must identify workdays, holidays, and shift work (by trade).
      c. All activity calendar(s) must include:
         (1) All work hour restrictions including but not limited to CEQA requirements, anticipated weather delays, and restriction imposed by local Governmental Agencies.
         (2) All workday activity calendars must have the same holidays unless approved in writing by the Project Manager.
         (3) All activity calendars must cover entire Contract Time.
         (4) The global seven-day/week activity calendar must have no non-work days.
   6. All completion Milestones required by the Contract Documents must be shown on the specific Milestone completion date(s) identified in the Contract Documents and must be attached to a seven-day/week activity calendar. The seven-day/week activity calendar must have no non-work days.
   7. Include dependencies (relationships) and logic ties between activities.
8. Open-ended activities are not permitted.
9. Unless otherwise Approved in writing by Owner’s Project Manager, no single activity on the schedule shall have a duration longer than fifteen (15) workdays, except for fabrication, installation, procurement, Punch List, and equipment commissioning (run-in) activities.
10. Activity durations shall be the total number of actual days required to perform each activity. The consideration of weather impact on completion of the Work must be included in the associated activity calendar and not included in individual activity durations.
11. No single activity shall have more than one Subcontractor responsible for its performance.
12. For Subcontractor activities, include a responsibility code for each activity corresponding to the Subcontractor responsible for performing the Work.
13. The sum of the values of all the activities in the Baseline Schedule must equal the total Contract Sum.
14. Unless otherwise specifically Approved in writing by the Owner’s Project Manager, if the start of an activity depends on the Owners acceptance of a Submittal(s), identify as two (2) separate preceding activities the preparation and review of the Submittal(s).
15. Unless a longer period is specifically stated in the Contract Documents, Owner will have a minimum of 21 Days to review Complete Submittals.
16. Do not schedule activities that are dependent on Submittal acceptance or material delivery to start earlier than the expected approval or delivery dates.
17. Identify as separate activities procurement of major equipment and materials. At a minimum, procurement of major equipment and materials must include the following five (5) dependent activities:
   a. Place purchase order
   b. Prepare Submittal
   c. Review and accept Submittal
   d. Fabricate/Manufacture
   e. Delivery
18. Identify as separate activities the installation of all Owner Furnished and Owner Installed Items. If Contractor requires product installation information for Owner Furnished Items, include specific interface flags indicating when product installation information is required.
19. If required, include activities for all equipment/systems Performance Period(s). Performance Period activities must occur after operational testing is completed and before Contractor certifies the Work of the Milestone is complete.
20. Include individual activities for the final clean-up effort associated with each Milestone and the final cleanup of the entire Project.
21. Include activities for Contractor completion certification for each Milestone and Project Completion Certification.
22. Include activities and indicate the number of Days (21 Days) allowed for the Owner to perform Milestone and Project completion inspections.
23. Show the number of days needed by the Contractor to correct deficiencies in the completed Work (Punch List durations) for each Milestone and final Project completion.
24. The duration for Contractor’s Punch List activities must not be less than thirty (30) Days. Punch list activities must be shown as starting no earlier than Contractor’s receipt of Owner prepared Punch List.
25. The data/status date for the Baseline Schedule must be the first day of the Contract Time as stated in the NTP.
26. Show each Milestone required by the Contract Documents as independent. Do not tie (link) milestones together.
27. All Milestones required by the Contract Documents must be shown on the specific Milestone completion date identified in the Contract Documents and must be attached to a seven-day activity calendar.
28. Include a Project start milestone for the Notice to Proceed (NTP)
29. Unless otherwise requested by the Contractor and approved in writing by the Owner’s Project Manager, the activities, durations, and logic that appear in the Owner accepted Preliminary Contract Schedule must remain unchanged in the Baseline Schedule submission.
30. Activities must be included for all required reviews, approvals, and permits performed by or issued by regulatory agencies.
31. Activities must be included for final submission of Record Documents (as-built Drawings and Project Manual) and other key closeout activities.

C. If Owner provides Activity ID Code guidelines, Activity Code requirements, or activity Interface requirements to the Contractor for the purpose of merging the Contractor’s Baseline Schedule into the Owner’s master Project Schedule, Contractor must comply with these requirements and restrictions.

D. Owner will review the Baseline Schedule submission for conformance with the requirements of the Contract Documents. Within twenty-one (21) Days after receipt, Owner’s Project Manager will accept the Baseline Schedule or will return it with comments. If the Baseline Schedule is returned with comments, Contractor must revise the schedule to incorporate the comments and resubmit within three (3) Days.

3.06. CPM Progress Schedule

A. The Owner accepted Baseline Schedule becomes the initial version of the CPM Progress Schedule.

B. The CPMI Progress Schedule must not be revised without the prior written Approval of the Owner’s Project Manager.

3.07. Monthly Update of the CPM Progress Schedule

A. Contractor must submit a monthly update to the CPM Progress Schedule. Contractor Shall provide three copies of all schedule updates must be submitted with three (3) prints of the Updated CPM Progress Schedule and must also be submitted to the Owner.

B. The submission of the Updated CPM Progress Schedule must coincide with the end date of the monthly progress payment period.

C. The Updated CPM Progress Schedule must include:
   1. Contractor’s estimated percentage complete for each activity not yet complete.
   2. Actual start/finish dates for each activity.

D. The Updated CPM Progress Schedule must not include:
   1. Added or deleted activities
   2. Changes to the network logic
   3. Changes to the cost or resource loading
   4. Any other changes, revisions or modifications of any kind

E. Owner’s Project Manager will meet with Contractor to verify the Contractor’s estimate of the percentage complete for each activity not yet complete. If agreement cannot be reached on the actual progress for any activity, Owner’s determination will be used.

F. If, during the updating process, it is discovered that actual progress is posted against out of sequence activities, before submission of the next Updated CPM Progress Schedule, Contractor must submit a Revision Request to the Owner, revising the schedule logic to be consistent with the actual progress and sequence of the Work.

G. Special Reports
   1. Owner may request, from month-to-month, any two of the following special reports:
      a. Total Float Time sorted from least to most.
      b. Activities sorted by early start.
      c. Activities sorted by late start.
      d. Activities grouped by subcontractor, selected trades or buildings.
      e. Activities with scheduled early start dates in a given time frame (i.e. 30-day or 60-day outlook).
      f. A manpower report based on actual person hours per month and compared to total planned person hours per month for early start and late start of the activities.

3.08. Revised CPM Progress Schedule

A. A Revised CPM Progress Schedule must be submitted by the Contractor whenever the Contractor desires to change its sequence or method of construction, add or delete activities, change logic ties
or restraints, change activity durations, modify cost or resource loading, incorporate Approved Change Orders into the schedule, or whenever Directed by Owner’s Project Manager.

B. All revision requests must be in writing, must explain in narrative why each activity change or revision is being requested, and must be based on the most recent Owner accepted Updated CPM Progress Schedule.

C. When out of sequence activities appear in the Updated CPM Progress Schedule, Contractor must submit a Revised CPM Progress Schedule. The Revised CPM Progress Schedule must incorporate a revised schedule logic that conforms to current job status.

D. All Revised CPM Progress Schedule revision requests must be submitted with three (3) prints of an electronic copy the requested revisions and must also be submitted.

E. If the Owner’s Project Manager accepts the Revised CPM Progress Schedule, it will become the new current version of the CPM Progress Schedule.

F. If Owner provides additional Interface requirements to the Contractor for the purpose of coordinating the Contractor’s schedule with the Schedules of other contractors or the Owner’s master Project Schedule, Contractor must revise their schedule to incorporate the Interface Flags at no additional cost to the Owner.

3.09. Short Interval Schedule

A. An updated Short Interval Schedule (SIS) must be submitted to the Owner at each Progress Meeting. Each attendee at the Progress Meeting must be provided one (1) hardcopy of the SIS.

B. The Short Interval Schedule must be submitted throughout the entire Contract Time.

C. The Short Interval Schedule must be a four-week schedule and include the past week, the week submitted, and two weeks thereafter.

D. The Short Interval Schedule must contain sufficient detail to evaluate daily progress and manpower/equipment loading and must correlate with the current version of the Official Progress Schedule and reference the appropriate activity numbers.

E. The Short Interval Schedule must indicate all planned and actual tests and inspections.

3.10. Recovery Schedule

A. If any activity falls more than 7 Days behind schedule, upon Owner’s request, Contractor must submit a Recovery Schedule within five days indicating how Contractor intends to make up the lost time. Form and detail of the Recovery Schedule must be appropriate to explain and display how Contractor intends to reschedule delinquent activities to regain compliance with the Contract Time(s). Submit an electronic copy and one hard copy (plots) to the Owner.

B. If the Owner's Authorized Representative accepts the Contractor's Recovery Schedule, Contractor must submit a Revised CPM Progress Schedule revision request as required by Document 01 3200. Paragraph 3.08 above. The Revised CPM Progress Schedule must be based on and limited to the modifications indicated in the Recovery Schedule and accepted by the Owner’s Authorized Representative.

3.11. Not Used

3.12. Time Extensions

A. When Contractor is directed to proceed with changed work or otherwise requests a time extension, Contractor shall prepare and submit, within five (5) Days from the direction to proceed, a Time Impact Analysis (TIE) that includes both a written narrative and a schedule diagram depicting how the changed work affects other schedule activities. The schedule diagram shall show how Contractor proposes to incorporate the changed work in the schedule, and how it impacts the current Schedule update critical path or otherwise. Contractor is also responsible for requesting time extensions based on the TIE's impact on the critical path. The diagram shall be tied to the main sequence of scheduled activities to enable Owner to evaluate the impact of changed work to the scheduled critical path. Use attached form. Comply with their requirements of paragraph 3.12.A. of this Document 01 3200 for all types of delays such as, but not limited to, Contractor/Subcontractor delays, adverse weather delays, strikes, procurement delays, fabrication delays, etc. Contractor is responsible for all costs associated with the preparation of TIE’s, and the process of incorporating TIE’s into the current schedule update. Provide Owner with three (3) copies
B. Contractor is responsible for requesting time extensions for time impacts that, in the opinion of Contractor, impact the critical path of the current schedule update. Notice of time impacts shall be given in accordance with Document 00 7200 (General Conditions).

C. Where an event for which Owner is responsible impacts the projected Substantial Completion date, Contractor shall provide a written mitigation plan, including a schedule diagram, which explains how (e.g., increase crew size, overtime, etc.) the impact can be mitigated. Contractor shall also include a detailed cost breakdown of the labor, equipment, and material Contractor would expend to mitigate Owner-caused time impact. Contractor shall submit mitigation plan to Owner within seven (7) Days from the date of discovery of said impact. Contractor is responsible for the cost to prepare the mitigation plan.

D. Failure to request time, provide TIE, or provide the required mitigation plan will result in Contractor waiving its right to a time extension and cost to mitigate the delay.

E. No time will be granted under the Contract Documents for cumulative effect of changes.

F. Owner will not be obligated to consider any time extension request unless requirements of Contract Documents are complied with.

G. Failure of Contractor to perform in accordance with the current schedule update shall not be excused by submittal of time extension requests.

H. Notwithstanding any other provision of this Document 01 3200, if Contractor does not submit a TIE within the required five (5) Days for any issue, Contractor hereby agrees that Contractor does not require a time extension for that issue.

I. If the Owner’s Authorized Representative Approves a time extension request, a Change Order extending the Contract Time will be issued.

J. Upon receipt of an executed Change Order, modifying the Contract Time, or earlier if Directed in writing by the Owner, Contractor must submit a request for revision to the Official Progress Schedule. The revision request must be based on and limited to the modifications to the Contract Time identified in the Change Order. Submit three (3) copies and corresponding electronic data via email.

K. Owner is not obligated to consider time extension requests unless the requests are made in accordance with the requirements of the Contract Documents.

3.13. Submittal Log

A. Within fourteen (14) Days after the Contract start date stated in the Notice to Proceed, Contractor must submit three (3) copies of a Submittal Log and corresponding electronic data files via email. Submittal Log must be prepared in accordance with the requirements of this Document 01 3200 and in a format acceptable to Owner.

B. Unless otherwise specifically stated in the Contract Documents, no Submittal shall show an Owner’s review and return duration of less than twenty (21) Days.

C. Owner may refuse to take action on any Submittal without prior receipt and acceptance of the Submittal Log.

D. Submittals must indicate the corresponding activity numbers on the Contractor’s Preliminary Contract Schedule.

E. Each week, on a day agreed to between Contractor and Owner’s Project Manager, Contractor must review the Submittal Log with the Owner’s Project Manager. If requested by the Owner’s Project Manager prior to the weekly meeting, Contractor must provide the Owner’s Project Manager with three (3) copies of an updated Submittal Log and corresponding electronic data files on Compact Disks (CDs) indicating the current status of all required Submittals. The electronic file must be permanently labeled to indicate the contents of the file and include the submittal number and data date.

F. The updated Submittal Log must be grouped by Definable Feature of Work and include, at a minimum, the following information for all Submittals and resubmittals in accordance with the Contract Documents:
   1. A unique Submittal tracking number
   2. Description of the Submittal
   3. Date required by Contract Documents for submission of Submittal to Owner
   4. Owner’s Distribution Group (Owner’s parallel reviewers)
5. Total number of Copies of Submittal required to be Submitted to Owner’s reviewers
6. Anticipated date Contractor will receive Submittal information from Subcontractor/Supplier.
7. Actual date Contractor received Submittal information from Subcontractor/Supplier.
8. Anticipated Date for Submission to Owner
9. Actual Date Transmitted to Owner
10. Owner Review Time allowed by Contract Documents (No less than 21 Days)
11. Cross reference to corresponding activity number on Contractor’s Progress Schedule
12. Project Manual section(s) requiring submission of Submittal
13. Actual date when Contractor received Submittal(s) back from Owner
14. Owner’s action on Submittal (No Exceptions Taken, Make Corrections Noted, Revise and Resubmit, or Rejected)
15. Submittal Type (Type 1 or Type 2)
16. Submittal Designation
17. Definable Feature of Work (DFOW)
18. Comments/Remarks

G. After acceptance of the Contractor’s Submittal Log by the Owner, Contractor must make all Submittals in accordance with the “Anticipated Date for Submission to Owner” indicated in the Log. Owner has the right to return all Submittals to the Contractor “Returned Without Review,” if the Submittal is submitted prior to the “Anticipated Date for Submission to Owner” indicated in the accepted Contractor’s Submittal Log.

### 3.14. Project Reports

A. Contractor’s Daily Report:

1. Contractor must submit a Contractor’s Daily Report, in a form prescribed or accepted by Owner, for each day worked. At a minimum the report must indicate:
   a. All workers by trade
   b. Subcontractor activity
   c. Activity identification number(s)
   d. Cost Breakdown number(s) if a Basic Project Schedule is required
   e. Equipment on site
   f. Material deliveries
   g. Tests and Inspections performed
   h. Infection Control
   i. Interim Life Safety
   j. Weather conditions
   k. Other significant items

B. Each Contractor’s Daily Report must be submitted no later than the following day email.

Procurement Status Log:

1. Contractor must submit electronic data files via email of a Procurement Status Log not later than twenty-one (21) Days after the start date for the Work stated in the Notice to Proceed.
2. The Procurement Status Log must include:
   a. A complete list of items to be purchased that require acceptance by the Owner of a Submittal
   b. The Submittal tracking number from the Submittal Log that uniquely identifies the Submittal.
   c. The corresponding CPM activity identification number from the Preliminary Contract Schedule, Baseline Schedule, or Official Progress Schedule as available.
   d. The date the purchase order was placed or is anticipated to be placed
   e. If the purchase order is placed, indicate the purchase order number, name of the Supplier, and Fabricator or Manufacturer of each item
   f. The time required by the vendor to prepare the Submittal
   g. The review and approval duration for the Submittal (21 Days)
   h. The anticipated duration of Fabrication/Manufacture
   i. The delivery duration
   j. The anticipated delivery date
k. The actual delivery date

3. Each month, the Procurement Status Log must be updated and submitted with the Updated Official Progress Schedule or more frequently if requested by Owner’s Project Manager. Submit an electronic copy of updated Procurement Log and corresponding electronic data files via email.

4. If requested by Owner’s Project Manager, Contractor must submit two (2) copies of each purchase order issued by Contractor or Subcontractors.

C. Other Reports

1. Contractor must submit to Owner, as specified or Directed, copies of all other reports required by the Contract Documents or other Governmental Agencies including but not limited to:
   a. Certified Payroll
   b. Hazardous Materials list(s)
   c. Copies of incident or accident and injury reports
   d. Force Account Reports and Documentation
   e. Monthly Progress Payment Requests

ARTICLE IV - FORMS (Not Used)

END OF DOCUMENT 01 3200
ARTICLE I - GENERAL

1.01. Summary

A. This Document includes:
   1. Article I – General
      a. 1.01 – Summary
      b. 1.02 – Related Documents and Sections
      c. 1.03 - Definitions
      d. 1.04 - Record Documents
      e. 1.05 - Concealed Work
      f. 1.06 – Maintenance of documents and samples
      g. 1.07 – Record Set
      h. 1.08 - Progress Payments
      i. 1.09 - Closeout and Acceptance of the Work
      j. 1.10 - Submittals
   2. Article II – Products (Not Used)
   3. Article III – Execution (Not Used)
   4. Article IV – Forms (Not Used)

1.02. Related Documents And Sections (Not Used)

1.03. Definitions

A. As-Builts. A set of the Contract Documents including Drawings and Project Manual updated on a continuous basis to indicate conditions encountered and the final configuration of a Project as it was constructed. As-Builts include any change or clarification to the Contract Documents and dimensional information showing the actual locations of Installed components of the Work. (Also known as “Record Documents” or “As-Built Documents.”)

B. Record Set. Project Manual, Drawings, Addenda, Change Orders, Field Modifications, Requests for Information (RFI), Submittals, Product Data, Samples, Shop Drawings, Field Test and inspection records, and Coordination Drawings located at the Project Site.

1.04. Record Documents

A. As-Builts Drawings. 
   1. Contractor must maintain at the Project Site at least one set of As-Built Drawings indicating the actual configuration of the Project as it is constructed.
   2. The Contractor must maintain the As-Built Drawings in good and current condition and post all changes and clarifications to the As-Built Documents on a daily basis.
   3. Contractor must handle the As-Built Drawings with great care, must not use the As-Built Drawings for any other purposes, and must keep them clean and readable.
   4. The As-Built Drawings must provide sufficient detail to make it possible to correctly and easily locate, identify, and establish sizes and routing of all piping and the like, as well as other features of concealed Work.
   5. The As-Built Drawings must indicate, by appropriate notations in the As-Built Drawings, all modifications or changes made to the Drawings by Addenda, Change Order, RFI, or Field Modification.
   6. If Work is installed differently from, or in a location other than that shown on the Drawings, or if Contractor finds existing conditions to be different than indicated on the Drawings, Contractor must accurately note such variations on the As-Builts Drawings in red on a daily basis as the Work progresses.
   7. Label each page of the field set of the As-Built Drawings, “Project As-Built-Record Drawings” in neat large printed letters in the lower righthand corner.
8. Contractor must post to the As-Built Drawings on a daily basis all:
   a. Addenda
   b. Change Orders
   c. Field Modifications
   d. Requests for Information
   e. Approved Product Substitutions
   f. All other details and dimensions not on the Bid Documents

B. As-Built Project Manual
   1. Contractor must post to the As-Built Project Manual on a daily basis:
      a. All modifications or changes made to the Project Manual by:
         (1) Addenda
         (2) Change Order
         (3) Field Modification
         (4) Request for Information (RFI)
         (5) Approved Product Substitutions
         (6) All other information not in the Bid Documents
      b. The Products selected and used in the Work of the Project
      c. For each approved substitution provided and/or installed, legibly mark each section of the
         Project Manual to record:
            i. Manufacturer
            ii. Trade name
            iii. Catalog/Model number
            iv. Supplier
            iv.v. Color (where applicable)

1.05. Concealed Work
   A. The As-Built Documents must indicate the locations of underground Work and Work concealed
      inside any construction.
   B. Contractor shall document the As-built condition with photographs to be used for As-Built
      Documents before concealing any Work.
   C. The specific location of all turns, centerline, invert elevations and rates of fall in underground
      and concealed Work must be indicated.
   D. Legibly mark to record actual construction:
      1. Depths of various elements of foundation in relation to finish first floor datum.
      2. Horizontal and vertical locations of underground utilities and appurtenances, referenced to
         permanent surface improvements.
         a. Give sufficient horizontal and vertical dimensions to accurately trace route and invert of
            each concealed line or item.
         b. Accurately locate each capped, plugged or stubbed line.
      3. Location of internal utilities and appurtenances concealed in the Work, referenced to visible
         and accessible features of the structure.
         a. Give sufficient horizontal and vertical dimensions to accurately trace route and invert of
            each concealed line or item.
         b. Accurately locate each capped, plugged or stubbed line.

1.06. Maintenance of Documents and Samples
   A. Store As-Built Documents in Contractor’s field office apart from documents used for construction.
   B. Provide files and racks for storage of As-Built Documents.
   C. File Record Set documents in accordance with CSI format.
   D. Maintain all documents in a clean, dry, legible condition and in good order.
   E. Do not use As-Built Documents for construction purposes.
   F. Make As-Built and Record Set documents available at all times for inspection by the Owner’s
      Project Manager or authorized representative.
1.07. Record Set

A. Contractor shall submit Record Set at the Substantial Completion of each Project Component including but not limited to:
   1. As-Built Project Manual
   2. As-Built Drawings
   3. As-Built Models (BIM) – see Document 01 3120 (Building Information Modeling (BIM) and Coordination Drawings)
   4. Addenda
   5. Change Orders
   6. Field Modifications
   7. Requests for Information (RFI)
   8. Submittals
   9. Approved Substitution Requests
  10. Record Product Data
      a. Maintain one copy of each Owner accepted Product Data Submittal at the Project Site.
      b. Mark-up changes in actual Work in comparison with submitted information.
         (1) Include both variations in product as delivered to Project Site and variations from manufacturer’s instructions and recommendations for installation.
         (2) Give particular attention to concealed products and portions of the Work which cannot otherwise be readily discerned at a later date by direct observation.
      c. Note Related Change Orders, if any.
  11. Approved Samples
  12. Approved Shop Drawings
  13. Test and inspection records
  14. Coordination Drawings
  15. Verified survey records
  16. All Permit Approval documents from Authorities Having Jurisdiction and any other regulatory authorities including but are not limited to the following:
      a. Certificates of Inspection:
         (1) Elevators
         (2) Fire Marshal
      b. Other Certificates:
         (1) Occupancy Certificate from local building department or the County’s Department of Planning & Development, as required.
         (2) Final Clearance by the OSPHD FLSO.
         (3) 100% Construction Report from the OSPHD ACO.
      c. SWPPP Notice of Termination (NOT)

1.08. Progress Payments

A. The County Project Manager and/or the Project Inspector shall review the As-Built Documents prior to and as a condition of approving each progress payment.

1.09. Closeout and Acceptance Of The Work

A. Contractor must submit closeout documents at the Substantial Completion of each Project Component and receive approval from County.
B. Contractor must mark the drawings “As-Built Record Drawings” and mark the As-Built Project Manual “As-Built Record Project Manual.”
C. Contractor must sign each drawing in the final set of As-Built Drawings and sign the cover of the final As-Built Project Manual.
D. The Work shall not be recommended for Acceptance until Owner’s Project Manager receives satisfactory Record Documents from Contractor.

1.10. Submittals

A. Submit three (3) paper copies and one (1) set of electronic copies (both PDF and native source files) on flash drive of all the required documents in the Record Set as identified in Paragraph 1.07 of this Document 01 3250.

B. Accompany submittal with a transmittal letter containing:
   1. Date
   2. Project title and number
   3. Contractor’s name and address
   4. Title and number of each Record Document (As-Built)
   5. Signature of QC Manager or Contractor’s Authorized Representative

ARTICLE II - PRODUCTS (Not Used)

ARTICLE III - EXECUTION (Not Used)

ARTICLE IV - FORMS (Not Used)

END OF DOCUMENT 01 3250
ARTICLE I - GENERAL

1.01 Summary

A. This Document includes:
   1. Article I – General
      a. 1.01 – Summary
      b. 1.02 – Related Documents and Sections (Not Used)
      a. 1.03 - Definitions
      b. 1.04 - Scheduling
      c. 1.05 - Deviations
      d. 1.06 - Action Submittals
      e. 1.07 - Informational Submittals
      f. 1.08 - Identification
      g. 1.09 - Certification
      h. 1.10 - Packaging, Transmittal and Distribution
      i. 1.11 - Owner or Designer of Record’s Action
   2. Article II – Products (Not Used)
   3. Article III – Execution (Not Used)
   4. Article IV – Forms (Not Used)

1.02 RELATED DOCUMENTS AND SECTIONS (Not used)

1.03 GENERAL REQUIREMENTS FOR SUBMITTALS

A. General.
   1. Shop Drawings, Product Data, Samples and similar Submittals are not Contract Documents. Their purpose is to demonstrate those portions of the Work for which Submittals are required and the way the Contractor proposes to conform to the information provided and the design concept expressed in the Contract Documents.
   2. All Submittals are instruments of Contractor. By submitting Shop Drawings, Product Data, Samples and similar Submittals, Contractor represents that the Contractor has determined and verified materials, construction methods, field measurements and related field construction criteria, coordinated the Work of the Subcontractors, and has checked and coordinated the information contained within the Submittal with the requirements of the Contract Documents and other Submittals.
   3. Owner’s review of Submittals is for general compliance with the requirements of the Contract Documents. Contractor is solely responsible for all quantities, dimensions, weights, gauges, materials, Fabrication processes, construction methods, coordination with the Work of other trades, and construction safety precautions. Owner’s review does not relieve the Contractor of responsibility for errors and omissions in the Submittals or from responsibility for proper fitting and construction of the Work, nor from furnishing materials and Work required by Contract Documents that may not be indicated or shown on the Submittal(s).
   4. Owner’s review of Contractor’s Submittal(s) does not relieve Contractor of any responsibilities for the successful completion of the Work in conformity with the requirements of the Contract Documents. The Owner may reject any defective Work notwithstanding any review or previous acceptance of a Submittal associated with the Work.
   5. The Contractor is not relieved of the responsibility for any deviation from the requirements of the Contract Documents by Owner’s review of Submittals unless the Contractor has specifically informed Owner, in writing, of such deviation at the time of Submittal, and Owner has provided specific written consent to each specific deviation. Making notations on the Submittal of proposed deviation is not sufficient to satisfy this requirement. Each proposed deviation must be clearly noted on the Submittal and separately itemized and explained in
writing in the transmittal accompanying the Submittal. For each Submittal, the Contractor must indicate that the Submittal contains “No Deviations” or itemize the proposed deviations on the transmittal accompanying the Submittal. This written list of deviations is in addition to any indications or marks on the Shop Drawings, Product Data, Coordination Drawings, Samples, or other Submittals indicating the proposed deviations.

6. No Work requiring Submittals shall be performed until Owner has accepted the pertinent Submittals. Where a Submittal is required, any related Work performed before the Owner’s review and acceptance of the Submittal will be at Contractor’s sole risk, expense and responsibility.

7. Except as otherwise specifically stated in the Contract Documents or specifically Approved by Owner’s Project Manager, all required Preconstruction Submittals must be submitted within twenty (20) Days after the start date for the Work as stated in the Notice to Proceed. General acceptance of the Contractor’s Progress Schedule, Submittal Log, or other related submittals by the Owner does not constitute specific Approval by the Owner’s Project Manager for deviation from the 20 Day cut-off date for Preconstruction Submittals. Contractor must make a specific request in writing for each proposed deviation and the Owner’s Project Manager must grant specific written Approval for each proposed deviation to the cut-off date.

8. When certification of materials, systems or equipment is required by the Contract Documents, Design Professional and Owner are entitled to rely upon the accuracy and completeness of such certifications and the calculations and other professional analysis supporting the certifications.

9. When descriptive catalog designations, including Manufacturer’s name, product brand name, or model number(s) are referred to in the Contract Documents, such designations shall be considered as being those found in industry publications of current issue at date of first Notice to Bidders Proceed.

10. Contractor must allow sufficient time for reviews, revisions and resubmittals to avoid delays in the Work. No extension of the Contract Time will be authorized because of failure to transmit Complete Submittals enough in advance to permit processing within the timeframes allowed by Contract. Contractor is responsible for all costs of delays caused by Submittals that are tardy or are not Complete Submittals.

11. Submittals not required by the Contract Documents will not be reviewed and will “Returned Without Action” or may be discarded.

12. If a returned Submittal is required to be resubmitted more than once due to Contractor’s failure to comply the Submittal requirements, Contractor may be charged all costs associated with re-review of the Submittal. The charges may be deducted from progress payments due or to become due to the Contractor.

13. Do not highlight pertinent Submittal information with markings that turn opaque when copied. Improperly highlighted Submittals may be returned to Contractor “Returned Without Action.”

B. Contractor’s Responsibilities.

1. Contractor must, at its own expense, provide for Owner’s review all Submittals required by the Contract Documents.

2. If a Submittal deadline submission date is not stated in the Contract Documents for a specific Submittal or group of Submittals, make the Submittal or group of Submittals far enough in advance to avoid any Critical Path delay to the CPM Progress Schedule.

3. Before submission, Contractor must:
   a. Determine and verify all field dimensions and conditions.
   b. Verify and correlate all dimensions in the Contract Documents with field dimensions and conditions.
   c. Verify materials, catalog numbers and similar data.
   d. Coordinate Contractor’s Work with that of Subcontractors.
   e. Coordinate the Work of the Subcontractors Work with that of each other.
   f. Review and coordinate all Subcontractors’ Submittals with the requirements of the Contract Documents.
   g. Review and coordinate all Submittals with Submittals previously accepted by the Owner.
h. Coordinate as required with all public agencies involved.

i. Secure necessary approvals from public agencies and others and signify by stamp or other means that they have been secured.

j. Verify the feasibility of the construction methods.

k. Coordinated the Submittal with Construction safety precautions.

l. Review and coordinate all Contractor’s Submittals with the requirements of the Contract Documents.

4. Submittals must be provided to the Owner in both hardcopies and an electronic format, as identified below in Paragraph C below. Complete Submittal(s) for each Definable Feature of Work and must not be submitted piecemeal. Owner has the right to withhold action on partial Submittals until the missing Submittal items are received, or return the partial Submittal to the Contractor “Returned Without Action.” At Owner’s sole discretion, the Owner may agree to review a Contractor’s partial Submittal. If the Owner agrees to review a Contractor’s partial Submittal, and the submittal is marked “No Exceptions Taken,” or “Make Corrections Noted” the Owner’s acceptance of the partial Submittal subject to its compatibility with future Submissions and additional partial Submissions for portions of the Work not covered in the reviewed partial Submission and does not constitute acceptance of the deletion of specified or required items not shown in the partial Submission.

5. Coordinate submission of Submittals for related parts of the Work so the Submittals may be reviewed concurrently. Owner has the right to withhold action on a Submittal requiring coordination with other Submittals until related Submittals are received.

6. Prior to Submission to the Owner, Contractor must certify all Submittals for compliance with the requirements of the Contract Documents. The Owner and Owner’s Consultants are entitled to rely upon the Contractor’s certification and the accuracy and completeness of the Contractor’s efforts supporting such certification.

7. Contractor must resubmit Submittals via Buzzsaw as required until Owner’s acceptance is obtained.

8. Contractor must make any required corrections and resubmit corrected Submittals until achieving acceptance.

9. Unless otherwise specifically stated in the Contract Documents, Contractor must resubmit Submittals requiring resubmission within seven (7) Days of return of Submittal by Owner.

10. On resubmittals, clearly indicate all revisions, changes, and deviations from the original Submittal. This includes directing specific attention, in writing, to revisions other than those requested by the Owner on previous Submittals.

11. Contractor must include answers to any questions or clarifications required by Subcontractors and/or Suppliers.

C. Submittal Copies

1. If the required number of Submittal copies are not established or summarized in specific sections of the Contract Documents, Contractor must provide the number of copies indicated below. Scanned reproductions must be clearly identified and legible or will be rejected.

   a. Three (3) hard copies and an electronic copy each (provided on Flash Drive):
      
      i. Shop Drawing
      ii. Coordination Drawing
      iii. Erection plan
      iv. Equipment installation plan
      v. Record Drawings (as-built)

   b. Three (3) hard copies and an electronic copy each (provided on Flash Drive):
      
      i. Product Data sheet
      ii. Manufacturer, Vendor, or Subcontractor Certification
      iii. Catalog cut
      iv. Operation and Maintenance Data
      v. Qualifications
      vi. Laboratory Test Reports
      vii. Owner Demonstration and Training Materials including Videotapes
viii. Quality Control Plan
ix. Solid Waste Management Plan
x. Storm Water Pollution Prevention Plan (SWPPP)
c. Three (3) hard copies and an electronic copy of each (provided on Flash Drive):
   i. Fire Protection Plan
d. Three (3) hard copies and an electronic copy of each (provided on Flash Drive):
   i. Incident Reports
   ii. Accident Reports
   iii. Progress Schedules (plus one (1) electronic copy in CD format)
iv. Project Manual (as-built)
v. Hazardous Waste Manifests
vi. Permits
vii. Cost Breakdown (plus one (1) electronic copy in CD format)
viii. Survey Records
ix. Dispute documentation (plus one (1) electronic copy in CD format)
x. Certified Claim (original signature required on each claim certification)
e. Three (3) hard copies and an electronic copy of each (provided on Flash Drive):
   i. Sample
   ii. Payment Application
   iii. Material On Hand Payment Request

D. Minimum Submittal Review Times
   1. Time for review shall commence on Owner’s receipt of a Complete Submittal.
   2. Time for review shall end on Owner’s return of Submittal.
   3. Allow at least twenty-one (21) Days for Owner’s review and return following Owner receipt of
      a Complete Submittal.
   4. Allow additional time if processing must be delayed to permit coordination with subsequent
      Submittals. Owner will advise Contractor when a Submittal being processed must be delayed
      for coordination.
   5. Allow at least twenty-one (21) Days for Owner’s review and response to resubmittals.

E. Action & Distribution
   1. When “No Exceptions Taken” is indicated, Contractor may proceed with Fabrication,
      Manufacture, or construction, providing such Work complies with the requirements of the
      Contract Documents.
   2. When “Make Corrections Noted” is indicated, Contractor may proceed with Fabrication,
      Manufacture, or construction, providing such Work complies with the requirements of the
      Contract Documents and the corrections noted. The above two categories are considered as
      accepted Submittals.
   3. When other notations are indicated, Contractor is advised that no Work shall be Fabricated,
      Manufactured, or constructed, and Contractor must make a revised submission.
   4. Contractor must promptly distribute copies of the accepted Submittals to its Subcontractors,
      Suppliers, vendors, Fabricators and/or Manufacturers as applicable.
   5. Submittals received from sources other than through Contractor’s office will be “Returned
      Without Action” or may be discarded.
   6. Submittals that are not required by the Contract Documents may be returned to the
      Contractor “Returned Without Action” or may be discarded.
   7. Informational Submittals, on which Owner is not required to take action, will not be returned to
      the Contractor.

F. Use for Construction
   1. Use only final Submittals with mark(s) indicating acceptance by Owner or Designer of
      Record.
   2. No portion of Work requiring Submittals shall be commenced until Owner or Designer of
      Record, on the Owner’s behalf, has accepted the Submittal.
   3. Contractor must Fabricate, construct and furnish all Work in accordance with the accepted
      Submittals.
4. Contractor must immediately upon receipt from Owner, distribute Owner accepted Submittals to all parties concerned.
5. Contractor must keep at least one (1) copy of each accepted Submittal at the job site.

1.04 General Requirements for Shop Drawings
A. Contractor must furnish Shop Drawings for temporary work and methods of construction such as formwork, falsework, and for other temporary work and methods of construction Contractor proposes to use.
B. Contractor must furnish scaled drawings showing how the Work of all trades (HVAC, plumbing, fire protection, electrical, etc.) will coordinate to form a complete installation, and where Work affects existing buildings or parts thereof, and/or existing utilities.
C. Present Shop Drawings in a clear and thorough manner. Identify details by reference to sheet and detail, schedule, and room numbers shown on Drawings.
D. Please follow the requirements of Document 00 3350 (BIM/Project Coordination) for any BIM submissions or other requirements needed for project coordination.

1.05 General Requirements for Coordination Drawings
A. The Contract Documents indicate general arrangement and location of the various systems and elements of Work. Final locations, elevations, clearances, etc., are governed by actual equipment and material Provided by Contractor and by actual building conditions.
B. Before Work is Installed, Contractor must carefully examine the Contract Documents, Submittals, and Shop Drawings relating to the entire Work with each other and the actual building conditions and verify that the Work will be accommodated in spaces provided.
C. Contractor must prepare Coordination Drawings when:
   1. Limited space is available for installation of different components
   2. Coordination is required for installation of products and materials Fabricated by separate entities.
   3. The relationship of components is shown on separate Shop Drawings.
   4. Coordination Drawings are specifically required by other sections of the Project Manual.
   5. Please follow the requirements of Document 00 3350 (BIM/Project Coordination) for any BIM submissions or other requirements needed for project coordination.

1.06 General Requirements for Samples
A. Contractor must submit without charge such Samples as may be required by the Contract Documents.
B. Unless a greater quantity is required elsewhere in the Contract Documents, three (3) of each required Sample must be Submitted
C. Tags or labels shall be securely affixed to samples and contain as a minimum, the following information: Project Name, Contractor’s Name, Contract Title and Number, Date, Transmittal Number, Product Manufacturer’s or Fabricator’s Name, trade name, lot style, color, model, etc., locations of use, and Contract Document reference.
D. Owner will retain one of each Sample.
E. Contractor must not use any materials or equipment for which Samples are required to be submitted until Owner has performed such Submittal review, save only at Contractor’s risk and expense.
F. Owner’s review of any Sample is only for the characteristics thereof or for the uses named in such review and no other. Owner’s acceptance of any Sample is not a modification or change of any requirements of the Contract Documents. Upon Owner’s acceptance of any Sample or material, no additional Sample of that material will be considered and no change in brand or make is permitted.
G. Where variation in color, pattern, texture or other characteristic is inherent in the material or product to be Provided, the Contractor must Submit at least 3 multiple units that show
approximate limits of the variations. Installed items or materials exceeding the variation of the accepted samples are considered defective Work.

1.07 General Requirements for Substitutions

A. Whenever in the Contract Documents any material, product, thing, or service is indicated or specified by grade, patent, brand, trade or proprietary name, or by Manufacturer, such specifications shall be followed exactly.

B. The Contractor may submit a proposal for Alternative material, product, thing, or service within thirty-five (35) Days after the official start date stated in the Notice to Proceed. At the sole discretion of the Owner’s Authorized Representative, Owner may give written consent to the submission of a Product Substitution request after expiration of the thirty-five (35) Day time limit. See Document 01 6300 (Product Substitution Procedures) for requirements.

C. If the material, product, thing, or service offered by Contractor is not, in the opinion of the Owner’s Authorized Representative, substantially equal or better than that specified, then Contractor must furnish that material, product, thing, or service specified or one that in the opinion of the Owner’s Authorized Representative is substantially equal or better in every respect.

D. The burden of proof as to the equality of any material, product, thing, or service Contractor proposes for Product Substitution is the responsibility of the Contractor.

E. The opinion of the Owner’s Authorized Representative of the substantial equality or superiority of any material, product, thing, or service proposed for substitution will be based on but not be limited to consideration of such factors as: physical characteristics of weight, gauge, composition, hardness, toughness, ductility, durability, brittleness, etc., as compared to the specified item, or as delineated in the Contract Documents; dimensional compatibility with the materials it combines with to produce a unified design system; compatibility with products in use by Owner elsewhere; all aspects of finished appearance including form, texture and color, that may affect other design elements; performance, functionality, and ease and economy of maintenance and operation. Owner’s Authorized Representative will review and respond in writing to substitution submittals within twenty-one (21) Days after receipt of all information Owner requires to make a final determination.

F. Owner will consider proposals for substitution of materials, Products, things, or services only when such proposals are accompanied by full and complete technical data, and all other information requested by the Owner is submitted, in order to evaluate the proposed Product Substitution. Owner may require substantiating documents to prove quality, delivery time, and cost. Burden of proof as to comparative quality, suitability, and performance of offered materials, Products, things, or services is the responsibility of the Contractor. Owner’s Authorized Representative, after recommendation from Design Professional(s), will be the sole judge as to such matters. In the event Owner’s Authorized Representative rejects the use of such Alternative(s) submitted, then one of the particular materials, Named Products, things, or services originally specified in the Contract Documents must be Provided.

G. Contractor is responsible for all design and engineering costs, Submittal and resubmittal costs, and costs of associated changes, for the review and acceptance of all proposed and accepted Product Substitutions. Costs incurred by Owner for additional Design Professional and/or CM services to process, design, engineer or adapt Product Substitutions may be deducted from payments to Contractor.

H. Installation of Substitutions

1. Contractor must replace any substitution(s) installed without Owner’s consent with the specified item(s) at Contractor’s expense.

2. Contractor must not proceed with any Product Substitution or change until Owner’s Authorized Representative has completed all reviews, made recommendations and granted consent.

3. If Owner’s Authorized Representative accepts a Product Substitution, Contractor must make all changes in the Work including changes to Contract and Record Documents at no additional cost to Owner.
4. If an accepted Product Substitution is more expensive than the specified material, process, or article Contractor must bear all additional costs of such material, process, or article so provided.

5. If mechanical, electrical, structural, or other changes are required for the installation or fit of Alternative materials, articles, or equipment, or because of deviations from Contract Drawings and Specifications, such changes must not be made without written consent of the Owner’s Authorized Representative, and must be made without additional cost to Owner.

ARTICLE II - PRODUCTS (Not used)

ARTICLE III - EXECUTION

3.01. Definitions

A. Action Submittals. Submittals requiring Owner or Designer of Record’s written response.

B. Informational Submittals. Submittals not requiring Owner or Designer of Record’s written response. (Survey notes, CM Daily Report, Laboratory test reports, etc.)

C. Preconstruction Submittals. Action Submittals and Informational Submittals requiring Owner’s acceptance before Contractor may proceed with the installation of Work or the procurement of the materials and/or equipment covered by the Submittal.

D. Schedule. Schedule preparation and processing of Submittals in accordance with other sections of the Contract Documents and the specific Submittal deadlines and timeframes stated in the Contract Documents. Unless a longer period is specifically stated in the Contract Documents, allow at least 15 Days for Owner’s review and return of all Submittals and resubmittals.

3.02. Deviations

A. Specifically identify each proposed deviation from the requirements of the Contract Documents.

1. Only making notations on the Submittal is not sufficient to satisfy this requirement. (See also Document 00.7000.3.26.1.5.)

2. Each proposed deviation must be clearly highlighted, encircled, noted, or otherwise clearly identified on the Submittal and individually explained in writing in the transmittal accompanying the Submittal.

3. Making notations on the Submittal without the attached written explanation will not relieve the Contractor of responsibility for deviation from the requirements of the Contract Documents.

4. Unless specific deviations have been noted in writing by the Contractor and specifically accepted in writing by the Owner or Designer of Record, no deviations from the requirements of the Contract Documents are permitted.

B. If a Submittal contains no proposed deviation(s) from the requirements of the Contract Documents, the Contractor must indicate on the transmittal accompanying the Submittal that the Submittal contains “No Deviations” from the requirements of the Contract Documents.

3.03. Action Submittals

A. Prepare and submit Action Submittals required by individual sections of the Project Manual.

B. Product Data

1. Collect information into a single Complete Submittal for each Definable Feature of Work and type of product or equipment.

2. If information must be specially prepared for Submittal because standard printed data are not suitable for use, submit as Shop Drawings, not as Product Data.

3. Mark each copy of each Submittal to show which Products and options are applicable.

4. Include the following information, as applicable:

   a. Manufacturer’s written recommendations.
   b. Manufacturer’s product specifications.
   c. Manufacturer’s installation instructions.
   d. Standard color charts.
   e. Manufacturer’s catalog cuts.
   f. Diagrams showing factory-installed wiring, controls and piping diagrams.
g. Printed performance curves, performance characteristics and capacities.
h. Operational range diagrams.
i. Mill reports.
j. Standard product operating and maintenance manuals.
k. Compliance with recognized trade association standards.
l. Compliance with recognized testing agency standards.
m. Application of testing agency labels and seals.
n. Notation of coordination requirements.
o. Show wiring, piping diagrams, controls.

C. Shop Drawings.
1. Preparation: Include the following information, as applicable:
   a. Dimensions.
   b. Identification of Products.
   c. Fabrication and installation drawings.
   d. Roughing-in and setting diagrams.
   e. Wiring diagrams showing field-installed wiring, including power, signal, and control wiring.
   f. Shopwork manufacturing instructions.
   g. Templates and patterns.
   h. Schedules.
   i. Design calculations.
   j. Compliance with specified standards.
   k. Notation of coordination requirements.
   l. Notation of dimensions established by field measurement.
   m. Floor plans indicating points of attachment for support.
   n. Identify details by reference to Drawing and detail, schedule, or room numbers shown and specified.
2. Wiring Diagrams: Differentiate between manufacturer-installed and field-installed wiring.
3. Sheet Size: Except for templates, patterns, and similar full-size drawings, submit Shop Drawings on sheets at least 8-1/2” x 11” (215 by 280 mm) but no larger than 36” x 48” (914 mm x 1219 mm).
4. Contractor must review and coordinate all Subcontractors’ Shop Drawings before submission to Owner. If required or needed, Contractor must prepare and submit Coordination Drawings.
5. Submittals must be complete for each item of Work and must not be submitted piecemeal.
6. Present Shop Drawings in a clear and thorough manner. Identify details by reference to sheet and detail, schedule, and room numbers shown on Drawings.

D. Samples.
1. Each Sample must clearly note the manufacturer, trade name, product, lot style, color, model, etc., locations of use, and Contract Document reference.

E. Coordination Drawings.
1. Contractor must prepare and submit drawings to demonstrate the coordination of methods, materials, equipment, plans, or sequence the Contractor proposes to use when:
   a. Coordination Drawings are specifically required by other sections of the Project Manual.
   b. Limited space is available for installation of different components.
   c. Coordination is required for installation of Products and materials Fabricated by separate entities.
   d. The relationship of components is shown on separate Shop Drawings or Submittals.
2. Coordination Drawings must be submitted in the format required for Shop Drawings.
3. Please follow the requirements of Document 00-3350 01 3120 (BIM/Project Coordination) for any BIM submissions or other requirements needed for project coordination.

3.04. Informational Submittals
A. Prepare and submit Informational Submittals required by other section of the Project Manual via Buzzsaw.
B. **Material Certificates.** Prepare written statements on manufacturer’s letterhead certifying that material complies with the requirements of the Contract Documents. An officer or other individual authorized to sign documents on behalf of that entity must sign certificates and certifications.

C. **Material Test Reports.** Prepare reports written by a qualified testing agency, on testing agency’s standard form, indicating and interpreting test results of material for compliance with the requirements of the Contract Documents.

D. **Preconstruction Test Reports.** Prepare reports written by a qualified testing agency, on testing agency’s standard form, indicating and interpreting results of tests performed before installation of product, for compliance with performance requirements.

E. **Field Test Reports.** Prepare reports written by a qualified testing agency, on testing agency’s standard form, indicating and interpreting results of field tests performed either during installation of product or after product is installed in its final location, for compliance with the requirements of the Contract Documents.

F. **Maintenance Data.** Prepare written and graphic instructions and procedures for operation and normal maintenance of Products and equipment.
1. Comply with the close-out requirements set forth in the Contract Documents.

G. **Manufacturer’s Instructions.** Prepare written or published information that documents manufacturer’s recommendations, guidelines, and procedures for installing or operating a product or equipment.
1. Include name of product and name, address, and telephone number of manufacturer.
2. Include the following, as applicable:
   a. Preparation of substrates.
   b. Required substrate tolerances.
   c. Sequence of installation or erection.
   d. Required installation tolerances.
   e. Required adjustments.
   f. Recommendations for cleaning and protection.

H. **Manufacturer’s Field Reports.** Prepare written information documenting factory-authorized service representative’s tests and inspections. Include the following, as applicable:
1. Name, address, and telephone number of factory-authorized service representative making report.
2. Statement on condition of substrates and their acceptability for installation of product.
3. Statement that Products at Project Site comply with the requirements of the Contract Documents.
4. Summary of installation procedures being followed, whether they comply with requirements and, if not, what corrective action was taken.
5. Results of operational and other tests and a statement of whether observed performance complies with requirements.
6. Statement whether conditions, Products, and installation will affect Warranty/Guarantee.
7. Other required items indicated in individual sections of the Contract Documents.

3.05. **Identification**

A. Place a permanent label, or title block on each Submittal for identification.
1. The label or title block must include:
   a. Project name and number
   b. Date
   c. Name of Contractor
   d. Unique Submittal identifier, including revision number
   e. As appropriate:
      i. Name of Subcontractor
      ii. Name of Supplier
      iii. Name of Manufacturer
      iv. Name of Fabricator
   f. Number and title of appropriate section of the Project Manual
Project Manual for CM at-Risk Services
MarchJanuary 2018 01 3300 - 10 Revision # 01

3.06. Certification
A. After Contractor’s review of each Submittal for compliance with the requirements of the Contract Documents:
   1. Mark with certification stamp before submitting to Owner or Designer of Record.
   2. Include Project name, Specification section, Contractor’s signature, and date of certification.
   3. The Contractor’s Authorized Representative must wet sign and date the certification.

3.07. Packaging, Transmittal And Distribution
A. Packaging.
   1. Collect individual Submittals into a Complete Submittal for each Definable Feature of Work
   2. Individual Submittals and Complete Submittal must be adequately wrapped or packaged to prevent damage during delivery.
   3. All reproducible drawings must be rolled and not folded.
B. Transmittal.
   1. Transmit each Complete Submittal using Buzzsaw via email (for electronic copies) and mail/hand delivery (for hardcopies).
      a. Owner and Designer of Record may discard Submittals received from sources other than Contractor.
      b. Owner and Designer of Record will not review Submittals that are not accompanied by Contractor’s transmittal and will return them “Returned Without Action.”
   2. On the transmittal, or a separate sheet attached to the transmittal prepared on Contractor’s letterhead, record relevant information, requests for data, revisions, and each deviation from requirements of the Contract Documents, including minor variations and limitations.
   3. Transmittal Form. Provide the following information:
      a. Project name and location.
      b. Date.
      c. Destination (To:).
      d. Source (From:).
      e. Subcontractor’s, Supplier’s and/or manufacturer’s name, address, and telephone number.
      f. Submittal Distribution Group
      g. Submittal Type (Type 1 or Type 2)
      h. Reference to applicable sections or parts of the Contract Documents.
      i. Reference to the appropriate Definable Feature of Work
      j. Unique Submittal identifier, including revision number. Contractor must number all Submittals serially and continue in sequence. Resubmittals must have suffix letter A, B, C, etc. following the Submittal
      k. Product identification or Shop Drawing title, number, revision and date as applicable.
      l. Submittal and transmittal distribution record.
      m. Itemize each proposed deviation from the requirements of the Contract Documents. If a Submittal contains no proposed deviation(s), indicate that the Submittal contains “No Deviations.” Owner and Designer of Record may return Submittals “Returned Without Action” that do not list proposed deviations or state that Submittal contains “No Deviations” from the Contract Documents.
      n. Remarks.
      o. Signature of transmitter.
C. Parallel Distribution of Submittals
1. Contractor is required to make parallel distribution of Submittals to multiple Submittal reviewers.
2. Contractor must, at its own expense, make parallel distribution of all Submittals.
3. Submittals must be concurrently transmitted to all parallel reviewers.

3.08. Owner or Designer of Record’s Action

A. General
1. Owner will not review Submittals that do not bear the Contractor’s certification stamp and will return them “Returned Without Action.”

B. Action Submittals. Owner or designer of record will review each submittal, make marks to indicate corrections or modifications required, and return it.
1. Owner or Designer of Record will stamp each submittal with an action stamp and will mark stamp appropriately to indicate action taken, as follows:
   a. Final Unrestricted Release: When "No Exceptions Taken" is indicated, Contractor may proceed with Fabrication, Manufacture, or construction, providing such Work complies with the requirements of the Contract Documents. Final acceptance will depend on that compliance.
   b. Final-but-Restricted-Release: When "Make Corrections Noted" is indicated, Contractor may proceed with Fabrication, Manufacture, or construction, providing such Work complies with the requirements of the Contract Documents and the corrections noted. Final acceptance will depend on that compliance.
   c. When stamped “No Exceptions Taken” or “Make Corrections Noted” the Submittal is considered “acceptable.”
   d. Returned for Resubmittal: Where the Submittal is marked “Revise and Resubmit,” do not proceed with the Work covered by the Submittal, including purchasing, Fabrication, delivery, or other activity for the product Submitted. Revise or prepare a new submittal according to the Owner’s or Designer of Record’s notations and corrections.
   e. Rejected: Where the submittal is marked “Rejected,” do not proceed with the Work covered by the submittal, including purchasing, Fabrication, delivery, or other activity for the product Submitted. Prepare a new Submittal for a product that complies with the requirements of the Contract Documents.
   f. Incomplete: Where the submittal is marked “Submit Additional Information,” do not proceed with the Work covered by the Submittal. Prepare additional information requested, or required by the Contract Documents, that indicates compliance.
   g. Returned Without Action: Where the submittal is marked “Returned Without Action,” it was not reviewed and Contractor must not proceed with the Work covered by the Submittal. Prepare a new Submittal that complies with the requirements of the Contract Documents.

A. Resubmittals. Contractor must make all required corrections and submit corrected resubmittals until achieving final acceptance.

B. Information Submittals. Information Submittals, on which Owner is not required to take action, will not be returned to the Contractor.

C. Submittals received from sources other than the Contractor Buzzsaw will be “returned without action” or may be discarded.

ARTICLE IV - FORMS (Not Used)
ARTICLE I - GENERAL

1.01 Summary
A. Document Includes.
   1. Reference standards, abbreviations, symbols, and definitions used in Contract Documents.
   2. Full titles are given in this Document for standards cited in other Sections of Specifications.

1.02 Reference to Standards and Specifications of Technical Societies; Reporting and Resolving Discrepancies
A. References.
   1. Reference to standards, specifications, manuals, or codes of any technical society, organization, or association, or to the laws or regulations of any governmental authority, whether such reference be specific or by implication, shall mean the latest standard, specification, manual, code, or laws or regulations in effect at the time of opening of Bids, except as may be otherwise specifically stated in the Contract Documents.
   2. If during the performance of the Work, Contractor discovers any conflict, error, ambiguity, or discrepancy within the Contract Documents or between the Contract Documents and any provision of any such law or regulation applicable to the performance of the Work or of any such standard, specification, manual, or code or of any instruction of any supplier, Contractor shall report it in writing at once to Owner's Representative and Architect/Engineer, and Contractor shall not proceed with the Work affected thereby until consent to do so is given by Owner.
B. Precedence.
   1. Except as otherwise specifically stated in the Contract Documents or as may be provided by Change Order, CCD, or Supplemental Instruction, the provisions of the Contract Documents shall take precedence in resolving any conflict, error, ambiguity, or discrepancy between the provisions of the Contract Documents and:
      a. The provisions of any such standard, specification, manual, code, or instruction (whether or not specifically incorporated by reference in the Contract Documents); or
      b. The provisions of any such laws or regulations applicable to the performance of the Work (unless such an interpretation of the provisions of the Contract Documents would result in violation of such law or regulation).
   2. No provision of any such standard, specification, manual, code, or instruction shall be effective to change the duties and responsibilities of Owner, Owner's Representative, Architect/Engineer or Contractor, or any of their subcontractors, consultants, agents, or employees, from those set forth in the Contract Documents, nor shall it be effective to assign to Owner, Architect/Engineer, or any of their consultants, agents, representatives or employees any duty or authority to supervise or direct the furnishing or performance of the Work or any duty or authority to undertake responsibility inconsistent with the provisions of the Contract Documents.
C. Referenced Grades, Classes, and Types.
   1. Where an alternative or optional grade, class, or type of product or execution is included in a reference but is not identified in Drawings or in Specifications, provide the highest, best, and greatest of the alternatives or options for the intended use and prevailing conditions.
D. Edition Date of References.
   1. When an edition or effective date of a reference is not given, it shall be understood to be the current edition or latest revision published as of the date of proposal submission.
   2. All amendments, changes, errata and supplements as of the effective date shall be included.
E. ASTM and ANSI References.
1. Specifications and Standards of the American Society for Testing and Materials (ASTM) and the American National Standards Institute (ANSI) are identified in the Drawings and Specifications by abbreviation and number only and may not be further identified by title, date, revision, or amendment. It is presumed that Contractor is familiar with and has access to these nationally- and industry-recognized specifications and standards.

1.03 Abbreviations

In addition to abbreviations indicated on the Drawings, references in the Project Manual to codes, regulations, trade associations, technical societies, recognized authorities, and other institutions may include the following organizations, which are sometimes referred to only by corresponding abbreviation. Not all abbreviations are listed and not all listed abbreviations are used. Unless otherwise specifically defined in the Contract Documents, when the following abbreviations are used, the intent and meaning will be interpreted as follows:

- AA: Aluminum Association
- AABC: Associated Air Balance Council
- AAMA: Architectural Aluminum Manufacturers Association
- AAN: American Association of Nurserymen
- AATC: American Association of Textile Chemists
- ACD: Amended Contract Document
- ACI: American Concrete Institute
- ACIL: American Council of Independent Laboratories
- ACPA: American Concrete Pipe Association
- ADA: Americans with Disabilities Act
- ADC: Air Diffusion Council
- AFBMA: Anti-Friction Bearing Manufacturers Association
- AFPA: American Forest and Paper Association
- ATIS: Alliance For Telecommunication Industry Solutions
- AGA: American Gas Association
- AGMA: American Gear Manufacturers Association
- AHA: American Hardboard Association
- AHJ: Authorities Having Jurisdiction
- AHMA: Association of Home Appliance Manufacturers
- AI: Asphalt Institute
- AIA: American Institute of Architects
- AIHA: American Industrial Hygiene Association
- AISC: American Institute of Steel Construction
- AISI: American Iron and Steel Institute
- AITC: American Institute of Timber Construction
- ALCA: Associated Landscape Contractors of America
- ALI: Associated Laboratories, Inc.
- ALSA: American Lumber Standards Committee
- AMCA: Air Movement and Control Association
- ANSI: American National Standards Institute
- AOAC: Association of Official Analytical Chemists
- AOSA: Association of Official Seed Analysts
- APA: American Plywood Association
- API: American Petroleum Institute
- APRI: Air Conditioning and Refrigeration Institute
- APWA: American Public Works Association
ARMA  Asphalt Roofing Manufacturers Association
ASA  Acoustical Society of America
ASC  Adhesive and Sealant Council
ASCE  American Society of Civil Engineers
ASI  Architectural Supplemental Instruction
ASHRAE  American Society of Heating, Refrigeration and Air Conditioning Engineers
ASME  American Society of Mechanical Engineers
ASPA  American Sod Producers Association
ASPE  American Society of Plumbing Engineers
ASSE  American Society of Sanitary Engineering
ASSHTO  American Association of State Highway and Transportation Officials
ASTM  American Society for Testing and Materials
AWCMA  American Window Covering Manufacturers Association
AWG  American Wire Gauge
AWI  Architectural Woodwork Institute
AWPA  American Wood-Preservers’ Association
AWPI  American Wood-Preservers Institute
AWS  American Welding Society
AWWA  American Water Works Association
BAAQMD  Bay Area Air Quality Management District
BHMA  Builders’ Hardware Manufacturers Association
BIA  Brick Industry Association
BIFMA  Business and Institutional Furniture
CAGI  Compressed Air and Gas Institute
CalTrans  State of California, Department of Transportation
CAUS  Color Association of the United States
CBC  California Building Code
CBM  Certified Ballast Manufacturers Association
CCC  Carpet Cushion Council
CCIP  Contractor Controlled Insurance Program
CCR  California Code of Regulations
CDA  Copper Development Association
CFFA  Chemical Fabrics & Film Association, Inc.
CFR  Code of Federal Regulations
CGA  Compressed Gas Association
CISCA  Ceiling and Interior Systems Construction Association
CISPI  Cast Iron Soil Pipe Institute
CLFMI  Chain Link Fence Manufacturers Institute
CM/GC  Construction Manager/General Contractor.  CM/GC also means CMR, Contractor, and General Contractor.
CMR  Construction Manager at Risk.  CMR also means Contractor, General Contractor, CM/GC, and Construction Manager/General Contractor and these terms shall be interchangeable and refer to the same entity.
CPA  Composite Panel Association
CRI  Carpet and Rug Institute
CRSI  Concrete Reinforcing Steel Institute
CRA  California Redwood Association
CSI  Construction Specifications Institute
CSS  State of California Standard Specifications
<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Full Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>CTI</td>
<td>Ceramic Tile Institute of America</td>
</tr>
<tr>
<td>DIPRA</td>
<td>Ductile Iron Pipe Research Association</td>
</tr>
<tr>
<td>DFEH</td>
<td>California Department of Fair Employment and Housing</td>
</tr>
<tr>
<td>DHI</td>
<td>Door and Hardware Institute</td>
</tr>
<tr>
<td>DLPA</td>
<td>Decorative Laminate Products Association</td>
</tr>
<tr>
<td>EIA</td>
<td>Electronic Industries Alliance</td>
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<tr>
<td>EIMA</td>
<td>Exterior Insulation Manufacturers Association</td>
</tr>
<tr>
<td>EJMA</td>
<td>Expansion Joint Manufacturers Association</td>
</tr>
<tr>
<td>EPA</td>
<td>Environmental Protection Agency</td>
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<tr>
<td>ETL</td>
<td>ETL Testing Laboratories, Inc.</td>
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<tr>
<td>FCI</td>
<td>Fluid Controls Institute</td>
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<tr>
<td>FM</td>
<td>Factory Mutual</td>
</tr>
<tr>
<td>FS</td>
<td>Federal Specification of General Services Administration</td>
</tr>
<tr>
<td>FTI</td>
<td>Facing Tile Institute</td>
</tr>
<tr>
<td>GANA</td>
<td>Glass Association of North America</td>
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<tr>
<td>GA</td>
<td>Gypsum Association</td>
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<tr>
<td>HEI</td>
<td>Heat Exchange Institute</td>
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<tr>
<td>HI</td>
<td>Hydronics Institute</td>
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<tr>
<td>H.I.</td>
<td>Hydraulic Institute</td>
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<tr>
<td>HMA</td>
<td>Hardwood Manufacturers Association</td>
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<tr>
<td>HPMA</td>
<td>Hardwood Plywood Manufacturers Association</td>
</tr>
<tr>
<td>IAMPO</td>
<td>International Assoc of Mechanical and Plumbing Officials</td>
</tr>
<tr>
<td>IBD</td>
<td>Institute of Business Designers</td>
</tr>
<tr>
<td>ICBO</td>
<td>International Conference of Building Officials</td>
</tr>
<tr>
<td>ICEA</td>
<td>Insulated Cable Engineers Association</td>
</tr>
<tr>
<td>IEC</td>
<td>International Electrotechnical Commission</td>
</tr>
<tr>
<td>IEEE</td>
<td>Institute of Electrical and Electronic Engineers</td>
</tr>
<tr>
<td>IESNA</td>
<td>Illuminating Engineering Society of North America</td>
</tr>
<tr>
<td>IGCC</td>
<td>Insulating Glass Certification Council</td>
</tr>
<tr>
<td>IMSA</td>
<td>International Municipal Signal Association</td>
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<tr>
<td>IRI</td>
<td>Industrial Risk Insurers</td>
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<tr>
<td>ISA</td>
<td>Instrument Society of America</td>
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<tr>
<td>LIA</td>
<td>Lead Industries Association, Inc.</td>
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<tr>
<td>LPI</td>
<td>Lightning Protection Institute</td>
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<tr>
<td>MBMA</td>
<td>Metal Building Manufacturer's Association</td>
</tr>
<tr>
<td>MCAA</td>
<td>Mechanical Contractors Association of America</td>
</tr>
<tr>
<td>MIA</td>
<td>Marble Institute of America</td>
</tr>
<tr>
<td>MIL</td>
<td>Military Specification of U.S. Department of Defense</td>
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<tr>
<td>MSS</td>
<td>Manufacturers Standardization Society of the Valve and Fittings Industry</td>
</tr>
<tr>
<td>NAAMM</td>
<td>National Association of Architectural Metal Manufacturers</td>
</tr>
<tr>
<td>NAIMA</td>
<td>North American Insulation Manufacturers Association</td>
</tr>
<tr>
<td>NAPA</td>
<td>National Asphalt Pavement Association</td>
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<tr>
<td>NAPF</td>
<td>National Association of Plastic Fabricators</td>
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<tr>
<td>NBGQA</td>
<td>National Building Granite Quarries Association</td>
</tr>
<tr>
<td>NCMA</td>
<td>National Concrete Masonry Association</td>
</tr>
<tr>
<td>NCPI</td>
<td>National Clay Pipe Institute</td>
</tr>
<tr>
<td>NCRPM</td>
<td>National Council on Radiation Protection</td>
</tr>
<tr>
<td>NCSPA</td>
<td>National Corrugated Steel Pipe Association</td>
</tr>
<tr>
<td>NEC</td>
<td>National Electrical Code</td>
</tr>
<tr>
<td>NECA</td>
<td>National Electrical Contractors Association</td>
</tr>
</tbody>
</table>
NEII  National Elevator Industry, Inc.
NEMA  National Electrical Manufacturers Association
NETA  International Electrical Testing Association
NFPA  National Fire Protection Association
NHLA  National Hardwood Lumber Association
NLGA  National Lumber Grades Authority
NPCA  National Paint and Coatings Association
NRCA  National Roofing Contractors Association
NWWDA National Wood Window and Door Association
NSF  National Sanitation Foundation
NTMA  National Terrazzo and Mosaic Association
NUSIG National Uniform Seismic Installation Guidelines
OSHA  Occupational Safety and Health Administration
OSHPD  Office of Statewide Health Planning Department
PCA  Portland Cement Association
PCI  Precast Concrete Institute
PDI  Plumbing and Drainage Institute
PEI  Porcelain Enamel Institute
RFCI  Resilient Floor Covering Institute
RIS  Redwood Inspection Service [Grading Rules]
RMA  Rubber Manufacturers Association
SDI  Steel Deck Institute
S.D.I.  Steel Door Institute
SGCC Safety Glazing Certification Council
SIGMA Sealed Insulating Glass Manufacturers Association
SJI  Steel Joist Institute
SMA  Screen Manufacturers Association
SMACNA Sheet Metal and Air Conditioning Contractor’s National Association, Inc.
SAE Society of Automotive Engineers
SPRI  Single Ply Roofing Institute
SSMA  Steel Stud Manufacturers Association
SSPC  Steel Structures Painting Council
SSPMA Sump and Sewage Pump Manufacturers Association
STI  Steel Tank Institute
SWI  Steel Window Institute
SWPA Submersible Wastewater Pump Association
TCA  Tile Council of America
TCIA  Tree Care Industry Association
TPI  Truss Plate Institute
UBC  Uniform Building Code
UFAC Upholstered Furniture Action Council
UMC  Uniform Mechanical Code
UPC  Uniform Plumbing Code
UL  Underwriters’ Laboratories, Inc.
UNI  Uni-Bel PVC Pipe Association
USA Underground Service Alert
USC  United States Code
USP U.S. Pharmacopoeial Convention
USEPA United States Environmental Protection Agency
1.04 Definitions

A. Meaning of Words and Phrases

1. Wherever any of the words or phrases defined below, or a pronoun used in place thereof, is used in any part of the Contract Documents, it shall have the meaning here set forth. Where abbreviations and symbols are used, such abbreviations and symbols shall be given their common meaning in the construction industry. In the Contract Documents, the neuter gender includes the feminine and masculine, and the singular number includes the plural.

2. While Owner has made an effort to identify all defined terms with initial caps, the following definitions shall apply regardless of case unless the context otherwise requires:

3. Acceptance: The formal acceptance by the Board of Supervisors of the Completion of the entire Work of the Contract, which to Owner’s knowledge has been performed in accordance with the requirements of the Contract Documents and all Approved modifications thereof.

4. Addendum: A written change to the Bid Documents issued before the time fixed for the opening of Bids.

5. Additional Detailed Instructions: Detailed written and/or graphic instructions issued by the Owner to the Contractor to explain the Work more fully. Such instructions become part of the requirements of the Contract Documents without changing the requirements of the Contract Documents.

6. Agreement: The written and signed document known as Document 00 5201, (Agreement). (Sometimes also referred to as Contract Agreement or Contract.)

7. Alternative: Refer to Approved Equal and Substitution

8. Approve: Wherever in the Specifications or Drawings the words “directed”, “approved”, “designated”, or words of like import are used, it shall be understood that the direction, approval, or designation of the Architect/Engineer is intended, unless otherwise expressly stated. Similarly, the words “approved”, “acceptable”, “satisfactory”, or words of like import, shall mean approved by, acceptable to, or satisfactory to the Architect/Engineer, unless expressly stated otherwise. When used in conjunction with the Architect/Engineer’s response to submittals, requests, applications, inquiries, reports and claims by the Contractor, the term “approved” will be held to limitations of the Architect/Engineer’s responsibilities and duties as specified in the General and Supplementary Conditions. In no case will the Architect/Engineer’s approval be interpreted as a release of the Contractor from responsibilities to fulfill requirements of Contract Documents or acceptance of the Work.

9. Approved Equal: Material, equipment, or method accepted by the Owner’s Authorized Representative for use in the Work, as being acceptable as an equivalent in essential attributes to the material, equipment, or method specified in the Contract Documents.

10. Architect/Engineer: The entity or entities identified as such in the Contract Documents, and licensed to practice in the state.

11. Architect of Record: See Design Professional of Record

12. Award Date: Date of action taken by the Board of Supervisors accepting Contractor’s Bid and authorizing its Chairperson to execute the Agreement. (Sometimes also referred to as Award.)

13. Proposal: The offer of a Proposer to perform the Work pursuant to a completed prescribed Proposal Form, properly executed and guaranteed, and timely submitted.
14. Proposal Form: The approved form upon which Owner requires a formal Proposal be prepared and submitted for the Work.

15. Bidder's Security: The cash, cashier's check, certified check, or Proposer's bond accompanying the Proposal submitted by the Proposer as a guaranty that the Proposer will enter into a Contract with Owner for the performance of the Work of the Contract is Awarded to the Proposer.

16. Board of Supervisors: The Board of Supervisors of the County of San Mateo.

17. Chairperson: The Chairperson of the Board of Supervisors.

18. Change Order: A written amendment to the Contract, changing the Work or Contract terms, the Contract Sum and/or the Contract Time, approved and executed by the Board of Supervisors or the Owner’s Authorized Representative within the limits authorized by the Board of Supervisors.

19. Claim: A separate unresolved Dispute by the Contractor for: (A) a Contract Time extension, (B) payment of money or damages arising from Work done by, or on behalf of, the Contractor pursuant to the contract for a public work and payment of which is not otherwise expressly provided for or the claimant is not otherwise entitled to, or (C) an amount the payment of which is disputed by the Owner.

20. Complete Submittal: A group of individual Submittals, each meeting the requirements of the Contract Documents, encompassing all the Work included in a Definable Feature of Work (DFOW), and submitted to the Owner as a single Submittal package.


22. Concealed: Work not exposed to view in the finished Work, including within or behind various construction elements.

23. Construction Manager at Risk (CMR): A construction/consultant firm or such other individual or entity as Owner may designate in writing, retained by Owner to perform project management services during design and construction. The term “Construction Manager”, “Construction Manager at Risk”, “CM/GC”, “CMR” and “Contractor” are interchangeable and shall mean the same entity.

24. Consultants: Architects, Engineers, Construction Project Managers and other professionals engaged to provide the Owner with professional services for the Project.


27. Contract Documents: The Bid Documents and all Additional Detailed Instructions, Field Modifications, and Approved Change Orders.

28. Contract Sum: The Contract Sum is stated in the Agreement and, including authorized adjustments by Change Order, is the total amount payable by Owner to the Contractor for performance of the Work pursuant to the Contract Documents.

29. Contract Time(s): Unless otherwise provided, the Contract Time is the period of time, including authorized adjustments, identified in the Contract Documents for Completion of the Work or a designated portion of the Work.

30. Contractor: The person or persons, firm, partnership, corporation, or combination thereof, private or municipal, or the legal representatives thereof, that entered into the Contract with Owner. (Sometimes also referred to as “Prime Contractor” or “Original Contractor”.). Wherever in these specifications reference is made to Mechanical Contractor, Electrical Contractor, or other specific contractor, such reference shall be construed to mean the Prime Contractor for this Project as defined in the Agreement. The term “Construction Manager”, “Construction Manager at Risk” “CM/GC”, “CMR” and “Contractor” are interchangeable and shall mean the same entity.

31. Contractor’s Authorized Representative: The Contractor’s authorized representative who has the authority to represent and act for Contractor.
32. Coordination Drawings: Contractor prepared drawings submitted by Contractor to Owner to demonstrate the coordination of methods, materials, equipment, plans, or sequence the Contractor proposes to use when limited space is available for installation of different components, coordination is required for installation of Products and materials Fabricated by separate entities, or the relationship of components is shown on separate Shop Drawings or Submittals. Coordination Drawings are not considered Contract Documents.

33. Cost Breakdown: A document submitted by the Contractor to the Owner reflecting the portions of the Contract Sum allotted for the various parts of the Work. (Sometimes also referred to as “Schedule of Values”.)

34. County: The County of San Mateo, a political subdivision of the State of California.

35. Critical Path: All references in the Contract Documents to the Critical Path mean the longest path of dependent activities within the current updated version of the Official Progress Schedule that determine when the Work of a Milestone or the entire Work of the Project will be complete.

36. Date of Acceptance: The date of Acceptance by the Board of Supervisors of Contract Completion.

37. Day(s): Calendar days unless otherwise designated.

38. Deficiency List: A written list of deficiencies in the completed Work. Also sometimes referred to as “Punch List.”

39. Definable Feature of Work (DFOW): A Work task that is separate and distinct from other Work tasks and has common control requirements and work crews.

40. Design Professional: The term “Design Professional” means a person licensed in California; as an architect pursuant to Chapter 3 (commencing with §5500) of Division 3 of the Business and Professions Code, registered as a professional engineer pursuant to Chapter 7 (commencing with §6700) of Division 3 of the Business and Professions Code, or licensed as a land surveyor pursuant to Chapter 15 (commencing with §8700) of Division 3 of the Business and Professions Code (Also sometimes referred to as “Architect/Engineer”, “A/E”, “Professional Engineer”, “PE”, “Design Consultant”, and/or “Consultant”.)

41. Design Professional of Record: The term “Design Professional of Record” means the Design Professional in responsible charge of the design services or portions of the design services in connection with the Project.

42. Directed, Requested, etc.: Terms such as “directed”, “requested”, “authorized”, “selected”, “approved”, “required”, “accepted”, and “permitted” mean “directed by the Architect/Engineer”, “requested by the Architect/Engineer”, and similar phrases. However, no such implied meaning will be interpreted to extend the Architect/Engineer’s responsibility into the Contractor’s area of construction supervision.

42.43. Direct Cost of Construction: The aggregate total cost of the work of subtrades bid open book and novated to CMR plus total cost of authorized self-performed subtrade work, including the General Requirements as defined in Document 01 1000 Summary of Work - Appendix C.

43.44. Dispute: A written disagreement submitted by the Contractor seeking adjustment of Contract terms, payment of money, extension of Contract Time or other relief with respect to the terms of the Contract. A Dispute is not a Claim.

44.45. Drawings: The graphic and pictorial portions of the Contract Documents, illustrating the design, character, location, and dimensions of the Work to be performed, generally including but not limited to, elevations, sections, details, schedules, General Notes, specific notes, and diagrams. Synonymous with “Drawings”, “Contract Drawings”, and “Plans”.

45.46. Emergency: A sudden, unexpected occurrence that poses a clear and imminent danger, requiring immediate action to prevent or mitigate the loss or impairment of life, health, property, or essential public services.

46.47. Equal, Approved Equal: Accepted or approved in writing as being of equivalent quality, utility, and appearance, in the opinion of the Architect/Engineer. The burden of proof of equality is the responsibility of the Contractor.
47. Fabricated: Specifically assembled or made out of selected materials to meet Project specific design requirements.

48. Department of Public Works (DPW): The DPW of County of San Mateo.

49. Field Modification: A written instruction, clarification or additional information issued by the Owner’s Project Manager to Contractor that does not change the Contract Time or Contract Sum but becomes part of the requirements of the Contract Documents.

50. Final Acceptance: Owner’s acceptance of the Work as satisfactorily completed in accordance with Contract Documents. Requirements for Final Acceptance/Final Completion include, but are not limited to:
   a. Final cleaning is completed.
   b. All systems having been tested and accepted as having met requirements of Contract Documents.
   c. All required instructions and training sessions having been given by Contractor.
   d. All Project Record Documents having been submitted by Contractor, reviewed by Owner, and accepted by Owner.
   e. All punch list Work, as directed by Owner, having been completed by Contractor.
   f. Generally all Work, except Contractor maintenance after Final Acceptance/Final Completion, having been completed to satisfaction of Owner.

51. Final Inspection: The inspection performed by the Owner and its Consultants after the Contractor has certified that the entire Work of the Project is complete. See Document 01 7700 Closeout Procedures.

52. Force Account: The method of performing Work by or on behalf of Contractor on a time, materials and equipment basis.

53. Furnish, Supply: Contractor to purchase and deliver to the Project site, including proper storage only, ready for unloading, unpacking, assembly, installation, etc., as applicable in each instance. No installation is included.

54. General Notes: The written instructions, provisions, conditions or other requirements appearing on the Drawings, and so identified thereon, which pertain to the performance of the Work.

55. Governing Body: The Board of Supervisors of the County of San Mateo.

56. Governmental Agencies: Whenever, in the Contract Documents, reference is made to any governmental agency or officer, such reference will be deemed made to any agency or officer acting in accordance with law to the power, duties, jurisdiction, and authority of the agency or officer mentioned.

57. Guarantee: A promise or assurance given by one party to a second party that a third party's obligations will be fulfilled (i.e., Contractor agrees to guaranty the Work performed by one of its Subcontractors to the Owner). (Also sometimes referred to as Warranty/Guarantee.)

58. Indicated: Shown or noted on the Drawings. The term “indicated” is a cross-reference to graphic representations, notes or schedules on the Drawings, to other paragraphs or schedules in the Specifications, and to similar means of recording requirements in the Contract Documents. Where terms such as “shown”, “noted”, “scheduled”, and “specified” are used instead of “indicated”, it is for the purpose of helping the reader locate the cross-reference, and no limitation of location is intended except as specifically noted.

59. Inspector: The person assigned by Owner to inspect the Work. (Also sometimes referred to as Project Inspector or Owner’s Inspector or Inspector of Record.)

60. Install: Contractor to construct, erect, or set in place for the intended use, including unloading, unpacking, assembly, erection, placing, anchoring, applying, working to dimension, finishing, curing, protecting, cleaning and similar operations as applicable in each instance. Furnishing or supplying is not included. Synonymous with "Provide" for the purposes of this Contract.

61. Installer: The entity (person or firm) engaged by the Contractor, subcontractor, or sub-subcontractor for performance of a particular unit of Work at the Project site, including
installation, erection, application and similar required operations. It is a general requirement that such entities (installers) be expert in the operations they are engaged to perform.

62.63. Invitation to Bid: Includes any and all documents issued to Bidders that contain descriptions of the Work to be Bid or the content, form, or manner of submission of Bids. (See Public Contract Code § 4104.5.)

63.64. Laboratory: Any laboratory authorized or accepted by Owner to test materials and Work involved in the Contract.

64.65. Liquidated Damages: The amount prescribed in the Contract Documents to be paid to Owner or to be deducted from any payments due or to become due Contractor for each Day’s delay in completing the whole or any specified portion of the Work, beyond the time(s) allowed in the Contract Documents plus Approved time extensions.

65.66. Manufactured: Standard units usually mass-produced.

66.67. Method of Procedure (MOP): Method of Procedure document will list in detail specific steps to be taken in specific order to pre-form a specific shut down task and provisions or steps to be taken in the “what if” scenarios affecting the specific shut down. The MOP document is to be submitted with every shut down and is mandatory with all hospital critical system shut down requests.

67.68. Milestone: A specific portion of the Work identified in the Contract Documents as a Milestone.

68.69. Milestone Completion: The date determined by the Owner when the Work of a Milestone is complete. Milestone Completion does not constitute Acceptance but does establish the completion date of the Milestone for the purpose of assessment of Liquidated Damages, if any, associated with the Milestone.

69.70. Milestone Duration: The time allowed in the Contract Documents, plus Approved time extensions, for completion of the Work of a Milestone.

70.71. Mobilization: Includes preparatory work and operations, including, but not limited to, those necessary for preparation of Submittals, movement of personnel, equipment, supplies and incidentals to the Project Site, for establishment of all temporary offices, buildings and other facilities necessary for Work on the Project, and for all other work and operations which must be performed, or costs incurred including obtaining Contract Bonds and insurance, before beginning Work on the public improvement at the Project Site.

71.72. Named Products: Products identified in the Contract Documents by Manufacturer's product name. Named Products may include Manufacturer’s make or model number or other designation.

72.73. Not In Contract (NIC): Items noted NIC will be furnished and installed by the Owner, or under separate contract.

73.74. Notice of Award: The letter from the Clerk of the Board of Supervisors notifying Contractor that the Board of Supervisors accepted Contractor’s Bid and authorized the Chairperson to execute the Agreement.

74.75. Notice of Completion: A document executed by the Clerk of the Board of Supervisors, as authorized by the Board of Supervisors, and filed with the County Recorder, signifying that the Contract has been Completed and Accepted.

75.76. Notice to Proceed: The written notice issued by Owner’s Authorized Representative to Contractor whereby the Contractor is notified of the official construction Contract start date and is authorized to proceed with the Work. Unless otherwise specified in the Contract Documents or Directed by written Order of Owner, the Contractor must begin Work within ten (10) Days following the start date for the Work as stated in the Notice to Proceed.

76.77. Official Progress Schedule: The Contractor’s Progress Schedule and all revisions and updates thereto, accepted by the Owner, in accordance with the requirements of Document 01 3200, (Construction Progress Documentation).

77.78. Or Equal: Refer to Approved Equal.

78.79. Owner: The County of San Mateo.
79.80. Order: Refer to Approved, Directed, Ordered, or Required.
80.81. Owner’s Authorized Representative: The person named in the Document 00 5201 (Agreement) Notice to Bidders whose authority, to the extend authorized by law, includes but is not limited to the authority to approve Addenda, Change Orders, Payment Requests, and Milestone Completion(s).
81.82. Plans: See Drawings.
82.83. Preconstruction Submittals: Submittals requiring Owner’s acceptance before Contractor may proceed with the installation of Work or the procurement of the materials and/or equipment covered by the Submittal.
83.84. Project: The entire public improvement proposed by Owner to be constructed in whole or in part pursuant to the requirements of the Contract Documents, including any phasing or Milestone requirements.
84.85. Project Component: The individual components of the Project numbered 1-11 as shown and described in Document 00 1001 (Notice Inviting Proposals).
85.86. Project Component Group A: Project Components 1-4 as shown and described in Document 00 1001 (Notice Inviting Proposals).
86.87. Project Component Group B: Project Components 5-6 as shown and described in Document 00 1001 (Notice Inviting Proposals).
87.88. Project Component Group C: Project Components 7-11 as shown and described in Document 00 1001 (Notice Inviting Proposals).
88.89. Project Site: The space available to the Contractor for performance of the Work, either exclusively or in conjunction with others performing other construction as part of the Project. The extent of the Project site is shown on the Drawings, and may or may not be identical with the description of the land upon which the Project is to be built.
89.90. Product Data: Illustrations, Manufacturer’s literature, standard schedules, performance charts, instructions, brochures, diagrams and other information submitted by the Contractor to illustrate materials or equipment for some portion of the Work. Product Data are not considered Contract Documents.
90.91. Project Development Unit (PDU): A division of the San Mateo County Manager’s Office responsible for the management of the County’s new ground-up construction projects. The term “Project Development Unit”, “PDU”, “County”, and “Owner” are interchangeable and shall mean the same entity.
91.92. Project Manager: The person identified in the Document 00 5201 (Agreement) Notice to Bidders as the Project Manager or subsequently designated by Owner’s Authorized Representative to manage the Contract and/or the Project. (Also sometimes referred to as Owner's Project Manager.)
92.93. Project Manual: The written volume(s) assembled for the Work, including the Introductory Information, Bidding Requirements, Contracting Requirements, General Requirements, Technical Specifications, and other written or graphic material as may be listed in the Project Manual Table of Contents, including any Addenda and Approved revisions by Owner.
93.94. Project Site: Space available to Contractor for performance of the Work, either exclusively or in conjunction with others performing other work as part of the Project.
94.95. Proposal Documents (also referred to as Bid Documents): The documents approved by the Board of Supervisors to advertise for construction of the Project, including but not limited to the contents of this Project Manual as listed in Document 00 0111 (Table of Contents) or otherwise included in the Manual.
95.96. Provide: Synonymous with “Install” for the purposes of this Contract: All labor, materials, equipment, supervision and whatever else is necessary to supply and incorporate a specified item into the Work in compliance with the requirements of the Contract Documents.
96.97. Punch List: A written list of deficiencies in the completed Work. (Also sometimes referred to as "Deficiency List.")
96.98. Record Documents: A set of the Contract Documents including Drawings and Project Manual updated on a continuous basis to indicate conditions encountered and the final configuration of a Project as it was constructed. Record Documents include any change or clarification to the Contract Documents and dimensional information showing the actual locations of installed components of the Work. (Also known as “As-Builts” or “As-Built Documents”.)

97.99. Relocate: To reinstall existing item(s) in new location complete and ready for intended use.

98.100. Remain: To retain item(s) in existing condition.

99.101. Remove: To remove item(s) completely from Project Site and dispose of in accordance with requirement of authorities having jurisdiction.

100.102. Request for Information (RFI): A written request by the Contractor for information or clarification regarding the requirements of the Contract Documents. Requests For Information must be numbered sequentially and presented in a format furnished or accepted by the Owner's Project Manager. The Owner's response to an RFI is considered an Additional Detailed Instruction and does not change the requirements of the Contract Documents, Contract Time, or Contract Sum.

101.103. Retention: A defined percentage of the Contract Sum held by the Owner pending Completion of the Work, or any portion of the Work.

102-104. Samples: Physical examples that illustrate materials, equipment or workmanship and establish standards by which the Work will be evaluated.

103.105. Shop Drawings: Drawings, diagrams, schedules, and other data specially issued for the Work by the Contractor or a Subcontractor, Sub-Subcontractor, and Suppliers to demonstrate and/or illustrate the way by which the Contractor proposes to conform to the information given and the design concept expressed in the Contract Documents for some specific portion of the Work. Shop Drawings are not considered Contract Documents.

104.106. Shown: Same as "Indicated".

105-107. Shut Down: Shut down of any hospital or building system will require a shut down request and approval prior to the work being performed. In most cases a meeting will be held between Owner, Contractor, Subcontractor, and any other pertinent parties to review the shut down request and finalize a plan for execution. In cases involving hospital or building critical systems Contractor will be required to submit an MOP for review and approval prior to performing this work.


107-109. Specifications Language: In the interests of clarity and reducing verbiage, these specifications are written in the imperative mood wherever possible. This language is directed at the Contractor, unless specifically noted otherwise. Incomplete sentences shall be completed by inserting "shall", "the Contractor shall", and "shall be", and similar mandatory phrases by inference. Except as worded otherwise, perform all indicated requirements whether stated imperatively or otherwise.

108.110. Specified: As written in the Contract Documents.


110.112. Subcontractor: A contractor, within the meaning of the provisions of Chapter 9 (commencing with § 7000) of Division 3 of the Business and Professions Code, who contracts directly with the Contractor to perform any Work of the Project. The term Subcontractor is referred to throughout the Contract Documents as if singular in number and means a Subcontractor or its authorized representative.

111.113. Sub-subcontractor: A contractor, within the meaning of the provisions of Chapter 9 (commencing with § 7000) of Division 3 of the Business and Professions Code, that has a direct or indirect contract with a Subcontractor to perform any Work of the Project. The term Sub subcontractor is referred to throughout the Contract Documents as if singular in number and means a Sub subcontractor or an authorized representative thereof.
112.114. Submittal: Data or items required by the Contract Documents to be submitted by the Contractor to the Owner. Submittals demonstrate the method, materials, plan, or sequence the Contractor proposes to use to conform to the design concept expressed in the requirements of the Contract Documents. Submittals include but are not limited to Shop Drawings, Coordination Drawings, layouts, Progress Schedules, Substitution requests, Samples, mockups, catalogs, Product Data and literature, equipment data sheets, maintenance and operating data. Unless otherwise stated in the Contract Documents, Submittals are not considered Contract Documents.

113.115. Substitution: A material and/or process offered by the Contractor in lieu of the specified material and/or process, and accepted by the Owner’s Authorized Representative in writing as being equivalent (equal) to the specified material and/or process. (Also sometimes referred to as Product Substitution.)

114.116. Supplier: A person or organization contracting with Contractor, a Subcontractor or a Sub-subcontractor to supply materials and/or equipment for the Work.

115.117. Surety: A company that provides Contractor’s bonds for bidding, performance and payment and is admitted as a surety insurer as defined in §995.120(a) of the California Code of Civil Procedure.

116.118. Total Float Time: The time difference between the earliest start date and the latest start date, or between the earliest finish date and the latest finish date, of Project activities. (Also sometimes referred to as “slack time” or “Total Float” or “Float”.)

117.119. Warranty: A Contractor’s, Subcontractor’s, Manufacturer’s or material Supplier’s promise or assurance, written or otherwise, that it's Products and services provided meet industry (implied) or contractual (the requirements of the Contract Documents) standards of performance. (Also sometimes referred to as Warranty/Guarantee.)

118.120. Work: The preconstruction, demolition, renovation and construction required by the Contract Documents, whether fully or partially completed, provided, and performed by the Contractor to fulfill his/her obligations under the Contract in accordance with the Contract Documents. The Work may constitute the whole or a part of the Project.

B. Other Defined Terms. The following terms are not necessarily identified with initial caps; however they shall have the meaning set forth below:

1. Wherever words “as directed,” “as required,” “as permitted,” or words of like effect are used, it shall be understood that direction, requirements, or permission of Owner is intended. Words “sufficient,” “necessary,” “proper,” and the like shall mean sufficient, necessary, or proper in judgment of Owner. Words “approved,” “acceptable,” “satisfactory,” “favorably reviewed,” or words of like import, shall mean approved by, or acceptable to, or satisfactory to, or favorably reviewed by Owner.

2. Wherever the word “may” or “ought” is used, the action to which it refers is discretionary. Wherever the word “shall” or “will” is used, the action to which it refers is mandatory.

ARTICLE II - PRODUCTS – NOT USED

ARTICLE III - EXECUTION – NOT USED

END OF DOCUMENT 01 4200
ARTICLE I - GENERAL

1.01. Summary
A. This Document includes:
   1. Article I – General
      a. 1.01 - Summary
      b. 1.02 – Related Documents, Codes, and Standards (Not Used)
      c. 1.03 – Definitions
      d. 1.04 – Temporary Facilities and Controls
      e. 1.05 – Utilities
      f. 1.06 – Temporary Construction Facilities Temporary Controls
      g. 1.07 – Temporary Controls
      h. 1.08 – Fire Protection
      i. 1.09 – Submittals
   2. Article II – Products (Not Used)
   3. Article III – Execution (Not Used)
   4. Article IV – Forms (Not Used) Forms - Table 01500-001, “Permit-Required Confined Spaces”

1.02. Related Documents, Codes and Standards (Not Used)

1.03. Definitions
A. Hot Work. Hot work includes any operations capable of initiating fires or explosions, including cutting, welding, brazing, soldering, grinding, thermal spraying, thawing pipe, torch applied roofing, or any other similar activity.
B. Fire Marshal. Office of State Fire Marshal, County and City of San Mateo Fire Marshals
C. Temporary Fencing. Temporary fencing provided and Installed by Contractor as needed by Contractor to protect equipment, field office, stored items, Project Site, and Work until final demobilization.

1.04. Temporary Facilities and Controls
A. Provide and pay for all temporary utilities, utility usage and service charges, utility meters, controls, and support facilities required for the Project until the Owner assumes responsibility of the aforementioned.

1.05. Utilities
A. Electricity.
   1. Electrical service including metering devices needed by the Contractor to perform the Work must be Provided and paid for by Contractor.
   2. Arrange with utility company to provide service required for power and lighting, and pay all costs for service and for power used.
   3. Install circuit and branch wiring with area distribution boxes located so that power and lighting is available throughout the construction by the use of construction-type power cords.
   4. Provide adequate artificial lighting for all areas of Work in accordance with industry safety standards including OSHA requirements when natural light is not adequate for Work and for areas accessible to the public.
   5. If additional temporary utility poles or electric extensions are deemed necessary by the Contractor to perform Contract Work, Contractor must submit three copies of a plan showing the proposed temporary utility poles or electric extensions prior to installation. Contractor must pay for all additional temporary utility poles or electric extensions installed.
B. Telephone and Internet Service.
   1. Arrange with local telephone company to provide direct line telephone and internet service at
the construction site.

2. Minimum service required:
   a. One direct line instrument in Field Office.
   b. Internet for office use

3. Pay all costs for installation, maintenance, use, and removal.

4. Prior to mobilization, Contractor must submit to Owner four copies of a list containing all relevant personnel contact telephone numbers, including emergency contact numbers for nights, weekends, and holidays.

C. Water Service
   1. Contractor must make arrangements and pay for all water and water metering devices required for construction purposes including landscape irrigation.
   2. Contractor must not assume that water required for construction purposes will be available at the Project Site at the times and in the quantities required to support Contractors construction activities.

D. Sanitary Facilities
   1. Contractor must Provide and pay for an appropriate number of sanitary facilities, in compliance with all laws and regulations, for use by Contractor and Owner’s personnel.
   2. Regular service of the sanitary facilities must be maintained by the Contractor to keep a clean, healthy, and hygienically acceptable work environment.
   3. Contractor must not use Owner’s Sanitary Facilities without prior written Approval of Owner’s Project Manager.

E. Waste Disposal
   1. Unless otherwise specifically stated in the Contract Documents, Contractor must provide and pay for all Waste Disposal.
   2. Wastes must be properly handled, and stored in covered containers, and removed from the Project Site at least once each week.
   3. Cardboard, packing material, and similar combustible debris shall not be accumulated within buildings. Such debris, rubbish and waste material must be removed from buildings on a daily basis.
   4. Temporary Construction Facilities

F. Field Office
   1. The Contractor must maintain an active Field Office on site.
   2. Contractor may bring a portable field office on site to support the Contractor’s Work.
   3. All project meetings will be held in the Contractor’s Field Office unless otherwise Directed by Owner’s Project Manager.
   4. Contractor to provide and maintain office for County Project Manager and Project Inspector.

G. Advertising
   1. Advertising is not permitted, except that Contractor’s name may be placed on Contractor’s field office.

H. Temporary Fencing
   1. The Contractor must install Temporary Fencing to protect equipment, field office, and stored items.
   2. Contractor must provide and pay for Temporary Fencing to protect Project Site(s) and Work areas as needed until final demobilization.

I. Storage Areas and Sheds
   1. Prior to mobilizing to the Project Site, Contractor must submit the intended location of the Contractor’s storage sheds and storage areas for Owner review and acceptance.
   2. Contractor must confine its apparatus, storage of materials, and construction operations to areas approved by Owner’s Project Manager.
   3. Contractor must not unreasonably encumber the premises and roads with its materials and equipment.
   4. The Contractor must not store any quantities of fuel, oils, solvents or any other hazardous materials in storage tanks on-site.

J. Equipment Maintenance and Repair
   1. The Contractor must perform equipment maintenance activities off site.
2. Equipment service trucks must provide fuels and lubricants for construction equipment. Contractor must not store any quantities of fuel or oil in on-site storage tanks.

K. Vehicular Access
1. All vehicles must be operated in a safe manner.
2. Contractor’s equipment must enter and leave the Project area via access routes designated by Owner, and move in the direction of public traffic at all times. All movements on or across public traveled ways must not endanger public traffic.

L. Parking
1. Parking for personal vehicles of Contractor’s personnel must be limited to designated areas specified or Approved by Owner’s Project Manager.
2. Personal vehicles must not be parked in the Work area.
3. Parking of construction equipment must be limited to designated areas specified or as approved by Owner.
4. All vehicles must be parked a minimum of 20 feet from new buildings under construction except construction vehicles may be temporarily parked for loading/unloading or other construction related operations as long as such vehicles are not left unattended at any time.

M. Progress Cleaning
1. Contractor must maintain the Project Site in a clean and orderly condition at all times.
2. The Contractor must maintain all Project areas free of waste materials, debris, dust, mud and rubbish caused by Contractor’s operations.
3. Work and storage areas must be kept clean and free of rubbish on a daily basis.
4. Contractor must immediately remove any spillage or debris resulting from hauling operations along or across any public traveled way.
5. Contractor must perform daily inspection of Project Site, Work areas, and public traveled ways to enforce the above requirements.

N. Concrete Washout Areas
1. Concrete washout must be limited to designated areas specified or Approved by Owner.

O. Temporary Living Facilities
1. Contractor’s employees, or others subject to the Contractor’s control, are not permitted to reside on the Project Site in temporary living facilities.

P. On-site Fabrication Areas
1. On-site Fabrication must be limited to designated areas specified or Approved by Owner.

Q. Hoists, Temporary Elevators and Man-lifts
1. Provide facilities for hoisting materials and employees.
2. Do not permit employees to ride hoists that comply only with requirements for hoisting materials.
3. Selection of type, size and number of facilities is the Contractor’s option.
4. Provide properly trained operating personnel for equipment.
5. Truck cranes and similar devices used for hoisting are considered equipment and not Temporary Construction Facilities.
6. Permanent Elevators
   a. Use permanent elevators only with the express written permission of the Owner’s Project Manager.
   b. Contractor must not assume Owner will grant permission to use Permanent Elevators.
   c. If Owner grants permission to use Permanent Elevators, Contractor must comply with all conditions and restrictions associated with Owner’s permission for Contractor’s use of Permanent Elevators.

R. Scaffolding
1. Furnish, erect and maintain all required scaffolding for the Work of this Project.
2. Scaffolding and accessories must conform to all regulations governing such equipment.
3. Maintain scaffolding in conformance with all applicable safety requirements.
4. Immediately upon completion of use, remove all scaffolding and accessories from the Job Site.
5. At the Contractor’s option, individual Subcontractors may provide scaffolding for their Work; however, all scaffolding remains the responsibility of the Contractor.
S. **Temporary Enclosures.**
1. Provide temporary weather-tight enclosure of exterior walls for successive areas of building as work progresses, as necessary to provide acceptable working conditions, to provide weather protection for materials, allow for effective temporary heating, and to prevent entry of unauthorized persons.
2. Provide temporary exterior doors with self-closing hardware and padlocks.
3. Temporary Enclosures must be removable as necessary for Work and for handling of materials.

1.06. **Temporary Controls**

A. **Temporary Barriers.**
1. Contractor must provide and maintain temporary barriers as needed to prevent unauthorized entry to Work areas.
2. Contractor must provide and maintain temporary barriers as needed to protect existing facilities and adjacent properties from damage.
3. Contractor must provide adequate measures to protect third party vehicular traffic from damage.
4. Contractor must provide adequate measures to protect third party foot traffic from injury.
5. Install Temporary Barriers in a neat and reasonable uniform appearance, structurally adequate for required purposes.
7. Relocate Temporary Barriers as required by progress of Construction.
8. Contractor must remove Temporary Barriers when no longer needed, or at completion.

B. **Protection of Work.**
1. Contractor must protect installed Work and provide special protection where needed or required by the Contract Documents.
2. Contractor must provide suitable drainage to protect the Project Site and the Work.
3. Contractor must erect such temporary structures as are necessary to protect the Work, materials, and equipment from damage.
4. Contractor must maintain staking, flagging, Temporary Fencing, and barrier fencing throughout the Contract Time as required for protecting the Work.

C. **Protection of Existing Property.**
1. Contractor must protect all existing utilities, facilities, landscape, fencing, equipment, furniture and all other existing structures and improvements within the Project area not specifically scheduled for demolition.
2. To the extent permitted by law, any damage caused by the Contractor to existing utilities, facilities, equipment, furniture, fencing, and all other existing structures and improvements must be fully and immediately restored at the Contractor’s expense.

D. **Protection of Pedestrians.**
1. Contractor must pave pedestrian openings through falsework or provide full width continuous wood walks, and keep all walkways clear.
2. Contractor must protect pedestrians from falling objects and water runoff.
3. Overhead protection for pedestrians must extend not less than four (4) feet beyond the edge of a structure.

E. **Security.**
1. The security of the Project Site, Work area, and stored materials is the Contractor’s responsibility during the entire Contract Time.
2. Owner is not responsible for damage to or loss of Contractor’s materials and equipment left at the Project Site.
3. Contractor must repair, replace, or restore all existing facilities, equipment, furniture, and new Work damaged, destroyed, lost, stolen, or defaced due to vandalism or theft.

F. **Traffic Control.**
1. The Contractor must not stage vehicles or equipment on railroad tracks, private property, or on any public street unless expressly authorized in advance by the local jurisdiction or private property owners.
2. The Contractor must keep all surface areas (i.e., site roads, off-site streets, and parking areas)
clear of dirt, mud, and debris and must clean such surfaces as needed, or as Directed by the Owner’s Project Manager.

3. Locate temporary roads, drives, walks and parking facilities to provide uninterrupted access to construction offices, Work and storage areas, and other areas as required for efficient execution of the Work.

4. Keep fire hydrants and water control valves free from obstruction and accessible for use.

5. Provide flagmen for traffic control as needed or required.

6. At completion of the Work, permanent roads and entranceways must be left in at least equal condition to that existing at the start of the Work, except as may be otherwise required by the Contract Documents.

G. **Noise Control.**

1. Unless the Owner’s Authorized Representative grants a waiver in writing, Contractor must comply with all local noise ordinances, and must limit the Normal Hours of Work accordingly.

H. **Vibration Control.**

1. Vibration shall be kept to a minimum. Use of jackhammers, rotohammers, and other vibration-causing devices are not permissible, except with prior approval from Owner’s Authorized Representative.

2. Contractor will be required to make special coordination with adjacent departments near and around the work site.

I. **Dust and Odor Control.**

1. Contractor must minimize dust nuisances resulting from performance of the Work, both inside and outside the Project limits, by applying either water or dust palliative, or both.

2. Contractor shall make every effort to minimize the levels of odors and fumes and similar items to the extent possible and in accordance with local ordinances or other requirements.

J. **Surface Water Control.**

1. Contractor must:
   a. Construct whatever temporary facilities are necessary to provide prevention, control and abatement of water pollution.
   b. Control surface drainage water to prevent damage to the Work, Project Site or adjoining properties.
   c. Provide whatever temporary measures are needed or required including but not limited to berms, dikes, ditches, and drains to direct surface drainage away from excavations, trenches, pits, tunnels and other Work areas.
   d. Provide, operate and maintain equipment of adequate capacity to control surface water.
   e. Dispose of drainage water in a manner to prevent flooding, erosion, or other damage to any portion of the Work, Project Site or to adjoining areas.
   f. Plan and execute earthwork operations by methods which control surface drainage.
   g. Expose minimum amount of bare soil at any given time.
   h. Inspect earthwork daily for evidence of erosion and apply erosion control measures as needed or required.

2. Contractor must obtain and pay for any discharge permits required.

K. **Trenching, Drilling, Pinning and Excavation.**

1. Before any excavation, Contractor must, pursuant to California Government Code § 4216 and Cal/OSHA 8 C.C.R. 1540, outline the excavation in white paint (preferably chalk or water base), provide two workdays notice to Underground Service Alert (1-800-227-2600), obtain a locater number, and follow all necessary procedures to avoid underground facility damage.

2. Contractor must meet all regulatory requirements and Provide adequate temporary protection before, during, and after all Trenching, Drilling, Pinning and Excavation activities.

L. **Pesticide Use.**

1. Contractor must comply with the California Department of Pesticide Regulation relating to integrated pest management and pesticide use.

M. **Compliance with Owner’s Policies, Ordinances, and Regulations.**

1. Contractor must comply with all applicable County of San Mateo and City of San Mateo Policies, Ordinances, and Regulations regarding signs, advertising, barricades, danger signals, pesticide use, fires, smoking, security, noise, dust, vibration, odor, infection control, interim life
san mateo county – project development unit
san mateo health system campus upgrade project

safety measures (ILSMs), or other policies or regulations, and must require all persons employed on the Work to comply with all building or institutional regulations, and vehicle, street and highway codes while on the premises and roads relating to the Project Site.

N. Temporary Heat and Ventilation.
1. Provide temporary heat and ventilation in interior spaces prior to and when work is being performed.
2. Maintain adequate environmental conditions to facilitate progress of the Work.
3. Meet specified minimum conditions for the installation of materials.
4. Protect materials and finishes from damage due to temperature or humidity.
5. Provide adequate forced ventilation of enclosed areas for curing of installed materials, to disperse humidity, and to prevent hazardous accumulations of dust, fumes, vapors or gases.
6. Portable heaters must be standard approved units complete with controls and meet the requirements of this Document 01 5000.
7. Pay all costs of installation, maintenance, operation and removal, and for fuel consumed.

O. Confined Spaces.
1. Contractor must comply with all State and Federal OSHA requirements, and all of Owner’s requirements regarding entry into confined spaces including but not limited to the following:
   a. Before starting any Work, submit for Owners review and acceptance a confined space entry program applying to all existing permit-required confined spaces identified by Owner in the Contract Documents (see Table 015000-001, “Permit-required Confined Spaces”), or defined by regulations, and any confined spaces identified or created by Contractor or Owner during the Contract Time. Owner has the right to identify additional spaces to be treated as confined spaces by Contractor at any time during the Contract Time, without changing the Contract Sum or Contract Time if such additional spaces were created by Contractor.
   b. Maintain written records of all entries into confined spaces and all activities conducted in confined spaces.
   c. Coordinate all entry operations with Owner when both Contractor’s personnel and Owner’s personnel will be working in or near a confined space in the Project area. Owner will endeavor to give Contractor at least twenty-four (24) hours advance notice of such entry except in unforeseen situations and emergencies.
   d. Inform Owner in writing at the conclusion of entry operations regarding the permit space program followed and any hazards confronted or created in permit spaces during entry operations.

1.07. Fire Protection
A. Prior to performing any Work at the Project Site, Contractor must establish at the Project Site, methods, procedures, and equipment for emergency notification to the fire department via telephone. The street address of the construction site must be posted adjacent to the telephone, along with the public safety emergency telephone number(s).

B. Fire Department Access Roadways.
1. The Project Site must be accessible by fire department apparatus by means of roadways having an all-weather driving surface of not less than 20 feet of unobstructed width.
2. The Fire Department Access Roadway must have the ability to withstand the live loads of fire apparatus, and have a minimum 15 feet of vertical clearance.
3. Dead-end Fire Department Access Roadway in excess of 150 feet in length must be Provided with turnarounds approved by the Fire Marshal.
4. If permanent Fire Department Access Roadways are not available during any part of the Contract Time, Contractor must Provide temporary Fire Department Access Roadways complying with the following requirements:
   a. The roadway must be approved by the Fire Marshal. As a minimum, the roadway must consist of a (6") of road base material (Class II aggregate base rock), both compacted to a minimum of ninety-five (95%).
   b. The perimeter edges of the roadway must be contained and delineated by curb and gutter.
C. Fire Alarm Systems.
1. Fire alarm systems must be maintained operational at all times during building alterations.
2. When an alteration requires modification to a portion of the fire alarm system, the portion of the system requiring Work must be isolated and the remainder of the system must be kept in service whenever practical.
3. When it is necessary to shut down all or parts of the fire alarm system, Contractor must provide a fire watch or other mitigation approved by the Fire Marshal or Owner’s Safety Officer. The mitigation measures must remain active until the system is returned to full service.

D. Area Separation Walls.
1. When area separation walls are required, the wall construction must be completed, with all openings protected, immediately after the building is sufficiently weather-protected at the location of the wall(s).
2. Contractor’s Progress Schedule must include specific activities showing the installation of area separation walls.

E. Fire Extinguishers.
1. Portable fire extinguishers must be Provided and must be mounted on a wall or post at each usable stairway such that the travel distance to any extinguisher does not exceed 75 feet.
2. Mounting height to the top of the extinguisher must not exceed five feet (5’).
3. Extinguishers must be suitable for use on class A, B, and C (multi-purpose) or as otherwise directed by the Fire Marshal.
4. The Contractor must ensure an adequate number of individuals are trained in the proper use of portable fire extinguishers.

F. Standpipes.
1. Where standpipes are required, the standpipes must be installed as required by the approved drawings when the progress of construction is not more than 35 feet in height above the lowest level of the fire department access.
2. The standpipe system must be extended as construction progresses to within one floor of the highest point of construction having secured decking or flooring.
3. Contractor’s Progress Schedule must include specific activities showing the installation of standpipes.

G. Fire Hydrants.
1. If underground water mains and fire hydrants are required as part of the Work, they must be installed, completed, and in service prior to 2nd Level first concrete slab pour.
2. Contractor’s Progress Schedule must include specific activities showing the installation of water mains and fire hydrants as directed by the Owner or County Fire Marshal.

H. Fire Sprinkler Systems.
1. If automatic fire sprinkler systems are required as part of the Work, the system must be placed in service as soon possible.
2. Immediately upon the completion of sprinkler pipe installation on each floor level, the piping must be hydrostatically tested and inspected.
3. After inspection and approval from the Fire Marshal, each floor level of sprinkler piping must be connected to the system supply riser and placed into service.
4. Prior to installation of the permanent monitoring system, an exterior alarm bell may be installed and connected to a sprinkler water flow device to provide notification when the system is activated.
5. For buildings equipped with fire sprinkler systems that are undergoing alterations, the sprinkler system(s) must remain in service at all times except when system modifications are necessary.
6. Fire sprinkler systems undergoing modifications must be returned to service at the end of each workday unless otherwise approved by the Fire Marshal.
7. The Contractor must notify Owner at the end of each workday so that Owner can confirm the
Contractor’s Progress Schedule must include specific activities showing the installation of Fire Sprinkler Systems including all sequencing restrictions identified in the requirements of the Contract Documents.

I. Exiting Requirements
   1. All exiting requirements must comply with OSHPD-approved required drawings.
   2. For new multi-story buildings, each level above the first story must be provided with at least two usable exit stairs after the floor decking is installed. The stairways must be continuous and discharge to grade level.
   3. Stairways serving more than two floor levels must be enclosed (with openings adequately protected) after exterior walls/windows are in place.
   4. Exit stairs in new and existing, occupied buildings, must be lighted and maintained clear of debris and construction materials at all times. (Exception: For new multi-story buildings, one of the required exit stairs may be obstructed on not more than two (2) contiguous floor levels for the purposes of stairway construction; i.e., installation of gypsum board, painting, flooring, etc.)
   5. Designated exterior assembly points must be established for all construction personnel to relocate to upon evacuation.
   6. Contractor’s Progress Schedule must include specific activities showing the installation of exit stairs including all sequencing restrictions identified in the requirements of the Contract Documents.

J. Oily Rags
   1. Oily rags and similar material must be removed daily or after use.

K. Smoking
   1. Smoking is prohibited anywhere on campus or on Owner’s premises.
   2. A suitable number of “NO SMOKING” signs must be posted to ensure smoking is controlled.

L. Asphalt and Tar Kettles
   1. Asphalt kettles must not be located within 20 feet of any combustible material, combustible building surface or building opening.
   2. With the exception of thermostatically controlled kettles, an attendant must be within 100 feet of a kettle when the heat source is operating.
   3. Ladders or similar obstacles must not form a part of the route between the attendance and the kettle.
   4. Kettles must be equipped with tight-fitting covers.
   5. Class A, B, and C (multi-purpose) rated portable fire extinguisher must be located within 30 feet of each asphalt kettle when the heat source is operating.
   6. Class A, B, and C (multi-purpose) rated portable fire extinguishers also must be located on roofs during asphalt coating operations.

M. Compressed Gases
   1. Gas cylinders must be marked with the name of the contents.
   2. Gas cylinders must be stored upright and secured to prevent falling.
   3. When not in use, gas cylinder valve protective caps must be in place.
   4. Gas cylinders must be protected against physical damage.
   5. When stored, gas cylinders must be separated from each other based on their hazard classes, outside of buildings and in an Owner-designated area.
   6. Combustible materials must be kept off site.
   7. Gas cylinders must not be placed near elevators, unprotected platform edges or other areas where they would drop more than two feet (2').
   8. Gas cylinders must not be placed in areas where they may be damaged by falling objects.
   9. Ropes, chains or slings must not be used to suspend gas cylinders unless the cylinder was manufactured with appropriate lifting attachments.

N. Liquid Petroleum Gas Storage and Use
   1. Liquid petroleum gas (LP-Gas) storage and use must comply with the following:
      a. If not prohibited by other sections of the Contract Documents, propane containers may be used in buildings under construction or undergoing major renovation as a fuel source for temporary heating for curing concrete, drying plaster and similar applications in accordance
with the following:

(1) Heating elements (other than integral heater-container units) must be located at least 6 feet from any LP-Gas container.

(2) Integral heater container units specifically designed for the attachment of the heater to the container, or to a supporting standard attached to the container, may be used provided they are designed and installed so as to prevent direct or radiant heat application to the LP-Gas container.

(3) Blower and radiant type units must not be directed toward any LP-Gas container within 20 feet.

(4) Heat producing equipment must be installed with clearance to the combustibles in accordance with the manufacturer’s installation instructions.

(5) Cylinders must comply with DOT cylinder specifications and must be secured in an upright position.

(6) Regulators must be approved for use with LP-Gas. Fittings must be designed for at least 250-psig service pressure.

(7) Hoses must be designed for a working pressure of at least 350 psig (unless limited to 5 psig) and shall be a maximum of 6 feet in length.

(8) Portable heaters must be equipped with an approved automatic device to shut off the flow of gas to the main burner and to the pilot in the event of flame extinguishment or combustion failure.

(9) Portable heaters with an input of more than 50,000 Btu/hr must be equipped with either a pilot that must be “proved” before the main burner can be turned on, or provided with an approved electronic ignition system.

b. In addition to the above, for LP-Gas use in buildings undergoing alteration and that are fully or partially occupied, the following shall also apply:

(1) Specific approval must be obtained from the Fire Marshal and Owner’s Safety Officer prior to bringing LP-Gas containers onto the Project Site.

(2) The maximum water capacity of individual containers shall be 5-gallon water capacity and the number of containers in the building shall not exceed the number of workers assigned to using the LP-Gas.

(3) Containers having a water capacity greater than 2 1/2 lb. [1 quart] must not be left unattended.

(4) LP-Gas containers may not be stored on-site.

O. Hot Work

1. The use of Hot Work equipment must be in accordance with the Owner’s hot work policy, San Mateo County permitting requirements, and the following guidelines, including a pre-site inspection, fire watch and post inspection procedures.

   a. Pre-site Inspection: An inspection of the Hot Work site must be conducted by the Contractor or his/her designee prior to Hot Work operations to ensure:

      (1) the Hot Work site is clear of combustibles or that combustibles are protected;
      (2) exposed construction is of noncombustible materials or that combustible materials are protected;
      (3) openings are protected;
      (4) there are no exposed combustibles on the opposite side of partitions, walls, ceilings, floors, etc.;
      (5) fire extinguishers are available, fully charged and operable; and
      (6) fire watch personnel are assigned, equipped and trained.

   b. Fire Watch: The sole duty of fire watch personnel must be to watch for the occurrence of fire during and after Hot Work operations.

      (1) Individuals designated to fire watch duty must have fire-extinguishing equipment readily available and must be trained in the use of such equipment.
      (2) Personnel assigned to fire watch must be responsible for extinguishing spot fires and communicating an alarm.
      (3) Hot Work conducted in areas with vertical and horizontal fire exposures that cannot be observed by a single individual must have additional personnel assigned to fire
watches to ensure that all exposed areas are monitored.

c. Post Inspection: The fire watch must be maintained a minimum of 30 minutes after the conclusion of the Work to look out for leftover sparks, slag or smoldering combustibles.

P. Combustion Powered Equipment.
1. Combustion powered equipment must be used in accordance with the following:
   a. Equipment must be located so that exhausts do not discharge against combustible materials.
   b. When possible, exhausts must be piped to the outside of the building.
   c. Equipment must not be refueled while in operation.
   d. Fuel for equipment must be stored in an approved area outside of the building.

Q. Temporary Heating
LP-Gas) fueled, shall be listed and must be installed, used, and maintained in accordance with the manufacturer's instructions.

R. Temporary heaters, such as those that are liquid petroleum gas in accordance with the manufacturer's instructions.
1. Temporary heating devices must be secured properly and kept clear from combustible materials.
2. Refueling operations must be conducted in an approved manner.

S. Combustible Material Storage.
1. Combustible construction materials must be stored off site.

T. Flammable and Combustible Liquids.
1. Storage areas for flammable and combustible liquids must be kept free of weeds and extraneous combustible material. Open flames and smoking are prohibited in flammable or combustible liquid storage areas.
2. Tanks and containers must be marked with the name of the product and “FLAMMABLE KEEP FIRE AND FLAME AWAY.” Tanks (containers in excess of 60 gallons) shall also be labeled, “KEEP 50 FEET FROM BUILDINGS.”
3. Metal containers for Class I or II liquids must be in accordance with DOT requirements or must be of an approved design. Discharge devices must not cause an internal pressure on the container. Individual containers must not be interconnected and must be kept closed when not in use.
4. Secondary containment or a means of spill control, drainage control, and dike control is required for large containers (such as 55 gallon drums) and tanks as approved by the Fire Marshal.
5. Plans for the installation/use of any aboveground storage tank (containers greater than 60 gallons) must be submitted to the Owner and Fire Marshal for review and permit prior to procuring proposed tank.

U. Fire Watch Procedures.
1. A fire watch shall be implemented whenever fire protection water supply, fire alarm, or fire suppression systems are temporarily out of service. The following conditions shall apply:
   a. Persons conducting fire watch shall be dedicated to this purpose and shall have no other duties.
   b. Adequate number of persons shall be assigned fire watch duties to be able to continually patrol and visually inspect every portion of the building(s) at least every 30 minutes. The Fire Marshal may require a higher level of coverage.
   c. Fire Watch personnel cannot leave his/her Fire Watch duties until relieved by another person who meets all the qualifications herein.
   d. Fire Watch personnel shall have access to the entire facility at all times. This includes, but is not limited to, conference rooms, offices, restrooms, janitor’s closets, electrical and telecommunications rooms, mechanical rooms, penthouses, basements, and storage areas.
   e. Primary responsibility for Fire Watch personnel is to patrol the facility continuously and immediately notify any occupants of an emergency to initiate an evacuation. This may mean setting off the fire alarm system with a pull station or alerting on-site personnel verbally.
f. Secondary responsibility of Fire Watch personnel is to notify the local Fire Department, and Fire Watch personnel shall have instant access to means of communicating the alarm to the Fire Department by means of a land-line (e.g. desk phone) or cell phone. If cell phones are appropriate and necessary, each cell phone shall be tested prior to the start of the fire watch to ensure adequate coverage throughout the facility. In an emergency call:
   (1) Land Line: 911
   (2) Cell Phone: 911

2. Fire Watch personnel shall:
   a. Be at least 18 years of age.
   b. Be familiar with these procedures, the physical layout of the facility, the purpose of the facility, and the issues requiring the fire watch, and be trained in the use of a Fire Extinguisher.
   c. Be able to communicate fluently in the English language.

V. Burning on the Project Site is prohibited.

1.08. Submittals

A. Contractor must submit the following items to the Owner for review and acceptance prior to mobilization:
   1. Three (3) paper copies and an electronic copy submitted to the Owner of a site map identifying the locations of:
      a. Contractor’s and County’s field offices
      b. Storage sheds and storage areas
      c. Project Site access and egress points
      d. Fabrication areas
      e. Equipment maintenance area
      f. Parking area for personal vehicles
      g. Parking and maintenance area(s) for construction equipment
      h. Temporary utility poles or electric extensions
      i. Concrete washout area(s)
      j. Temporary and/or Construction Fencing location(s)
   2. Three (3) paper copies and an electronic copy submitted to the Owner of a written description of what types of materials will be used as temporary barriers and protection and how they will be utilized. (See Document 01 5000.1.076, “Temporary Controls.”)
   3. Three (3) paper copies and an electronic copy submitted to the Owner of a letter designating an authorized representative for the Contractor who will have the authority to represent and act for Contractor at the Project Site. Include the telephone and/or pager numbers at which the Contractor’s Authorized Representative can be reached at all times.
   4. Three (3) paper copies and an electronic copy submitted to the Owner of all Cal-OSHA safety programs applying to all existing confined spaces identified by Owner in the Contract Documents, or defined by regulations, and any confined spaces identified or created by Contractor or Owner during the Contract Time.

B. Contractor must submit four (4) paper copies and an electronic copy to the Owner of the following items for Owner and Fire Marshal review and acceptance:
   1. Plans for the installation/use of any aboveground storage tank (containers greater than 60 gallons).
   2. Plans for temporary Fire Department Access Roadways, if needed.
SOLID WASTE MANAGEMENT AND RECYCLING PLAN

ARTICLE I - GENERAL

1.01. Summary
A. This Document includes:
   1. Article I – General
      a. 1.01 – Summary
      b. 1.02 – Related Documents
      c. 1.03 - Definitions
      d. 1.04 - Intent
      e. 1.05 - Submittals
      f. 1.06 - Recycling Requirements
2. Article II– Products (Not Used)
3. Article III – Execution (Not Used)
4. Article IV – Forms (Not Used)

1.02. Related Sections
A. Division 0 Document 00 7301 ‘Supplemental Conditions”
B. Division 1 Document 01 3300, “Submittals”
C. Division 1 Document 01 5000, “Temporary Facilities and Controls”
D. Division 1 Document 01 7400, “Cleaning”

1.03. Definitions
A. Inert Fill: A permitted facility that accepts inert waste such as asphalt and concrete exclusively.
   1. Inert Solids/Inert Waste: Non-liquid solid waste including, but not limited to, soil and concrete, that does not contain hazardous waste or soluble pollutants at concentrations in excess of water-quality objectives established by a regional water board and does not contain significant quantities of decomposable solid waste.
B. Class III Landfill: A landfill that accepts non-hazardous waste such as household, commercial and industrial waste, including construction, remodeling, repair and demolition operations.
C. Construction and Demolition Waste: Includes solid wastes, such as building materials, packaging, rubbish, debris and rubble resulting from construction, remodeling, repair and demolition operations.
   1. Rubbish: Includes both combustible and noncombustible wastes, such as paper, boxes, glass, crockery, metal and lumber scrap, tin cans, and bones.
   2. Debris: Includes both combustible and noncombustible wastes, such as leaves and tree trimmings that result from construction or maintenance and repair work.
D. Chemical Waste: Includes petroleum products, bituminous materials, salts, acids, alkalis, herbicides, pesticides, organic chemicals and inorganic wastes.
E. Sanitary Wastes: Includes:
   1. Garbage: Refuse and scraps resulting from preparation, cooking, distribution or consumption of food.
   2. Sewage: Domestic sanitary sewage.

1.04. Intent
A. Owner is committed to promoting efforts to have the Work performed in an environmentally sensitive manner.
B. To promote this effort the Contractor is required to:
   1. Make reasonable efforts to affect optimum control of solid wastes.
   2. Prepare and comply with a Project specific Solid Waste Management Plan.
1.05. Submittals

A. Submit the following according to the requirements of the Contract Documents:
1. Solid Waste Management Plan
   a. No later than twenty-eight (28) Days after the start date for the Work stated in the Notice to Proceed, Contractor must schedule and conduct a meeting with Owner to discuss Contractor’s proposed Solid Waste Management Plan.
   b. No later than forty-five (45) Days after the start date for the Work stated in the Notice to Proceed, prepare and submit three (3) paper copies and an electronic copy of a written and/or graphic Solid Waste Management Plan including, but not limited to, the following:
      1) Permit or license and the location of the solid waste disposal area(s).
      2) Procedures for Recycling/Re-Use Program.
   c. Revise and resubmit Solid Waste Management Plan as required by Owner.
2. Review of the Contractor’s Solid Waste Management Plan will not relieve the Contractor of responsibility for adequate and continuing control of pollutants and other environmental protection measures.

B. No later than 15 Days after Contractor’s request for Final Inspection, Contractor must submit three (3) and an electronic copy of a summary of solid waste generated by the Contractor’s operations.
   1. Submit on Form referenced provided within Document 00 7301 (Supplemental Conditions) as required per County’s Waste Management Plan.
   2. Include manifests, weight tickets, receipts, and invoices specifically identifying the Project and waste material from:
      a. Recycling Centers.
      b. Class III Landfills.
      c. Inert Fills.

1.06. Recycling Requirements

A. Recycling: Implement a recycling program that includes separate collection of waste materials of the following types:
1. Concrete.
2. Metal:
   a. Ferrous.
   b. Non-ferrous.
3. Wood.
4. Debris.
5. Glass.
6. Fluorescent light tubes
7. Paper:
   a. Bond.
   b. Newsprint.
   c. Cardboard and paper packaging materials.
8. Others as appropriate.

ARTICLE II - PRODUCTS (Not Used)

ARTICLE III - EXECUTION (Not Used)

ARTICLE IV – FORMS (Not Used)

END OF DOCUMENT 01 5150
ARTICLE I – GENERAL

1.01. Summary

A. This Document specifies general, administrative and procedural requirements for Project Record Documents. Contractor shall have complete responsibility for preparation of marked-up and final Record Documents.

B. Project Record Documents required include:
   1. Marked-up copies of Contract Drawings.
   2. Marked-up copies of Shop Drawings and Coordination Drawings, including Contractor's design documents and drawings.
   3. Newly prepared Drawings.
   5. Marked-up Project Data submittals.
   6. Record Samples.
   7. Field records for variable and concealed conditions.
   8. Record information on Work that is recorded only schematically.
   9. All undelivered photographs.
   10. Most up-to-date version of AutoCAD Electronic source files in Revit, Navisworks, AutoCAD and other software applications (versions to be agreed upon at project commencement) used in the document production.
   12. Final, complete, edited and drafted versions of the above documents, provided in three (3) sets of hard copy and three (3) sets of electronic files on flash drive.

C. Specific Project Record Documents requirements that expand requirements of this Document are included in the individual Sections of Divisions 2 through 33.

D. General Project closeout requirements are included in Document 01 7700 (Closeout Procedures).

E. Maintenance of Documents and Samples.
   1. Store Project Record Documents and samples in the field office apart from Contract Documents used for construction.
   2. Project Record Documents are not permitted to be used for construction purposes.
   3. Maintain Project Record Documents in good order, and in a clean, dry, legible condition.
   4. Make documents and samples available at all times for inspection by Owner.

F. During the construction period, Contractor shall maintain one (1) full-size set of the OSHPD and or other approved construction drawings and one (1) project manual for Contractor's use for recording as-built conditions.

1.02. Project Record Drawings

A. Mark-up Procedure. During the construction period, maintain a set of Contract Drawings, Coordination Drawings and Shop Drawings for Project Record Document purposes. Label the cover of each document (on first sheet or page) 'PROJECT RECORD' in two (2.35") inches high printed letters and each page of the field set “PROJECT RECORD DRAWINGS” in neat large printed letters in the lower right-hand corner.

B. Keep record documents current. Note: A reference by number to a Contract Modification, RFI, Supplemental Instruction or other such document is not acceptable as sufficient record information on any record document. Do not permanently conceal any Work until required information has been recorded.
   1. Mark these Drawings to indicate the actual installation where the installation varies from the installation shown originally. Give particular attention to information on concealed elements that would be difficult to identify or measure and record later. Items required to be marked include but are not limited to:
San Mateo County – Project Development Unit
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a. Dimensional changes to the Drawings.
b. Revisions to details shown on the Drawings.
c. Depths of various elements of foundation in relation to main floor level or survey datum.
d. Horizontal and vertical location of underground duct banks, utilities and appurtenances referenced to permanent surface improvements.
e. Location of internal utilities and appurtenances concealed in construction referenced to visible and accessible features of structure.
f. Establish locations of underground work, points of connection with existing utilities, changes in direction, valves, manholes, catch basins, capped stub-outs, invert elevations, and similar items.
g. Provide actual numbering of each electrical circuit.
h. Field changes of dimension and detail.
i. Revisions to routing of piping and conduits.
j. Revisions to electrical circuitry.
k. Actual equipment locations.
l. Duct size and routing.
m. Changes made by Contract Modification.
n. Details not on original Contract Drawings.

2. Mark completely and accurately Project Record Drawing prints of Contract Drawings or Shop Drawings, whichever is the most capable of showing actual physical conditions. Where Shop Drawings are marked, show cross-reference on Contract Drawings location.

3. Mark Project Record Drawing sets with red erasable colored pencil; use other colors to distinguish between changes for different categories of the Work at the same location.

4. Mark important additional information that was either shown schematically or omitted from original Drawings.

5. Note Construction Change Directive numbers; alternate numbers; Contract Modification numbers and similar identification.

6. Responsibility for Mark-up: Where feasible, the individual or entity who obtained Project Record Drawing data, whether the individual or entity is the installer, subcontractor, or similar entity, is required to prepare the mark-up on Project Record Drawings.

a. Accurately record information in an understandable and legible drawing technique.
b. Record data as soon as possible after it has been obtained. In the case of concealed installations, record and check the mark-up prior to concealment.

B.C. Preparation of Final Record Drawings. Immediately prior to inspection for Certification of Substantial Completion, review completed marked-up Project Record Drawings with Owner. When authorized, prepare a full set of corrected AutoCAD files, updated As-Built Model(s) in BIM, see Document 01 3120 (Building Information Modeling (BIM) and Coordination Drawings) and prints of Contract Drawings and Shop Drawings.

1. Incorporate changes and additional information previously marked on print sets. Delete, cloud, redraw, and add details and notations where applicable. Identify and date each Drawing; include the printed designation ‘PROJECT RECORD DRAWINGS’ in a prominent location on each Drawing. Submit AutoCAD files and three (3) sets of prints and one (1) complete set on flash drive disk. One (1) complete set of source files used in document production (Revit, Navisworks, AutoCAD and other formats) on flash drives and three (3) sets of prints for review.

2. Refer instances of uncertainty requiring clarifications to Owner for resolution.

3. Distribution: Whether or not changes and additional information were recorded, organize and bind original marked-up set of prints that were maintained during the construction period into manageable sets. Bind the set with durable paper cover sheets, with appropriate identification, including titles, dates and other information on cover sheets. Submit the marked-up Project Record Drawings set to Owner.

C.D. Shop Drawings and Samples. Maintain as record documents; legibly annotate Shop Drawings and Samples to record changes.

D.E. Incorporate all comments applicable that have been provided after the review(s).
1.03. Project Record Project Manual (Specifications)

A. During the construction period, Contractor shall maintain one copy of the Project Specifications, including addenda and modifications issued, for Project Record Document purposes.

1. Mark the Project Record Manual Specifications to indicate the actual installation where the installation varies substantially from that indicated in Specifications and Modifications issued. Note related Project Record Drawing information, where applicable. Give particular attention to substitutions, selection of product options, change order work, and information on concealed installation that would be difficult to identify or measure and record later.

   a. In each Project Manual Specification Section where products, materials or units of equipment are specified or scheduled, mark the copy with the proprietary name and model number of the product furnished.
   b. Record the name of the manufacturer, catalog number, supplier and installer, and other information necessary to provide a record of selections made and to document coordination with Project Record Product Data submittals and maintenance manuals.
   c. Note related Project Record Product Data, where applicable, for each principal product specified, indicate whether Project Record Product Data has been submitted in maintenance manual instead of submitted as Project Record Product Data.

B. Upon completion of mark-up, submit Project Record Manual Specifications to Owner for Owner records.

1.04. Project Record Data

A. During the construction period, Contractor shall maintain one (1) copy of each Project Record Product Data submittal for Project Record Document purposes.

1. Mark Project Record Product Data to indicate the actual product installation where the installation varies from that indicated in Project Record Product Data submitted. Include significant changes in the product delivered to the site, and changes in manufacturer's instructions and recommendations for installation.

2. Give particular attention to information on concealed products and installations that cannot be readily identified and recorded later.

3. Note related Contract Modifications and mark-up of Project Record Drawings, where applicable.

4. Upon completion of mark-up, submit a complete set of Project Record Product Data to Owner for Owner records.

5. Where Project Record Product Data is required as part of maintenance manuals, submit marked-up Project Record Product Data as an insert in the manual, instead of submittal as Project Record Product Data.

6. The prime Contractor is Responsible for mark-up and submittal of record Project Record Product Data for its own Work.

1.05. Material, Equipment and Finish Data

A. Provide data for primary materials, equipment and finishes as required under each Project Manual Specification section.

B. Include additional information requested by Owner.

C. Submit three (3) hard-copy sets prior to final inspection, bound in 8-1/2 inches by 11 inches three-ring binders with durable plastic covers, with typewritten table of contents for each volume. Concurrently, submit one (1) electronic set in PDF (one file for each separate item) on flash drive in .PDF formatted files (one file for each separate item).

D. Arrange by Project Manual Specification division and give names, addresses, and telephone numbers of subcontractors and suppliers. List:
   1. Trade names.
   2. Model or type numbers.
   3. Assembly diagrams.
   4. Operating instructions.
5. Cleaning instructions.
7. Recommended spare parts.
8. Product data.

1.06. Miscellaneous Closeout Submittals

A. Refer to other Specification Sections for miscellaneous record keeping requirements and submittals in connection with various construction activities. Immediately prior to Substantial Completion, complete miscellaneous records and place in good order, properly identified and bound or filed, ready for use and reference. Submit to Owner for Owner records. Categories of requirements resulting in miscellaneous records include, but are not limited to the following:
1. Field records on excavations and foundations.
2. Field records on underground construction and similar work.
3. Survey showing locations and elevations of underground lines.
4. Invert elevations of drainage piping.
5. Surveys establishing building lines and levels.
6. Authorized measurements utilizing unit prices or allowances.
8. Ambient and substrate condition tests.
9. Certifications received in lieu of labels on bulk products.
12. Documented qualification of installation firms.
13. Load and performance testing.
14. Inspections and certifications by governing authorities.
15. Leakage and water-penetration tests.
16. Fire resistance and flame spread test results.
17. Final inspection and correction procedures.

ARTICLE II – PRODUCTS

2.01. Not applicable to this Document.

ARTICLE III – EXECUTION

3.01. Recording

A. Post changes and modifications to the Documents as they occur. Do not wait until the end of the Project. Owner will periodically review Project Record Documents to assure compliance with this requirement, and withhold five percent of any monthly progress payment until Project Record Documents are current.

3.02. Submittal

A. At completion of Project, deliver three (3) paper copies and one (1) complete electronic copy on flash drive of record documents to Owner.
B. Accompany submittal with transmittal letter containing:
   1. Date
   2. Project title and number
   3. Contractor's name and address
   4. Number and title of each record document
   5. Certification that each document as submitted is complete and accurate, and signature of Contractor, or Contractor’s authorized representative.

END OF DOCUMENT 01 7800
ARTICLE I - GENERAL

1.01 Related Documents
A. Drawings and general provisions of the Contract, including General and Supplementary Conditions and other Division 01 Specification Sections, apply to this Section.
B. OPR documentation is included by reference for information only.

1.02 Summary
A. This section describes the scope of the formal commissioning process and the general requirements for the building systems outlined herein.
B. Related Sections
   1. Division 22, Commissioning of Plumbing Systems (to be provided)
   2. Division 23, Commissioning of HVAC Systems (to be provided)
   3. Division 26, Commissioning of Electrical Systems and Lighting Controls (to be provided)
   4. Division 27, Commissioning of Distributed Communication (to be provided)
   5. Division 28, Commissioning of Security Systems (to be provided)
   6. Division 33, Commissioning of Utility Systems (to be provided)

1.03 References
A. USGBC:
   1. LEED v4: EA Prerequisite 1, Fundamental Commissioning and Verification.
   2. LEED v4: EA Credit, Enhanced Commissioning.

1.04 Definitions
A. Basis of Design (BOD): The documentation of design criteria and assumptions for systems, components, and methods chosen to meet the Owner’s Project Requirements and applicable regulatory requirements, standards, and guidelines. The document includes narrative descriptions of the systems to be commissioned and is a LEED Certification required submittal. The BOD is prepared by the Design Professionals.
B. Building Automation System (BAS): The automated building system providing control and user interaction with select building systems, such as the HVAC, DHW, and lighting systems.
C. Commissioning Authority (CxA): An independent agent hired directly by the owner and not otherwise associated with the Design Professional(s) or the Construction Manager at-Risk (CMR). The CxA assists the CMR with coordinating commissioning activities and witnesses the activities on behalf of the owner.
D. Commissioning Issue (Cx Issues): A condition that affects, prevents or inhibits commissioning, and must be resolved to complete the commissioning process.
E. Commissioning Issues List (Cx Issues List): A log maintained by the CxA listing all Deficiencies and Cx Issues documented during the commissioning process. All issues require action, correction, and closure.
F. Commissioning Plan (Cx Plan): A document that outlines the organization, coordination, and requirements of the commissioning process in more detail.
G. Construction Manager at Risk (CMR): The contractor directly contracted to the owner with overall responsibility for the project and all commissioning activities described herein.
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H. Commissioning Coordinator (CxC): Individual within the Construction Manager at Risk’s firm, who plans, schedules, directs and coordinates all the commissioning activities, and serves as the CxA’s single point of contact for all administrative, documentation and coordination functions.

I. Deferred Testing: Testing performed at a later time, due to partial occupancy, equipment, load, seasonal requirements, design, or other site conditions that disallow the test from being performed.

J. Deficiency: A condition in the installation or function of a component, piece of equipment or system that is not in compliance with the Contract Documents. A Deficiency is considered a Cx Issue and will be documented on the Cx Issues List.

K. Design Professional (DP): The Design Professional(s) responsible for design of each portion of the project being commissioned.

L. Functional Performance Test (FPT): A test of the dynamic function, operation, and control sequences of equipment and systems to verify system performance to the fullest extent. Systems are tested under various operating modes, such as during low cooling or heating loads, high loads, component failures, unoccupied, varying outside air temperatures, alarm, power failure, etc. The FPTs are performed using manual (direct observation) or monitoring methods.

M. Installation Verification (IV): Field verification and documentation of proper installation of system equipment, assemblies, and components prior to Startup. Process is complete when systems are ready for Startup. Installation Verifications are organized under the System Readiness Checklist (SRC) forms.

N. Monitoring: Recording of parameters (flow, current, status, pressure, etc.) of equipment operation using data-loggers or the Trending capabilities of BAS or other control systems.

O. Owner’s Project Requirements (OPR): A document describing the operational and functional requirements of a project, the expectations of how the facility will be used and operated, and the equipment and system expectations and requirements, as defined by the owner. This document provides an explanation of the ideas, concepts, goals, criteria, and supporting information for the project and is a LEED Certification required submittal. Percent Sampling: Witnessing the startup or testing of only a fraction of the total number of identical or near-identical pieces of equipment such as VAV boxes.

P. Pre-Functional Checks & Tests (PFC): These are various checks and tests performed on a piece of equipment or system just before, during, or after the initial Startup and operation. They are performed to confirm that the equipment and individual components were installed correctly and are working properly. Examples include checking fan rotation, sensor calibration, actuator testing, and spot temperature, pressure and electrical measurements. They also include system specific tests such as pipe system pressure tests, duct leakage tests, mechanical system test and balance (TAB) and electrical equipment NETA testing. They are organized under the System Readiness Checklist (SRC) forms and must be completed prior to FPTs.

Q. Startup: Initial starting or activating of equipment usually performed by the Trade Contractor or the Manufacturer’s authorized representative.

R. System Readiness Checklist (SRC): A summary checklist, typically one page per equipment, covering the necessary commissioning tasks to verify that a system is ready for FPTs or system operation if no FPTs are performed. The tasks covered in the SRC include Installation Verification, Startup and Pre-Functional Checks & Tests, and the Contractor completed forms for these tasks are attached to the equipment specific SRC. The SRC must be completed prior to conducting FPTs.

S. TAB: Testing, Adjusting, and Balancing or Test and Balance

T. Trade Contractor: Typically a subcontractor to the Construction Manager at Risk who provides and installs specific building components and systems and/or provides certain services. Includes Design-Build Subcontractors who have the additional responsibility of providing systems design.

U. Trending: Monitoring using the Building Automation System (BAS) or a control system, to aid in functional testing and verify system operation and performance under actual operating conditions.

1.05 Systems to be Commissioned

A. This specification section is applicable to the following systems and equipment to be commissioned in this project:
1. HVAC Systems and Equipment
2. Building Management System (BMS)
3. Lighting Control Systems, including time clock, occupancy sensors and daylighting controls
4. Domestic hot water heating systems
5. Water management system (detention fixtures)
6. Sanitary sewer control systems
7. On-site renewable energy systems (solar PV; solar thermal)
8. Emergency power generation, Battery Energy Storage Systems (BESS) and UPS systems
9. Electrical distribution systems (switchgear, switchboards, transformers)
10. Power monitoring system
11. Landscape irrigation
12. Electronic Security: non-detention systems (door access control, CCTV, intercom, and alarm)
13. Electronic Security: detention systems (access control, CCTV, and alarm)
14. Sub-slab depressurization system
15. Radio repeater

1.06 Summary Description of Commissioning

A. Commissioning is a quality assurance process for achieving, verifying and documenting that building systems are installed and perform functionally as intended according to the OPR, BOD, and the requirements of the contract documents.

B. Commissioning during the design phase is intended to achieve the following specific objectives:
   1. Develop the Owner’s Project Requirements (OPR) and the Basis of Design (BOD). The Owner will develop the Owner’s Project Requirements (OPR) and the Design Professionals shall develop the Basis of Design (BOD).
   2. Commissioning review of the OPR and BOD and design documents prior to mid-construction phase, with back-check review in the subsequent design submission.

C. Commissioning during the construction phase is intended to achieve the following specific objectives:
   1. Commissioning review of the Trade Contractor submittals for systems to be commissioned, concurrent with the Design Professional’s review.
   2. Finalize the commissioning specific details within the Commissioning Plan.
   3. Verify that applicable equipment and systems are installed according to the manufacturer’s recommendations and to industry-accepted minimum standards and that they receive the required operational checkout and testing by the Trade Contractors.
   4. Verify and document proper performance of equipment and systems.
   5. Verify that operation and maintenance documentation is provided by the Trade Contractors and is complete.
   6. Develop a systems manual for energy-related systems per LEED that provides future operating staff the information necessary to optimally operate the commissioned systems.
   7. Verify that the owner’s facilities and operations personnel are trained per the contract document requirements.

D. The commissioning process does not take away from or reduce the responsibility of the Construction Manager at Risk to provide a finished and fully functioning building. The Construction Manager at Risk has overall responsibility to assure that all systems are properly tested and commissioned, and that all required commissioning documents are completed and provided to the owner.

E. Project will meet the Commissioning Requirements of LEED-NC v3.0, Energy & Atmosphere, Prerequisite 1 (Fundamental Commissioning) and Credit 3 (Enhanced Commissioning). The CMR, Trade Contractors, and suppliers are responsible to ensure all requirements for commissioning are
1.07 General Commissioning Process

A. Unless otherwise noted in the trade specific commissioning specifications, the general commissioning process is as follows. See the trade specific commissioning specifications for additional details.

B. **Design Phase**

1. **OPR and BOD Development**
   a. The OPR and BOD are required documents for LEED Certification.
   b. The Owner will develop the OPR to outline the functional requirements of the project and expectations of the building’s use and operations as it relates to the systems to be commissioned. The CxA and the Design Professionals shall review the OPR for clarity and completeness. The Owner is responsible for updates to the OPR.
   c. The Design Professionals shall develop a BOD for each system to be commissioned, to meet the requirements described in the OPR and to provide a narrative description of the system design, the design intent and the design assumptions. The CxA and the Owner will review the BOD for clarity, completeness and adherence to the OPR. The Design Professionals are responsible for updates to the BOD.

2. **Design Reviews**
   a. Per the requirements of LEED Enhanced Commissioning, at a minimum, 50% Construction Documents (CDs), and 90% CDs shall be issued by the Design Professionals for review and comment by the CxA. The CxA will issue design review comments to the Design Professionals. The CxA and the Owner will review the BOD for clarity, completeness and adherence to the OPR. The Design Professionals are responsible for updates to the BOD.
   b. The CxA will review, recommend modifications and validate control systems with Owner and the Design Professionals to meet requirements in the OPR.

C. **Construction Phase**

1. **Cx Plan**
   a. The Commissioning Authority (CxA) prepares a Cx Plan that provides guidance in the execution of the commissioning process during construction. The CxA will also confirm incorporation of Cx requirements into the construction documents.
   b. Per the requirements of LEED Enhanced Commissioning, the CxA shall verify the inclusion of the systems manual and operator and occupant training requirements in the construction documents.
   c. The CxA shall develop a construction checklist to ensure correct installation of all equipment.

2. **Submittal Review by the CxA**
   a. Per the requirements of LEED Enhanced Commissioning, the CxA shall review submittals for appropriate systems in the commissioning scope concurrently with the Design Professionals and will provide review comments to the Design Professionals.
   b. The CMR shall provide a submittal log to the CxA for referencing requested submittals to be reviewed by the CxA and/or include the CxA on the distribution (and copy) of the submittals issued to the Design Professionals.
   c. The CMR shall ensure that the requested submittals for review by the CxA are issued to the CxA at the same time they are issued to the Design Professionals.
Form Development

3. System Readiness Activities
   a. The Trade Contractors shall perform Installation Verification, Startup and Pre-Functional Check & Test activities. The Trade Contractors and the CxC shall document completion of these activities on the SRC forms and attach their completed Installation Verification, Startup, and Pre-Functional Checks and other Tests forms to the SRC.
   b. The CxA will perform various observation inspections during the installation phase and back-checks of the completed Installation Verification. The CxA will also witness a percent sampling of the Startups and Pre-Functional Checks & Tests, including TAB procedures.

4. Functional Testing
   a. Once the SRC forms are completed, the FPTs are executed by the Trade Contractors and a sample is witnessed by the CxA. The FPTs may be achieved by any combination of Manual Testing or Trending via the BAS or control system.
   b. Any deferred FPTs will be defined in the Cx Plan.
   c. Per the requirements of LEED Enhanced Commissioning, the CxA shall conduct seasonal FPTs on equipment in the season each equipment is intended to operate.

5. Deficiencies and Commissioning Issues
   a. Throughout the commissioning process, the Commissioning Issues are recorded by the CxA on the Commissioning Issues List. The Construction Manager at Risk and the Trade Contractors shall correct Commissioning Issues and retest the system(s) without delay at no additional cost to the owner.

6. O&M Manuals, Training Verification, and Final Documentation
   a. The CxA will verify that the O&M manuals are delivered to the Owner per the contract requirements and are complete.
   b. The Construction Manager at Risk shall submit to the CxA and Owner a training schedule and specific training agendas (for each training class), for review prior to conducting any training. The CxA will also verify completion of the training by receiving a copy of the training class sign-in sheets and any training materials / handouts, provided by the Construction Manager at Risk.
   c. The CxA will develop the Systems Manual with assistance from the Construction Manager at Risk and Trade Contractors. The systems to be included are the HVAC systems and controls, lighting controls, domestic hot water systems and controls, and any renewable energy systems.
   d. The CxA will complete the Final Construction Phase Commissioning Report and documentation for the Owner with assistance from the Construction Manager at Risk and Trade Contractor.
   e. The CMR shall ensure that all LEED documentation is uploaded, and application is successfully submitted.

D. Operation Phase

1. Post-Occupancy Warranty Phase Commissioning
   a. Per the LEED Enhanced Commissioning requirements, no later than 60 days prior to the expiration of the first 12-month warranty period of building occupancy, the CxA will return to the facility to interview facility staff and review systems operation (for the commissioned systems: see section 1.05 above).
   b. Any performance issues, warranty items, or problems identified will be reported by the CxA to the CxC via a Warranty Phase Commissioning Issues List for correction by the Construction Manager at Risk under manufacturer or contractor warranties prior to the expiration of the warranty period.
   c. Per the requirements of LEED Enhanced Commissioning, the CxA shall deliver an on-going commissioning plan.
1.07 Commissioning Team

A. The Commissioning Team is responsible for performing the process and achieving successful commissioning results. The Commissioning Team is comprised of the following:

1. Owner’s Representatives
2. Design Professionals (DP).
3. Commissioning Authority (CxA).
4. Construction Manager at Risk (CMR)
5. Construction Manager at Risk’s Commissioning Coordinator (CxC)
6. Trade Contractors responsible for specific types of systems being commissioned, including their Design Professionals where applicable.
7. Design-Build Subcontractors including their Design Professionals where applicable

1.09 Responsibilities

A. General

1. The Commissioning Team and all others involved in the commissioning process shall follow the Commissioning Plan, attend commissioning kickoff meeting, and additional commissioning meetings as necessary.

B. Commissioning Authority (CxA)

1. The primary role of the CxA is to oversee, organize, and lead the commissioning team and assist the Construction Manager at Risk and Trade Contractors in executing the commissioning process.
2. Prepare the Cx Plan and develop the SRC and FPT forms.
3. Work with the Construction Manager at Risk to schedule commissioning activities.
4. Leads commissioning team meetings; prepares meeting agendas, and distributes meeting minutes.
5. Observe on a sampling basis the system and equipment installation, startup, checkout, and testing for compliance with the OPR, BOD, and Contract Documents; review completion of commissioning documentation; and record any Deficiencies and Issues on the Cx Issues List.
6. The CxA will sample witness the execution of the FPTs by the Trade Contractors. The CxA will witness one (1) re-test of any commissioned equipment or system.
7. Is the authority on commissioning test results and other commissioning program elements completion. Prepares, maintains, and distributes the Cx Issues List.
8. Review and comment on training agendas, and verify that training is completed.
9. Lead the effort in developing the Systems Manual for the energy-related systems per LEED.
10. Assemble the commissioning documents and prepare the Commissioning Report.
11. The CxA is not responsible for:
   a. Design concept or design criteria
   b. Review for code compliance
   c. Inspector of record services
   d. Design and construction scheduling
   e. Cost estimating
   f. Construction management
   g. Providing tools and test equipment used for commissioning.
   h. Scheduling startup and testing
   i. Coordinating the work of Trade Contractors and any special testing agents
   j. Performing startup and testing

C. Construction Manager at-Risk

1. The Construction Manager at Risk is responsible for all commissioning tasks to be performed, including tasks assigned to Trade Contractors. The Construction Manager at Risk also ensures
that all Trade Contractors execute commissioning responsibilities according to the Contract Documents, Cx Plan, and schedule.

2. Include the cost for commissioning in the project cost.

3. Assign a CxA for the duration of the project with qualifications outlined herein.
   a. The CxA shall have documented commissioning process experience on at least two building projects with a similar scope of work. The experience must extend from early design phase through at least 10 months of occupancy;
   b. The CxA may be a qualified employee of the owner, an independent consultant, or an employee of the design or construction firm who is not part of the project’s design or construction team, or a disinterested subcontractor of the design or construction team.
   c. For projects smaller than 20,000 square feet (1,860 square meters), the CxA may be a qualified member of the design or construction team. In all cases, the CxA must report his or her findings directly to the owner.

4. Assign a CxC for the duration of the project with responsibilities outlined herein.
   a. The CxC shall have at least five (5) years' experience with the disciplines of construction.
   b. The Construction Manager at Risk shall submit the name of the person assigned as the CxC to the CxA within a month of contract award.

5. Schedule and coordinate the commissioning meetings with the CxA.

6. Plan, schedule, coordinate, and facilitate the commissioning work performed by Construction Manager at Risk and Trade Contractors. Provide sufficient lead-time of at least 10 days to notify the CxA in advance of commissioning activities. Update the master construction schedule periodically with commissioning progress and activities.

7. Review, comment, and accept the Cx Plan prepared by the CxA.

8. Furnish a copy of any construction related documents such as change orders, submittals, shop drawings, and RFIs to the CxA. Electronic files are acceptable.
   a. The CxC shall ensure that the requested submittals for review by the CxA are also issued to the CxA when issued to the Design Professionals.

9. Obtain and review the Trade Contractor IV, Startup, and PFC forms prior to use.

10. Using IV, Startup, PFC, SRC, and FPT forms; document and certify that all work is complete and systems are installed, operational, and functionally tested.

11. The Construction Manager at Risk is responsible for organizing all Trade Contractor completed Cx forms to be submitted to the CxA for review.

12. Evaluate deficiencies identified on the Cx Issues List. Issues will be tracked according to the responsible entity. Collaborate with Trade Contractors and recommend corrective action. Assure all Cx Issues are resolved.

13. Prepare a training schedule along with the Trade Contractor training agendas and submit to CxA and Owner for review. Execute training of Owner’s personnel per approved training schedule and agendas.

14. Prepare O&M Manuals in accordance with the Contract Documents.

15. Assist the CxA in developing the Systems Manual.

D. Design Build Subcontractor(s) including their Design Professionals (where applicable)
   1. The Design-Build Subcontractor is responsible for reviewing the OPR document and developing a BOD that provides a narrative description of the system design, the design intent and major design assumptions, consistent with the OPR.
   2. The Design-Build Subcontractor is responsible for generating design drawings and project specifications per the requirements of the OPR and BOD. The Design-Build Subcontractor is responsible for issuing 50% and 90% CDs for review and comment by the CxA and having the Design Professionals respond to the CxA’s written comments for both submissions.

E. Trade Contractors
   1. See the trade specific commissioning specification sections for the Trade Contractor responsibilities.
ARTICLE II - PRODUCTS

2.01 Test Equipment

A. All standard testing equipment required to perform Startup, Pre-Functional Checks & Tests, and FPTs shall be furnished by the Trade Contractor responsible for the systems.
B. All testing equipment shall be of sufficient quality and accuracy to test and/or measure system performance with the tolerance specified in the Contract Documents. If not otherwise specified, the following minimum requirements apply:
   1. All equipment shall be calibrated according to the manufacturer’s recommended intervals (or within one year if not otherwise specified) and recalibrated when dropped or damaged.
   2. Calibration tags shall be affixed or certificates readily available for all test equipment.

ARTICLE III - EXECUTION

3.01 Scheduling and Coordination

A. The CxA will provide an initial list of commissioning events to the CxC for scheduling purposes.
B. The Construction Manager at Risk shall integrate all commissioning activities and milestones into the master construction schedule with assistance from the CxA.
C. The CxC shall provide sufficient notice to the CxA and Owner for scheduling and coordinating commissioning activities. A minimum 10-day’s notice shall be provided to the CxA for witnessing equipment Start-ups, Pre-Functional Checks & Tests, and Functional Performance Testing.
D. The Commissioning Team shall address scheduling problems and make necessary notification in a timely manner in order to expedite the commissioning process.

3.02 Meetings

A. When commissioning team member attendance is required, as determined by the CxA and CxC, be punctual and attentive during the meeting.
   1. The CxA will conduct a commissioning kick-off meeting, usually within 60 days of the commencement of construction. All team members involved in the commissioning process shall attend the kick-off meeting.
   2. The CxA will plan other commissioning meetings as deemed necessary as construction progresses. These meetings will cover planning and coordination, and Commissioning Issues resolution.
   3. The frequency of meetings will vary through construction, but generally increase during start-up and commissioning activities.
B. The CxA will write and distribute meeting minutes documenting the meeting discussion, conclusions, and actions for each team member.

3.03 Commissioning Issues, Back-Checks and Re-Testing

A. All Deficiencies and Commissioning Issues shall be corrected promptly. The responsible party shall correct the issue and inform the CxC and CxA in writing of the resolution and completion date. The CxA will record completion on the Commissioning Issues List once the issue is successfully back-checked or verified.
   1. For all Commissioning Issues identified during the pre-functional system readiness activities, the CxA will back-check and verify the completion of the issues where appropriate.
   2. For all Commissioning Issues identified during FPT, retesting is required to verify the resolution of the issue and to complete the FPT.
   3. The CxA will witness one (1) re-test for each FPT and will perform one (1) back-check verification of any completed system readiness issue. The Owner may back-charge the Construction Manager at Risk for any additional fees from the CxA resulting from re-testing or repeated system readiness issues list back-checks beyond the first re-test or back-check.
3.04 Commissioning Acceptance and Project Closeout

A. Completion of the main commissioning activities (system readiness checks, functional testing, training, and delivery of O&M manuals) shall be accomplished as a prerequisite for substantial completion. Completion of all commissioning issues and functional re-testing shall be completed prior to final acceptance of commissioning by the Owner.

B. After completion of the commissioning activities and following review of the completed commissioning documents, to include all remaining commissioning issues and deficiencies and test results, the Owner will provide a formal written acceptance of the project construction phase commissioning. Upon Owner acceptance of the project construction phase commissioning, the CxA as part of the LEED Post-Occupancy Warranty Phase Commissioning will track any remaining construction phase commissioning issues or seasonal/deferred testing.

C. Upon completion of all commissioning activities, the CxA will prepare and submit to the Owner a Final Commissioning Report detailing all completed commissioning activities and documentation. The CxC shall support this effort by providing all Construction Manager at Risk and Trade Contractor commissioning documentation.

D. The Owner’s written acceptance of construction phase commissioning will be included in the Final Commissioning Report.

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